



# CITY OF FOLSOM, CALIFORNIA

## FY 2006-07 FINAL BUDGET



PRESENTED BY:

MARTHA CLARK LOFGREN ON BEHALF OF SAM L. SPIEGEL, INTERIM CITY MANAGER

JUNE 13, 2006

### ***Folsom Railroad Block Parking Structure***

The City of Folsom's Historic District is a charming locality that boasts an array of unique gift shops, antique stores, restaurants, art galleries, museums, and landmarks that draw residents and visitors from around the region and beyond. The City's community recognizes the importance of keeping this popular realm of the City vibrant and prosperous, and has thus approved a plan to revitalize a two-block area within the Historic District.

The *Railroad Block Development Project*, named to tribute the historic railroad along those two blocks, includes a plan to build a multi-level parking structure. This structure, as featured on the front cover, will relieve current parking congestion by providing 315 parking spaces for vehicles while easing further development of the railroad block and a planned civic plaza. Also included on the first floor will be 3,500 square feet of commercial and retail space. Reminiscent of 19<sup>th</sup> century architecture, its exterior will complement the existing structural design in the area and provide additional public amenities such as a storefront bike station.

Groundbreaking for the *Folsom Railroad Block Parking Structure* is planned for the fall of 2006, with an estimated completion by the fall of 2007.

*Artist rendering courtesy of City of Folsom, Public Works Department*

# *City of Folsom, California*

## *Final Budget Fiscal Year 2006-07*

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### *City Council*

*Andrew J. Morin, Mayor*

*Kerri Howell, Vice Mayor*

*Steve Miklos, Council Member*

*Eric King, Council Member*

*Jeffrey M. Starsky, Council Member*

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*Presented by Martha Clark Lofgren on behalf of Sam L. Spiegel,  
Interim City Manager*

*Navdeep S. Gill, Chief Financial Officer*

*Prepared by the Finance Department  
June 2006*

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**CITY OF FOLSOM**

50 Natoma Street  
Folsom, CA 95630



May 23, 2006

Honorable Mayor and Members of the Folsom City Council:

I am pleased to submit the Preliminary Budget for Fiscal Year (FY) 2006-07 for your review and adoption. I submit this budget on behalf of your Interim City Manager, Sam Spiegel. As the City Council is aware, my tenure as City Manager ended on April 15, 2006. It was my pleasure to return, at the City Council's request, to complete the budget with the City's Chief Financial Officer, Navdeep S. Gill.

The preliminary FY 2006-07 budget is \$193.3 million. The major components are: \$58.7 million for the General Fund, \$41.3 million for Enterprise Fund operations, \$28 million for Special Revenue Funds, \$12.4 million for Debt Service Funds, and \$37.9 million for Capital Improvement Program (CIP) projects.

This year's recommended budget is prepared using the Strategic Plan priorities identified by the City Council at its February 3, 2006, retreat. In this retreat, the City Council reaffirmed its 2005 commitment to a strategic framework shaped around two overall goals:

- *To maintain the City's long-standing financial health and stability.* The City Council has placed a top priority on activities related to economic growth to protect the City from State actions that may adversely affect revenue streams.
- *To maintain and enhance the quality of life and the quality of service levels.* The City Council has given top priority to the maintenance of core services - public safety, water, sewer, solid waste, traffic management, personnel support, and information technology infrastructure.

In February 2006, the City Council also emphasized technology investment as an essential core service. Once the delivery of these core services is assured, then the City should move on to "high priority" capital improvement projects and new programming efforts that enhance the quality of life for Folsom residents.

The Preliminary FY 2006-07 Budget clearly aligns appropriations to the strategic framework. Each department's budget section also includes the strategic priorities that will be accomplished during the fiscal year.



The Preliminary FY 2006-07 Budget provides continued support for current programs and service levels that must increase as our population increases. In addition, the proposed budget supports the quality of service levels by providing additional resources:

- to correct deficiencies in fire service staffing,
- to augment police resources through the establishment of a specialized team,
- to enhance compensation for police and fire employees,
- to provide additional operating operations and maintenance support for parks and recreation programs, and
- to provide additional staffing for the Georgia Murray Library, which will open in the fall of 2006.

Fortunately, the City of Folsom remains in good fiscal health. To ensure continued fiscal stability, and in accordance with the City Council's adopted financial policies, the City's undesignated fund balance in the General Fund is estimated at \$8.5 million, which is 15% of the budget. Also consistent with the City's financial policies, the proposed FY 2006-07 budget provides for the third year an additional budgeted contingency in the General Fund equal to one (1) percent of proposed appropriations.

During the current year, staff has informed the City Council of a slow-down in development activity. This leads to a financial trend of less robust growth in financial resources than what the City has become accustomed in recent years. This results in both less residential and retail development activity. Both the Development Fund and Impact Fee funds are affected by this trend. Perhaps more significantly for the long-term, this trend will also result in a flatter growth rate in the property tax base. As the City approaches build-out (anticipated in FY 2009-10), our property and sales tax revenues will continue to stabilize. Folsom must plan carefully in order to avoid finding itself in the same position as neighboring cities that are experiencing service level reductions as development activity subsides. As we get closer to build-out, the City Council must carefully weigh the cost of new programs against estimates of future available revenue. We must continue to examine our cost of doing business and seek efficiencies wherever possible.

With these parameters in mind, I will now outline the high points of the FY 2006-07 strategic priorities and related budget recommendations.

### **FY 2006-07 Service Plan – Key Strategic Priorities**

**Ensuring the City's Financial Health.** The City has taken numerous steps in guaranteeing its financial vitality. The City Council has adopted financial policies that assist in financial management of the City. The City also has a five year revenue and expense projection for the General Fund and the Redevelopment Agency. These projections guide and assist us in prudent fiscal management.

The City has established various reserve funds to protect the City's financial health. The proposed budget continues to build on previous years' achievements of prudently building reserves. As noted in my introductory comments, the proposed budget provides for a General Fund contingency of 1 percent. In addition, in compliance with the City's financial policies, the

level of undesignated fund balance is 15 percent of appropriations. With these continuing efforts to protect the City's financial health, I believe that the City remains in a strong fiscal position to weather any economic downturns or emergency situations.

**Public Safety.** Overall, proposed public safety appropriations total 56.4% percent of the General Fund budget, which is higher than last year's appropriations due to compensation adjustment and fleet funding.

Citygate Associates, LLC was hired during FY 2005-06 to complete an analysis that included 1) a fire service deployment plan and performance goals known as a "Standards of Response Cover Plan;" 2) recommended response performance goals in order to best determine the quantity, staffing and location of fire stations; and 3) an independent review of the current fire station sites and number of fire companies, possible station location change opportunities that may exist, and possible fire station sites. With this information, this budget allocates additional funding of \$360,000 to the Fire Department. This funding will be used to provide additional services as determined by a staffing analysis that will be completed in FY 2006-07.

The Fire Department budget also includes funding for a Type I Engine, Type II/III Engine (Grass Unit) and an ambulance. Also included are funding for Emergency Medical Servers (EMS), computer replacements, and EMS patient care software.

This budget maintains the ratio of 1.3 police officers per thousand population. The City is in the third year of absorbing the cost associated with receiving a Community Oriented Policing (COPS) grant for the hiring of ten police officers. As a condition of the grant, the City must assume a greater share of funding each year for the next two years. The City will absorb 100 percent of the cost of the ten officers beginning in FY 2007-08. In addition this budget also includes absorbing the 50 % of cost of two police officers funded from a grant received from the State Office of Traffic Safety grant for DUI enforcement and education. The City is expected to absorb the full cost next year, in FY 2007-08.

To add additional police services this year, the Police Department has applied to the State Department of Alcoholic Beverage Control (ABC) for \$125,000 to fight alcohol-related crime. This grant is a part of an ABC program to provide grant assistance to local police departments to target liquor license locations that generate alcohol-related crime problems in their communities. The request includes funding for equipment, training and one year salary for a police officer who would be assigned to duties described in the grant request. The City will be expected to absorb the full cost in FY 2007-08.

I also recommend funding for a special enforcement team to address narcotics, graffiti, homeless issues, and street issues. This proposed budget includes funding of two police officers and a reallocation of three police officers which will form the special enforcement team. This year's budget also contains \$426,600 for the purchase of nine replacement vehicles.

The City Council also recently approved salary adjustments to Fire personnel, which allows Folsom to maintain a competitive compensation package and retain quality fire staff. This is consistent with the salary adjustments provided to sworn police officers in FY 2004-05.



**Transportation and Traffic.** The budget consolidates the City's street and traffic activities in one fund. This will allow more clarity in presenting the fiscal picture. Several key projects will continue over the next fiscal year to alleviate traffic congestion.

- New Bridge – The Public Works Director and his staff are working closely with the United States Army Corps of Engineers to have the new bridge below Folsom Dam open to traffic by the end of 2008. In order to facilitate this key project, the City has agreed to be the non-federal sponsor for this project. The new bridge project will include a four-lane bridge and roadway with bike lanes from East Natoma Street to Folsom-Auburn Road below the existing Folsom Dam. Congress has authorized approximately \$83 million of federal funding for this project. Currently, the project is estimated to cost approximately \$105 million. The City expects to provide funding up to \$28 million from the renewal of the Measure A sales tax program. However there is a timing issue as to when the Measure A proceeds will become available. The City may be required to provide some initial funding for the project costs that occur in FY 2006-07.
- Traffic Noise Mitigation: This budget will continue to fund \$350,000 for the construction of high priority noise mitigation projects, which use the application of rubberized asphalt to reduce tire noise. Projects completed in FY 2005-06 include portions of East Natoma Street, Riley Street and Blue Ravine Road.
- Light Rail: Rail transit service between Folsom and downtown Sacramento began in October 2005. The City bus operations have been modified to provide feeder service to the new Light Rail line and the downtown commuter bus service has been discontinued. The City is currently reviewing with the Sacramento Regional Transit District to evaluate extending the hours of light rail services. Regional Transit funding for the equivalent of two police officers will continue in this next fiscal year.

**Solid Waste Utilities.** Over this past fiscal year, the City's Solid Waste Management Program focused on expanding the recycling collections to our non-residential and multi-family customers, and implemented operational changes to improve efficiencies – a major cause for eliminating a planned rate increase. Efficiency improvements included consolidation of collection routes, changes to collection vehicle equipment, re-organization of assignments to collections staff and increasing non-residential customer participation. As the new programs unfolded, permanent staffing positions originally planned for this program were determined to be unnecessary as a result of the operational changes. No new positions are proposed for the next fiscal year.

For this upcoming year, we are targeting the development of a transfer facility, which will help to reduce the number of direct hauls to the landfill or recycling facilities. In addition, we will also complete the expansion of commercial recycling and the construction-and-demolition recycling program. These solid waste programs have been included in the current rates and previous cost analyses, and the savings from the operational changes have been used to offset planned rate increases.

**Infrastructure Maintenance.** We continue to include infrastructure enhancements to provide for the proper maintenance of existing City infrastructure.

- Street Rehabilitation: As portions of the City’s street system age, street reconstruction or resurfacing is necessary. Street rehabilitation projects include street reconstruction, resurfacing, or slurry sealing. The Public Works Department completed the Pavement Management Plan, which identified long-term maintenance priorities for street overlay and identified funding gaps. The funding needed to bring all of the streets in the City to a “good” condition is approximately \$36.6 million. The City does not have the fiscal capacity to provide this one-time funding. The FY 2005-06 Budget included \$3 million to fund street rehabilitation. This rehabilitation work is slated to be completed in summer 2006.

For this fiscal year, the proposed budget includes \$1.3 million from various one-time sources from grants, transportation development, and Redevelopment Agency funds. This funding also includes the projects discussed under Traffic Noise Mitigation. The General Fund contribution has decreased by \$500,000. The \$500,000 was the last repayment of the loan made for the construction of Lake Natoma Bridge. Beginning in FY 2009 the City will start receiving additional funds earmarked for street maintenance from the renewal of Measure A. We will need to balance this need against demands on Measure A for the construction of the bridge below the Dam. The loss of loan repayment and use of one-time funds create an ongoing challenge, particularly in FY 2006-07 and FY 2007-08 to fund our street rehabilitation efforts.

- Storm Water Management Program: The City of Folsom is a co-permittee with the County of Sacramento and the Cities of Sacramento, Citrus Heights, Galt, and Elk Grove operating under the third generation of a Phase I National Pollutant Discharge Elimination System Permit. The City continues to comply with the permit requirements. The Public Works Director and the Chief Financial Officer are developing recommendations regarding the feasibility of a fee for this service and what services this fee would provide. This information will be presented to your new city manager and the city council in the third quarter of the fiscal year.
- Technology Improvements. This budget provides funds to maintain the City’s investment in technology. Included are funds to increase network switches, routers, and storage; provide web casting of City Council meetings; and increase capacity for wireless encrypted access for our field employees. The City currently uses HTE software to process fiscal, personnel, land use, and police and fire data. In the upcoming year the Administrative Services and Finance departments will collaborate in identifying alternatives for a new software system to meet the City’s growing needs.
- Lighting & Landscaping (L&L) Districts – The Neighborhood Services Department has identified a need to add a Construction Inspector. This budget includes this position that will monitor maintenance and improvements, facilitate timely repairs, and respond to citizen inquiries.

**Economic Development.** During FY 2006-07, the City will continue its economic development efforts to strengthen and enhance our fiscal base. The City has started implementing the approved master conceptual plan for mixed-use development of the Railroad Block, located in the heart of the Historic District. Construction of the transit plaza adjacent to the Historic District Light Rail Station was completed in September 2005. The City expects to complete negotiations for the development of the Railroad Block by the end of calendar year 2006; the environmental review for this project is also expected to be completed by that time. The construction of a multi-level public parking structure will begin in November 2006 and is anticipated to be completed in December 2007. The Folsom Redevelopment Agency approved a parking structure on 602 Sutter Street. This structure will be complete in fall of 2007. This parking structure will support 28,500 square feet of retail and office space.

Entitlements for the regional mall “Palladio” and the adjacent 50-acre Kaiser Permanente medical campus have been approved. Phase 1 construction is currently underway, and it is anticipated that this project will be open to the public in 2008. During the past fiscal year, B.J.’s Restaurant, Fat’s Asian Bistro Restaurant, Mel’s Diner, Islands Restaurant, and California Family Fitness were completed. Future development plans include In-N-Out Burgers; Hampton Inn Hotel; La Quinta Hotel; Olive Garden Restaurant; Bed, Bath & Beyond; Circuit City; and Ethan Allen furniture.

Business expansion in Folsom also is proceeding in a positive manner. Businesses that have been assisted with their expansion plans over the past year include Raley’s Supermarket, Syblon Reid Construction, and Mercy Hospital. The City continues to implement a Wi-Max pilot project to demonstrate the feasibility of a City-wide wireless system.

Planning efforts for the Historic District are ongoing. It is anticipated that a report detailing the needed improvements will be presented to the City Council in fall 2006.

**Planning for future development.** In November 2004, Folsom voters approved Measure W to establish standards for the development of 3,600 acres of land south of Highway 50. Among other requirements, there must be adequate water supply, schools, and infrastructure prior to annexation. The Community Development Department completed the visioning process in June 2005 and is currently working with the property owners to amend the General Plan and prepare a Specific Plan for the entire area based on the conceptual vision plan. Staff expects to begin the environmental review process in FY 2006-07, leading to an annexation application with the Sacramento Local Agency Formation Commission (LAFCo) in early FY 2007-08.



The FY 2006-07 budget includes developing a General Plan Update schedule/budget. The General Plan Update is expected to address economic development, focus on infill development

opportunities, incorporate smart growth concepts, and preserve and enhance existing neighborhoods.

**Public Outreach.** Included in the budget is funding of \$440,000 for Phase II of the City-wide way finding program. This program will welcome visitors to our City and assist visitors and citizens in locating key business and tourist destinations within the City. The Public Information Officer will be submitting a recommendation to the City Council concerning the prioritization of sign marker installation this fall. The implementation of the way finding program will require additional appropriation beyond FY 2006-07, and will be completed in stages. The City will also be pursuing private partnerships to complete funding of the project.

**Library Services.** The Library staff and the Administrative Services Director have continued their efforts to expand our library services. The Georgia Murray Library will be completed and open for business by late 2006. The proposed budget continues the transfer to the Library Development Fund of \$325,000. The General Fund transfer will be used to cover the increased operating and maintenance expenses for the new library. This budget includes 3.5 new library staff positions to assist in operating the new library. All of these new positions are covered by the planned General Fund contributions that the City Council has systematically set aside for the past four years.

The City continues to work towards construction of the joint use library at the Lago del Vista High School, which is planned to open in fall of 2007.

**Cultural and recreational services.** The Parks and Recreation Department continues to provide first-rate programs and services to our community.

For the FY 2006-07 Budget, Park and Recreation funding will constitute 14 percent of the General Fund budget for FY 2006-07, which is higher than previous fiscal year due to increases in park maintenance and General Fund support to the Community Center and to the Recreation and Aquatics fund. The subsidies from the General Fund to various parks and recreation activities such as Community Center, Aquatics and Recreation Funds totals \$2.6 million, or an increase of \$368,000 over the FY 2005-06 budget. The increase in the General Fund support is primarily due to increased personnel and operational costs of \$283,000, including the conversion to full-time for the Marketing Coordinator. The secondary reason is static program revenues. For FY 2006-07, the General Fund subsidy to the various parks and recreation activities has risen to 50% of expenditures. This subsidy amount is higher than the Parks and Recreation cost recovery target, which calls for 40% General Fund subsidy. Parks and Recreation is submitting a rate adjustment for the Community Center rental and will need to evaluate the recreation fees and cost. The Zoo subsidy for FY 2006-07 is projected to be \$1,034,000 which is a slight increase from the previous fiscal year.

During FY 2005-06, the City acquired the Folsom Sports Complex. This budget includes full year revenue and cost for operating the complex. Per City Council direction, \$225,000 of the General Fund transfer to the Park Renovation fund is being set aside as an operating reserve for the Sports Complex. Any unused amount from the reserve will be available for future park renovation projects.

As part of the acquisition of the Sports Complex, the City Council also prioritized future park construction consistent with recommendations from the Parks and Recreation Commission. Future parks will be approved when capital funding and operational funding has been secured and stabilized. The proposed budget also contains the annual payment of \$500,000 for the Sports Complex that will continue until 2013. The Budget is also in compliance with the City Council's direction of reserving annual payments for two years, equivalent to a \$1 million set-aside, as recommended by the Parks and Recreation Commission.

The proposed budget also includes funding to complete the renovation for a combined Senior, Arts and Cultural Center to be located at the former fire station in the Civic Center Complex. Parks and Recreation staff anticipate opening this center in the spring of 2007, and every effort will continue to be made to move this date up earlier. Also slated to be completed in FY 2006-07 is the renovation of Hinkle Creek Center. Full-year operational costs for both centers have been included in the proposed budget. This budget also includes additional funding for required park maintenance that is due to the completion of Briggs Ranch Park and the proposed Willow Hills recreation area. In the past, we have added staff to provide maintenance. Consistent with direction from the City Council, the proposed budget contemplates that the cost for maintenance will be provided through contractual services. No new maintenance employees have been added this fiscal year.

The proposed FY 2006-07 Budget also includes funding improvements to our Zoo Sanctuary, such as a coyote exhibit, animal observation cameras, and a cougar safety squeeze cage. None of these capital projects will require additional staffing, but rather provide for health safety improvements and enhance exhibits to maintain visitor levels. Zoo capital projects are funded through the Zoo trust.

Parks and Recreation also identified a need for matching funds for trail grants. A potential source is the existing Tree Mitigation Fund, and the Parks and Recreation Director will be pursuing an ordinance change to facilitate the expanded use of these funds.

### **Employee Benefit Costs and Insurance Issues**

In previous years, the City Council has identified as a key strategic priority the analysis of long-term benefit costs for current and retired City employees. The FY 2006-07 budget is built upon the following assumptions regarding employee benefit costs.

**Retirement Increase.** The City provides a retirement plan to its employees through the California Public Employees' Retirement System (CalPERS). CalPERS retirement benefits are funded through contributions paid by contracting employers (such as the City and earnings from CalPERS investments). In the 1990s, CalPERS achieved high rates of return on its investments. Those high rates of return were passed along as savings to participating employers through decreasing employer contributions. As investment income decreased with the weakening of the national economy, CalPERS increased employer contributions. In response to increases in employer contributions, CalPERS has adopted a policy of imposing an annual contribution amount by establishing a rolling 30-year amortization of all remaining unamortized gains or



losses. Based on this new methodology, the City's FY 2006-07 financial contributions for miscellaneous employees have decreased by 1.22% and by 14.02% for public safety. Based on projections provided by CalPERS, future years have a nominal increase in contribution.

**Health Insurance Increases.** The FY 2006-07 Proposed Budget includes funding for a projected 15 percent increase in health insurance premiums effective January 1, 2007. This amount is consistent with projections used in the City's financial forecast.

**Retiree Health Insurance.** In August 2004, the Government Accounting Standards Board (GASB) issued Statement No. 45, *Accounting and Financial Reporting by Employers for Post Employment Benefits Other Than Pensions*, which addresses how state and local governments should account for and report their costs and obligations related to post-employment healthcare and other non-pension benefits. Collectively, these benefits are commonly referred to as *other post employment benefits*, or *OPEB*. The statement generally requires that state and local governmental employers account for and report the annual cost of OPEB and the outstanding obligations and commitments related to OPEB in essentially the same manner as they currently do for pensions. The effective date for the City will be July 1, 2007. The City has been working with an actuary to evaluate the potential impact of this new accounting standard.

City staff has continued to work with the City Council and the City's employee representatives in response to GASB 45 reporting requirements. It is important that this matter remain a high priority for resolution in the first half of this upcoming fiscal year. The City will face serious budgetary issues if the retiree health program is not resolved this next fiscal year.

## **Financial Plan**

**Property Tax/Sales Tax/VLF Swap.** Proposition 1A has altered the historical funding sources for local governments. The State eliminated \$4.1 billion in Vehicle License Fees (VLF) backfill and decreased the VLF rate from 2 percent to 0.67 percent. Cities and counties receive an equivalent amount of property taxes. In FY 2004-05 and FY 2005-06, however, the State did not swap the full amount, retaining \$700 million (\$350 million from counties and \$350 million from cities). Folsom's annual loss from this action was \$1 million a year in both FY 2004-05 and FY 2005-06, for a total of approximately \$2 million.

Beginning in FY 2006-07, local agencies will receive the full swap amount of \$4.1 billion, of which Folsom's share is \$1 million. Also, in FY 2005-06, the State repaid the \$1.3 billion VLF gap loan, and Folsom received \$1.2 million

**Property Tax Growth.** The FY 2006-07 Proposed Budget estimate for property tax revenue is \$14.5 million, an increase of 17 percent over FY 2005-06 budget estimates due to the \$1 million funding being restored by the State. Without the \$1 million, the growth is 8%. The City also allocates a portion of its property tax received to the Library function. For FY 2006-07 it is projected that the Library Fund will receive \$1.5 million in property taxes, which is an increase of 5% over prior year.



**Sales Tax Growth.** The Proposed FY 2006-07 Budget assumes a 7 percent increase in sales tax receipts.

**Vehicle License Fees.** For the Proposed FY 2006-07 Budget it is anticipated that this revenue will grow by 9% over the previous fiscal year.

**Water, Sewer, Solid Waste Rates.** City customers are charged a monthly utility rate for water, sewer, and solid waste services. The Proposed FY 2006-07 Budget is based on the following assumptions:

Solid Waste Rates – The solid waste program is based on the current rate structure as adopted by the City Council in June 2005. The overall residential and non-residential rates are not expected to change. The program for proposed construction-and-demolition collections is expected to be presented for consideration to the City Council this summer.

Sewer Rates - The review of rates and cost of service indicates no rate adjustment for FY 2006-07.

Water Rates - This year's budget is based on water rates adopted by the City Council in December 2005 as developed by the Utilities and Finance Departments for flat and metered water rates. This year, these departments will focus on the implementation of a city-wide metered water rate plan and planning for a dry year water supply. It is anticipated that the water meter implementation plan will be developed and presented to City Council by this fall for public input and for subsequent City Council consideration.

**Analysis of Fund Balance in the General Fund.** During FY 2004-05, the City Council established a financial policy of maintaining 15% as the undesignated fund balance. As noted above, the Proposed FY 2006-07 Budget abides with this policy.

### **Relationship between Budget and Strategic Plan**

This year's budget continues the improvements introduced in the FY 2003-04 budget document. The City's strategic planning initiative drives the budget proposal, and departmental budgets are linked to a strategic planning goal. Each department page includes key departmental issues, objectives, and strategies that tie to the strategic plan. Key performance measures are included to measure departmental progress. New for the proposed budget are key customer service performance indicators for each department.

**Conclusion/Acknowledgements**

I am pleased to acknowledge again that the City’s FY 2005-06 budget document received awards from the Government Finance Officers Association and the California Society of Municipal Finance Officers. This is the third consecutive time that the City has received these awards. The Proposed FY 2006-07 Budget document continues to improve upon an already excellent process.

I am pleased to leave the City in excellent fiscal health. While there will be challenges for your new city manager, the City Council continues to offer its residents and businesses first-rate services and an excellent quality of life. Over the past fiscal year, the City Council has made it clear that continued efficiencies are necessary as the City approaches build-out. This theme should be a priority for your management staff in all facets of city government over the next fiscal year. I believe this budget sets the stage for achieving success in this direction.

In closing, I would like to thank Interim City Manager Sam Spiegel and the City’s Executive Management Team and their staffs for their participation in the budget process. In particular, Chief Financial Officer Navdeep Gill, assisted by Budget and Evaluation Manager Jeffrey Meyer, has devoted significant effort to the coordination, developing and completion of this budget document. They were supported by Financial Analysis and Reporting Manager Mark Bresolin; Disbursement Supervisor Jean Young; Revenue Supervisor Anne Clayton; Financial Analysts Scott Denny, Terri Hemley, and Stacy Tamagni; and Administrative Assistant Deanne Gabrik.

The City Council will hold a work session concerning this budget proposal on May 30 and hold a public hearing to receive citizens’ comments on the proposed budget on June 13.

The staff and I look forward to working with you as you review the proposed budget.

Very truly yours,

Martha Clark Lofgren



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Folsom  
California**

For the Fiscal Year Beginning

**July 1, 2005**

President

Executive Director

*California Society of  
Municipal Finance Officers*

**Certificate of Award**

**For**

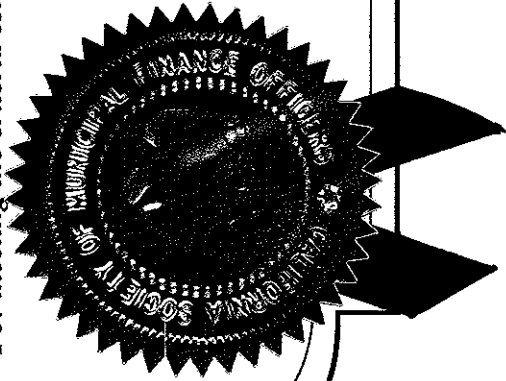
*Excellence in Operating Budgeting  
Fiscal Year 2005-2006*

*The California Society of Municipal Finance Officers (CSMFO) proudly presents this certificate to*

*The City of Folsom*

*For meeting the criteria established to achieve the EXCELLENCE AWARD in the OPERATING BUDGET CATEGORY.*

*February 23, 2006*



*Paul S. Shuter*

President

*Agnes J. Walker*

Agnes Walker, Chair  
Budgeting & Financial Management

**T**he City of Folsom (the “City”) was founded in 1856, incorporated in 1946, and chartered in 1990. Folsom is a “full service” charter City, serving a population of over 63,800. The City is approximately 110 miles northeast of San Francisco and 20 miles east of Sacramento. The City is located along the eastern end of the Highway 50 corridor in an area of the Sacramento Valley that has experienced considerable industrial, residential, and commercial growth over the past 10 years.

Folsom is rich in history, established primarily by European and Asian prospectors during the early gold-rush era. Numerous antique dealers make the City one of the oldest and largest centers of the antique trade in the West. The City’s historical district includes the Folsom History Museum and the Folsom Hotel, a landmark since 1885.

Over 130 years ago Folsom was selected as the site for Folsom Prison to provide manpower for the construction of a larger dam and a powerhouse. The Prison has gained notability with the renowned song “Folsom Prison Blues” by Johnny Cash. The Powerhouse provided the world’s first long-distance transmission of electric power. In 1973 the Powerhouse was placed on the National Register of Historic Places and in 1982 was named a National Historic Landmark.

Folsom Lake and Lake Natoma are at the City’s borders offering an abundance of recreational activities. Folsom Lake State Recreation Area is one of the most popular multi-use, year-round recreational areas in the California State Park System. Each year visitors come to the 18,000-acre park—with 120 miles of shoreline—to fish, hike, camp, ride horseback, water ski, boat, swim, and study nature.

The Folsom Aquatic Center is a state-of-the-art swimming pool facility which includes a family play pool, interactive water play climbing structure, a warm water therapy/instructional pool, and an Olympic size pool. Over 100,000 visitors come each year to visit the Folsom Zoo Sanctuary, home to over 75 animals. Folsom Parks cover over 300 acres of playgrounds and recreational facilities. Additionally, Folsom Parks was the recipient of the 1999 Facility Design and Park Planning Award for the John Kemp Park from CPRS.

The City provides a number of municipal services including, administration, police, fire, recreation, parks, and public works. The City also has its own transit system, Folsom Stage Line, which provides local fixed routes, downtown and light rail commuter service, and a Dial-a-Ride program catered to the seniors and disabled citizens of the community.

The Folsom-Cordova Unified School District operates schools both in the City and in the Sacramento suburb of Rancho Cordova. In the City, the district has two high schools, four middle schools, and nineteen elementary schools serving over 18,000 students. Four of the schools, Natoma Station, Carl Sundahl, Folsom Hills Elementary, and Folsom Middle School, all received the highest rank possible on the State of California’s first Academic Performance Index (API) Report. Additionally, The Folsom Lake College campus is accredited as a branch of the Los Rios Community College District of Sacramento and serves the community of adults achieving higher education.

The City acknowledges the importance of and continually strives towards preserving, enhancing, and managing open space, oak trees, wetlands, and riparian habitats. Folsom has grown to over 15,000 acres, of which over 6,000 acres are parks, schools, and undeveloped open space. Folsom City is a beautiful and thriving community, and home to many families and businesses.





The format of the City budget document is divided into seven sections: Introduction, Budget Summaries, General Fund Summary, Departmental Presentations, Debt Management, Capital Improvement Plan (CIPs), and an Appendix.

## Introduction

The Introduction section includes: City Manger’s Budget Message, Guide to the Budget, City Wide Organizational Chart, Vision, Mission, and Core Values of the City, Strategic Plan Goals, Budget Process, Calendar, and Management and Budget Policies.

## Budget Summaries

The Budget Summaries section includes the following schedules encompassing all funds: Fund Description, Major Revenue Description, Appropriation Description, Summary of Revenues by Fund, Summary of Appropriations by Fund, Summary of Transfers, Vehicle Purchase Schedules, and Summary of Staffing Positions.

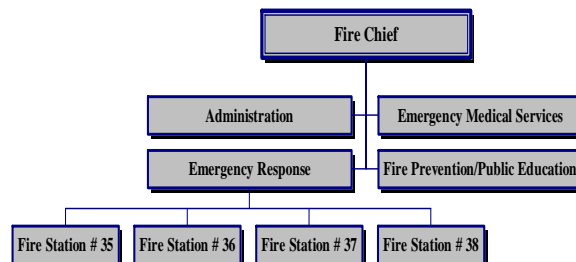
## General Fund Summary

The General Fund Summary section includes the schedules pertaining specifically to the general fund.

## Department Presentations

### **Organizational Chart:**

Each Department presentation begins with an Organization Chart. Each chart displays the various functions within that department and their relationship to one another.



### **Mission Statement:**

The Mission Statement outlines the objectives of each department.

**Budget Summary:**

The Budget Summary includes Expenditures, Number of Positions, and Funding Source. The Expenditure section may include some or all of the following: Salaries, Benefits, Operations and Maintenance, Capital Outlay, Transfer Out, Reimbursement, and Debt Service. The Number of Positions section includes only Full-Time and Permanent Part - Time positions. The Funding Source section will include the various sources of funding for the operation of the department.

Expenditure	Actual FY 2001-02	Budget FY 2002-03	Revised FY 2002-03	Proposed FY 2003-04	Change From 02-03 Budget
Salaries	\$37,200	\$37,200	\$37,200	\$37,200	0.00%
Benefits	\$29,337	\$45,634	\$45,634	\$61,584	34.95%
Operation & Maintenance	\$49,089	\$30,729	\$32,729	\$32,729	6.51%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	<b>\$115,626</b>	<b>\$113,563</b>	<b>\$115,563</b>	<b>\$131,513</b>	<b>15.81%</b>
Full-Time Positions	5.00	5.00	5.00	5.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%
<b>Funding Source</b>					
General Fund	\$115,626	\$113,563	\$115,563	\$131,513	15.81%
Total Revenue	\$115,626	\$113,563	\$115,563	\$131,513	15.81%

**Program Information:**

Program Information includes a detailed description of the department and the specific functions and duties.

**Accomplishments:**

The Accomplishments are outlined in bullet format and represent each department's accomplishments for FY 2005-06.

**Work Plans:**

Outlined in a table format are the departments Work Plans or goals for the FY 2006-07. Each department has descriptive Objectives, Strategies, and Performance Indicators to keep track of their progress for years to come. Each Objective follows that Department's Strategic Goal, located at the beginning of each Work Plan, to continue making the City of Folsom a safe, healthy, and vibrant community.

<b>Objective :</b> To go beyond current repair standards. (Strategic Plan Goal V, Objective 4)	<b>Strategies:</b> To train and use to ensure that a vehicle is safe and dependable. (Fleet Management)												
	<table border="1"> <thead> <tr> <th>Indicator</th> <th>Actual 2003</th> <th>Budget 2004</th> <th>Budget 2005</th> </tr> </thead> <tbody> <tr> <td>Reduction in down time and return repair</td> <td>N/A</td> <td>N/A</td> <td>7%</td> </tr> <tr> <td>Percentage of records of CHP inspections completed on time</td> <td>95%</td> <td>95%</td> <td>95%</td> </tr> </tbody> </table>	Indicator	Actual 2003	Budget 2004	Budget 2005	Reduction in down time and return repair	N/A	N/A	7%	Percentage of records of CHP inspections completed on time	95%	95%	95%
	Indicator	Actual 2003	Budget 2004	Budget 2005									
Reduction in down time and return repair	N/A	N/A	7%										
Percentage of records of CHP inspections completed on time	95%	95%	95%										

**Customer Service Performance Indicators:**

A new performance measure for FY 2006-07 is the departmental customer service performance indicator. As part of the city's ongoing process improvement, each department has identified key customer service performance indicators and targets that will track their customer service to both external and internal customers.

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Return calls for Customer Billing Inquiries			95% within 1 Business Day

**Key Issues:**

FY 2006-07 issues and future issues identified by departments.

**Position Information:**

The Position Information Table provides more specific information beyond the number of positions that the Budget Summary provides. Included are position titles with salary and benefit estimates.

Position	FY	FY	Salary		Total
	2002-03	2003-04	Estimate	Benefit	
Personnel Director	1	1	101,180	37,564	138,744
Administrative Analyst	0	1	60,107	31,455	91,562
Administrative Assistant	2	2	89,302	43,709	133,011
Clerk Typist II	0.75	0	-	-	-
Personnel Analyst	1	0	-	-	-
Personnel Manager	0	1	84,586	35,162	119,748
Personnel Technician	1	1	51,499	22,548	74,047
Secretary II	0	1	33,185	21,095	54,280
<b>TOTAL</b>	<b>5.75</b>	<b>7</b>	<b>419,860</b>	<b>191,531</b>	<b>611,391</b>

**Major Contracts:**

Major Contracts are defined as any contract over \$25,000. At the end of each department presentation is a table for all Major Contracts for that entire department.

**New or Replacement Vehicles:**

At the end of each department presentation is a table for all New or Replacement Vehicles.

**Debt Management**

The Debt Management section includes Credit Ratings, Types of Debt Financing Instruments, Legal Debt Margin, and a Summary of Debt Positions.

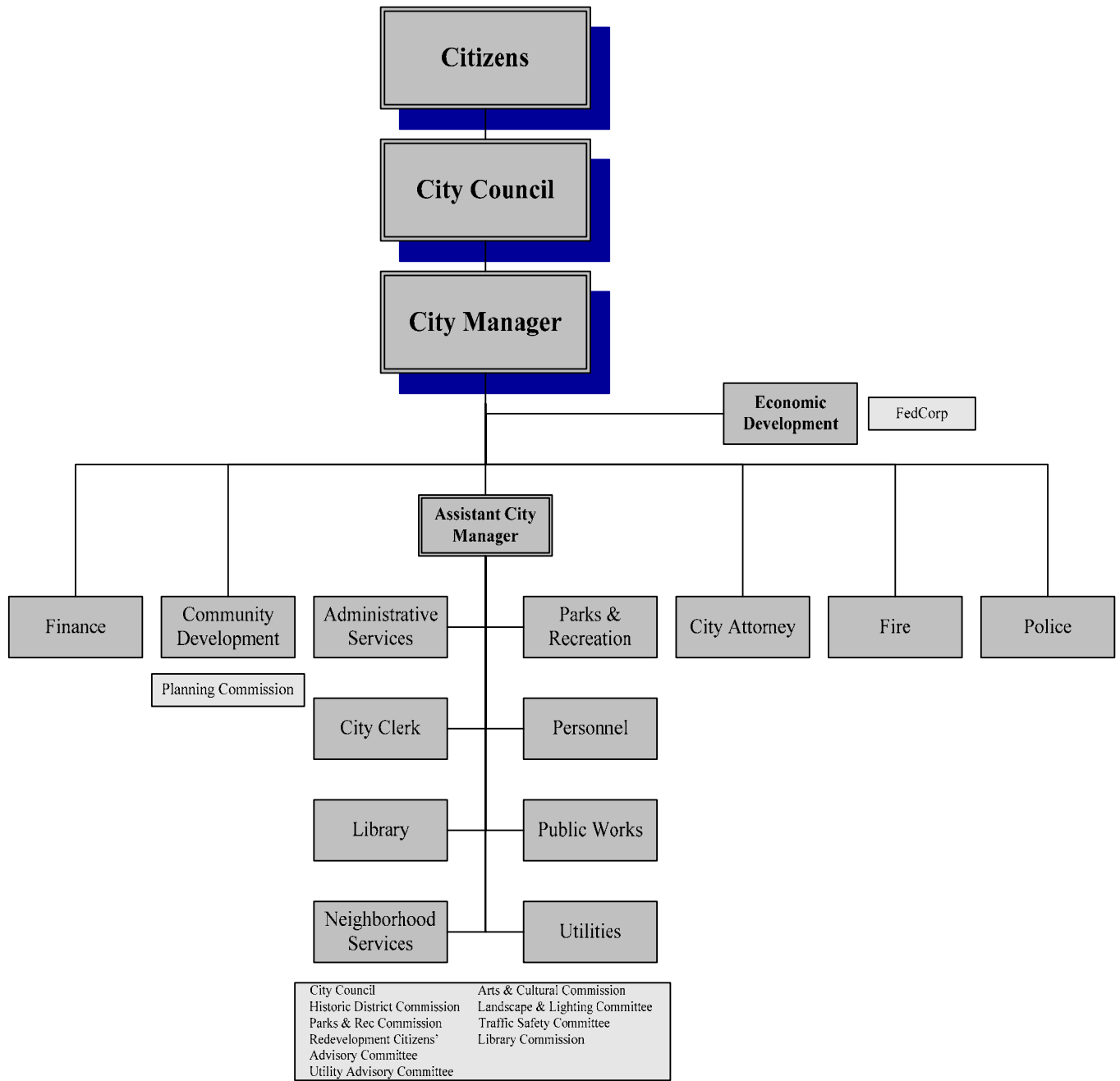
**Capital Improvement Plan (CIP)**

The budget document also includes a proposed Capital Improvement Plan (CIP) for all capital improvements with a useful life of at least ten years and a total project cost of at least \$100,000. The CIP is developed over a six-year planning horizon and will be updated annually. The inclusion of a project in the CIP in future years shows the intent to fund the project. Circumstances and priorities may change. Each project is reevaluated in subsequent fiscal years and therefore only the first year of the plan is appropriated.

**Appendix**

The Appendix includes a City Profile, Demographics, Major Employers in the City, the Appropriation Limit, the City Council Resolution Adopting the Budget and Strategic Plan, a Directory of Acronyms, and an Index.

# City Organizational Chart



## *Vision Statement of the City of Folsom*

The City of Folsom strives to be a role model and regional leader that blends its rich historical roots and diverse recreational and business resources into a great community.

## *Mission Statement of the City of Folsom*

The City of Folsom will provide a safe, healthy, and vibrant community through innovative, responsive, and effective delivery of public services to maintain and enhance the quality of life of our residents.

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## *Core Values*

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### *Integrity*

We act with integrity, doing what is legally and ethically correct. We recommend the right course of action even if it is unpopular.

### *Professionalism*

We are committed to excellence. We are responsive and accountable.

### *Teamwork*

Collaboration, communication, and cooperation are essential to our success. We consider all stakeholders to be an integral part of serving the public.

### *Trust and Respect*

We are free to express opinions, we listen to understand, and we encourage responsible decision making at all levels.

### *Innovation*

We foster innovation as a means to achieve quality and cost effectiveness. We value employees who demonstrate initiative and creativity.

### *Workplace of Choice*

We have a sense of purpose, take pride in accomplishments, demonstrate compassion for each other, and celebrate our successes.

## *Vision Statement of the City of Folsom*

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## *Budget Process & Calendar*

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The Finance Department has a Budget Preparation Manual and a Capital Improvements Plan Manual to assist the department. The manuals contain and explain policies, procedures, budget schedule which highlights the milestones and due dates, and forms to be used in the budget process.

On January 2006, the manuals were distributed at a Budget and CIP Kick-off workshop held with the City Manager and the Executive Management Team. This workshop included a briefing on the status of the current fiscal year budget, a review of the FY 2006-07 schedule and budget process, including changes in the process, and a discussion on essential principles and elements of the budget process.

Departments were requested to prepare budget requests based on the following criterion:

**1. Appropriation Target:**

Regardless of funding sources, the FY 2006-07 appropriation target for each department is the originally adopted appropriation for FY 2005-06, adjusted for salary and benefits as required by various memoranda of understanding.

**2. Alignment with Strategic Plan:**

Budget requests should support the achievement of the current strategic goals.

**3. Work Plan and Performance Indicators:**

The work plan includes information on specific departmental goals, the measurable objectives for progress in achieving the departmental goals, and the strategies that departments plan to use during FY 2006-07. Additionally for FY 2006-07, departments developed customer service performance indicators to track key customers service measures for both external and internal customers

The initial analysis of the departments' operating and CIP budgets was performed by the Budget Manager and Financial Analysis and Reporting. Meetings with the Budget Manager and the departments clarified departmental requests and prioritized proposed increases to departmental budgets. Additionally, departmental budget hearings were scheduled, where each department had an opportunity to present their budget to the City Manager, the Assistant City Manager, the Chief Financial Officer, and the Budget and Evaluation Manager.

The Folsom Municipal Code requires that the budget for the ensuing fiscal year shall be presented to the City Council on or before the first working day of the last month of each fiscal year. A budget workshop will be held on May 30 with the City Council to receive public comment and to review the components of the proposed budget, prior to formal consideration for adoption.

Budgets are adopted on a basis consistent with generally accepted accounting principles. The City Council adopts the annual budget submitted by the City Manager prior to the beginning of the new fiscal year. All appropriations lapse at year-end except for those relating to encumbrances, which are approved for carryover to the subsequent year. The City Manager has

the authority to make adjustments within departmental budgets. Adjustments between funds require the approval of the City Council.

Budgetary controls are maintained to ensure compliance with the budget as approved by the City Council. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is at the fund and department level.

Department directors and other management staff with budgetary responsibilities are provided with a monthly budget versus actual expenditure report. Quarterly financial statements are prepared for the City Council, which include a budget-to-actual analysis for both revenues and expenditures. Revenue projections are revised as part of the mid-year budget analysis, and appropriations are adjusted, if required.

<b>January 2006</b>	<ul style="list-style-type: none"><li>✓ Budget &amp; CIP Kick-off</li></ul>
<b>February</b>	<ul style="list-style-type: none"><li>✓ Operating Budgets and CIPs due to Finance Department</li><li>✓ Accomplishments, Key Issues and Performance Measures</li></ul>
<b>March</b>	<ul style="list-style-type: none"><li>✓ Mid-Year 2005-06 Budget Review</li><li>✓ Finance reviews Budgets with Departments</li></ul>
<b>April</b>	<ul style="list-style-type: none"><li>✓ Budget Hearings with the City Manager, Assistant City Manager, Finance Director, and Budget Manager</li></ul>
<b>May</b>	<ul style="list-style-type: none"><li>✓ City Manager presents Preliminary Budget to City Council</li><li>✓ City Council Budget Workshop</li></ul>
<b>June</b>	<ul style="list-style-type: none"><li>✓ City Council adopts Final Budget</li><li>✓ Finance Department implements Adopted Budget</li></ul>
<b>Ongoing</b>	<ul style="list-style-type: none"><li>✓ Budget is monitored through quarterly financial statements to City Council</li></ul>

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# *Management & Budget Policies*

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On May 25, 2004, the City Council adopted policies pertaining to the City's finances. Below is a summary of those adopted policies.

## **Financial Plan**

**A. Through the Financial Plan (the budget document), the City will link resources with results by:**

1. Identifying community needs for essential services.
2. Organizing the programs required to provide these essential services.
3. Establishing program policies and goals that define the nature and level of program services required.
4. Identifying activities performed in delivering program services.
5. Proposing objectives for improving the delivery of program services.
6. Identifying and appropriating the resources required in performing program activities, and accomplishing program objectives.
7. Setting standards to measure and evaluate:
  - a. Output of program activities.
  - b. Accomplishment of program objectives.
  - c. Expenditure of program appropriations.

**B. Multi Year Financial Planning:**

In order to determine the effect of current year decisions on the City's future, a five year financial forecast, projecting revenues and expenditures for all operating funds, shall be developed as a part of each year's budget process and shall be updated during the mid year budget review. This tool shall be used as a planning document for developing the budget guidelines and for evaluating the future impact of current year decisions.

**C. Planning for Long Term Liabilities:**

To avoid future financial burdens that could affect financial stability, the City shall proactively plan for potential liabilities, such as leave payouts, pension plans, retiree health costs, state and/or federal unfunded mandates.

**D. Mid-Year Budget Review:**

Approximately six months after the beginning of the fiscal year, the City Council will formally review the City's fiscal condition and amend appropriations if necessary.

**E. Balanced Budget:**

Section 5.05 (f) of the Folsom City Charter prohibits over expenditures. The Charter requires that the total of proposed expenditures shall not exceed the total of estimated revenues plus carried forward fund balance, exclusive of reserves, for any fund.

## **Basis of Accounting and Budget**

Basis of accounting and budget refers to the concept of recognizing the time a transaction has occurred for the purpose of recording that transaction.

**A. Governmental Funds:**

The governmental funds use a modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Expenditures generally are recorded when a related liability is incurred, as under accrual accounting.

**B. Proprietary Funds:**

The proprietary funds use a full accrual basis of accounting, which recognizes revenues when earned, and expenses are recorded when a liability is incurred.

**C. Fiduciary Funds:**

The fiduciary funds are treated according to the nature of the fund. Agency funds are custodial in nature (assets equal liabilities) and do not measure results of operations. Fiduciary funds use a modified accrual basis.

**D. Account Groups:**

The account groups employed by the City are not funds and do not reflect available financial resources and related liabilities. They are accounting records of the general fixed assets and general long-term debt of the City and are not intended to measure or portray financial flows or net income.

The Annual Budget shall comply with the provisions of Section 5.05 (Budget and Accounting) of the Folsom City Charter and Chapter 3.02 (Budgeting, Accounting and Fiscal Procedures) of the Folsom Municipal Code. The Annual Budget shall meet the following criteria:

**A. Balanced Budget:**

The City shall maintain a balanced budget. The total of proposed expenditures shall not exceed the total of estimated revenues plus carried forward fund balance, exclusive of reserves, for any fund.

**B. Structural Balance:**

The Annual Budget shall clearly identify anticipated revenue for all funds for the upcoming fiscal year. Current revenue shall be sufficient to support current expenditures (defined as “structural balance”). Estimates of current revenue shall not include beginning fund balances (whether General Fund, Revenue Funds, or other Specially Designated Funds). Any unreserved fund balance available at the commencement of a fiscal year shall generally be used only to fund capital items in the operating budget or in the capital improvement plan. If projected revenue is insufficient to support projected funding requirements, the City Manager and Chief Financial Officer may recommend

allocation of all or a portion of an unreserved fund balance if it appears that (1) the revenue source leading to the development of the available revenues is likely to remain stable in future years, (2) the expenditure requiring the appropriation of additional revenues is not likely to be recurring, or (3) the City Manager and Chief Financial Officer can otherwise establish an appropriate match of revenue/expenditures that will not lead to structural imbalance in future years.

**C. Appropriations Limit:**

Appropriations in the Annual Budget shall comply with the annual determination of the City's appropriations limit, calculated in accordance with Article XIII B of the Constitution of the State of California and Government Code section 7900.

**D. Operating Carryover:**

Operating program appropriations not spent during the fiscal year shall lapse at year end, except for long term projects in progress that are carried forward to the following year and reserved for encumbrances.

**E. One-Time Revenues:**

One-time revenues shall only be used for one-time expenditures. Prior to allocating any one time revenues, the Chief Financial Officer shall determine that such revenues are not being used to subsidize an imbalance between operating revenues and expenditures. If the Chief Financial Officer determines that one time revenues are needed to correct a structural imbalance, the Chief Financial Officer shall present the City Manager and City Council with a financial forecast demonstrating that the operating deficit will not continue.

**F. Internal Service Funds:**

The City may establish and operate one or more Internal Service Funds. Internal Service Funds shall be created to report any services that are provided to other City departments and the Cost Allocation Plan does not recoup that cost. At the same time that it adopts the budget ordinance, the City Council must approve a balanced financial plan for each Internal Service Fund. A financial plan is balanced when estimated expenditures do not exceed estimated revenue.

**G. Maintenance Accounts:**

Equipment and buildings shall be maintained at reasonable levels to avoid service disruptions, and to achieve maximum useful life, and to ensure safety of employees and the public. Maintenance and replacement funding shall be allocated each year consistent with this policy.

**H. Level of Contingency Appropriations:**

A General Fund Contingency of 1% of total budgeted departmental expenditures shall be budgeted annually. The Contingency Appropriation may be used to provide for unanticipated or unforeseen needs that arise during the year. Funds shall be allocated from the Contingency Fund only after an analysis has been prepared and presented by the Chief Financial Officer and City Manager to the City Council outlining the initial and recurring costs associated with the proposed expenditure. The Contingency Fund will be exhausted prior to any utilization of Undesignated Fund Balance.

**I. Strategic Plan Objectives:**

The Annual Budget shall establish measurable program objectives consistent with the City's Strategic Plan. The status of major program objectives identified in the Annual Budget and the Strategic Plan shall be formally reported as part of the Quarterly Financial Report.

**Financial Reporting and Budget Administration****A. Annual Financial Reporting:**

Annually, the City prepares a budget and a comprehensive annual financial report. These and all other financial reports are prepared with the informational needs of the public and the City Council in mind, as well as meeting the requirements of generally accepted accounting principles, audit standards and the reporting requirements of other governments.

- *Annual Budget*

The City's annual budget includes a budget message by the City Manager for the ensuing fiscal year. The budget message provides an explanation of the budget in fiscal terms and in terms of the City's work programs, major changes in financial policies, expenditures, revenues and debt position. The budget also contains proposed goals, objectives and appropriations for each fund by organization unit and program. The City's annual budget is prepared under the guidelines of the Government Finance Officer's Association of the United States and Canada (GFOA) Distinguished Budget Presentation Awards Program.

- *Comprehensive Annual Financial Report*

The City prepares a comprehensive annual financial report (CAFR) at the end of each fiscal year. The report contains the independent auditor's report and financial statements of the City, along with operating results, statistical and demographic information about the City. This report is prepared under the guidelines of the GFOA for Certificate of

Achievement for Excellence in Financial Reporting Program. The City has been awarded the Certificate of Achievement by the GFOA for the last fifteen consecutive years.

**B. Interim Financial Reporting:**

- *Quarterly Financial Report*

The City Manager and the Finance Director submit a Quarterly Financial Report to the City Council after the end of each quarter during the fiscal year. The report is required under the City Charter, and provides an analysis of budgeted versus actual revenues and appropriations, expenditures and encumbrances on a year-to-date basis.

- *Investment Report*

The City's Treasurer provides monthly investment reports to the City Council on a quarterly basis. These reports include the elements required under the California Government Code Section 53646.

**C. Budget Administration:**

As set forth in the City Charter, prior to the City Council making any supplemental appropriation, the City Manager shall certify that monies in excess of those estimated in the budget are available for appropriation. Any such supplemental appropriation may be made for the fiscal year by resolution up to the amount of any excess.

For emergency appropriations, the City Council, by four-fifths vote only, can make emergency appropriations to respond to a public emergency affecting life, health, public welfare, property or the public peace.

Appropriations may be reduced any time during the fiscal year by the City Council or City Manager if it appears probable that either the revenues or fund balances available will be insufficient to finance the expenditures for which appropriations have been authorized.

The City Manager may transfer monies between departments and divisions, programs and accounts within departments and divisions. All such transfers made by the City Manager are reported in writing quarterly to the City Council. Only the City Council, by resolution, may transfer monies between funds and from unappropriated balances or fund balances to any fund or appropriation account.

**D. Cost Allocation:**

The City of Folsom contracts with a consultant for the Cost Allocation Plan.

Through meetings with the staff of support departments, a list of services was developed. Time of support department staff was allocated to the sub pools within that department. These allocations were then reviewed numerous times until staff felt comfortable with the allocations. The time allocations were applied to the fully allocated hourly rates developed for each position to arrive at the costs for each sub pool.

Once the costs of each sub-pool was defined, an equitable and easily reproducible means of spreading those costs was developed. Therefore, an allocation factor is developed for each sub pool. The allocation factor varies for each sub pool, depending on what makes sense for the service being provided and also uses data that is, or can be, compiled



without creating a major research project for staff. The sub pool costs are then allocated based on the allocation factors.

Since support departments collaborate to provide services to each other as well as end user departments, those costs must be allocated as well. The costs that are allocated to support departments must then be re-allocated. This process is repeated 20 times in order to allocate all of the costs to end user departments. The end result is the cost of the internal support provided to each end user department.

## **Appropriations Limit**

### **A. Annual Resolution:**

The City Council annually adopts a resolution establishing the City's appropriations limit calculated in accordance with Article XIIB of the Constitution of the State of California, Section 7900 of the State of California Government Code. A description of the City's appropriation limit for FY 2005-06 is presented in the Appendix of this budget document.

## **Investments**

The City's Statement of Investment Policy is reviewed and adopted annually by the City Council as required under the California Government Code Section 53646. The major objectives of the City's investment policy are as follows:

### **A. Safety:**

Investment transactions are made to minimize credit risk and ensure the preservation of capital in the portfolio. The City limits investments to the safest types of investment grade securities and diversifies them among a variety of securities and financial institutions offering independent returns.

### **B. Liquidity:**

Sufficient liquidity in the investment portfolio is maintained to enable the City to meet all reasonably anticipated cash flow requirements. Liquidity is accomplished by investing operating funds in primarily shorter-term securities and structuring the portfolio so that investments mature concurrent to meet anticipated demands. Emphasis is placed on securities with low sensitivity to market risk.

### **C. Return on Investment:**

Investment earnings are secondary to meeting the basic requirements of safety and liquidity. The investment portfolio is managed to attain a benchmark rate of return throughout budgetary and economic cycles. The benchmark rate of return against which the portfolio's performance is measured is the U.S. Treasury's one-year Treasury note as the weighted average maturity of the City's portfolio typically averages one year or less.

## **Capital Improvement Management**

### **A. Capital Improvement Plan (CIP) Purpose:**

The purpose of the CIP is to systematically plan, schedule, and finance capital projects to ensure cost-effectiveness as well as conformance with established policies. The CIP plan encompasses five or more years and is organized into comparable functional groupings used for the operating programs.

### **B. Project Manager:**

Every CIP project has a project manager who prepares the project proposal, ensures that required phases are completed on schedule, authorizes all project expenditures, ensures that all regulations and laws are observed, and periodically reports project status.

### **C. CIP Appropriation:**

The City's annual CIP appropriation is based on the projects listed in the first fiscal year covered by the Financial Plan, through adoption by resolution on or before the beginning of the first fiscal year.

## **Debt Management**

The City's Debt Management Policies are discussed in the Debt Management section of this budget document.

## Introduction

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operation of each fund is accounted for with a separate set of self-balancing accounts comprised of its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. Financial activities are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Funds used in government are classified into three broad categories: Governmental, Proprietary, and Fiduciary.

- Governmental funds are used to account for tax-supported activities. The City maintains five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds.
- Proprietary funds focus on the determination of operating income, cost recovery, financial position and cash flows. The City maintains two different types of proprietary funds: enterprise and internal service funds.
- Fiduciary funds are used in situations where the government is acting in a fiduciary capacity as a trustee or agent.

## Governmental Funds

*Governmental funds typically are used to account for tax-supported activities.*

### **A. General Fund:**

The General Fund is the primary operating fund of the City. It accounts for all financial resources of the City, except those required to be accounted for in another fund.

### **B. Special Revenue Funds:**

Used to record and account for the proceeds of specific revenue sources that are legally restricted to expenditures for particular purposes. These funds include:

- 1. Community Development Block Grant:** used to account for grants received from the U.S. Department of Housing and Urban Development (HUD). The grants are used for the redevelopment of a viable community by providing decent housing, a suitable living environment, and expanding economic opportunities, principally for persons of low and moderate income.
- 2. Transportation and Use Tax:** during FY 2004/05 this fund was merged into the Transportation System Management Fund.
- 3. Traffic Congestion Relief:** used to account for revenues and expenditures associated with certain street highway maintenance, rehabilitation, reconstruction and storm damage repair projects.

4. **Traffic System Management:** used to account for revenue and disbursements for study of future traffic needs and receipts from Measure A (0.5 percent) sales tax and expenditures.
5. **Development:** used to account for revenues and expenditures related to development including engineering, planning, and building inspection.
6. **Humbug Willow Creek:** used to account for revenues and expenditures related to the planning for the Humbug Willow Creek trail area.
7. **General Plan Amendment:** used to account for fees collected for the update of the general plan.
8. **Tree Planting & Replacement:** used to account for revenues and expenditures related to the mitigation of tree loss in construction.
9. **Folsom Redevelopment Agency:** used to account for the revenue and expenditures of the Redevelopment Agency of the City of Folsom, except for the debt service and bond proceeds.
10. **Park Dedication:** used to account for Quimby Act Fees for park development purposes.
11. **Planning Services:** used to account for revenues and disbursements of special planning services for developers.
12. **Local Transportation Tax:** used to account for receipts of SB-325 transportation tax monies.
13. **Library:** used to account for revenues and expenditures of the library.
14. **Park Renovation:** used to account for revenues and expenditures for renovation of City parks.
15. **Gas Tax Fund:** used to account for the Highway User's Tax revenues received from the State of California under Sections 2105, 2106, 2107, and 2107.5 of the Streets and Highways Code. Activities in this fund are restricted to street and road construction and rehabilitation.
16. **Light and Landscape Districts:** used to account for assessments for maintenance pursuant to the 1972 Lighting and Landscaping Act in the following subsidiary funds maintained by the City:
 

Los Cerros	Sierra Estates	Willow Creek South
Briggs Ranch	Natoma Valley/Lakeridge	American River Canyon N
Natoma Station	La Collina dal Lago	Willow Springs
Folsom Heights	Cobble Ridge	Willow Springs Maint Dist
Broadstone Unit 3	Prairie Oaks Ranch	Broadstone #3 Maint Dist
Broadstone	Silverbrook	ARC Maintenance Dist
Hannaford Cross	Willow Creek East	American River Canyon
Lake Natoma Shores	Blue Ravine Oaks	The Residences at ARC N
Cobble Hill Reflections	Steeplechase	Fieldstone Meadows
17. **General Special Revenue:** used to account for revenues and expenditures for designated special activities.
18. **Zoo Special Revenue:** used to account for revenues and expenditures for designated zoo activities.
19. **Building and Grounds:** used to account for revenues and expenditures for the maintenance and replacement of City buildings and grounds.

- 20. Miscellaneous Grants:** used to account for revenues and expenditures related to Block grants.
- 21. Police Special Revenue:** used to account for revenues and expenditures related to police grants and reimbursements such as, SLESF, POST, Police Forfeiture 15% and Asset Forfeiture 14607.6 CVC.
- 22. Wetlands Special Revenue:** used to account for revenues and expenditures in the following subsidiary funds:
- Willow Springs Wetlands Preserve
  - Lexington Hills Wetlands Maintenance
  - Willow Creek Wetland Preservation
  - Sierra Estates Open Space Maintenance
  - Prairie Oak Elderbury Open Space Maintenance
  - Natoma Station Wetlands
- 23. Other Special Revenue:** used to account for revenues and expenditures in the following subsidiary funds:
- Folsom Arts and Culture Council
  - Housing Trust
  - Folsom Historical District
  - Cultural Events – this fund was deactivated due to lack of activity
  - Sacramento/Placerville Billboards
  - Lembi Aquatic Center Sponsorship
  - Insurance Trust

**C. Debt Service Funds:**

Used to account for the accumulation of resources and the payment of general long-term debt obligations of the City and related entities. Funds included in this category are:

- 1. Folsom Community Correctional Facility:** used to account for the debt service on the City of Folsom Certificates of Participation for the former Folsom Community Correctional Facility.
- 2. General Obligation Bonds for School Facilities:** used to account for the debt service on the General Obligation Bonds issued for school facilities.
- 3. Folsom Redevelopment Agency:** used to account for the debt service on the Redevelopment Agency of the City of Folsom, Central Folsom Redevelopment Project Area 1997 Refunding Allocation Bonds.
- 4. Folsom Public Financing Authority:** used to account for the proceeds of bonds issued for pooled debt financing for other funds and special assessment districts.
- 5. City Park and Traffic Signals:** used to account for the debt service on the City of Folsom Refunding Certificates of Participation for City Park and Signals.
- 6. Recreation Facility:** used to account for the debt service on the City of Folsom Certificates of Participation for the Natoma Station Learning Center.
- 7. Central Fire Station:** used to account for the debt service on the City of the Folsom Certificates of Participation for the Central Fire Station.

**8. 1915 Act Assessment Districts:** used to account for the debt service on the following 1915 Assessment Districts:

- Folsom South Assessment District Refunding and 1982-1 Nimbus Assessment District.

**D. Capital Project Funds:**

Established to account for financial resources which are used for the acquisition and improvement of major capital facilities (other than the ones that are financed by proprietary and trust funds). Funds included in this category are:

**1. 1915 Act Assessment Districts:** used to account for the capital construction proceeds for the 1915 Act Assessment Districts. Construction activity for the following 1915 districts are accounted for in this fund:

- Prairie Oaks Ranch Assessment District
- Lake Natoma Shores Assessment District

The funds listed below upon project completion were consolidated into a corresponding debt service or agency fund during FY 2004-2005.

- Folsom Auto Plaza Assessment District – consolidated to Folsom Auto Plaza Agency Fund
- Blue Oaks Ravine East Assessment District – consolidated to Blue Ravine Oaks East Agency Fund
- Natoma Station Assessment District – consolidated to Natoma Station Agency Fund
- Nimbus Water Capital – consolidated to 1982-1 Nimbus Assessment District Debt Service Fund
- Cobble Hill Ridge – consolidated to Cobble Hill Ridge Agency Fund
- Ridgeview Assessment District – consolidated to Ridgeview Assessment District Agency Fund
- Folsom South Assessment District – consolidated to Folsom South Assessment District Debt Service Fund

**2. Mello-Roos Districts:** These funds are used to account for the capital construction proceeds for Mello-Roos Districts. Construction activity for the following Mello-Roos districts accounted for in this fund are:

- 1995 Empire Ranch (Russell Ranch) Community Facilities District Number 10
- 2001 Parkway Community Facilities District Number 14

The funds listed below upon project completion were consolidated into a corresponding debt service or agency fund:

- 1999 Willow Springs Community Facilities District Number 11 – consolidated to corresponding agency fund
- 1996 Willow Creek Estates Community Facilities District Number 9 – consolidated to corresponding agency fund

- Community Facilities District Number 4 Folsom Heights – consolidated to corresponding agency fund
  - 1987 Willow Creek Community Facilities District Number 1 – consolidated to corresponding agency fund
  - 1994 Broadstone #2 Community Facilities District Number 7 - consolidated to corresponding agency fund
  - 1989 Natoma Station Community Facilities District Number 2 - consolidated to corresponding agency fund
3. **Folsom Redevelopment Agency:** used to account for the construction proceeds of the Redevelopment Agency of the City of Folsom, Central Folsom Redevelopment Project Area Tax Allocation Bonds—1987 Series A and 1991 Series.
  4. **Transportation Improvement:** used to account for long-term major road projects financed through developer mitigation charges and to account for construction of light rail transportation projects.
  5. **Park Capital Improvement:** used to account for long-term park projects financed through developer mitigation charges; to account for grant monies received for park capital outlay and facilities; and to account for the construction bond proceeds for park improvements.
  6. **Police Capital:** used to account for development mitigation fees to finance police capital outlay and facilities.
  7. **Fire Capital:** used to account for development mitigation fees to finance fire capital outlay and facilities.
  8. **General Capital:** used to account for development mitigation fees to finance general capital outlay and facilities.
  9. **Park Grant Capital Improvement:** during Fiscal Year 2004/05, this fund was consolidated into the Park Capital Improvement Fund.
  10. **Drainage Capital:** used to account for development mitigation fees to finance drainage capital outlay and facilities.
  11. **City Parks:** during Fiscal Year 2004/05, this fund was consolidated into the Park Capital Improvement Fund.
  12. **Traffic Signals:** during Fiscal Year 2004/05, the remaining fund balance was consolidated to the City Parks and Signals Debt Service Fund.
  13. **General Obligation School Facility Bond:** during Fiscal Year 2004/05, the remaining fund balance was consolidated to the General Obligation Bonds for School Facilities Fund.
  14. **American River Bridge:** during Fiscal Year 2004/05, the remaining fund balance was consolidated into the Transportation Improvement Capital Project Fund.
  15. **Zoo Improvement:** used to account for construction projects for the zoo.
  16. **Light Rail Transportation:** used to account for construction of light rail transportation projects.
  17. **Recreation Facility:** during Fiscal Year 2004/05, the remaining fund balance was transferred to the Recreation Facility Debt Service Fund.



18. **Water Impact:** used to account for the estimated cost of providing water system capacity for new development.
19. **Folsom Aquatic Center:** during Fiscal Year 2004/05, the remaining fund balance was transferred to the Park Dedication Special Revenue Fund.
20. **Library Development:** used to account for construction of a new library.
21. **Major Capital and Renovation:** used to account for governmental building costs, which will be charged to other funds and accounts, and provide for replacement.
22. **General Park Equipment:** used to account for development mitigation fees to finance general park equipment.

## Proprietary Funds

*Proprietary funds focus on the determination of operating income, cost recovery, financial position and cash flows.*

### **A. Enterprise Funds:**

These funds are used to account for activities that are financed and operated in a manner similar to private business enterprises. Costs are financed or recovered primarily through user charges. These funds include:

1. **Recreation:** used to account for the operation of the City's recreation services.
2. **Aquatic Center:** used to account for the operation of the City's aquatic center.
3. **Folsom Sports Complex:** used to account for the operation of the City's newly acquired Sports complex.
4. **Transit:** used to account for the operation and maintenance of the City's bus system.
5. **Water:** used to account for the operation and maintenance of the City's water productions, transmission and distribution system.
6. **Water Capital:** used to account for development mitigation fees to finance major capital improvements such as water treatment plant storage and transmission mains.
7. **Water Meters:** used to account for funds collected for purchase and sale of water meters.
8. **Water Revenue Projects:** used to account for the revenue bond proceeds for improvements to the City's water operations.
9. **Sewer:** used to account for the operation and maintenance of the City's sewer collection and transmission system.
10. **Sewer Capital:** used to account for development mitigation fees to finance sewer facilities.
11. **Facilities Augmentation:** used to account for additional services, including capital improvements of the Folsom South Area Facilities Plan.
12. **Solid Waste:** used to account for the operation and maintenance of the City's solid waste pick-up operation.

**13. Solid Waste Capital:** used to account for development mitigation fees to finance solid waste capital outlay and facilities.

**14. Solid Waste Recycling:** used to account for sale of recycling material by the City.

**B. Internal Service Funds:**

Used to account for the financing of goods and services by one department to others within the government on a cost reimbursement basis.

**1. Equipment Replacement:** used to account for general governmental equipment, which will be charged to other funds and accounts, and provide for replacement.

**2. Information Systems:** used to account for computer and imaging operations, which will be charged to other funds and accounts, and provide for replacement.

## **Fiduciary Funds**

*Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own programs.*

**A. Agency Funds:**

Agency funds are used to account for situations where the government's role is purely custodial.

**1. 1915 Act Assessment Districts:** used to account for the various assessments within the City of Folsom pursuant to the 1915 Bond Act.

**2. Mello-Roos Districts:** used to account for the various Mello-Roos Districts within the City of Folsom.

## **FY 2006-07 Budget Outlook**

The FY 2006-07 Proposed Budget estimate for Property Tax Revenue is \$14.5 million, an increase of 8% over fiscal year 2005-06 projections. This increase includes the restoration of the \$1 million in Proposition 1A funds withheld by the State in FY 2004-05 and FY 2005-06. The City also allocates a portion of its Property Tax received to the Library function. For FY 2006-07 it is projected that the Library Fund will receive \$1,469,599 in property taxes. This projection reflects the City's strong housing market, as indicated by the increase in assessed land values.

The Property Tax is also collected for purposes other than those stipulated under Proposition 13. An additional levy above the one percent is collected to pay for debt service on voter approved debt. Revenue collected from this source is not used to offset General Fund expenditures. The City of Folsom levies for the annual principal and interest payments on general obligation bonds issued to provide new school facilities. In addition, the Folsom Cordova Unified School District, the Los Rios Community College District, and the Sacramento Regional County Sanitation District levy funds for debt service. Certain areas of the City of Folsom also have additional levies for debt service by the San Juan Water District, and various City special assessment, Mello-Roos, and landscape and lighting districts.

## **Taxes**

### **A. Property Tax:**

The Property Tax is the City's second largest source of revenue in the General Fund. The property tax is imposed on the assessed value of real property (land and permanently attached improvements) and tangible personal property (movable property) as of January 1 annually.

### **B. Effect of Proposition 13:**

Proposition 13, passed by voters in 1979, limits the real property tax rate to one percent of assessed value, plus any rates imposed to fund indebtedness approved by the voters. Proposition 13 also allows increases to the value of real property at the rate of the Consumer Price Index, not to exceed two percent per year based on the 1979 value, unless the property is improved or sold at which time the property is reassessed at market value. Since the property tax is guaranteed by placing a lien on the real property, properties are classified as secured or unsecured:

- Secured Property includes real and personal property located upon the property of the same owner. Secured roll property taxes are paid in two installments, due on December 10 and April 10.
- Unsecured Property is property for which the value of the lien is not sufficient to assure payment of the tax. Unsecured roll taxes are due on August 31.

**C. Property Tax Distribution:**

The County of Sacramento distributes Property Tax to a number of agencies within the County. The distribution is based on Assembly Bill 8 (Chapter 282, Statutes of 1979), which provides for the distribution of the proceeds generated by the 1% property tax. AB 8 allocates property tax in proportion to the share of property taxes received by a local entity prior to Proposition 13.

Over the past decade, many factors have contributed to reductions in the proportion of property tax revenue the City has received.

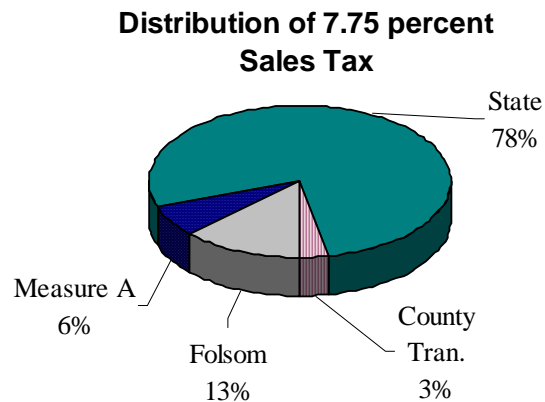
- In FY 1992-93, the State took action to reduce its obligation for school funding by shifting local property tax revenues to school districts via the Education Revenue Augmentation Fund (ERAF). This shift adjusted the distribution formula for the City from 26.6% of the countywide tax rate to 12% of the countywide tax rate. In other words, the City receives \$12 for every \$100 collected from Folsom taxpayers.
- The City also receives property tax to help fund its ongoing redevelopment activities in the Redevelopment Zone. It is anticipated that for FY 2006-07 the Redevelopment Agency will receive \$4,515,207.

**D. Property Transfer Tax:**

A Property Transfer Tax is imposed on the transfer of real estate over \$100 in value. The County of Sacramento and the City of Folsom each receive 27.5 cents per \$500 value. The FY 2006-07 Proposed Budget includes \$734,117 from this source, which is a 3% increase from the FY 2005-06 projected amount.

**E. Sales Tax:**

Sales Tax represents the General Fund’s largest and most important revenue source. The California State Board of Equalization administers revenues from Sales Taxes. Sales Taxes are collected at the point of sale, and then forwarded to the Board of Equalization. The City receives sales tax revenue payments based on estimates on a monthly basis with quarterly adjustments for actual receipts. The City receives one cent, or 13.79% of the total 7.25 cent statewide Sales Tax levied on each dollar of taxable sales. In addition Sacramento County voters approved a half-cent supplemental Sales Tax in 1988 to fund a twenty-year transportation improvement plan for Sacramento County (Measure A). This has resulted in a 7.75% countywide sales tax.



Sales tax revenue can be used for any general purpose, and the City Council has discretion on its allocation. Currently all of the Sales Tax received by the City is used in the General Fund. For FY 2006-07, the proposed General Fund budget for Sales Tax is \$20.8 million, which represents a 7% increase from the prior year projection.

**F. Transient Occupancy Tax:**

Transient Occupancy Tax (TOT) is imposed on the daily rental price of a room in a lodging facility when used by visitors staying in Folsom for less than 30 days. The TOT for the City is 8% of gross room receipts and is allocated directly to General Fund functions. The FY 2006-07 budget has a projected \$1,361,000 in TOT revenue, which is a 7% increase from the FY 2005-06 projected amount.

In October 2002, the City Council established the Folsom Tourism Business Improvement District (FTBID). FTBID was established to put forth a positive image for Folsom to attract more visitors to the City. With the creation of FTBID the City Council authorized an assessment of 2% of gross room receipts, effective January 2003, on all existing and future hotels within the City having more than 16 rooms. This assessment is in effect until January 2008. Revenue from this assessment is to be used by the FTBID to promote tourism within the City.

## **Franchise Fees**

Private utility companies pay franchise fees to the City of Folsom in exchange for the use of the City's rights-of-way. Franchise fees are set through Franchise Agreements negotiated between the City and individual utility companies. The City of Folsom currently has a franchise agreement with Pacific Gas & Electric. The City also receives a franchise fee from Comcast Cable Company through an agreement negotiated by the Sacramento Cable Commission. The FY 2006-07 General Fund budget for this revenue source is \$463,029, which is a slight increase over the FY 2005-06 estimates.

## **Licenses and Permits**

The Licenses and Permit category reflects revenue generated for licenses and, or permits issued to conduct business activities within the City's jurisdiction. Building permits are the major source of revenue for the City under this category. These fees are paid by the developers to offset costs of providing construction inspection and plan review services. These fees are deposited in the Development Fund. For FY 2006-07 the budgeted amount of license and permits revenue is \$2.4 million. In the General Fund, issuance of Business Licenses comprises the majority of this revenue category. For FY 2006-07 the budgeted amount of business license revenue is \$519,900, which is a nominal increase over the FY 2005-06 projected amount.

## Intergovernmental Revenues

### **A. Motor Vehicles License Fee (VLF):**

VLF represents the General Fund's third largest revenue source. The VLF is currently calculated at a percentage of the vehicle's market value, as adjusted for depreciation. These fees are paid annually to the Department of Motor Vehicles at registration and renewal. The fee is imposed by the State "in lieu" of local property taxes on the vehicle.

Of the total VLF revenue generated, 25% is deposited in the VLF account of the Local Revenue Fund for allocation to counties for program realignment. The remaining 75% is allocated as follows: 81.25% is divided equally between cities and counties and apportioned on the basis of population, and 18.75% is allocated to cities and counties for abolished revenues. Growth in local auto sales does not produce increased motor vehicle license fee revenue. Two factors influence the City's share of VLF: the City's population growth relative to all other California cities; and the overall growth or decline in the number and value of motor vehicles on a statewide basis.

In 1998 the State reduced the VLF actually paid by car owners and has provided a continuous appropriation of State General Fund revenue to backfill local governments to cover the lost revenue created by the reduction of this fee.

**Property Tax/VLF Swap:** Proposition 1A has altered the historical funding sources for local governments. The State eliminated \$4.1 billion in Vehicle License Fees (VLF) backfill and decreased the VLF rate from 2 percent to 0.67 percent. Cities and counties receive an equivalent amount of property taxes. In FY 2004-05 and FY 2005-06, however, the State did not swap the full amount, retaining \$700 million (\$350 million from counties and \$350 million from cities). Folsom's annual loss from this action was \$1 million a year in both FY 2004-05 and FY 2005-06, for a total of approximately \$2 million.

Beginning in FY 2006-07, local agencies will receive the full swap amount of \$4.1 billion, of which Folsom's share is \$1 million. Also, in FY 2005-06, the State repaid the \$1.3 billion VLF gap loan, and Folsom received \$1.2 million. For the Proposed FY 2006-07 Budget it is anticipated that this revenue will remain unchanged from the previous fiscal year, and is budgeted at \$4.4 million.

### **B. State Shared Tax:**

Taxes may be derived from the taxing power of another entity and shared with the City. Shared revenue includes funds received from the State toward the operation of the Folsom Stage Lines and other transportation projects, and gasoline tax revenue to be used for public works projects relating to transportation. The City expects to receive \$6,822,438 in State shared revenues in FY 2006-07 to be split between transit fund and local transportation fund, and \$687,591 in gasoline tax funds.

### **C. Grants:**

Grants are received from both Federal Agencies and State Agencies. Grants are awarded for specific purposes and generally require some percentage of matching funds. The City

expects to receive \$3.76 million for various grants in the 2006-07 fiscal year including law enforcement grants, reimbursement for COPS program, transit, park development and trail development grants.

## Charges for Services

Charges or fees are imposed on the user for a specific service rendered based on the rationale that the benefiting party should bear the cost of the service rather than the general public. Major fees charged for a variety of services provided by the City are listed below:

- **Engineering Fees:** User fees charged for review of engineering plans for private development submitted to the City to ensure compliance with all applicable laws. This fee is deposited in the Development Fund.
- **Police Services:** User fees for specific police services such as fingerprinting, alarm permits, and accident reports. This fee is budgeted in the General Fund.
- **Fire Services:** User fees charged for functions such as special standby medic shifts, fire hydrant flow tests, or fire alarm system reviews. This fee is budgeted in the General Fund.
- **Ambulance Services:** User fee includes basic life support and advanced life support services and related charges for mileage and supplies for the provision of ambulance services. This fee is budgeted in the General Fund.
- **Parks and Recreation:** Fees for use of the certain recreational programs. Listed below are some of the amounts projected in the FY 2006-07 budget for major charges under this category with the corresponding fund they are applied to:

<u>Description</u>	<u>Budget FY 2006-07</u>	<u>Fund</u>
Special Interest Programs	\$793,252	Recreation
Sports	\$744,062	Recreation
Sports Complex	\$1,045,513	Recreation
Aquatics	\$728,598	Aquatics
Community Center	\$319,000	Community Center

*Also included in this category are charges for Zoo and park rental facilities.*

## Impact Fees

Per City Council authorization, the City charges an impact or mitigation fee to developers to cover, in whole or in part, the anticipated cost of improvements that will be necessary because of the development. This fee is due when the developer receives a building permit. Each impact fee is accounted for in a separate fund. A description of the funds can be found in the section pertaining to Fund descriptions. The following is a list of projected FY 2006-07 revenues from impact fees charged by the City:



<u>Impact Fees Charged</u>	<u>FY 2006-07 Projection</u>	<u>Impact Fees Charged</u>	<u>FY 2006-07 Projection</u>
Drainage	\$400,000	Park Supplemental Development	\$110,800
Fire Capital	\$500,000	Police Capital	\$249,040
General Capital	\$637,484	Sewer Capital	\$62,130
Housing Trust	\$550,000	Solid Waste Capital	\$67,898
Humbug Willow Creek	\$115,000	Transportation Improvements	\$2,560,000
Light Rail	\$196,856	Transportation Management	\$20,000
Park Equipment	\$50,000	Water Capital	\$354,135
Park Dedication (Quimby)	\$438,240	Water Impact	\$150,000
Park Development.	\$1,934,250	Water Usage	\$52,800

*These amounts are based on the following new building activity for fiscal year 2006-07.*

<u>Building Permit</u>	<u>Projected Activity</u>
Single Family Residential	250 Units
Multi-Family Revenue	700 Units
Mobile Dwellings	0 Units
Commercial	350,000 Square Feet
Office	200,000 Square Feet

## Fines and Forfeitures

The California Vehicle and Penal Codes impose fines and penalties for traffic violations and vehicular parking. These revenues are collected by Sacramento County and a portion is distributed to the City, less an administrative overhead cost. The City has the responsibility for administering and collecting parking citation fees. The FY 2006-07 General Fund Budget projected revenue for Fines, Forfeitures and Penalty totals \$226,000, which represents a 3% increase from Fiscal Year 2005-06 projections.

## Interest

The City earns interest income by investing its cash not immediately required for disbursements. The City’s goal is to achieve a market average rate of return throughout budgetary and economic cycles while maintaining the required liquidity to meet cash flow needs, and protecting the safety of those funds. The City’s investment portfolio is managed within the parameters stated in the City’s Investment Policy. Interest income is distributed to all funds based on their proportionate cash balances.

**Other Revenue - Transfers**

Each year revenues are contributed to funds to offset staffing, equipment, and CIP projects. For example, a portion of Gas Tax revenues are contributed to the General Fund to offset the cost of street and other support personnel for road construction projects.

**Enterprise Revenues**

Enterprise funds are used to account for self-supporting activities that provide services on a user-charge basis. For example, the City provides water treatment, water distribution, sewer collection, and solid waste services to their residents. Users of these services pay utility fees, which the City deposits in an enterprise fund.

**A. Water Rate:**

Customers in the City are charged a fee for water services. The FY 2006-07 budgeted revenues from water services are based on the fee increase approved by City Council that became effective January 1, 2006. Below is the current rate schedule for the City:

<b>Monthly Residential Flat Rate</b>		<b>Monthly Non Residential:</b>	
		<b>Metered and based on Consumption</b>	
Single Family Residential	\$25.00	3/4" meter	\$10.50
Single Family - Low Income	\$14.70	1" meter	\$17.00
Manufactured Home	\$10.70	1 1/2" meter	\$33.30
Manufactured Home - Low Income	\$6.70	2" meter	\$53.00
Additional Residences	\$13.80	3" meter	\$98.80
Additional Lot	\$5.60	4" meter	\$164.20
Swimming Pool with Filter	\$3.10	6" meter	\$327.60
		8" meter	\$523.90
East Area Water Surcharge	\$12.00	10" meter	\$753.30
		Uniform Commodity Rate/ccf	\$0.71
		East Area Water Surcharge/ccf	\$0.48

<b>Ashland Area Monthly Residential Metered Rate</b>	
Single Family Residential	\$17.54
Single Family - Low Income	\$11.00
Manufactured Home	\$ 8.00
Manufactured Home - Low Income	\$5.00
Additional Residences	\$13.80
Additional Lot	\$5.60
Swimming Pool with Filter	\$3.10
Beginning January 1, 2006	
Uniform Commodity Rate/cc (above 20 ccf)	\$0.46

**B. Sewer Rates:**

Customers in the City are charged a fee for sewer services. The FY 2006-07 budgeted revenues from sewer services are based on the fee schedule approved by City Council that became effective April 2003. Below is the current rate schedule for the City:

Class of Customer	Rate	Unit of Service	Class of Customer	Rate	Unit of Service
Residential	\$14.55	per dwelling	Markets - Without Disposals	\$2.76	per 1,000 sq. ft.
Manufactured Home	\$14.55	per dwelling	Medical/Dental Office	\$5.52	per 1,000 sq. ft.
Multi-Family	\$13.15	per unit	Mortuaries	\$17.97	per slumber room
Auto Dealership	\$2.76	per 1,000 sq. ft.	Offices	\$2.76	per 1,000 sq. ft.
Bakeries	\$23.49	per 1,000 sq. ft.	Parks	\$13.77	per 1,000 sq. ft.
Banks	\$4.17	per 1,000 sq. ft.	Places of Worship	\$2.76	per 1,000 sq. ft.
Barber/Beauty Shops	\$1.38	per chair	Public Agencies	\$8.31	per 1,000 sq. ft.
Bars	\$9.66	per 1,000 sq. ft.	Rest Homes & Boarding Homes	\$4.17	per bed
Bowling Alley	\$5.52	per lane	Restaurant - Dining Room	\$66.27	per 1,000 sq. ft.
Car Wash - Automatic	\$0.12	per 100 gal. of water	Restaurant - Take Out	\$55.23	per 1,000 sq. ft.
Car Wash - Self Service	\$9.66	per stall	Restaurant - Din. Room/Take Out	\$60.72	per 1,000 sq. ft.
Dry Cleaners	\$23.49	per 1,000 sq. ft.	Retail Stores	\$2.76	per 1,000 sq. ft.
Fire Stations	\$13.17	per 1,000 sq. ft.	Schools - Primary	\$19.32	per 100 students
Garages	\$1.38	per bay	Schools - Secondary	\$24.84	per 100 students
Halls	\$4.17	per 1,000 sq. ft.	Schools - Colleges	\$0.12	per 100 gal. of water
Health Studios & Gymnasiums	\$4.17	per 1,000 sq. ft.	Service Stations	\$1.38	per pump
Hospitals	\$0.12	per 100 gal. of water	Theatres	\$4.17	per 100 seats
Hotels/Motels	\$4.17	per room	Used Car Lots	\$2.76	per 10 fixture units
Laundries - Self Service	\$6.93	per machine	Warehouses	\$1.38	per 1,000 sq. ft.
Laundries - Commercial	\$0.27	per 100 gal. of water	Other Commercial	\$0.12	per 100 gal. of water
Markets - With Disposals	\$13.77	per 1,000 sq. ft.	Industrial	\$0.12	per 100 gal. of water

(Customers also pay a flat rate, which is paid over to the Regional County Sanitation District for the treatment of the sewage. Commercial customers pay fees based on the activity.)

**C. Solid Waste Rates:**

City customers are charged a fee for Solid Waste services. The FY 2006-07 solid waste budgeted revenues are based on the City Council approved fee schedule, listed below, effective as of July 2005. Residential customers are charged a flat rate, while commercial customers' charges are based on size of container and number of pickups per week.

Single Family Residence or Living Unit	Rate
One 60 gallon refuse, one 90 gallon recycle and one 90 gallon yard waste can	\$22.50
Each additional refuse can (90 gallon)	\$19.05
One 90 gallon refuse, one 90 gallon recycle and one 90 gallon yard waste can	\$25.50
Mobile Home in a Mobile Home Park	
One 60 gallon refuse can	\$18.00
Each additional can (refuse or yard waste)	\$14.05
Qualified Low-Income Customers	
Single Family - 60 gallon refuse can	\$14.15
Single Family - 90 gallon refuse can	\$17.15
Mobile Home - 60 gallon refuse can	\$9.95
<b>3 - Yard Dumpsters Rental (7 days)</b>	<b>\$40.00</b>

**D. Commercial Solid Waste Collection Service Charges:**

Container Size (yards)	Frequency (# of pickups per week)						
	1	2	3	4	5	6	7
1 or 2	\$87	\$174	\$259	\$346	\$432	\$519	\$606
3	\$115	\$231	\$346	\$462	\$576	\$691	\$807
4	\$138	\$277	\$415	\$553	\$691	\$830	\$968
6	\$174	\$346	\$519	\$691	\$864	\$1,037	\$1,210

**Commercial Drop Boxes for Mixed Waste:**

20 Yard (non-compacted, 7 ton max)	\$280	> Containers will not be loaded above
40 Yard (non-compacted, 7 ton max)	\$310	their maximum tonnage. If overloaded
10 Yard (compacted, 4 ton max)	\$255	there will be an additional \$30.00
20 Yard (compacted, 5 ton max)	\$315	service charge per ton.
30 yard (compacted, 6 ton max)	\$375	> Drop box layover charges will be
40 yard (compacted, 7 ton max)	\$435	\$30.00 for each additional day.

**Containers for Source Separated Materials:**

4 Yard OCC (corrugated)	\$70
6 Yard OCC	\$80
20 Yard OCC	\$180
40 Yard OCC	\$195
20 Yard Co-mingled C&D	\$180
40 Yard Co-mingled C&D	\$200
20 Yard Wood	\$95
40 Yard Wood	\$165
20 Yard Green waste	\$155
40 Yard Green waste	\$255
10 Yard Concrete (7 ton max)	\$200

**Household Hazardous Waste:**

CRT Disposal	\$10
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# *Appropriation Description*

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## **Salaries**

Salaries are costs associated with compensation paid to employees of the City. These costs include any cost-of-living adjustments (as provided under memoranda of understanding between the City and employee bargaining units), overtime, part-time, and pay differentials.

## **Benefits**

Benefits are costs associated with the provision of employee benefits, such as the City's contributions for retirement, social security, deferred compensation, group insurance, uniform allowance, and workers' compensation insurance.

## **Operations and Maintenance**

Operations and maintenance costs include supplies and other materials used in the operations of City departments, typically having a unit cost of less than \$5,000, and are consumed during the course of the fiscal year. Such items include stationery, pencils, printed forms, small tools, and books. This section also covers services performed by outside consulting firms; individuals or other City departments; and includes telephone services, office equipment maintenance, insurance, and utilities.

## **Capital Outlay**

Capital Outlay includes expenditures which result in acquisitions of or addition to fixed assets—including furniture, vehicles, machinery and equipment—and the costs necessary to place the capital outlay item into service. A capital outlay expenditure must comprise the following elements: an estimated useful life of one year or more; a unit cost of more than \$5,000; and represent a betterment or improvement.

## **Debt Service**

Debt Service is the cost of the principal and interest due during the fiscal year on debt issued by the City of Folsom or an assessment district.

## **Capital Improvement Plan (CIP)**

CIP includes projects that have a budget of over \$100,000. These projects are funded and constructed over a multiyear period, and are typically improvements to or result in a fixed asset.

## **Transfers Out**

Each year revenues are contributed to funds to offset staffing, equipment, and CIP projects. Such a transaction is considered to be a transfer out in the fund contributing the revenue. This item also includes indirect cost charges that are charged to various funds for General Fund operations.

## *Fund Balance Summary*

Title	Estimated Fund Balance 6/30/2006	CIP and Operating Revenue	Capital and Operating Expense	Estimated Fund Balance 6/30/2007
<b>General Funds</b>				
General Fund	\$ 13,269,364	\$ 58,761,409	\$ 58,761,409	\$ 13,269,364
Community Center	\$ (241,033)	\$ 886,623	\$ 886,623	\$ (241,033)
Cash Basis	\$ (551,712)	\$ -	\$ -	\$ (551,712)
Compensated Leaves	\$ -	\$ 1,200,000	\$ 1,200,000	\$ -
Utilities	\$ -	\$ 1,397,412	\$ 1,397,412	\$ -
Public Works	\$ 475,612	\$ 6,921,943	\$ 6,921,943	\$ 475,612
Folsom History Interpretive Exhibit	\$ 7,739	\$ -	\$ -	\$ 7,739
<b>Subtotal General Funds</b>	<b>\$ 12,959,970</b>	<b>\$ 69,167,387</b>	<b>\$ 69,167,387</b>	<b>\$ 12,959,970</b>
<b>Special Revenue Funds</b>				
Community Dev. Block Grant	\$ 21,318	\$ 568,625	\$ 568,625	\$ 21,318
Transportation & Use Tax	\$ -	\$ -	\$ -	\$ -
Traffic Congestion Relief	\$ 46,150	\$ 350,000	\$ 350,000	\$ 46,150
Traffic System Mgmt.	\$ 15,452	\$ -	\$ -	\$ 15,452
CCF Telephone Commissions	\$ -	\$ -	\$ -	\$ -
CCF Equipment Replacement	\$ -	\$ -	\$ -	\$ -
Folsom Arts & Culture Commission	\$ 59,621	\$ 5,000	\$ 5,000	\$ 59,621
Development	\$ (2,520,126)	\$ 8,914,922	\$ 8,914,922	\$ (2,520,126)
Housing Trust	\$ 2,035,536	\$ -	\$ -	\$ 2,035,536
POST Training	\$ -	\$ -	\$ -	\$ -
Humbug Willow Creek	\$ (213,432)	\$ 446,906	\$ 446,906	\$ (213,432)
General Plan	\$ 755,132	\$ 302,102	\$ 302,102	\$ 755,132
Tree Planting & Replacement	\$ 1,986,987	\$ 33,815	\$ 33,815	\$ 1,986,987
RDA Affordable Housing	\$ 5,375,533	\$ 5,705,469	\$ 5,705,469	\$ 5,375,533
RDA 80%	\$ 11,091,108	\$ 3,557,515	\$ 3,557,515	\$ 11,091,108
Park Dedication	\$ 1,015,072	\$ 504,185	\$ 504,185	\$ 1,015,072
Miscellaneous Grants	\$ 132,300	\$ -	\$ -	\$ 132,300
Park Grants	\$ -	\$ -	\$ -	\$ -
Planning Services	\$ 31,659	\$ 14,405	\$ 14,405	\$ 31,659
Local Transportation Tax	\$ 624,302	\$ 106,394	\$ 106,394	\$ 624,302
Historical District	\$ 6,296	\$ 274	\$ 274	\$ 6,296
Library	\$ 2,149,442	\$ 1,906,316	\$ 1,906,316	\$ 2,149,442
Federal Block Grant	\$ -	\$ -	\$ -	\$ -
Cultural Events	\$ 14,398	\$ 13,990	\$ 13,990	\$ 14,398
Sacramento Placerville Billboards	\$ 86,920	\$ -	\$ -	\$ 86,920
DOF-OJP Grant	\$ -	\$ -	\$ -	\$ -

Title	Estimated Fund Balance 6/30/2006	CIP and Operating Revenue	Capital and Operating Expense	Estimated Fund Balance 6/30/2007
Park Renovation	\$ 909,562	\$ 788,620	\$ 788,620	\$ 909,562
Sponsorship - Lembi Aquatic Center.	\$ 423,797	\$ 16,000	\$ 16,000	\$ 423,797
LLEBG Grant	\$ -	\$ -	\$ -	\$ -
2000 LLEBG Grant	\$ -	\$ -	\$ -	\$ -
Gas Tax 2106	\$ 498,351	\$ 291,493	\$ 291,493	\$ 498,351
Gas Tax 2107	\$ 56,838	\$ 217,905	\$ 217,905	\$ 56,838
Gas Tax 2107.5	\$ 23,547	\$ 47	\$ 47	\$ 23,547
Gas Tax 2105	\$ 120,202	\$ 230,047	\$ 230,047	\$ 120,202
Los Cerros L & L	\$ 196,593	\$ 87,020	\$ 87,020	\$ 196,593
Briggs Ranch L & L	\$ 186,590	\$ 108,750	\$ 108,750	\$ 186,590
Natoma Station L & L	\$ 422,083	\$ 293,769	\$ 293,796	\$ 422,083
Folsom Heights L & L	\$ 97,851	\$ 47,766	\$ 47,766	\$ 97,851
Broadstone Unit 3 L & L	\$ 37,950	\$ 15,640	\$ 15,640	\$ 37,950
Broadstone L & L	\$ 482,517	\$ 520,988	\$ 520,988	\$ 482,517
Hannaford Cross L & L	\$ 60,040	\$ 41,166	\$ 41,166	\$ 60,040
Lake Natoma Shores L & L	\$ 116,687	\$ 71,996	\$ 71,996	\$ 116,687
Cobble Hills/Reflections L & L	\$ 243,222	\$ 151,328	\$ 151,328	\$ 243,222
Sierra Estates L & L	\$ 6,680	\$ 5,864	\$ 5,864	\$ 6,680
Lakeridge L & L	\$ 66,576	\$ 48,571	\$ 48,571	\$ 66,576
La Collina dal Lago L & L	\$ 61,222	\$ 36,699	\$ 36,699	\$ 61,222
Cobble Ridge L & L	\$ 37,043	\$ 17,361	\$ 17,361	\$ 37,043
Prairie Oaks Ranch L & L	\$ 454,838	\$ 288,088	\$ 288,088	\$ 454,838
Silverbrook L & L	\$ 108,211	\$ 16,052	\$ 16,052	\$ 108,211
Willow Creek L & L	\$ 125,033	\$ 94,288	\$ 94,288	\$ 125,033
Blue Ravine Oaks L & L	\$ 106,094	\$ 62,250	\$ 62,250	\$ 106,094
Steeplechase L & L	\$ 126,830	\$ 63,708	\$ 63,708	\$ 126,830
Willow Creek So. L & L	\$ 572,339	\$ 258,374	\$ 258,374	\$ 572,339
American River Canyon N. L & L	\$ 31,133	\$ 103,828	\$ 103,828	\$ 31,133
Willow Springs L & L	\$ 25,970	\$ 14,417	\$ 14,417	\$ 25,970
Willow Springs CFD 11 Mtn Dist.	\$ 635,242	\$ 159,118	\$ 159,118	\$ 635,242
CFD #12 Mtn. Dist.	\$ 810,057	\$ 686,808	\$ 686,808	\$ 810,057
CFD #13 ARC Mtn. Dist.	\$ 109,424	\$ 108,471	\$ 108,471	\$ 109,424
ARC N. L & L Dist. #2	\$ 33,982	\$ 11,396	\$ 11,396	\$ 33,982
The Residences at ARC, North L & L	\$ 22,385	\$ 16,537	\$ 16,537	\$ 22,385
Fieldstone Meadows L&L	\$ 13,509	\$ 12,808	\$ 12,808	\$ 13,509
Insurance Trust	\$ 55,925	\$ -	\$ -	\$ 55,925
Police Special Revenue	\$ 552,050	\$ 140,488	\$ 140,488	\$ 552,050



Title	Estimated Fund Balance 6/30/2006	CIP and Operating Revenue	Capital and Operating Expense	Estimated Fund Balance 6/30/2007
General Trust	\$ 311,976	\$ 564,881	\$ 564,881	\$ 311,976
Zoo Trust	\$ 374,106	\$ 484,141	\$ 484,141	\$ 374,106
Asset Forfeiture	\$ -	\$ -	\$ -	\$ -
Buildings & Grounds Trust	\$ 6,463,405	\$ 18,677	\$ 18,677	\$ 6,463,405
Wetland/Open Space Maintenance	\$ 54,122	\$ 23,200	\$ 23,200	\$ 54,122
Lexington Hills Wetlands Preserve	\$ -	\$ -	\$ -	\$ -
<b>Subtotal Special Revenue Funds</b>	<b>\$ 37,747,650</b>	<b>\$ 25,548,478</b>	<b>\$ 25,548,478</b>	<b>\$ 37,747,650</b>
<b>Debt Service Funds</b>				
CCF Debt Service	\$ 2,142,830	\$ 1,273,715	\$ 1,273,715	\$ 2,142,830
G O School Facilities Bonds DS	\$ 3,787,319	\$ 3,463,090	\$ 3,463,090	\$ 3,787,319
Redevelopment DS	\$ 841,926	\$ 1,118,792	\$ 1,118,792	\$ 841,926
Folsom South AD Refunding	\$ 197,900	\$ -	\$ -	\$ 197,900
1982-1 Nimbus AD	\$ 686,961	\$ -	\$ -	\$ 686,961
Folsom Public Financing Authority	\$ 1,029,129	\$ 6,158,845	\$ 6,158,845	\$ 1,029,129
Traffic Signal Refunding	\$ 84,261	\$ 40,003	\$ 40,003	\$ 84,261
Recreation Facility COP DS	\$ 48,338	\$ 62,575	\$ 62,575	\$ 48,338
Central Fire Station COP DS	\$ 281,281	\$ 271,823	\$ 271,823	\$ 281,281
<b>Subtotal Debt Service Funds</b>	<b>\$ 9,099,945</b>	<b>\$ 12,388,843</b>	<b>\$ 12,388,843</b>	<b>\$ 9,099,945</b>
<b>Capital Project Funds</b>				
Nimbus Water Capital	\$ -	\$ -	\$ -	\$ -
Park Construction	\$ -	\$ -	\$ -	\$ -
City Parks/Traffic Signals	\$ -	\$ -	\$ -	\$ -
Supplemental Park Fee	\$ 681,264	\$ 1,853	\$ 1,853	\$ 681,264
Park Development	\$ 4,622,793	\$ 2,099,425	\$ 2,099,425	\$ 4,622,793
G O School Facility Bond	\$ -	\$ -	\$ -	\$ -
Golf Course Construction	\$ -	\$ -	\$ -	\$ -
Zoo Capital Projects	\$ 240,180	\$ 1,092,663	\$ 1,092,663	\$ 240,180
Police Capital	\$ 449,023	\$ 249,040	\$ 249,040	\$ 449,023
Redevelopment Capital Projects	\$ -	\$ 11,311,231	\$ 11,311,231	\$ -
Central Fire Station Construction	\$ -	\$ -	\$ -	\$ -
Fire Capital	\$ 531,801	\$ 1,639	\$ 1,639	\$ 531,801
General Capital	\$ 607,097	\$ 647,674	\$ 647,674	\$ 607,097
Transportation Improvements	\$ 3,992,609	\$ 18,236,116	\$ 18,236,116	\$ 3,992,609
Old Park Capital	\$ -	\$ -	\$ -	\$ -
Drainage Capital	\$ 1,068,985	\$ 703,918	\$ 703,918	\$ 1,068,985

Title	Estimated Fund Balance 6/30/2006	CIP and Operating Revenue	Capital and Operating Expense	Estimated Fund Balance 6/30/2007
American River Bridge	\$ -	\$ -	\$ -	\$ -
Light Rail Transportation	\$ 352,430	\$ 501,146	\$ 501,146	\$ 352,430
Park Equipment Capital	\$ 122,231	\$ 52,024	\$ 52,024	\$ 122,231
Light Rail	\$ 1,223,569	\$ 1,905,139	\$ 1,905,139	\$ 1,223,569
Recreation Facility COP	\$ -	\$ -	\$ -	\$ -
Water Impact	\$ 4,971,108	\$ 1,147,795	\$ 1,147,795	\$ 4,971,108
Folsom Aquatic Center	\$ -	\$ -	\$ -	\$ -
Library Development	\$ 7,907,562	\$ 36,144	\$ 36,144	\$ 7,907,562
CCF Capital Improvements	\$ -	\$ -	\$ -	\$ -
Major Capital & Renovation	\$ 560,490	\$ 119,391	\$ 119,391	\$ 560,490
Folsom Auto Plaza AD	\$ -	\$ -	\$ -	\$ -
Blue Ravine Oaks East AD	\$ -	\$ -	\$ -	\$ -
Natoma Station AD	\$ -	\$ -	\$ -	\$ -
Prairie Oak 1915 AD	\$ 161,575	\$ -	\$ -	\$ 161,575
Lake Natoma Shores AD	\$ 58,857	\$ -	\$ -	\$ 58,857
Cobble Hill AD	\$ -	\$ -	\$ -	\$ -
Ridgeview AD	\$ -	\$ -	\$ -	\$ -
Folsom South AD Construction	\$ -	\$ -	\$ -	\$ -
CFD #1 Willow Creek So.	\$ -	\$ -	\$ -	\$ -
CFD #2 Natoma Station	\$ -	\$ -	\$ -	\$ -
CFD #3 Folsom Heights	\$ -	\$ -	\$ -	\$ -
CFD #7 Broadstone #2	\$ -	\$ -	\$ -	\$ -
CFD #9 Willow Cr. E.	\$ -	\$ -	\$ -	\$ -
CFD #10 Russell Ranch	\$ 1,689,420	\$ -	\$ -	\$ 1,689,420
CFD #11 Willow Springs	\$ -	\$ -	\$ -	\$ -
CFD #14 Parkway II	\$ 3,000,793	\$ 327	\$ 327	\$ 3,000,793
<b>Subtotal Capital Project Funds</b>	<b>\$ 32,241,787</b>	<b>\$ 38,105,525</b>	<b>\$ 38,105,525</b>	<b>\$ 32,241,787</b>
<b>Enterprise Funds</b>				
Recreation	\$ (234,464)	\$ 3,061,814	\$ 3,061,814	\$ (234,464)
Folsom Aquatic Center	\$ (183,504)	\$ 1,247,197	\$ 1,247,197	\$ (183,504)
Recreation and Teen Center	\$ 3,198,532	\$ 1,556,756	\$ 1,556,756	\$ 3,198,532
Transit	\$ 18,990	\$ 2,817,379	\$ 2,817,379	\$ 18,990
Water	\$ 56,821,417	\$ 15,072,796	\$ 15,072,796	\$ 56,821,417
Water Capital	\$ 3,259,827	\$ 788,411	\$ 788,411	\$ 3,259,827
Water Meters	\$ 170,531	\$ 281,577	\$ 281,577	\$ 170,531
Water Revenue Projects	\$ -	\$ -	\$ -	\$ -

Title	Estimated Fund Balance 6/30/2006	CIP and Operating Revenue	Capital and Operating Expense	Estimated Fund Balance 6/30/2007
Sewer	\$ 33,584,377	\$ 5,475,164	\$ 5,475,164	\$ 33,584,377
Sewer Capital	\$ 261,204	\$ 62,130	\$ 62,130	\$ 261,204
Critical Augmentation	\$ 419,125	\$ 1,682	\$ 1,682	\$ 419,125
General Augmentation	\$ 227,400	\$ 273,255	\$ 273,255	\$ 227,400
Solid Waste	\$ 403,036	\$ 10,326,239	\$ 10,326,239	\$ 403,036
Solid Waste Capital	\$ 429,428	\$ 335,755	\$ 335,755	\$ 429,428
Solid Waste Recycling	\$ 470,543	\$ 875	\$ 875	\$ 470,543
<b>Subtotal Enterprise Funds</b>	<b>\$ 98,846,442</b>	<b>\$ 41,301,030</b>	<b>\$ 41,301,030</b>	<b>\$ 98,846,442</b>
<b>Internal Service Funds</b>				
Equipment Replacement	\$ 4,824,836	\$ 1,625,487	\$ 1,625,487	\$ 4,824,836
Information Systems	\$ -	\$ 1,578,474	\$ 1,578,474	\$ -
<b>Subtotal Internal Service Funds</b>	<b>\$ 4,824,836</b>	<b>\$ 3,203,961</b>	<b>\$ 3,203,961</b>	<b>\$ 4,824,836</b>
<b>Trust Funds</b>				
Mello-Roos Agency Funds	\$ -	\$ 513,642	\$ 513,642	\$ -
<b>Subtotal Trust Funds</b>	<b>\$ -</b>	<b>\$ 513,642</b>	<b>\$ 513,642</b>	<b>\$ -</b>
<b>Total Funds</b>	<b>\$ 195,720,630</b>	<b>\$ 193,228,866</b>	<b>\$ 193,228,866</b>	<b>\$ 195,720,630</b>



## Historical Revenue Summary

Description	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Estimate	FY 2006-07 Proposed
<b>General Funds</b>					
General Fund	\$ 42,182,663	\$ 51,072,522	\$ 52,628,909	\$ 52,346,700	\$ 58,761,409
Community Center	579,127	592,661	817,974	814,474	886,623
Cash Basis	-	-	-	-	-
Compensated Leaves	790,179	2,091,943	800,000	1,436,722	1,200,000
Utilities - Admin	-	-	1,161,166	1,161,166	1,397,412
Public Works Admin.	1,818,470	3,173,722	7,402,583	5,839,177	6,921,943
Folsom History Interpretive Exhibit	9,306	227	-	-	-
<b>Subtotal General Funds</b>	<b>\$ 45,379,745</b>	<b>\$ 56,931,075</b>	<b>\$ 62,810,632</b>	<b>\$ 61,598,239</b>	<b>\$ 69,167,387</b>
<b>Special Revenue Funds</b>					
Community Dev. Block Grant	\$ 168,679	\$ 141,699	\$ 262,927	\$ 350,774	\$ 568,625
Transportation & Use Tax	28,326	-	-	-	-
Traffic Congestion Relief	3,906	4,297	100,479	138,435	350,000
Traffic System Mgmt.	106,804	124,242	1,017	68,969	-
CCF Telephone Commissions	32,328	-	-	-	-
CCF Equipment Replacement	9,525	-	-	-	-
Folsom Arts & Culture Commission	2,040	1,915	5,000	52,890	5,000
Development	4,984,265	5,511,764	8,862,665	4,503,221	8,914,922
Housing Trust	418,518	554,174	-	425,314	-
POST Training	42,184	-	-	-	-
Humbug Willow Creek	369,773	690,981	1,536,000	499,532	446,906
General Plan	111,321	106,434	301,699	100,572	302,102
Tree Planting & Replacement	238,945	881,241	90,027	92,466	33,815
RDA Affordable Housing	1,401,432	1,500,685	1,453,078	1,329,845	5,705,469
RDA 80%	4,133,284	4,715,536	4,078,631	4,618,201	3,557,515
Park Dedication	70,899	646,161	2,260	1,825,745	504,185
Miscellaneous Grants	-	-	-	-	-
Park Grants	57	-	-	-	-
Planning Services	236,183	419,792	1,008	14,756	14,405
Local Transportation Tax	387,640	546,723	330,281	389,633	106,394
Historical District	5,769	5,927	49	5,944	274
Library	1,294,043	2,167,749	1,844,832	1,956,741	1,906,316
Federal Block Grant	149	-	-	-	-
Cultural Events	201	187	-	407	13,990
Sacramento Placerville Billboards	15,187	23,719	-	9,017	-
DOF-OJP Grant	4	-	-	-	-
Park Renovation	538,881	489,970	273,301	220,406	788,620
Sponsorship - Lembi Aquatic Center	73,545	42,446	-	23,964	16,000
LLEBG Grant	13,421	-	-	-	-
2000 LLEBG Grant	5	-	-	-	-
Gas Tax 2106	264,460	252,419	319,820	263,404	291,493

Description	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Budget	Estimate	Proposed
Gas Tax 2107	\$ 531,378	\$ 499,066	\$ 829,685	\$ 504,858	\$ 217,905
Gas Tax 2107.5	7,600	330	-	8,117	47
Gas Tax 2105	423,754	411,020	980,952	418,309	230,047
Los Cerros L & L	43,538	45,602	92,217	47,309	87,020
Briggs Ranch L & L	82,822	84,625	125,994	85,283	108,750
Natoma Station L & L	170,919	173,379	260,273	176,611	293,769
Folsom Heights L & L	28,502	22,855	56,384	25,402	47,766
Broadstone Unit 3 L & L	16,716	14,984	15,479	15,308	15,640
Broadstone L & L	378,181	399,864	577,580	415,098	520,988
Hannaford Cross L & L	21,333	22,266	68,420	22,597	41,166
Lake Natoma Shores L & L	22,327	23,205	59,155	23,754	71,996
Cobble Hills/Reflections L & L	47,362	51,877	117,883	52,086	151,328
Sierra Estates L & L	6,035	6,566	6,239	6,368	5,864
Lakeridge L & L	4,376	13,291	9,276	49,480	48,571
La Collina dal Lago L & L	20,049	20,511	21,124	21,342	36,699
Cobble Ridge L & L	13,617	14,331	14,230	14,524	17,361
Prairie Oaks Ranch L & L	212,561	247,399	294,751	210,186	288,088
Silverbrook L & L	17,849	2,418	36,662	3,104	16,052
Willow Creek L & L	60,912	62,773	81,254	63,800	94,288
Blue Ravine Oaks L & L	37,703	40,078	53,546	42,680	62,250
Steeplechase L & L	25,756	27,219	49,188	27,767	63,708
Willow Creek So. L & L	166,438	176,798	279,563	178,983	258,374
American Rv Canyon N. L & L	105,161	105,510	121,628	111,447	103,828
Willow Springs L & L	14,550	14,841	15,595	15,196	14,417
Willow Springs CFD 11 Mtn. Dist.	25,558	279,278	171,178	169,551	159,118
CFD #12 Mtn. Dist.	436,596	395,756	489,690	459,750	686,808
CFD #13 ARC Mtn. Dist.	77,847	87,291	102,347	69,405	108,471
ARC N. L & L Dist. #2	11,673	13,554	9,665	9,820	11,396
The Residences at ARC, North L & L	15,092	7,779	7,505	8,659	16,537
Fieldstone Meadows L & L	-	13,079	-	429	12,808
Insurance Trust	20,767	26,112	-	24,735	-
Police Special Revenue	-	387,543	332,910	120,066	140,488
General Trust	530,191	587,906	558,094	442,203	564,881
Zoo Trust	142,289	168,270	107,130	25,631	484,141
Asset Forfeiture	47	-	-	-	-
Buildings & Grounds Trust	906,658	1,499,497	13,535	179,460	18,677
Wetland Open Space Maintenance	-	153,282	-	8,153	23,200
Lexington Hills Wetlands Preserve	846	-	-	-	-
<b>Subtotal Special Revenue Funds</b>	<b>\$ 19,585,067</b>	<b>\$ 24,928,216</b>	<b>\$ 25,422,206</b>	<b>\$ 20,947,707</b>	<b>\$ 28,548,478</b>

Description	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Estimate	FY 2006-07 Proposed
<b>Debt Service Funds</b>					
CCF Debt Service	\$ 4,276,602	\$ 58,785	\$ 1,285,439	\$ 1,285,439	\$ 1,273,715
G O School Facilities Bonds DS	3,864,549	3,349,899	3,458,191	3,458,191	3,463,090
Redevelopment DS	643,050	665,879	661,142	661,142	1,118,792
1982-1 Nimbus AD	13,232	-	-	-	-
Folsom Public Financing Authority	1,728,282	3,699,100	5,952,393	5,952,393	6,158,845
Traffic Signal Refunding	35,834	72,271	35,530	35,530	40,003
Recreation Facility COP DS	59,661	70,845	60,463	60,463	62,575
Central Fire Station COP DS	269,539	276,304	272,094	272,094	271,823
<b>Subtotal Debt Service Funds</b>	<b>\$ 10,890,749</b>	<b>\$ 8,193,083</b>	<b>\$ 11,725,252</b>	<b>\$ 11,725,252</b>	<b>\$ 12,388,843</b>
<b>Capital Project Funds</b>					
Nimbus Water Capital	\$ 11	\$ -	\$ -	\$ -	\$ -
Park Construction	1	-	-	-	-
City Parks/Traffic Signals	483	-	-	-	-
Supplemental Park Fee	155,518	259,959	300,000	71,366	1,853
Park Development	3,589,399	2,133,030	2,305,178	1,951,467	2,099,425
G O School Facility Bond	220	-	-	-	-
Golf Course Construction	-	-	-	-	-
Zoo Capital Projects	176,684	294,264	353,600	48,611	1,092,663
Police Capital	461,051	492,415	320,308	480,844	249,040
Redevelopment Capital Projects	1,042,211	1,324	1,773,779	5,526,489	11,311,231
Central Fire Station Construction	326,158	24,572	-	-	-
Fire Capital	409,585	493,427	2,980	410,120	1,639
General Capital	726,238	898,621	496,692	779,404	647,674
Transportation Improvements	3,902,074	5,044,713	4,584,530	2,978,882	18,236,116
Old Park Capital	40	-	-	-	-
Drainage Capital	661,966	669,719	1,687,805	683,564	703,918
American River Bridge	3,070,065	-	-	-	-
Light Rail Transportation	1,144,298	911,428	193,966	1,823,371	501,146
Park Equipment Capital	38,808	66,120	86,000	64,783	52,024
Light Rail	7,234	6,471	555,000	690,574	1,905,139
Recreation Facility COP	124	-	-	-	-
Water Impact	770,313	793,632	-	683,507	1,147,795
Folsom Aquatic Center	785	-	-	-	-
Library Development	356,106	2,477,526	2,260,133	8,552,995	36,144
Major Capital and Renovation	977,957	639,699	283,910	19,021	119,391
Folsom Auto Plaza AD	763	-	-	-	-
Blue Ravine Oaks East AD	57	-	-	-	-
Natoma Station AD	668	-	-	-	-
Prairie Oak 1915 AD	1,571	3,138	1,376	4,428	-
Lake Natoma Shores AD	961	3,075	-	4,837	-



Description	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Estimate	FY 2006-07 Proposed
Cobble Hill AD	\$ 1	\$ -	\$ -	\$ -	\$ -
Ridgeview AD	979	-	-	-	-
Cresleigh AD	-	-	-	-	-
Folsom South AD Construction	442	-	-	-	-
CFD #1 Willow Creek So.	423	-	-	-	-
CFD #2 Natoma Station	58	-	-	-	-
CFD #3 Folsom Heights	20	-	-	-	-
CFD #7 Broadstone #2	2	-	-	-	-
CFD #9 Willow Cr. E.	155	-	-	-	-
CFD #10 Russell Ranch	24,170,546	223,020	-	163,242	-
CFD #11 Willow Springs	2,829	-	-	-	-
CFD #14 Parkway II	86,828	113,342	108	112,587	327
<b>Subtotal Capital Project Funds</b>	<b>\$ 42,083,632</b>	<b>\$ 15,549,495</b>	<b>\$ 15,205,365</b>	<b>\$ 25,050,092</b>	<b>\$ 38,105,525</b>
<b>Enterprise Funds</b>					
Recreation	\$ 2,321,544	\$ 2,599,350	\$ 2,917,108	\$ 2,510,385	\$ 3,061,814
Folsom Aquatic Center	1,089,005	1,128,832	1,195,171	997,775	1,247,197
Folsom Sports Complex	-	-	-	3,835,750	1,556,756
Transit	2,102,274	2,409,417	3,096,553	1,284,932	2,817,379
Water	17,784,637	23,357,689	18,762,723	8,081,736	15,072,796
Water Capital	1,608,972	2,072,021	354,135	1,900,810	788,411
Water Meters	180,767	180,625	281,661	177,659	281,577
Water Revenue Projects	15,349	-	-	-	-
Sewer	10,492,159	7,851,263	4,891,528	4,793,085	5,475,164
Sewer Capital	267,571	44,234	79,511	304,276	62,130
Critical Augmentation	10,634	9,915	-	13,679	1,682
General Augmentation	275,680	82,302	464,879	74,674	273,255
Solid Waste	9,959,052	9,092,146	9,089,353	8,877,684	10,326,239
Solid Waste Capital	276,182	306,029	365,059	177,490	335,755
Solid Waste Recycling	145,723	142,120	-	182,402	875
<b>Subtotal Enterprise Funds</b>	<b>\$ 46,529,549</b>	<b>\$ 49,275,943</b>	<b>\$ 41,497,681</b>	<b>\$ 33,212,337</b>	<b>\$ 41,301,030</b>
<b>Internal Service Funds</b>					
Equipment Replacement	\$ 338,231	\$ 68,567	\$ 495,343	\$ 1,081,390	\$ 1,625,487
Information Systems	1,191,329	1,136,450	1,182,327	1,073,661	1,578,474
<b>Subtotal Internal Service Funds</b>	<b>\$ 1,529,560</b>	<b>\$ 1,205,017</b>	<b>\$ 1,677,670</b>	<b>\$ 2,155,051</b>	<b>\$ 3,203,961</b>
<b>Trust Funds</b>					
Mello-Roos Assessment Districts	\$ -	\$ 14,485,379	\$ 509,264	\$ 509,264	\$ 513,642
<b>Subtotal Trust Funds</b>	<b>\$ -</b>	<b>\$ 14,485,379</b>	<b>\$ 509,264</b>	<b>\$ 509,264</b>	<b>\$ 513,642</b>
<b>Total Combined Budget</b>	<b>\$ 165,998,302</b>	<b>\$ 170,568,208</b>	<b>\$ 158,848,070</b>	<b>\$ 155,197,942</b>	<b>\$ 193,228,866</b>

## *Historical Expenditure Summary*

Description	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Estimate	FY 2006-07 Proposed
<b>General Funds</b>					
General Fund	\$ 42,363,204	\$ 49,595,794	\$ 52,628,909	\$ 58,032,575	\$ 58,761,409
Community Center	624,816	713,487	817,974	795,945	886,623
Cash Basis	-	-	-	-	-
Compensated Leaves	923,882	1,072,256	800,000	1,200,000	1,200,000
Utilities - Admin	415,632	229,961	1,161,166	988,296	1,397,412
Public Works Admin.	2,343,911	2,687,426	7,402,583	5,899,269	6,921,943
Folsom History Interpretive Exhibit	2,256	1,954	-	1,700	-
<b>Subtotal General Funds</b>	<b>\$ 46,673,701</b>	<b>\$ 54,300,878</b>	<b>\$ 62,810,632</b>	<b>\$ 66,927,785</b>	<b>\$ 69,167,387</b>
<b>Special Revenue Funds</b>					
Community Dev. Block Grant	\$ 250,423	\$ 232,964	\$ 262,927	\$ 436,471	\$ 568,625
Transportation & Use Tax	-	20,631	-	-	-
Traffic Congestion Relief	-	348,159	100,479	479	350,000
Traffic System Mgmt.	496,245	72,968	1,017	50,102	-
CCF Telephone Commissions	1,504,496	-	-	-	-
CCF Equipment Replacement	480,414	-	-	-	-
Folsom Arts & Culture Commission	3,208	-	5,000	800	5,000
Development	7,224,058	8,141,704	8,862,665	8,081,190	8,914,922
Housing Trust	-	-	-	-	-
POST Training	19,969	129,929	-	-	-
Humbug Willow Creek	345,727	1,131,934	1,536,000	512,112	446,906
General Plan	63,139	168,624	301,699	37,467	302,102
Tree Planting & Replacement	50,581	24,582	90,027	14,274	33,815
RDA Affordable Housing	455,720	494,227	1,453,078	701,737	5,705,469
RDA 80%	3,447,572	2,517,793	4,078,631	6,575,852	3,557,515
Park Dedication	1,121,076	84,478	2,260	1,218,505	504,185
Miscellaneous Grants	-	-	-	-	-
Park Grants	-	3,908	-	-	-
Planning Services	244,482	344,698	1,008	156,736	14,405
Local Transportation Tax	263,738	364,695	330,281	282,147	106,394
Historical District	1,309	6,822	49	6,787	274
Library	1,190,971	1,248,108	1,844,832	1,306,617	1,906,316
Federal Block Grant	-	7,010	-	-	-
Cultural Events	-	-	-	-	13,990
Sacramento Placerville Billboards	-	-	-	61,200	-
DOF-OJP Grant	-	305	-	-	-
Park Renovation	104,631	217,057	273,301	149,381	788,620
Sponsorship - Lembi Aquatic Center	-	-	-	-	16,000
LLEBG Grant	16,162	30,016	-	-	-
2000 LLEBG Grant	-	-	-	-	-
Gas Tax 2106	192,877	242,049	319,820	56,441	291,493

Description	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Budget	Estimate	Proposed
Gas Tax 2107	\$ 447,673	\$ 750,188	\$ 829,685	\$ 476,346	\$ 217,905
Gas Tax 2107.5	-	-	-	-	47
Gas Tax 2105	487,420	582,232	980,952	895,394	230,047
Los Cerros L & L	37,574	31,075	92,217	81,540	87,020
Briggs Ranch L & L	66,561	69,746	125,994	105,987	108,750
Natoma Station L & L	166,451	136,997	260,273	183,566	293,769
Folsom Heights L & L	20,566	16,746	56,384	50,814	47,766
Broadstone Unit 3 L & L	10,770	5,286	15,479	9,800	15,640
Broadstone L & L	563,849	473,521	577,580	419,840	520,988
Hannaford Cross L & L	38,449	13,635	68,420	56,752	41,166
Lake Natoma Shores L & L	17,815	28,541	59,155	16,429	71,996
Cobble Hills/Reflections L & L	40,817	25,934	117,883	110,434	151,328
Sierra Estates L & L	317	3,322	6,239	4,890	5,864
Lakeridge L & L	317	145	9,276	110	48,571
La Collina dal Lago L & L	317	145	21,124	217	36,699
Cobble Ridge L & L	9,886	10,573	14,230	4,773	17,361
Prairie Oaks Ranch L & L	285,341	216,133	294,751	163,253	288,088
Silverbrook L & L	4,168	3,292	36,662	3,390	16,052
Willow Creek L & L	49,073	40,724	81,254	72,111	94,288
Blue Ravine Oaks L & L	25,356	89,420	53,546	28,333	62,250
Steeplechase L & L	14,052	28,152	49,188	36,600	63,708
Willow Creek So. L & L	118,730	96,254	279,563	204,995	258,374
American Rv Canyon N. L & L	123,950	115,454	121,628	85,768	103,828
Willow Springs L & L	17,401	17,202	15,595	15,662	14,417
Willow Springs CFD 11 Mtn. Dist.	61,556	45,171	171,178	130,999	159,118
CFD #12 Mtn. Dist.	203,608	177,486	489,690	408,451	686,808
CFD #13 ARC Mtn. Dist.	39,200	45,637	102,347	69,310	108,471
ARC N. L & L Dist. #2	7,012	1,510	9,665	7,967	11,396
The Residences at ARC, North L & L	317	3,949	7,505	4,879	16,537
Fieldstone Meadows L & L	-	-	-	-	12,808
Insurance Trust	18,870	21,730	-	17,213	-
Police Special Revenue	-	-	332,910	30,523	140,488
General Trust	1,145,021	1,159,247	558,094	562,631	564,881
Zoo Trust	12,858	85,120	107,130	30,474	484,141
Asset Forfeiture	-	20,606	-	-	-
Buildings & Grounds Trust	1,035,419	995,960	13,535	13,535	18,677
Wetland Open Space Maintenance	-	111,492	-	-	23,200
Lexington Hills Wetlands Preserve	-	-	-	-	-
<b>Subtotal Special Revenue Funds</b>	<b>\$ 22,547,512</b>	<b>\$ 21,255,506</b>	<b>\$ 25,422,206</b>	<b>\$ 23,951,284</b>	<b>\$ 28,548,478</b>

Description	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Estimate	FY 2006-07 Proposed
<b>Debt Service Funds</b>					
CCF Debt Service	\$ 1,181,084	\$ 1,286,630	\$ 1,285,439	\$ 1,273,123	\$ 1,273,715
G O School Facilities Bonds DS	2,559,675	3,440,633	3,458,191	3,458,191	3,463,090
Redevelopment DS	635,309	648,899	661,142	661,142	1,118,792
1982-1 Nimbus AD	4,495	-	-	-	-
Folsom Public Financing Authority	2,675,631	3,264,375	5,952,393	5,952,393	6,158,845
Traffic Signal Refunding	36,121	35,587	35,530	35,530	40,003
Recreation Facility COP DS	-	99,110	60,463	60,463	62,575
Central Fire Station COP DS	267,433	273,515	272,094	272,094	271,823
<b>Subtotal Debt Service Funds</b>	<b>\$ 7,359,748</b>	<b>\$ 9,048,749</b>	<b>\$ 11,725,252</b>	<b>\$ 11,712,936</b>	<b>\$ 12,388,843</b>
<b>Capital Project Funds</b>					
Nimbus Water Capital	\$ -	\$ 786	\$ -	\$ -	\$ -
Park Construction	-	69	-	-	-
City Parks/Traffic Signals	-	33,119	-	-	-
Supplemental Park Fee	354	-	300,000	-	1,853
Park Development	2,774,710	592,084	2,305,178	1,911,606	2,099,425
G O School Facility Bond	-	-	-	-	-
Golf Course Construction	-	24,170	-	-	-
Zoo Capital Projects	575,276	262,678	353,600	57,163	1,092,663
Police Capital	280,197	273,553	320,308	273,069	249,040
Redevelopment Capital Projects	964,711	1,380,257	1,773,779	4,411,898	11,311,231
Central Fire Station Construction	1,281,045	-	-	-	-
Fire Capital	573,527	192,304	2,980	323,476	1,639
General Capital	582,465	713,190	496,692	496,692	647,674
Transportation Improvements	11,273,751	4,099,715	4,584,530	1,702,439	18,236,116
Old Park Capital	-	2,715	-	-	-
Drainage Capital	350,756	866,501	1,687,805	1,256,049	703,918
American River Bridge	-	3,311	-	-	-
Light Rail Transportation	620,257	1,158,587	193,966	2,633,460	501,146
Park Equipment Capital	28,197	23,459	86,000	-	52,024
Light Rail	1,357	455,481	555,000	45,005	1,905,139
Recreation Facility COP	-	8,505	-	-	-
Water Impact	172,228	192,373	-	105,217	1,147,795
Folsom Aquatic Center	68,808	28,912	-	-	-
Library Development	215,259	1,843,154	2,260,133	4,208,863	36,144
Major Capital and Renovation	977,957	2,236,913	283,910	104,933	119,391
Folsom Auto Plaza AD	-	52,268	-	-	-
Blue Ravine Oaks East AD	-	3,925	-	-	-
Natoma Station AD	-	3,976	-	-	-
Prairie Oak 1915 AD	260	-	1,376	1,376	-
Lake Natoma Shores AD	-	-	-	-	-

Description	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Estimate	FY 2006-07 Proposed
Cobble Hill AD	\$ -	\$ 60	\$ -	\$ -	\$ -
Ridgeview AD	-	67,048	-	-	-
Cresleigh AD	-	-	-	-	-
Folsom South AD Construction	-	30,262	-	-	-
CFD #1 Willow Creek So.	-	28,949	-	-	-
CFD #2 Natoma Station	-	45,763	-	-	-
CFD #3 Folsom Heights	-	1,343	-	-	-
CFD #7 Broadstone #2	-	161	-	-	-
CFD #9 Willow Cr. E.	107,464	111	-	-	-
CFD #10 Russell Ranch	6,994,637	17,075,048	-	1,999	-
CFD #11 Willow Springs	-	305,824	-	-	-
CFD #14 Parkway II	6,259,757	4,448,705	108	4,513	327
<b>Subtotal Capital Project Funds</b>	<b>\$ 34,102,976</b>	<b>\$ 36,455,279</b>	<b>\$ 15,205,365</b>	<b>\$ 17,537,758</b>	<b>\$ 38,105,525</b>
<b>Enterprise Funds</b>					
Recreation	\$ 2,428,712	\$ 2,666,318	\$ 2,917,108	\$ 2,656,742	\$ 3,061,814
Folsom Aquatic Center	1,143,511	1,248,727	1,195,171	1,130,520	1,247,197
Folsom Sports Complex	-	-	-	637,218	1,556,756
Transit	2,328,277	2,412,417	3,096,553	3,004,779	2,817,379
Water	9,067,748	15,867,205	18,762,723	21,943,437	15,072,796
Water Capital	3,713,123	7,600,307	354,135	1,393,706	788,411
Water Meters	174,909	145,688	281,661	193,168	281,577
Water Revenue Projects	813,163	876,166	-	-	-
Sewer	3,477,408	5,390,303	4,891,528	4,757,130	5,475,164
Sewer Capital	707,908	216,985	79,511	26,771	62,130
Critical Augmentation	371,487	29,888	-	3,327	1,682
General Augmentation	-	-	464,879	207,006	273,255
Solid Waste	6,787,964	7,782,255	9,089,353	11,370,036	10,326,239
Solid Waste Capital	130,620	146,859	365,059	225,656	335,755
Solid Waste Recycling	698,697	-	-	-	875
<b>Subtotal Enterprise Funds</b>	<b>\$ 31,843,527</b>	<b>\$ 44,383,118</b>	<b>\$ 41,497,681</b>	<b>\$ 47,549,496</b>	<b>\$ 41,301,030</b>
<b>Internal Service Funds</b>					
Equipment Replacement	\$ 726,489	\$ 723,821	\$ 495,343	\$ 802,265	\$ 1,625,487
Information Systems	1,272,216	1,345,836	1,182,327	1,330,615	1,578,474
<b>Subtotal Internal Service Funds</b>	<b>\$ 1,998,705</b>	<b>\$ 2,069,657</b>	<b>\$ 1,677,670</b>	<b>\$ 2,132,880</b>	<b>\$ 3,203,961</b>
<b>Trust Funds</b>					
Mello-Roos Assessment Districts	\$ -	\$ 1,356,329	\$ 509,264	\$ 509,264	\$ 513,642
<b>Subtotal Trust Funds</b>	<b>\$ -</b>	<b>\$ 1,356,329</b>	<b>\$ 509,264</b>	<b>\$ 509,264</b>	<b>\$ 513,642</b>
<b>Total Combined Budget</b>	<b>\$ 144,526,169</b>	<b>\$ 168,869,516</b>	<b>\$ 158,848,070</b>	<b>\$ 170,321,403</b>	<b>\$ 193,228,866</b>

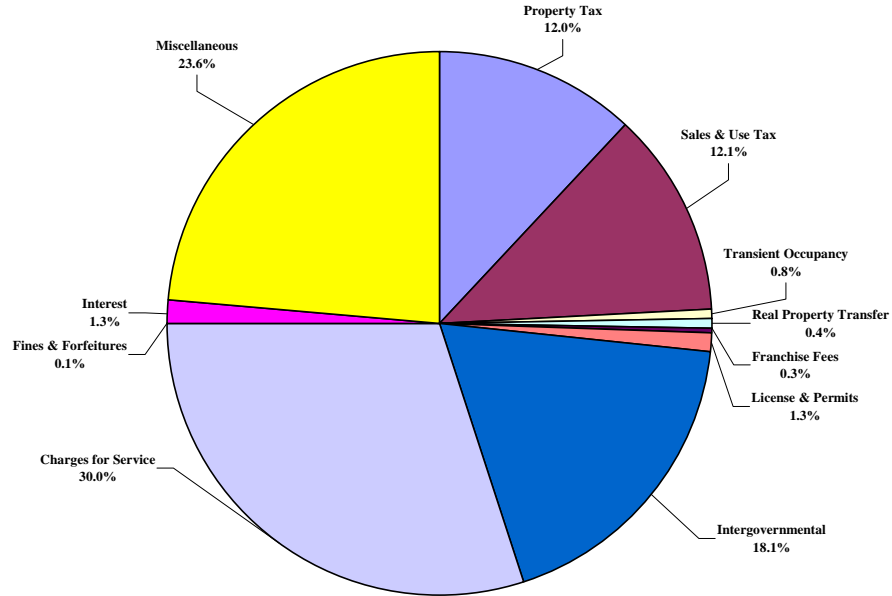


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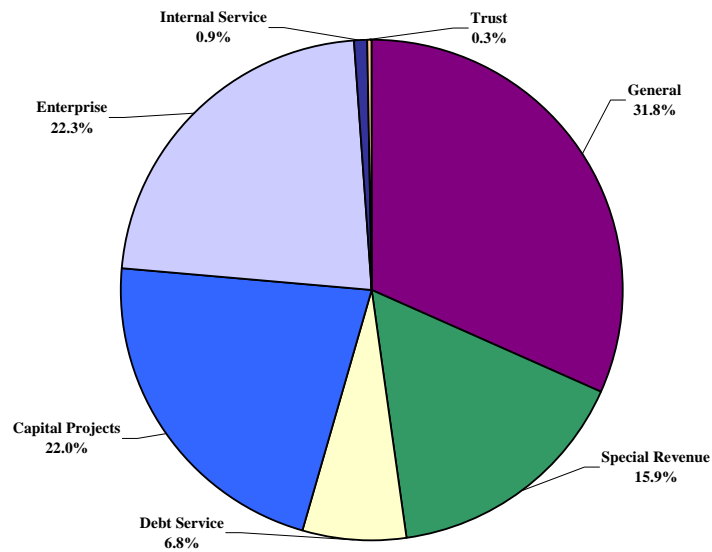
# Summary of Revenues by Fund

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## Summary of Type of Revenues (excluding Transfers) by all Funds



## Summary of Revenues (excluding Transfers) by Fund Type





City of Folsom FY 2006-07 Final Budget

	Property Tax	Sales & Use Tax	Transient Occupancy	Real Property Transfer	Franchise Fees	Licenses & Permits	Inter-Governmental Revenues
<b>General Funds</b>							
General Fund	\$ 14,541,736	\$ 20,756,063	\$ 1,361,000	\$ 734,117	\$ 463,029	\$ 511,900	\$ 5,567,938
Community Center	-	-	-	-	-	-	-
Cash Basis	-	-	-	-	-	-	-
Compensated Leaves	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Public Works	-	-	-	-	-	-	1,254,500
Folsom History Interpretive Exhibit	-	-	-	-	-	-	-
<b>Subtotal General Funds</b>	<b>\$ 14,541,736</b>	<b>\$ 20,756,063</b>	<b>\$ 1,361,000</b>	<b>\$ 734,117</b>	<b>\$ 463,029</b>	<b>\$ 511,900</b>	<b>\$ 6,822,438</b>
<b>Special Revenue Funds</b>							
Community Dev Block Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Transportation & Use Tax	-	-	-	-	-	-	-
Traffic Congestion Relief	-	-	-	-	-	-	-
Traffic System Management	-	-	-	-	-	-	-
CCF Telephone Commissions	-	-	-	-	-	-	-
CCF Equipment Replacement	-	-	-	-	-	-	-
Folsom Arts & Culture Com. Development	-	-	-	-	-	1,634,000	50,000
Housing Trust	-	-	-	-	-	-	-
POST Training	-	-	-	-	-	-	-
Humbug Willow Creek	-	-	-	-	-	-	446,906
General Plan	-	-	-	-	-	-	-
Tree Planting & Replacement	-	-	-	-	-	-	-
RDA Affordable Housing	1,352,901	-	-	-	-	-	-
RDA 80%	3,162,306	-	-	-	-	-	50,000
Park Dedication	-	-	-	-	-	-	-
Miscellaneous Grants	-	-	-	-	-	-	-
Park Grants	-	-	-	-	-	-	-
Planning Services	-	-	-	-	-	-	-
Local Transportation Tax	-	-	-	-	-	-	-
Historical District	-	-	-	-	-	-	-
Library	1,469,599	-	-	-	-	-	61,717
Federal Block Grant	-	-	-	-	-	-	-
Cultural Events	-	-	-	-	-	-	-
Sac /Placerville Billboards	-	-	-	-	-	-	-
DOF – OJP Grant	-	-	-	-	-	-	-
Park Renovation	-	-	-	-	-	-	-
Sponsor - Lembi Aquatic Center	-	-	-	-	-	-	-
LLEBG Grant	-	-	-	-	-	-	-
2000 LLEBG Grant	-	-	-	-	-	-	-
Gas Tax 2106	-	-	-	-	-	-	280,500
Gas Tax 2107	-	-	-	-	-	-	215,211
Gas Tax 2107.5	-	-	-	-	-	-	-
Gas Tax 2105	-	-	-	-	-	-	191,880

*Summary of Revenues by Fund*

Charges for Current Services	Fines & Forfeitures	Interest Revenue	Miscellaneous	Transfers from Other Funds	Total	
						<b>General Funds</b>
\$ 2,515,523	\$ 226,000	\$ 525,000	\$ 1,644,347	\$ 9,914,756	<b>\$ 58,761,409</b>	General Fund
319,000	-	-	-	567,623	<b>886,623</b>	Community Center
-	-	-	-	-	-	Cash Basis
1,200,000	-	-	-	-	<b>1,200,000</b>	Compensated Leaves
-	-	-	-	1,397,412	<b>1,397,412</b>	Utilities
851,167	-	-	2,021,205	2,795,071	<b>6,921,943</b>	Public Works
-	-	-	-	-	-	Folsom History Interpretive Exhibit
<b>\$ 4,885,690</b>	<b>\$ 226,000</b>	<b>\$ 525,000</b>	<b>\$ 3,665,552</b>	<b>\$ 14,674,862</b>	<b>\$ 69,167,387</b>	<b>Subtotal General Funds</b>
						<b>Special Revenue Funds</b>
\$ 40,000	\$ -	\$ -	\$ 28,625	\$ -	<b>\$ 568,625</b>	Community Dev Block Grant
-	-	-	-	-	-	Transportation & Use Tax
-	-	-	350,000	-	<b>350,000</b>	Traffic Congestion Relief
-	-	-	-	-	-	Traffic System Management
-	-	-	-	-	-	CCF Telephone Commissions
-	-	-	-	-	-	CCF Equipment Replacement
-	-	120	4,880	-	<b>5,000</b>	Folsom Arts & Culture Com.
2,860,540	-	26,269	3,794,615	549,098	<b>8,914,922</b>	Development
-	-	-	-	-	-	Housing Trust
-	-	-	-	-	-	POST Training
-	-	-	-	-	<b>446,906</b>	Humbug Willow Creek
-	-	20,502	281,600	-	<b>302,102</b>	General Plan
-	-	33,815	-	-	<b>33,815</b>	Tree Planting & Replacement
157,728	-	73,402	4,279,166	-	<b>5,705,469</b>	RDA Affordable Housing
-	-	345,209	-	-	<b>3,557,515</b>	RDA 80%
438,240	-	65,945	-	-	<b>504,185</b>	Park Dedication
-	-	-	-	-	-	Miscellaneous Grants
-	-	-	-	-	-	Park Grants
-	-	14,405	-	-	<b>14,405</b>	Planning Services
-	-	17,808	88,586	-	<b>106,394</b>	Local Transportation Tax
-	-	274	-	-	<b>274</b>	Historical District
50,000	-	-	-	325,000	<b>1,906,316</b>	Library
-	-	-	-	-	-	Federal Block Grant
-	-	-	13,990	-	<b>13,990</b>	Cultural Events
-	-	-	-	-	-	Sac /Placerville Billboards
-	-	-	-	-	-	DOF - OJP Grant
156,718	-	24,000	257,902	350,000	<b>788,620</b>	Park Renovation
-	-	16,000	-	-	<b>16,000</b>	Sponsor - Lembi Aquatic Center
-	-	-	-	-	-	LLEBG Grant
-	-	-	-	-	-	2000 LLEBG Grant
-	-	10,993	-	-	<b>291,493</b>	Gas Tax 2106
-	-	2,694	-	-	<b>217,905</b>	Gas Tax 2107
-	-	47	-	-	<b>47</b>	Gas Tax 2107.5
35,000	-	3,167	-	-	<b>230,047</b>	Gas Tax 2105

City of Folsom FY 2006-07 Final Budget

	Property Tax	Sales & Use Tax	Transient Occupancy	Real Property Transfer	Franchise Fees	Licenses & Permits	Inter- Governmental Revenues
Los Cerros L & L	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Briggs Ranch L & L	-	-	-	-	-	-	-
Natoma Station L & L	-	-	-	-	-	-	-
Folsom Heights L & L	-	-	-	-	-	-	-
Broadstone Unit 3 L & L	-	-	-	-	-	-	-
Broadstone L & L	-	-	-	-	-	-	-
Hannaford Cross L & L	-	-	-	-	-	-	-
Lake Natoma Shores L & L	-	-	-	-	-	-	-
Cobble Hills/Reflections L & L	-	-	-	-	-	-	-
Sierra Estates L & L	-	-	-	-	-	-	-
Lakeridge L & L	-	-	-	-	-	-	-
La Collina dal Lago L & L	-	-	-	-	-	-	-
Cobble Ridge L & L	-	-	-	-	-	-	-
Prairie Oaks Ranch L & L	-	-	-	-	-	-	-
Silverbrook L & L	-	-	-	-	-	-	-
Willow Creek L & L	-	-	-	-	-	-	-
Blue Ravine Oaks L & L	-	-	-	-	-	-	-
Steeplechase L & L	-	-	-	-	-	-	-
Willow Creek South L & L	-	-	-	-	-	-	-
American River Canyon No L & L	-	-	-	-	-	-	-
Willow Springs L & L	-	-	-	-	-	-	-
Willow Springs CFD 11 Mtn. Dist.	-	-	-	-	-	-	-
CFD #12 Mtn. Dist.	-	-	-	-	-	-	-
CFD #13 ARC Mtn. Dist.	-	-	-	-	-	-	-
ARC North L & L Dist. #2	-	-	-	-	-	-	-
The Residences at ARC, No L & L	-	-	-	-	-	-	-
Fieldstone Meadows L & L	-	-	-	-	-	-	-
Insurance Trust	-	-	-	-	-	-	-
Police Special Revenue	-	-	-	-	-	-	30,048
General Trust	-	-	-	-	-	-	549,881
Zoo Trust	-	-	-	-	-	-	-
Asset Forfeiture	-	-	-	-	-	-	-
Buildings & Grounds Trust	-	-	-	-	-	-	-
Wetland Open Space Maintenance	-	-	-	-	-	-	-
Lexington Hills Wetlands Preserve	-	-	-	-	-	-	-
<b>Subtotal Special Revenue Funds</b>	<b>\$ 5,984,806</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,634,400</b>	<b>\$ 2,376,143</b>
<b>Debt Service Funds</b>							
CCF Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G O School Facilities Bonds DS	-	-	-	-	-	-	-
Redevelopment DS	-	-	-	-	-	-	-
1982-1 Nimbus AD	-	-	-	-	-	-	-
Folsom Public Financing Auth.	-	-	-	-	-	-	-
Traffic Signal Refunding	-	-	-	-	-	-	-
Recreation Facility COP DS	-	-	-	-	-	-	-
Central Fire Station COP DS	-	-	-	-	-	-	-
<b>Subtotal Debt Service Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

*Summary of Revenues by Fund*

Charges for Current Services	Fines & Forfeitures	Interest Revenue	Miscellaneous	Transfers from Other Funds	Total	
\$ 40,838	\$ -	\$ 6,322	\$ 39,860	\$ -	\$ 87,020	Los Cerros L & L
80,704	-	5,149	22,897	-	108,750	Briggs Ranch L & L
163,363	-	11,621	118,785	-	293,769	Natoma Station L & L
20,413	-	3,183	24,170	-	47,766	Folsom Heights L & L
14,646	-	194	800	-	15,640	Broadstone Unit 3 L & L
409,918	-	12,901	98,169	-	520,988	Broadstone L & L
20,165	-	2,305	18,696	-	41,166	Hannaford Cross L & L
20,775	-	3,049	48,172	-	71,996	Lake Natoma Shores L & L
44,011	-	7,833	99,484	-	151,328	Cobble Hills/Reflections L & L
5,864	-	-	-	-	5,864	Sierra Estates L & L
48,571	-	-	-	-	48,571	Lakeridge L & L
20,040	-	1,333	15,326	-	36,699	La Collina dal Lago L & L
13,685	-	855	2,821	-	17,361	Cobble Ridge L & L
196,218	-	13,956	77,914	-	288,088	Prairie Oaks Ranch L & L
16,052	-	-	-	-	16,052	Silverbrook L & L
60,139	-	3,581	30,568	-	94,288	Willow Creek L & L
36,069	-	3,622	22,559	-	62,250	Blue Ravine Oaks L & L
24,283	-	3,818	35,607	-	63,708	Steeplechase L & L
160,562	-	-	97,812	-	258,374	Willow Creek South L & L
103,496	-	332	-	-	103,828	American River Canyon No L & L
14,417	-	-	-	-	14,417	Willow Springs L & L
146,976	-	6,822	5,320	-	159,118	Willow Springs CFD 11 Mtn. Dist.
383,797	-	20,728	282,283	-	686,808	CFD #12 Mtn. Dist.
72,791	-	2,320	33,360	-	108,471	CFD #13 ARC Mtn. Dist.
11,375	-	21	-	-	11,396	ARC North L & L Dist. #2
7,537	-	-	9,000	-	16,537	The Residences at ARC, No L & L
12,808	-	-	-	-	12,808	Fieldstone Meadows L & L
-	-	-	-	-	-	Insurance Trust
44,908	-	-	65,532	-	140,488	Police Special Revenue
-	-	15,000	-	-	564,881	General Trust
107,130	-	10,500	366,511	-	484,141	Zoo Trust
-	-	-	-	-	-	Asset Forfeiture
-	-	18,677	-	-	18,677	Buildings & Grounds Trust
-	-	-	23,000	-	23,000	Wetland Open Space Maintenance
-	-	-	-	-	-	Lexington Hills Wetlands Preserve
<b>\$ 5,882,049</b>	<b>\$ -</b>	<b>\$ 808,772</b>	<b>\$10,638,210</b>	<b>\$ 1,224,098</b>	<b>\$ 28,548,478</b>	<b>Subtotal Special Revenue Funds</b>
<b>Debt Service Funds</b>						
\$ 1,273,715	\$ -	\$ -	\$ -	\$ -	\$ 1,273,715	CCF Debt Service
3,458,191	-	4,899	-	-	3,463,090	G O School Facilities Bonds DS
-	-	73,500	375,922	669,370	1,118,792	Redevelopment DS
-	-	-	-	-	-	1982-1 Nimbus AD
4,228,416	-	429	1,930,000	-	6,158,845	Folsom Public Financing Auth
-	-	-	40,003	-	40,003	Traffic Signal Refunding
60,575	-	2,000	-	-	62,575	Recreation Facility COP DS
-	-	-	271,823	-	271,823	Central Fire Station COP DS
<b>\$ 9,020,897</b>	<b>\$ -</b>	<b>\$ 80,828</b>	<b>\$ 2,617,748</b>	<b>\$ 669,370</b>	<b>\$ 12,388,843</b>	<b>Subtotal Debt Service Funds</b>

City of Folsom FY 2006-07 Final Budget

	Property Tax	Sales & Use Tax	Transient Occupancy	Real Property Transfer	Franchise Fees	Licenses & Permits	Inter-Governmental Revenues
<b>Capital Project Funds</b>							
Nimbus Water Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park Construction	-	-	-	-	-	-	-
City Parks/Traffic Signals	-	-	-	-	-	-	-
Supplemental Park Fee	-	-	-	-	-	-	-
Park Development	-	-	-	-	-	-	464,000
G O School Facility Bond	-	-	-	-	-	-	-
Zoo Capital Projects	-	-	-	-	-	-	362,663
Police Capital	-	-	-	-	-	-	-
Redevelopment Capital Projects	-	-	-	-	-	-	-
Central Fire Station Construction	-	-	-	-	-	-	-
Fire Capital	-	-	-	-	-	-	-
General Capital	-	-	-	-	-	-	-
Transportation Improvements	-	-	-	-	-	-	17,230,323
Old Park Capital	-	-	-	-	-	-	-
Drainage Capital	-	-	-	-	-	-	-
American River Bridge	-	-	-	-	-	-	-
Light Rail	-	-	-	-	-	-	286,180
Park Equipment Capital	-	-	-	-	-	-	-
Light Rail	-	-	-	-	-	-	1,325,554
Recreation Facility COP	-	-	-	-	-	-	-
Water Impact	-	-	-	-	-	-	-
Folsom Aquatic Center	-	-	-	-	-	-	-
Library Development	-	-	-	-	-	-	-
Major Capital and Renovation	-	-	-	-	-	-	-
Folsom Auto Plaza AD	-	-	-	-	-	-	-
Blue Ravine Oaks East AD	-	-	-	-	-	-	-
Natoma Station AD	-	-	-	-	-	-	-
Prairie Oak 1915 AD	-	-	-	-	-	-	-
Lake Natoma Shores AD	-	-	-	-	-	-	-
Cobble Hill AD	-	-	-	-	-	-	-
Ridgeview AD	-	-	-	-	-	-	-
Cresleigh AD	-	-	-	-	-	-	-
Folsom South AD Construction	-	-	-	-	-	-	-
CFD #1 Willow Creek So.	-	-	-	-	-	-	-
CDF #2 Natoma Station	-	-	-	-	-	-	-
CFD # 3 Folsom Heights	-	-	-	-	-	-	-
CFD # 7 Broadstone # 2	-	-	-	-	-	-	-
CFD # 9 Willow Cr. E.	-	-	-	-	-	-	-
CFD # 10 Russell Ranch	-	-	-	-	-	-	-
CFD # 11 Willow Springs	-	-	-	-	-	-	-
CFD # 14 Parkway II	-	-	-	-	-	-	-
<b>Subtotal Capital Project Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,668,720</b>

*Summary of Revenues by Fund*

Charges for Current Services	Fines & Forfeitures	Interest Revenue	Miscellaneous	Transfers from Other Funds	Total	
						<b>Capital Project Funds</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Nimbus Water Capital
-	-	-	-	-	-	Park Construction
-	-	-	-	-	-	City Parks/Traffic Signals
-	-	1,853	-	-	1,853	Supplemental Park Fee
1,600,425	-	-	-	35,000	2,099,425	Park Development
-	-	-	-	-	-	G O School Facility Bond
-	-	-	350,000	380,000	1,092,663	Zoo Capital Projects
249,040	-	-	-	-	249,040	Police Capital
-	-	-	11,311,231	-	11,311,231	Redevelopment Capital Projects
-	-	-	-	-	-	Central Fire Station Construction
-	-	1,639	-	-	1,639	Fire Capital
637,484	-	10,190	-	-	647,674	General Capital
945,793	-	60,000	-	-	18,236,116	Transportation Improvements
-	-	-	-	-	-	Old Park Capital
400,000	-	35,493	268,425	-	703,918	Drainage Capital
-	-	-	-	-	-	American River Bridge
196,856	-	18,110	-	-	501,146	Light Rail Transportation
50,000	-	2,024	-	-	52,024	Park Equipment Capital
20,000	-	9,585	550,000	-	1,905,139	Light Rail
-	-	-	-	-	-	Recreation Facility COP
150,000	-	133,795	864,000	-	1,147,795	Water Impact
-	-	-	-	-	-	Folsom Aquatic Center
-	-	36,144	-	-	36,144	Library Development
-	-	-	119,391	-	119,391	Major Capital and Renovation
-	-	-	-	-	-	Folsom Auto Plaza AD
-	-	-	-	-	-	Blue Ravine Oaks East AD
-	-	-	-	-	-	Natoma Station AD
-	-	-	-	-	-	Prairie Oak 1915 AD
-	-	-	-	-	-	Lake Natoma Shores AD
-	-	-	-	-	-	Cobble Hill AD
-	-	-	-	-	-	Ridgeview AD
-	-	-	-	-	-	Cresleigh AD
-	-	-	-	-	-	Folsom South AD Construction
-	-	-	-	-	-	CFD #1 Willow Creek So
-	-	-	-	-	-	CFD #2 Natoma Station
-	-	-	-	-	-	CFD # 3 Folsom Heights
-	-	-	-	-	-	CFD # 7 Broadstone # 2
-	-	-	-	-	-	CFD # 9 Willow Cr. E
-	-	-	-	-	-	CFD # 10 Russell Ranch
-	-	-	-	-	-	CFD # 11 Willow Springs
-	-	327	-	-	327	CFD # 14 Parkway II
<b>\$ 4,249,598</b>	<b>\$ -</b>	<b>\$ 309,160</b>	<b>\$ 13,463,047</b>	<b>\$ 415,000</b>	<b>\$ 38,105,525</b>	<b>Subtotal Capital Project Funds</b>

City of Folsom FY 2006-07 Final Budget

	Property Tax	Sales & Use Tax	Transient Occupancy	Real Property Transfer	Franchise Fees	Licenses & Permits	Inter-Governmental Revenues
<b>Enterprise Funds</b>							
Recreation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Folsom Aquatic Center	-	-	-	-	-	-	-
Sports Complex	-	-	-	-	-	-	-
Transit	-	-	-	-	-	-	2,169,011
Water	-	-	-	-	-	-	-
Water Capital	-	-	-	-	-	-	-
Water Meters	-	-	-	-	-	-	-
Water Revenue Projects	-	-	-	-	-	-	-
Sewer	-	-	-	-	-	-	-
Sewer Capital	-	-	-	-	-	-	-
Critical Augmentation	-	-	-	-	-	-	-
General Augmentation	-	-	-	-	-	-	-
Solid Waste	-	-	-	-	-	-	67,898
Solid Waste Capital	-	-	-	-	-	-	-
Solid Waste Recycling	-	-	-	-	-	-	-
<b>Subtotal Enterprise Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,236,909</b>
<b>Internal Service Funds</b>							
Equipment Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Information Systems	-	-	-	-	-	-	-
<b>Subtotal Internal Service Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Trust Funds</b>							
Mello-Roos Assessment Districts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal Trust Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Combined Budget</b>	<b>\$20,526,542</b>	<b>\$20,756,063</b>	<b>\$ 1,361,000</b>	<b>\$ 734,117</b>	<b>\$ 463,029</b>	<b>\$ 2,146,300</b>	<b>\$ 31,104,210</b>



*Summary of Revenues by Fund*

Charges for Current Services	Fines & Forfeitures	Interest Revenue	Miscellaneous	Transfers from Other Funds	Total	
						<b>Enterprise Funds</b>
\$ 1,541,714	\$ -	\$ -	\$ -	\$ 1,520,100	\$ 3,061,814	Recreation
733,910	-	-	-	513,287	1,247,197	Folsom Aquatic Center
1,045,513	-	-	-	511,243	1,556,756	Sports Complex
151,000	-	14,495	482,873	-	2,817,379	Transit
7,823,080	-	370,865	6,345,821	533,030	15,072,796	Water
354,135	-	-	434,276	-	788,411	Water Capital
281,577	-	-	-	-	281,577	Water Meters
-	-	-	-	-	-	Water Revenue Projects
4,942,870	-	49,500	482,794	-	5,475,164	Sewer
62,130	-	-	-	-	62,130	Sewer Capital
-	-	-	1,682	-	1,682	Critical Augmentation
-	-	-	273,255	-	273,255	General Augmentation
9,907,600	-	50,000	300,741	-	10,326,239	Solid Waste
145,000	-	14,225	176,530	-	335,755	Solid Waste Capital
-	-	-	875	-	875	Solid Waste Recycling
<b>\$ 26,988,529</b>	<b>\$ -</b>	<b>\$ 449,085</b>	<b>\$ 8,498,847</b>	<b>\$ 3,077,660</b>	<b>\$ 41,301,030</b>	<b>Subtotal Enterprise Funds</b>
						<b>Internal Service Funds</b>
\$ -	\$ -	\$ -	\$ 1,625,487	\$ -	\$ 1,625,487	Equipment Replacement
-	-	-	-	1,578,474	1,578,474	Information Systems
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,625,487</b>	<b>\$ 578,474</b>	<b>\$ 3,203,961</b>	<b>Subtotal Internal Service Funds</b>
						<b>Trust Funds</b>
\$ 513,642	\$ -	\$ -	\$ -	\$ -	\$ 513,642	Mello-Roos Assessment Districts
<b>\$ 513,642</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 513,642</b>	<b>Subtotal Trust Funds</b>
<b>\$ 51,540,405</b>	<b>\$ 226,000</b>	<b>\$ 2,222,845</b>	<b>\$ 40,508,891</b>	<b>\$ 21,639,464</b>	<b>\$ 193,228,866</b>	<b>Total Combined Budget</b>

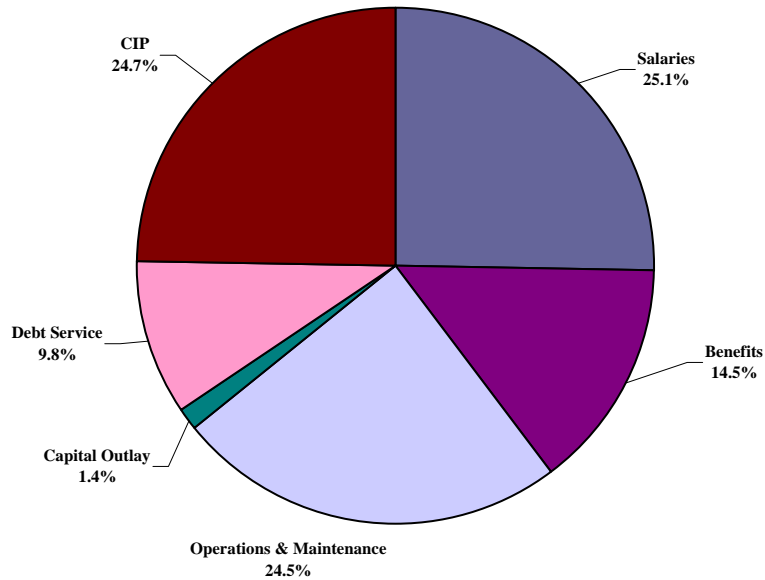


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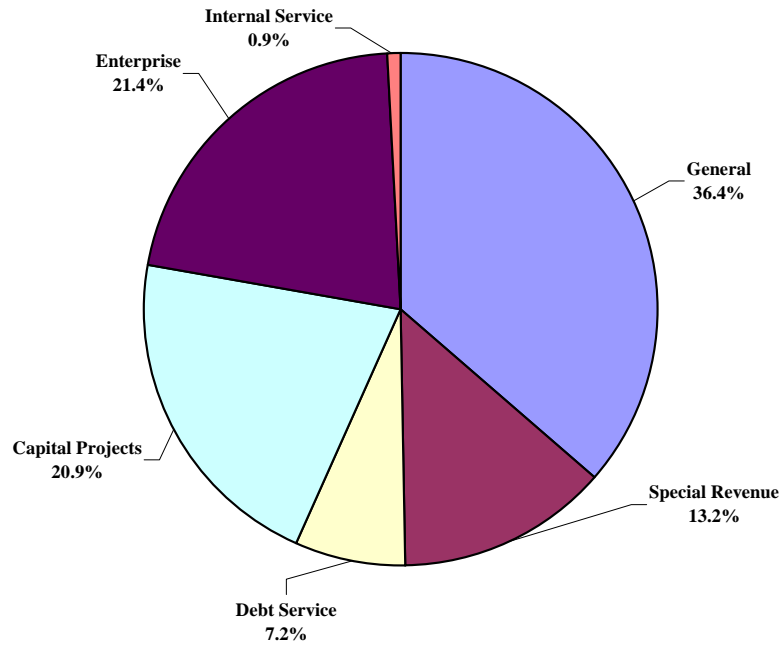
# Summary of Appropriations By Fund

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## Summary of Appropriations (excluding Transfers) by Object



## Summary of Appropriations (excluding Transfers) by Fund Type



*City of Folsom FY 2006-07 Final Budget*

<b>Funds</b>	<b>Salaries</b>	<b>Benefits</b>	<b>Operations &amp; Maintenance</b>	<b>Capital Outlays</b>
<b>General Funds</b>				
General Fund	\$ 24,769,975	\$ 13,969,141	\$ 10,047,156	\$ 2,088,250
Community Center	315,964	157,757	305,220	9,900
Cash Basis	-	-	-	-
Compensated Leaves	-	1,200,000	-	-
Utilities	841,362	425,146	130,904	-
Public Works	2,679,113	1,534,140	2,031,772	123,600
Folsom History Interpretive Exhibit	-	-	-	-
<b>Subtotal General Funds</b>	<b>\$ 28,606,414</b>	<b>\$ 17,286,184</b>	<b>\$ 12,515,052</b>	<b>\$ 2,221,750</b>
<b>Special Revenue Funds</b>				
Community Dev. Block Grant	\$ -	\$ -	\$ 560,000	\$ -
Transportation & Use Tax	-	-	-	-
Traffic Congestion Relief	-	-	-	-
Traffic System Mgmt.	-	-	-	-
CCF Telephone Commissions	-	-	-	-
CCF Equipment Replacement	-	-	-	-
Folsom Arts & Culture Commission	-	-	5,000	-
Development	3,906,243	1,998,939	1,599,536	40,000
Housing Trust	-	-	-	-
POST Training	-	-	-	-
Humbug Willow Creek	-	-	-	-
General Plan	-	-	300,000	-
Tree Planting & Replacement	-	-	-	-
RDA Affordable Housing	180,406	66,988	5,303,122	-
RDA 80%	73,495	37,927	1,859,762	-
Park Dedication	-	-	-	-
Miscellaneous Grants	-	-	-	-
Park Grants	-	-	-	-
Planning Services	-	-	-	-
Local Transportation Tax	-	-	-	-
Historical District	-	-	-	-
Library	766,557	394,199	342,802	-
Federal Block Grant	-	-	-	-
Cultural Events	-	-	13,990	-
Sacramento Placerville Billboards	-	-	-	-
DOF-OJP Grant	-	-	-	-
Park Renovation	-	-	46,300	-
Sponsorship - Lembi Aquatic Center	-	-	16,000	-
LLEBG Grant	-	-	-	-
2000 LLEBG Grant	-	-	-	-
Gas Tax 2106	-	-	-	-
Gas Tax 2107	-	-	-	-
Gas Tax 2107.5	-	-	-	-
Gas Tax 2105	-	-	-	-

*Summary of Appropriations by Fund*

Debt Service	CIP	Transfers Out	Total	Funds
				<b>General Funds</b>
\$ 1,791,499	\$ -	\$ 6,095,388	\$ 58,761,409	General Fund
-	-	97,782	886,623	Community Center
-	-	-	-	Cash Basis
-	-	-	1,200,000	Compensated Leaves
-	-	-	1,397,412	Utilities
-	-	553,318	6,921,943	Public Works
-	-	-	-	Folsom History Interpretive Exhibit
<b>\$ 1,791,499</b>	<b>\$ -</b>	<b>\$ 6,746,488</b>	<b>\$ 69,167,387</b>	<b>Subtotal General Funds</b>
				<b>Special Revenue Funds</b>
\$ -	\$ -	\$ 8,625	\$ 568,625	Community Dev. Block Grant
-	-	-	-	Transportation & Use Tax
-	350,000	-	350,000	Traffic Congestion Relief
-	-	-	-	Traffic System Mgmt.
-	-	-	-	CCF Telephone Commissions
-	-	-	-	CCF Equipment Replacement
-	-	-	5,000	Folsom Arts & Culture Commission
-	-	1,370,204	8,914,922	Development
-	-	-	-	Housing Trust
-	-	-	-	POST Training
-	446,906	-	446,906	Humbug Willow Creek
-	-	2,102	302,102	General Plan
-	-	33,815	33,815	Tree Planting & Replacement
-	-	154,953	5,705,469	RDA Affordable Housing
-	-	1,586,331	3,557,515	RDA 80%
-	-	504,185	504,185	Park Dedication
-	-	-	-	Miscellaneous Grants
-	-	-	-	Park Grants
-	-	14,405	14,405	Planning Services
-	38,000	68,394	106,394	Local Transportation Tax
-	-	274	274	Historical District
-	-	402,758	1,906,316	Library
-	-	-	-	Federal Block Grant
-	-	-	13,990	Cultural Events
-	-	-	-	Sacramento Placerville Billboards
-	-	-	-	DOF-OJP Grant
-	720,500	21,820	788,620	Park Renovation
-	-	-	16,000	Sponsorship - Lembi Aquatic Center
-	-	-	-	LLEBG Grant
-	-	-	-	2000 LLEBG Grant
-	214,300	77,193	291,493	Gas Tax 2106
-	100,000	117,905	217,905	Gas Tax 2107
-	-	47	47	Gas Tax 2107.5
-	100,000	130,047	230,047	Gas Tax 2105

*City of Folsom FY 2006-07 Final Budget*

<b>Funds</b>	<b>Salaries</b>	<b>Benefits</b>	<b>Operations &amp; Maintenance</b>	<b>Capital Outlays</b>
Los Cerros L & L	\$ -	\$ -	\$ 85,153	\$ -
Briggs Ranch L & L	-	-	100,842	-
Natoma Station L & L	-	-	273,830	-
Folsom Heights L & L	-	-	37,090	-
Broadstone Unit 3 L & L	-	-	14,677	-
Broadstone L & L	-	-	471,553	-
Hannaford Cross L & L	-	-	40,508	-
Lake Natoma Shores L & L	-	-	70,778	-
Cobble Hills/Reflections L & L	-	-	148,034	-
Sierra Estates L & L	-	-	4,714	-
Lakeridge L & L	-	-	42,532	-
La Collina dal Lago L & L	-	-	28,793	-
Cobble Ridge L & L	-	-	16,812	-
Prairie Oaks Ranch L & L	-	-	263,305	-
Silverbrook L & L	-	-	15,217	-
Willow Creek L & L	-	-	86,600	-
Blue Ravine Oaks L & L	-	-	57,310	-
Steeplechase L & L	-	-	62,391	-
Willow Creek South L & L	-	-	246,842	-
American River Canyon North L & L	-	-	91,900	-
Willow Springs L & L	-	-	13,774	-
Willow Springs CFD 11 Mtn. Dist.	-	-	158,120	-
CFD #12 Mtn. Dist.	-	-	551,000	-
CFD #13 ARC Mtn. Dist.	-	-	89,500	-
ARC North L & L Dist. #2	-	-	10,596	-
The Residences at ARC, North L & L	-	-	15,387	-
Fieldstone Meadows L & L	-	-	12,808	-
Insurance Trust	-	-	-	-
Police Special Revenue	-	-	-	-
General Trust	-	-	147,000	-
Zoo Trust	-	-	5,000	-
Asset Forfeiture	-	-	-	-
Buildings & Grounds Trust	-	-	-	-
Wetland Open Space Maintenance	-	-	23,200	-
Lexington Hills Wetlands Preserve	-	-	-	-
<b>Subtotal Special Revenue Funds</b>	<b>\$ 4,926,701</b>	<b>\$ 2,498,053</b>	<b>\$ 13,231,778</b>	<b>\$ 40,000</b>
<b>Debt Service Funds</b>				
CCF Debt Service	\$ -	\$ -	\$ -	\$ -
G O School Facilities Bonds DS	-	-	-	-
Redevelopment DS	-	-	-	-
1982-1 Nimbus AD	-	-	-	-
Folsom Public Financing Authority	-	-	-	-
Traffic Signal Refunding	-	-	-	-
Recreation Facility COP DS	-	-	-	-
Central Fire Station COP DS	-	-	-	-
<b>Subtotal Dept Service Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

*Summary of Appropriations by Fund*

Debt Service	CIP	Transfers Out	Total	Funds
\$ -	\$ -	\$ 1,867	\$ 87,020	Los Cerros L & L
-	-	7,908	108,750	Briggs Ranch L & L
-	-	19,939	293,769	Natoma Station L & L
-	-	10,676	47,766	Folsom Heights L & L
-	-	963	15,640	Broadstone Unit 3 L & L
-	-	49,435	520,988	Broadstone L & L
-	-	658	41,166	Hannaford Cross L & L
-	-	1,218	71,996	Lake Natoma Shores L & L
-	-	3,294	151,328	Cobble Hills/Reflections L & L
-	-	1,150	5,864	Sierra Estates L & L
-	-	6,039	48,571	Lakeridge L & L
-	-	7,906	36,699	La Collina dal Lago L & L
-	-	549	17,361	Cobble Ridge L & L
-	-	24,783	288,088	Prairie Oaks Ranch L & L
-	-	835	16,052	Silverbrook L & L
-	-	7,688	94,288	Willow Creek L & L
-	-	4,940	62,250	Blue Ravine Oaks L & L
-	-	1,317	63,708	Steeplechase L & L
-	-	11,532	258,374	Willow Creek South L & L
-	-	11,928	103,828	American River Canyon North L & L
-	-	643	14,417	Willow Springs L & L
-	-	998	159,118	Willow Springs CFD 11 Mtn. Dist.
-	-	135,808	686,808	CFD #12 Mtn. Dist.
-	-	18,971	108,471	CFD #13 ARC Mtn. Dist.
-	-	800	11,396	ARC North L & L Dist. #2
-	-	1,150	16,537	The Residences at ARC, North L & L
-	-	-	12,808	Fieldstone Meadows L & L
-	-	-	-	Insurance Trust
-	-	140,488	140,488	Police Special Revenue
-	-	417,881	564,881	General Trust
-	-	484,141	484,141	Zoo Trust
-	-	-	-	Asset Forfeiture
-	-	18,677	18,677	Buildings & Grounds Trust
-	-	-	23,200	Wetland Open Space Maintenance
-	-	-	-	Lexington Hills Wetlands Preserve
<b>\$ -</b>	<b>\$ 1,969,706</b>	<b>\$ 5,882,240</b>	<b>\$ 28,548,478</b>	<b>Subtotal Special Revenue Funds</b>
<b>Debt Service Funds</b>				
\$ 1,273,123	\$ -	\$ 592	\$ 1,273,715	CCF Debt Service
3,451,562	-	11,528	3,463,090	G O School Facilities Bonds DS
1,118,533	-	259	1,118,792	Redevelopment DS
-	-	-	-	1982-1 Nimbus AD
6,158,416	-	429	6,158,845	Folsom Public Financing Authority
35,725	-	4,278	40,003	Traffic Signal Refunding
62,575	-	-	62,575	Recreation Facility COP DS
271,531	-	292	271,823	Central Fire Station COP DS
<b>\$ 12,371,465</b>	<b>\$ -</b>	<b>\$ 17,378</b>	<b>\$ 12,388,843</b>	<b>Subtotal Debt Service Funds</b>



*City of Folsom FY 2006-07 Final Budget*

<b>Funds</b>	<b>Salaries</b>	<b>Benefits</b>	<b>Operations &amp; Maintenance</b>	<b>Capital Outlays</b>
<b>Capital Project Funds</b>				
Nimbus Water Capital	\$ -	\$ -	\$ -	\$ -
Park Construction	-	-	-	-
City Parks / Traffic Signals	-	-	-	-
Supplemental Park Fee	-	-	-	-
Park Development	260,202	116,109	49,641	-
G O School Facility Bond	-	-	-	-
Zoo Capital Projects	-	-	-	-
Police Capital	-	-	-	-
Redevelopment Capital Projects	-	-	-	-
Central Fire Station Construction	-	-	-	-
Fire Capital	-	-	-	-
General Capital	-	-	-	-
Transportation Improvement	-	-	-	-
Old Park Capital	-	-	-	-
Drainage Capital	-	-	-	-
American River Bridge	-	-	-	-
Light Rail Transportation	-	-	-	-
Park Equipment Capital	-	-	-	-
Light Rail	-	-	945,474	-
Recreation Facility COP	-	-	-	-
Water Impact	-	-	600,000	-
Folsom Aquatic Center	-	-	-	-
Library Development	-	-	-	-
Major Capital and Renovation	-	-	117,290	-
Folsom Auto Plaza AD	-	-	-	-
Blue Ravine Oaks East AD	-	-	-	-
Natoma Station AD	-	-	-	-
Prairie Oak 1915 AD	-	-	-	-
Lake Natoma Shores AD	-	-	-	-
Cobble Hill AD	-	-	-	-
Ridgeview AD	-	-	-	-
Cresleigh AD	-	-	-	-
Folsom South AD Construction	-	-	-	-
CFD #1 Willow Creek So.	-	-	-	-
CFD #2 Natoma Station	-	-	-	-
CFD #3 Folsom Heights	-	-	-	-
CFD #7 Broadstone #2	-	-	-	-
CFD #9 Willow Cr. E.	-	-	-	-
CFD #10 Russell Ranch	-	-	-	-
CFD #11 Willow Springs	-	-	-	-
CFD #14 Parkway II	-	-	-	-
<b>Subtotal Capital Project Funds</b>	<b>\$ 260,202</b>	<b>\$ 116,109</b>	<b>\$ 1,712,405</b>	<b>\$ 0</b>

*Summary of Appropriations by Fund*

Debt Service	CIP	Transfers Out	Total	Funds
				<b>Capital Project Funds</b>
\$ -	\$ -	\$ -	\$ -	Nimbus Water Capital
-	-	-	-	Park Construction
-	-	-	-	City Parks/Traffic Signals
-	-	1,853	1,853	Supplemental Park Fee
-	1,635,029	38,444	2,099,425	Park Development
-	-	-	-	G O School Facility Bond
-	1,092,663	-	1,092,663	Zoo Capital Projects
-	-	249,040	249,040	Police Capital
-	11,270,928	40,303	11,311,231	Redevelopment Capital Projects
-	-	-	-	Central Fire Station Construction
-	-	1,639	1,639	Fire Capital
-	-	647,674	647,674	General Capital
-	17,894,760	341,356	18,236,116	Transportation Improvement
-	-	-	-	Old Park Capital
-	505,000	198,918	703,918	Drainage Capital
-	-	-	-	American River Bridge
-	469,100	32,046	501,146	Light Rail
-	-	52,024	52,024	Park Equipment Capital
-	917,080	42,585	1,905,139	Light Rail
-	-	-	-	Recreation Facility COP
-	-	547,795	1,147,795	Water Impact
-	-	-	-	Folsom Aquatic Center
-	-	36,144	36,144	Library Development
-	-	2,101	119,391	Major Capital and Renovation
-	-	-	-	Folsom Auto Plaza AD
-	-	-	-	Blue Ravine Oaks East AD
-	-	-	-	Natoma Station AD
-	-	-	-	Prairie Oak 1915 AD
-	-	-	-	Lake Natoma Shores AD
-	-	-	-	Ridgeview AD
-	-	-	-	Cresleigh AD
-	-	-	-	Folsom South AD Construction
-	-	-	-	CFD #1 Willow Creek So.
-	-	-	-	CFD #2 Natoma Station
-	-	-	-	CFD #3 Folsom Heights
-	-	-	-	CFD #7 Broadstone #2
-	-	-	-	CFD #9 Willow Cr. E.
-	-	-	-	CFD #10 Russell Ranch
-	-	-	-	CFD #11 Willow Springs
-	-	327	327	CFD #14 Parkway II
<b>\$ -</b>	<b>\$ 33,784,560</b>	<b>\$ 2,232,249</b>	<b>\$ 38,105,525</b>	<b>Subtotal Capital Project Funds</b>

*City of Folsom FY 2006-07 Final Budget*

<b>Funds</b>	<b>Salaries</b>	<b>Benefits</b>	<b>Operations &amp; Maintenance</b>	<b>Capital Outlays</b>
<b>Enterprise Funds</b>				
Recreation	\$ 1,372,003	\$ 585,228	\$ 956,814	\$ -
Folsom Aquatic Center	538,063	185,930	428,378	-
Sports Complex	418,818	152,686	433,355	-
Transit	971,578	502,464	454,606	-
Water	1,910,466	1,091,185	4,739,699	-
Water Capital	-	-	310,500	-
Water Meters	-	-	281,000	-
Water Revenue Projects	-	-	-	-
Sewer	947,449	582,677	1,502,309	-
Sewer Capital	-	-	59,900	-
Critical Augmentation	-	-	-	-
General Augmentation	-	-	-	-
Solid Waste	2,560,091	1,561,874	4,483,660	76,800
Solid Waste Capital	-	-	329,400	-
Solid Waste Recycling	-	-	-	-
<b>Subtotal Enterprise Funds</b>	<b>\$ 8,718,468</b>	<b>\$ 4,662,044</b>	<b>\$ 13,979,621</b>	<b>\$ 76,800</b>
<b>Internal Service Funds</b>				
Equipment Replacement	\$ -	\$ -	\$ -	\$ -
Information Systems	630,039	304,396	523,319	120,720
<b>Subtotal Internal Service Funds</b>	<b>\$ 630,039</b>	<b>\$ 304,396</b>	<b>\$ 523,319</b>	<b>\$ 120,720</b>
<b>Trust Funds</b>				
Mello-Roos Agency Funds	\$ -	\$ -	\$ -	\$ -
<b>Subtotal Trust Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Combined Budget</b>	<b>\$ 43,141,824</b>	<b>\$ 24,866,786</b>	<b>\$ 41,962,175</b>	<b>\$ 2,459,270</b>

*Summary of Appropriations by Fund*

Debt Service	CIP	Transfers Out	Total	Funds
				<b>Enterprise Funds</b>
\$ -	\$ -	\$ 147,769	\$ 3,061,814	Recreation
-	-	94,826	1,247,197	Folsom Aquatic Center
500,000	-	51,897	1,556,756	Sports Complex
-	500,000	388,731	2,817,379	Transit
2,132,117	4,018,000	1,181,329	15,072,796	Water
-	477,000	911	788,411	Water Capital
-	-	577	281,577	Water Meters
-	-	-	-	Water Revenue Projects
-	1,345,000	1,097,729	5,475,164	Sewer
-	-	2,230	62,130	Sewer Capital
-	-	1,682	1,682	Critical Augmentation
-	270,000	3,255	273,255	General Augmentation
-	-	1,643,814	10,326,239	Solid Waste
-	-	6,355	335,755	Solid Waste Capital
-	-	875	875	Solid Waste Recycling
<b>\$ 2,632,117</b>	<b>\$ 6,610,000</b>	<b>\$ 4,621,980</b>	<b>\$ 41,301,030</b>	<b>Subtotal Enterprise Funds</b>
				<b>Internal Service Funds</b>
\$ -	\$ -	\$ 1,625,487	\$ 1,625,487	Equipment Replacement
-	-	-	1,578,474	Information Systems
<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,625,487</b>	<b>\$ 3,203,961</b>	<b>Subtotal Internal Service Funds</b>
				<b>Trust Funds</b>
\$ -	\$ -	\$ 513,642	\$ 513,642	Mello-Roos Agency Funds
<b>\$ -</b>	<b>\$ -</b>	<b>\$ 513,642</b>	<b>\$ 513,642</b>	<b>Subtotal Trust Funds</b>
<b>\$ 16,795,081</b>	<b>\$ 42,364,266</b>	<b>\$ 21,639,464</b>	<b>\$ 193,228,866</b>	<b>Total Combined Budget</b>

## *Operating Expenditure Summary By Program*

	Actual FY 2003-04	Actual FY 2004-05	Budget FY 2005-06	Proposed FY 2006-07
<b>General Funds</b>				
City Council	\$107,572	\$119,119	\$147,268	\$148,646
City Manager	\$1,080,108	\$954,283	\$1,128,139	\$1,194,242
City Attorney	\$787,127	\$897,697	\$937,649	\$970,234
Administrative Services	\$1,315,245	\$1,710,574	\$1,679,264	\$2,173,022
City Clerk	\$370,172	\$413,741	\$454,877	\$503,727
Economic Development	\$93,000	\$93,000	\$93,000	\$93,000
Finance	\$1,617,916	\$1,934,235	\$2,252,470	\$2,437,860
Fire	\$9,942,812	\$11,311,580	\$12,428,616	\$15,301,436
Human Resources	\$694,015	\$802,396	\$823,139	\$1,196,617
Parks & Recreation	\$4,752,306	\$4,558,441	\$5,640,672	\$5,168,625
Police	\$12,963,556	\$16,375,006	\$16,922,518	\$17,873,327
Public Works (Streets, Engineering)	\$5,007,232	\$2,413,075	\$4,537,055	\$4,213,253
Utilities Administration & Fleet	\$1,691,164	\$2,037,676	\$2,515,225	\$2,861,105
Non-Departmental	\$2,940,996	\$1,611,937	\$2,186,055	\$2,443,093
<b>Total General Funds</b>	<b>\$43,363,221</b>	<b>\$45,232,761</b>	<b>\$51,745,947</b>	<b>\$56,578,187</b>
<b>Special Revenue Funds</b>				
Community Development	\$4,370,744	\$3,646,567	\$4,556,937	\$4,080,157
Neighborhood Services	\$9,096,401	\$6,992,586	\$11,924,073	\$12,918,499
Economic Development	\$208,473	\$463,731	\$477,027	\$413,880
Public Works - Streets, Traffic	\$1,266,055	\$1,798,443	\$2,377,945	\$2,876,455
Library	\$1,190,971	\$1,248,108	\$1,844,832	\$1,906,316
<b>Total Special Revenue Funds</b>	<b>\$16,132,644</b>	<b>\$14,149,435</b>	<b>\$21,180,814</b>	<b>\$22,195,307</b>
<b>Enterprise Funds</b>				
Recreation	\$2,428,712	\$2,666,318	\$2,917,108	\$3,057,414
Aquatics	\$1,140,505	\$1,245,721	\$1,195,171	\$1,247,197
Sports Complex	\$0	\$0	\$0	\$1,556,756
Transit	\$2,174,198	\$3,141,293	\$3,096,553	\$2,817,379
Sewer	\$2,757,205	\$3,316,267	\$3,112,168	\$3,032,435
Solid Waste	\$5,575,236	\$7,992,221	\$8,143,998	\$8,676,070
Water	\$5,960,913	\$7,650,301	\$6,645,606	\$7,071,850
<b>Total Enterprise Funds</b>	<b>\$20,036,769</b>	<b>\$26,012,121</b>	<b>\$25,110,604</b>	<b>\$27,459,100</b>
<b>Internal Service Funds</b>				
Administrative Services (IS)	\$1,272,581	\$1,189,164	\$1,182,327	\$1,578,474
<b>Total Internal Service Funds</b>	<b>\$1,272,581</b>	<b>\$1,189,164</b>	<b>\$1,182,327</b>	<b>\$1,578,474</b>
<b>Total Operating Budget</b>	<b>\$80,805,215</b>	<b>\$86,583,481</b>	<b>\$99,219,692</b>	<b>\$107,811,069</b>

**Note: Does not include Debt Service, CIPs or Transfers Out.**

## *Summary of Capital Outlay*

Fund	Description	Amount
<b>General</b>		
	Vehicles	\$248,683
	Fire Station SCBA Fill Station	56,000
	Cardiac Monitors	100,000
	Power Gurneys	21,000
	<b>General Fund Total</b>	<b>\$425,683</b>
<b>Capital Project Funds</b>		
	Vehicles	\$51,850
	<b>Public Works Total</b>	<b>\$51,850</b>
<b>Special Revenue</b>		
	Vehicles	\$42,200
	Zoo Improvements	56,000
	Police Equipment	45,300
	<b>Special Revenue Total</b>	<b>\$143,500</b>
<b>Enterprise Funds</b>		
	Vehicles	\$207,500
	<b>Enterprise Fund Total</b>	<b>\$207,500</b>
<b>Internal Service Funds</b>		
	Vehicles	\$1,618,517
	Information Systems – Hardware	135,720
	<b>Internal Service Fund Total</b>	<b>\$1,754,237</b>
<b>Total Capital Outlay</b>		<b>\$2,582,770</b>
<b>Assets Funded through Capital Lease Financing</b>		<b>(\$207,500)</b>
<b>Net Capital Outlay</b>		<b>\$2,375,270</b>

## Summary of Transfers

Each year revenues are contributed to funds to offset staffing, equipment, and CIP projects. Such a transaction is considered to be a transfer out in the fund contributing the revenue and a transfer in for the fund receiving the funds. Listed below is a summary of all the transfers in the FY 2006-07 Budget.

	<b>TRANSFERS TO OTHER FUNDS</b>	<b>TRANSFERS FROM OTHER FUNDS</b>
<b>GENERAL FUNDS</b>		
General Fund	6,095,388	9,914,756
Community Center	97,782	567,623
Historical Exhibit	-	
Utilities	-	1,397,412
Public Works Engineering	553,318	2,795,071
<b>SPECIAL REVENUE FUNDS</b>		
Community Development Block Grant	8,625	
Traffic Congestion Relief		
Gas Tax 2105	130,047	
Gas Tax 2106	77,193	
Gas Tax 2107	117,905	
Gas Tax 2107.5	47	
Transportation Tax	68,394	
Redevelopment Agency 80%	1,586,331	
Redevelopment Affordable Housing	154,953	
Lighting & Landscape Districts	332,994	
Transportation System Management		
Development	1,370,204	549,098
Planning Services	14,405	
General Plan Amendment	2,102	
Tree Planting	33,815	
Humbug Willow Creek		
Library	402,758	325,000
Park Renovation	21,820	350,000
Park Dedication	504,185	
General Trust	417,881	
Zoo Trust	479,141	
Building Grounds and Trust	18,677	
Police Trust	140,488	
Miscellaneous Funds	274	
Major Capital & Renovations	2,101	
<b>DEBT SERVICE FUND</b>		
CCF Debt Service	592	
1993 GO School FACDS	11,528	
Redevelopment Agency Debt Service	259	669,370
Folsom Public Financing Authority		
Traffic Signal COP Refinance	4,278	
Recreation Facility COP		
Fire Certificates of Participation Debt Service	292	
Folsom Public Finance Authority	429	



	<b>TRANSFERS TO OTHER FUNDS</b>	<b>TRANSFERS FROM OTHER FUNDS</b>
<b>CAPITAL PROJECT FUNDS</b>		
Redevelopment Agency Projects	40,303	
Supplemental Park Fees	1,853	
Prairie Oaks		
Transportation Improvements	341,356	
Police Capital Improvements	249,040	
Parkway II CFD	327	
Fire Capital	1,639	
Light Rail Capital Improvements	32,046	
Light Rail Transportation	42,585	
Zoo Capital		380,000
General Capital Improvements	647,674	
Park Equipment	52,024	
Drainage Capital Improvements	198,918	
Miscellaneous		
Library Development	36,144	
Park Improvements	38,444	35,000
<b>ENTERPRISE FUNDS</b>		
Transit	388,731	
Water	1,729,124	533,030
Water Capital	911	
Water Meters	577	
Sewer	1,097,729	
Sewer Capital	2,230	
Facilities Augmentation Funds	4,937	
Solid Waste	1,643,814	
Solid Waste Capital	6,355	
Solid Waste Recycling	875	
Recreation	147,769	1,520,100
Aquatics Center	94,826	513,287
Sports Complex	51,897	511,243
<b>INTERNAL SERVICE FUNDS</b>		
Equipment Replacement	1,625,487	
Information Systems		1,578,474
<b>TRUST AND AGENCY FUNDS</b>		
General Trust - Proposition 172		
Mello-Roos Districts	513,642	
<b>TOTALS</b>	<b>21,639,464</b>	<b>21,639,464</b>

## Vehicle Purchase Schedule

The table below is a summary of vehicles that are included in the proposed FY 2006-07 Budget.

Department	QTY	N or R	Description	Equip Replace Funding	Other Funding	Total Cost	Funding Source
Facilities	2	R	1/2 Ton Truck	22,576	27,424	50,000	General Fund
<b>Total</b>	<b>2</b>			<b>22,576</b>	<b>27,424</b>	<b>50,000</b>	
Fire	1	R	Type I Fire Truck	658,000	-	658,000	
Fire	1	R	Type II/III Fire Truck	338,000	-	338,000	
Fire	1	N	Fire Inspector Vehicle	27,000	-	27,000	
Fire	1	R	Ambulance	162,000	-	162,000	
<b>Total</b>	<b>4</b>			<b>1,185,000</b>	<b>-</b>	<b>1,185,000</b>	
Police	4	R	Police Sedan - Unmarked	173,600	-	173,600	
Police	3	R	Police Sedan - Marked	157,200	-	157,200	
Police	1	R	Police Sedan - Marked	-	52,400	52,400	General Fund
Police	1	R	Police Truck - Unmarked	43,400	-	43,400	
<b>Total</b>	<b>9</b>			<b>374,200</b>	<b>52,400</b>	<b>426,600</b>	
Code Enforcement	1	R	Sedan	-	17,000	17,000	SAVSA Funds
L&L Admin	1	N	3/4 Truck	-	25,200	25,200	L&L District Funds
<b>Total</b>	<b>2</b>			<b>-</b>	<b>42,200</b>	<b>42,200</b>	
Park Maint	1	N	Tractor	-	31,500	31,500	Park Equipment Fund
Park Maint	1	N	Trailer	-	7,350	7,350	Park Equipment Fund
Park Maint	2	N	48" Zero Turn Mowers	-	13,000	13,000	Park Equipment Fund
Park Maint	1	R	3/4 Ton Truck	2,001	27,999	30,000	General Fund
Park Maint	1	R	3/4 Ton Truck	19,503	10,497	30,000	General Fund
Park Maint	1	R	3/4 Ton Truck	15,237	6,763	22,000	General Fund
<b>Total</b>	<b>7</b>			<b>36,741</b>	<b>97,109</b>	<b>133,850</b>	
Streets	1	N	Traffic Safety Cone Truck	-	26,000	26,000	General Fund
Streets	1	N	Asphalt Grinder	-	70,000	70,000	General Fund
<b>Total</b>	<b>2</b>			<b>-</b>	<b>96,000</b>	<b>96,000</b>	
Traffic	1	N	3/4 Ton Truck	-	27,600	27,600	General Fund
<b>Total</b>	<b>3</b>			<b>-</b>	<b>27,600</b>	<b>27,600</b>	
Solid Waste	1	N	Refuse Collection Truck	-	40,000	40,000	Solid Waste Enterprise Fund
Solid Waste	4	R	Refuse Collection Truck	-	167,500	167,500	Solid Waste Enterprise Fund
<b>Total</b>	<b>7</b>			<b>-</b>	<b>207,500</b>	<b>207,500</b>	
<b>Grand Total</b>	<b>40</b>			<b>1,618,517</b>	<b>550,233</b>	<b>2,168,750</b>	

Following is a synopsis of vehicle purchase by funding sources and a summary of new and replacement vehicle costs.

<b>Funding Source Summary</b>	
Equipment Replacement Fund	\$ 1,618,517
General Fund	248,683
Park Equipment Fund	51,850
SAVSA Funds	17,000
L&L District Funding	25,200
Solid Waste Enterprise	207,500
<b>TOTAL</b>	<b>\$ 2,168,750</b>

<b>Summary of New and Replacement Vehicles</b>	
New Vehicles & Equipment	\$ 267,650
Replacement Vehicles & Equipment	1,901,100
<b>TOTAL</b>	<b>\$ 2,168,750</b>

## Summary of Staffing

Below is a comparison of full time (FT) and permanent part time (PPT) positions between the FY 2004-05 and FY 2005-06 Budgets and the proposed FY 2006-07 Budget.

	FY 2004-05 Approved	FY 2005-06 Approved	FY 2005-06 Adjustments	FY 2006-07 Requests	FY 2006-07 Proposed
<b>City Council</b>					
Mayor	1.00	1.00			1.00
Council Member	4.00	4.00			4.00
<b>Total City Council</b>	<b>5.00</b>	<b>5.00</b>	-	-	<b>5.00</b>
<b>City Manager's Office</b>					
City Manager	1.00	1.00			1.00
Assistant City Manager	2.00	2.00			2.00
Confidential Executive Assistant	1.00	1.00			1.00
Special Projects Manager	1.00	1.00			1.00
<b>Total City Manager</b>	<b>5.00</b>	<b>5.00</b>	-	-	<b>5.00</b>
<b>City Attorney</b>					
City Attorney	1.00	1.00			1.00
Deputy City Attorney	2.00	2.00	(1)	(1.00)	1.00
Deputy/Asst City Attorney			(1)	1.00	1.00
Legal Analyst			(1)	1.00	1.00
Legal Assistant	1.00	1.00	(1)	(1.00)	-
Legal Secretary			(1)	1.00	1.00
Secretary II	1.00	1.00	(1)	(1.00)	-
<b>Total City Attorney</b>	<b>5.00</b>	<b>5.00</b>	-	-	<b>5.00</b>
<b>Administrative Services</b>					
<b>Administration</b>					
Administrative Services Director	1.00	1.00			1.00
Office Assistant PPT (1 @ 50%; 1 @ 63%)			(1)	1.13	1.13
Secretary II	1.00	1.00	(1)	(1.00)	-
Senior Office Assistant			(1,14)	-	-
Typist Clerk II PPT (1 @ 50%; 1 @ 63%)	1.13	1.13	(1)	(1.13)	-
<b>Facility Services</b>					
Building Services Trades Leadworker	1.00	1.00	(1)	(1.00)	-
Building Tradesworker II	2.00	2.00	(1)	(1.00)	1.00
Facilities Maintenance Supervisor			(1)	1.00	1.00
Maintenance Worker II	2.00	2.00			2.00
Senior Building Tradesworker			(1)	1.00	1.00
<b>Geographic Information Services</b>					
GIS Analyst			(14)	1.00	1.00
<b>Information Systems</b>					
Administrative Assistant	1.00	1.00			1.00
Information Systems Supervisor			(1)	1.00	1.00
Information Systems Technician	4.00	4.00			4.00
Lead Information Systems Technician	1.00	1.00	(1)	(1.00)	-
<b>Public Information</b>					
Public Information Officer	0.75	0.75			0.75
<b>Total Administrative Services</b>	<b>14.88</b>	<b>14.88</b>	-	-	<b>14.88</b>

	FY 2004-05 Approved	FY 2005-06 Approved	FY 2005-06 Adjustments	FY 2006-07 Requests	FY 2006-07 Proposed
<b>City Clerk</b>					
City Clerk	1.00	1.00			1.00
Assistant City Clerk	2.00	2.00	(12)	(1.00)	1.00
Deputy City Clerk			(12)	1.00	1.00
Secretary II	1.00	1.00	(1)	(1.00)	-
Senior Office Assistant			(1)	1.00	1.00
<b>Total City Clerk</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>-</b>	<b>4.00</b>
<b>Community Development</b>					
Community Development Director	1.00	1.00			1.00
Assistant Director	1.00	1.00			1.00
Administrative Assistant	3.00	2.00			2.00
Arborist	1.00	1.00			1.00
Assistant Planner			(1)	1.00	1.00
Associate Civil Engineer	1.00	1.00			1.00
Associate Civil Engineer/City Surveyor	1.00	1.00			1.00
Associate Planner	3.00	3.00			3.00
Associate Planner Limited Term			(2)	1.00	1.00
Construction Inspection Supervisor	1.00	1.00			1.00
Construction Inspector I	1.00	1.00			1.00
Construction Inspector II	3.00	3.00	(1)	(1.00)	2.00
Engineering Technician	1.00	1.00	(1)	(1.00)	-
Planning Technician	2.00	2.00	(1)	(1.00)	1.00
Principal Civil Engineer			(1)	1.00	1.00
Principal Planner	2.00	2.00	(3)	(1.00)	1.00
Senior Civil Engineer	1.00	1.00	(1)	(1.00)	-
Senior Civil Engineer	1.00	1.00	(4)	(1.00)	-
Senior Construction Inspector			(1)	1.00	1.00
Senior Engineering Technician			(1)	1.00	1.00
Senior Management Analyst			(4)	1.00	1.00
Senior Planner	-	2.00	(2)	(1.00)	1.00
<b>Total Community Development</b>	<b>23.00</b>	<b>24.00</b>	<b>(1.00)</b>	<b>-</b>	<b>23.00</b>
<b>Economic Development</b>					
Director of Intergovernmental Affairs & Economic Development			(1)	1.00	1.00
Economic Development Coordinator	1.00	1.00	(1)	(1.00)	-
Secretary II	1.00	1.00	(1)	(1.00)	-
Senior Office Assistant			(1)	1.00	1.00
<b>Total Economic Development</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>-</b>	<b>2.00</b>
<b>Finance</b>					
Chief Financial Officer			(1)	1.00	1.00
Finance Director	1.00	1.00	(1)	(1.00)	-
Assistant Finance Director	1.00	1.00			1.00
Account Clerk II	4.00	4.00	(1)	(4.00)	-
Account Clerk III	2.00	2.00	(1)	(2.00)	-
Accountant I	2.00	2.00	(1)	(2.00)	-

	FY 2004-05 Approved	FY 2005-06 Approved	FY 2005-06 Adjustments	FY 2006-07 Requests	FY 2006-07 Proposed
Accountant II	2.00	2.00	(1)	(2.00)	-
Accounting Technician II	1.00	1.00			1.00
Administrative Assistant	1.00	1.00			1.00
Budget & Evaluation Manager	1.00	1.00			1.00
Disbursements Specialist			(1)	2.00	2.00
Disbursements Supervisor	1.00	1.00	(1)	(1.00)	-
Disbursements Technician			(1)	1.00	1.00
Financial Analysis & Reporting	1.00	1.00			1.00
Financial Analyst	-	1.00	(1)	3.00	4.00
Revenue/Disbursements Supervisor			(1)	2.00	2.00
Revenue Supervisor	1.00	1.00	(1)	(1.00)	-
Revenue Technician	-	1.00	(1)	3.00	4.00
Senior Revenue Technician			(1)	1.00	1.00
<b>Total Finance</b>	<b>18.00</b>	<b>20.00</b>	<b>-</b>	<b>-</b>	<b>20.00</b>
<b>Fire Department</b>					
Fire Chief	1.00	1.00			1.00
Deputy Fire Chief	2.00	2.00			2.00
Account Clerk	-	1.00			1.00
Accounting Technician	1.00	1.00			1.00
Administrative Assistant			(1)	1.00	1.00
Battalion Chief - Suppression	3.00	3.00			3.00
Battalion Chief-Admin/EMS	1.00	1.00			1.00
Battalion Chief-Admin/Training	1.00	1.00			1.00
Fire Captain Suppression	12.00	12.00			12.00
Fire Engineer	12.00	12.00			12.00
Fire Inspector	1.00	1.00	(1)	(1.00)	-
Fire Marshal	1.00	1.00			1.00
Fire Mechanic	1.00	1.00	(1)	(1.00)	-
Fire Protection Engineer			(1)	1.00	1.00
Firefighter	35.00	35.00			35.00
Paramedic	2.00	2.00			2.00
Secretary II	1.00	1.00	(1)	(1.00)	-
Senior Equipment Mechanic			(1)	1.00	1.00
Senior Office Assistant			(14)	1.00	1.00
<b>Total Fire</b>	<b>74.00</b>	<b>75.00</b>	<b>1.00</b>	<b>-</b>	<b>76.00</b>
<b>Human Resources</b>					
Human Resources Director			(6)	1.00	1.00
Administrative Analyst	2.00	2.00	(1)	(2.00)	-
Administrative Assistant	2.00	2.00	(1)	(2.00)	-
Management Analyst			(1,15)	1.00	1.00
Personnel Manager	1.00	1.00	(15)	(1.00)	-
Personnel Technician	1.00	1.00	(1)	2.00	3.00
Secretary II	0.75	0.75	(1)	(0.75)	-
Senior Management Analyst			(1)	1.00	1.00
Senior Office Assistant			(1)	0.75	0.75
<b>Total Human Resources</b>	<b>6.75</b>	<b>6.75</b>	<b>-</b>	<b>-</b>	<b>6.75</b>

	FY 2004-05 Approved	FY 2005-06 Approved	FY 2005-06 Adjustments	FY 2006-07 Requests	FY 2006-07 Proposed
<b>Library</b>					
Library Manager	1.00	1.00			1.00
Librarian			(1)	2.00	4.00
Librarian PPT (1 @ 70%; 1 @ 80%)	1.50	1.50		(1.50)	-
Librarian I	1.00	1.00	(1)	(1.00)	-
Librarian II	1.00	1.00	(1)	(1.00)	-
Library Assistant	5.00	5.00		1.00	6.00
Library Supervisor				1.00	1.00
Library Technician	2.00	2.00		1.00	3.00
Secretary I	1.00	1.00	(1)	(1.00)	-
Senior Office Assistant			(1)	1.00	1.00
<b>Total Library</b>	<b>12.50</b>	<b>12.50</b>	<b>-</b>	<b>3.50</b>	<b>16.00</b>
<b>Neighborhood Services</b>					
<b>Administration / Neighborhood Services</b>					
Neighborhood Services Director	1.00	1.00			1.00
Administrative Assistant			(1)	1.00	1.00
Building Inspector I	1.00	1.00			1.00
Building Inspector II	8.00	8.00			8.00
Building Inspector Supervisor	1.00	1.00			1.00
Building/Plan Checker	2.00	3.00			3.00
Building Plans Coordinator			(1)	1.00	1.00
Building Technician	2.00	2.00			2.00
Chief Building Official	1.00	1.00			1.00
Code Enforcement Officer	1.00	1.00			1.00
Code Enforcement Technician	1.00	1.00			1.00
Fee Accountant	1.00	1.00	(1)	(1.00)	-
Management Analyst			(1)	1.00	1.00
Plan Check Engineer	1.00	1.00			1.00
Plans & Permits Coordinator	1.00	1.00	(1)	(1.00)	-
Principal Planner			(3)	1.00	1.00
Secretary	1.00	1.00	(1)	(1.00)	-
Senior Code Enforcement Officer	1.00	1.00			1.00
Senior Engineer			(1)	1.00	1.00
Senior Plan Check Engineer	1.00	1.00	(1)	(1.00)	-
<b>Lighting &amp; Landscaping</b>					
Lighting & Landscape District Manager	1.00	1.00			1.00
Construction Inspector II				1.00	1.00
<b>Redevelopment</b>					
Administrative Assistant	1.00	1.00			1.00
Housing Specialist	1.00	1.00	(1)	(1.00)	-
Residential Programs Specialist			(1)	1.00	1.00
<b>Total Neighborhood Services</b>	<b>27.00</b>	<b>28.00</b>	<b>1.00</b>	<b>1.00</b>	<b>30.00</b>
<b>Parks &amp; Recreation</b>					
<b>Administration</b>					
Parks & Recreation Director	1.00	1.00			1.00
Administrative Analyst - Limited Term	0.80	0.80	(1)	(0.80)	-
Administrative Assistant	1.00	1.00			1.00

	FY 2004-05 Approved	FY 2005-06 Approved	FY 2005-06 Adjustments	FY 2006-07 Requests	FY 2006-07 Proposed
Senior Management Analyst - 80%			(1)	0.80	0.80
<b>Park Maintenance</b>					
Parks Maintenance Manager			(1)	1.00	1.00
Parks Superintendent	1.00	1.00	(1)	(1.00)	-
Maintenance Specialist			(1)	2.00	2.00
Maintenance Supervisor			(1)	2.00	2.00
Park Maintenance Worker I/II	16.50	16.50	(1)	(2.00)	14.50
Park Supervisor	2.00	2.00	(1)	(2.00)	-
Senior Maintenance Worker	2.00	2.00			2.00
<b>Park Development</b>					
Park Planning Manager			(1)	1.00	1.00
Park Planning Superintendent	1.00	1.00	(1)	(1.00)	-
Assistant Planner	1.00	1.00	(1)	(1.00)	-
Assistant Planner - Limited Term	1.00	1.00	(1)	(1.00)	-
Assoc Planner	2.00	2.00	(1)	(2.00)	-
Park Planner I			(1)	2.00	(1.00)
Park Planner II			(1)	1.00	1.00
Park Planner II - Limited Term			(1)	1.00	1.00
<b>Trails</b>					
Senior Park Planner			(1)	1.00	1.00
Senior Planner Trails	1.00	1.00	(1)	(1.00)	-
<b>Zoo</b>					
Assistant Zookeeper PPT (2 @ 70% 1 @ 60%)	1.40	1.40	(1)	0.60	2.00
Assistant Zookeeper	2.00	2.00	(1)	-	2.00
Cashier PPT (2 @ 60%)			(1)	1.20	1.20
Zoo Education Coordinator I PPT			(1)	0.60	0.60
Zoo Education Coordinator II			(1)	1.00	1.00
Zoo Gatekeeper PPT (2 @ 60%)	1.20	1.20	(1)	(1.20)	-
Zoo Gift Shop Coordinator	1.00	1.00			1.00
Zoo Manager			(1)	1.00	1.00
Zoo Superintendent	1.00	1.00	(1)	(1.00)	-
Zoo Supervisor	1.25	1.25		(0.25)	1.00
Zoo Vet Liaison PPT (1@60%)	0.60	0.60	(1)	(0.60)	-
Zookeeper I			(1)	1.00	1.00
Zookeeper I PPT (2 @ 60%)	1.20	1.20	(1)	(1.20)	-
Zookeeper II	3.00	3.00	(1)	(2.00)	1.00
Zookeeper II PPT			(1)	0.80	0.80
<b>Aquatics</b>					
Aquatics Supervisor	1.00	1.00	(5)	(1.00)	-
Recreation Coordinator II			(5)	1.00	1.00
Recreation Supervisor			(1)	0.25	0.25
Secretary I	1.00	1.00	(1)	(1.00)	-
Senior Maintenance Worker	1.00	1.00			1.00
Senior Office Assistant			(1)	1.00	1.00
Senior Program Coordinator	1.00	1.00	(1)	(1.00)	-
Senior Recreation Coordinator			(1)	1.00	1.00



	FY 2004-05 Approved	FY 2005-06 Approved	FY 2005-06 Adjustments	FY 2006-07 Requests	FY 2006-07 Proposed
<b>Community Center</b>					
Account Clerk			(1)	1.00	1.00
Community Center Supervisor	1.00	1.00	(1)	(1.00)	-
Community Center Coordinator	2.00	2.00	(1)	(2.00)	-
Facility Coordinator			(1)	1.00	1.00
Maintenance Worker II	2.00	2.00	(1)	(1.00)	1.00
Recreation Supervisor			(1)	0.75	0.75
Senior Building Tradesworker			(1)	1.00	1.00
<b>Recreation</b>					
Administrative Assistant			(1)	1.00	1.00
Community & Cultural Services Manager			(1)	1.00	1.00
Community & Cultural Services Supv	1.00	1.00	(1)	(1.00)	-
Marketing and Graphics Coordinator			(1)	1.00	1.00
Marketing and Graphics Coordinator PPT			(1)	0.80	(0.80)
Office Assistant I			(1)	2.00	2.00
Recreation Coordinator I PPT	1.55	2.30	(1,13)	(1.55)	0.75
Recreation Coordinator I/II	4.00	4.00	(13)	0.75	4.75
Recreation Manager			(1)	1.00	1.00
Recreation Superintendent	1.00	1.00	(1)	(1.00)	-
Recreation Supervisor	2.00	2.00			2.00
Secretary I	1.00	1.00	(1)	(1.00)	-
Senior Program Coordinator	3.00	3.00	(1)	(3.00)	-
Senior Recreation Coordinator			(1)	2.00	2.00
Typist Clerk II	2.00	2.00	(1)	(2.00)	-
<b>Recreation and Teen Center</b>					
Maintenance Worker I			(13)	1.00	1.00
Recreation Coordinator I/II			(13)	1.25	1.25
Senior Office Assistant			(13)	1.00	1.00
Senior Recreation Coordinator			(13)	1.00	1.00
<b>Total Parks &amp; Recreation</b>	<b>67.50</b>	<b>68.25</b>	<b>4.20</b>	<b>(0.80)</b>	<b>71.65</b>
<b>Police Department</b>					
Police Chief	1.00	1.00			1.00
Accounting Technician I			(1)	1.00	1.00
Accounting Technician II			(1)	1.00	1.00
Administrative Assistant			(1)	1.00	1.00
Communications Engineer			(1)	1.00	1.00
Communications Supervisor			(1)	2.00	2.00
Community Service Officer	3.00	3.00			3.00
Confidential Executive Assistant	1.00	1.00			1.00
Crime Prevention Analyst	1.00	1.00	(7)	(1.00)	-
Crime/Intelligence Analyst	1.00	1.00			1.00
Dispatch Supervisor	2.00	2.00	(1)	(2.00)	-
Dispatcher II	12.00	12.00			12.00
Fiscal Technician	1.00	1.00	(1)	(1.00)	-

	FY 2004-05 Approved	FY 2005-06 Approved	FY 2005-06 Adjustments	FY 2006-07 Requests	FY 2006-07 Proposed
Maintenance Worker I - PPT (1 @ 75%)	0.75	0.75	(1)	(0.75)	-
Mechanic - PPT (1 @ 75%)			(1)	0.75	0.75
Police Accounting Technician II	1.00	1.00	(1)	(1.00)	-
Police Captain	2.00	2.00			2.00
Police Lieutenant	4.00	4.00	(8)	1.00	5.00
Police Officer	56.00	58.00	(9)	2.00	2.00
Police Officer - RT	2.00	2.00	(10)	(2.00)	-
Police Officer	1.00	1.00	(8)	(1.00)	-
Police Records Clerk			(1)	2.00	2.00
Police Records Clerk PPT (1 @ 50%)			(1)	0.50	0.50
Police Sergeant	13.00	13.00			13.00
Police Technician	6.00	6.00	(1)	(6.00)	-
Police Technician PPT (1 @ 50%)	0.50	0.50	(1)	(0.50)	-
Property and Evidence Technician			(1)	2.00	2.00
Records Supervisor			(1)	1.00	1.00
Tech Reserve Officer	1.00	1.00	(1)	(1.00)	-
Technical Services Manager	1.00	1.00			1.00
Volunteer Coordinator			(7)	1.00	1.00
<b>Total Police Department</b>	<b>110.25</b>	<b>112.25</b>	<b>-</b>	<b>2.00</b>	<b>114.25</b>

**Public Works Department**

**Administration / Engineering**

Public Works Director	1.00	1.00			1.00
Assistant Director of Public Works	1.00	1.00			1.00
Administrative Analyst	1.00	1.00	(1)	(1.00)	-
Administrative Assistant	1.00	1.00			1.00
Associate Civil Engineer	2.00	2.00			2.00
Capital Project Manager	1.00	1.00			1.00
Construction Inspector II	1.00	2.00			2.00
Engineering Technician	1.00	1.00			1.00
Senior Civil Engineer	3.00	3.00			3.00
Senior Management Analyst			(1)	1.00	1.00
Senior Office Assistant			(1)	1.00	1.00
Typist Clerk II	1.00	1.00	(1)	(1.00)	-

**Streets & Traffic Maintenance**

Streets Superintendent	1.00	1.00	(1)	(1.00)	-
Streets Operations Manager			(1)	1.00	1.00
Maintenance Specialist			(1)	3.00	3.00
Maintenance Worker I/II - Streets/Signals	13.00	13.00	(1)	(3.00)	(1.00)
Maintenance Worker I/II - SW	1.00	1.00			1.00
Maintenance Worker I/II - Water/GF	1.00	1.00			1.00
Office Assistant I			(1)	1.00	1.00
Senior Maintenance Worker			(1)	1.00	1.00
Senior Traffic Control and Lighting			(1)	1.00	1.00
Senior Traffic Signal Technician	1.00	1.00	(1)	(1.00)	-

	FY 2004-05 Approved	FY 2005-06 Approved	FY 2005-06 Adjustments	FY 2006-07 Requests	FY 2006-07 Proposed
Street Maintenance Leadworker	1.00	1.00	(1)	(1.00)	-
Street Sign Technician	1.00	1.00			1.00
Street Supervisor	1.00	1.00	(1)	(1.00)	-
Streets Operations Supervisor			(1)	1.00	1.00
Traffic Control Device Technician	1.00	1.00			1.00
Traffic Signal Technician I/II	3.00	3.00	(1)	(3.00)	-
Traffic, Control and Lighting	1.00	1.00			1.00
Traffic, Control and Lighting Tech I/II			(1)	3.00	3.00
Typist Clerk II	1.00	1.00	(1)	(1.00)	-
<b>Transit</b>					
Office Assistant I			(1)	1.00	1.00
Office Assistant I PPT			(1)	0.50	0.50
Transit Bus Driver	1.00	1.00	(1)	(1.00)	-
Transit Bus Driver PPT (17 @ 80%)	13.60	13.60			13.60
Transit Chief			(1)	1.00	1.00
Transit Coordinator			(1)	1.00	1.00
Transit Leadworker	1.00	1.00	(1)	(1.00)	-
Transit Scheduler	1.00	1.00			1.00
Transit Supervisor	1.00	1.00	(1)	(1.00)	-
Transit Trainer			(1)	1.00	1.00
Typist Clerk II	1.00	1.00	(1)	(1.00)	-
Typist Clerk II PPT (1 @ 50%)	0.50	0.50	(1)	(0.50)	-
<b>Total Public Works Department</b>	<b>58.10</b>	<b>59.10</b>	<b>-</b>	<b>-</b>	<b>59.10</b>
<b>Utilities Department</b>					
<b>Administration</b>					
Utilities Director	1.00	1.00			1.00
Assistant Director	1.00	1.00	(14)	1.00	2.00
Administrative Assistant	1.00	1.00			1.00
Assistant Civil Engineer	-	2.00			2.00
Associate Civil Engineer	2.00	1.00			1.00
Compliance Officer	1.00	1.00	(11)	(1.00)	-
Engineering Technician	1.00	1.00			1.00
Office Assistant I/II			(1)	1.00	1.00
Secretary II	1.00	1.00	(1)	(1.00)	-
Senior Civil Engineer	1.00	1.00	(11)	1.00	2.00
Senior Office Assistant			(1)	1.00	1.00
Typist Clerk II	-	1.00	(1)	(1.00)	-
Water Management Coordinator	1.00	1.00			1.00
Water Management Specialist	1.00	1.00			1.00
<b>Fleet Maintenance</b>					
Fleet Manager	-	1.00			1.00
Fleet Maintenance Supervisor	1.00	1.00			1.00
Inventory Clerk			(1)	1.00	1.00
Inventory Specialist	1.00	1.00	(1)	(1.00)	-
Mechanic	6.00	6.00	(1)	(6.00)	-
Mechanic -Transit/SW	2.00	2.00	(1)	(2.00)	-
Mechanic II			(1)	9.00	9.00

	FY 2004-05 Approved	FY 2005-06 Approved	FY 2005-06 Adjustments	FY 2006-07 Requests	FY 2006-07 Proposed
Mechanic Leadworker	1.00	1.00	(1)	(1.00)	-
Senior Equipment Mechanic			(1)	1.00	1.00
Welder - Mechanic	1.00	1.00	(1)	(1.00)	-
<b>Sewer</b>					
Engineering Technician	1.00	1.00			1.00
GIS Analyst	1.00	1.00	(14)	(1.00)	-
Senior Water/Sewer Service Worker			(1)	1.00	1.00
Sewer Leadworker	1.00	1.00	(1)	(1.00)	-
Sewer Maintenance Worker I/II	11.00	11.00	(1)	(3.00)	8.00
Sewer Supervisor	1.00	1.00	(1)	(1.00)	-
Utilities Technician	1.00	1.00			1.00
Water/Sewer Service Supervisor			(1)	1.00	1.00
Water/Sewer Service Worker			(1)	3.00	3.00
<b>Solid Waste</b>					
Solid Waste Manager			(1)	1.00	1.00
Solid Waste Superintendent	1.00	1.00	(1)	(1.00)	-
Environmental Specialist	4.50	4.50	(1)	(4.50)	-
Environmental Specialist II			(1)	3.50	3.50
Environmental Specialist Supervisor			(1)	2.00	2.00
Environmental Technician II	2.00	2.00	(1)	(2.00)	-
Hazardous Materials Coordinator			(1)	1.00	1.00
Hazardous Material Supervisor	1.00	1.00	(1)	(1.00)	-
Maintenance Worker I/II	26.00	27.00	(1)	(27.00)	-
Office Assistant I			(1)	1.00	1.00
Recycling Supervisor	1.00	1.00	(1)	(1.00)	-
Refuse Driver			(1)	27.00	27.00
Senior Environmental Specialist			(1)	2.00	2.00
Senior Maintenance Worker			(1)	2.00	2.00
Senior Office Assistant			(1)	1.00	1.00
Solid Waste Leadworker	2.00	2.00	(1)	(2.00)	-
Solid Waste Supervisor	1.00	1.00			1.00
Typist Clerk II	2.00	2.00	(1)	(2.00)	-
<b>Water</b>					
Utilities Manager			(1)	1.00	1.00
Utilities Superintendent	1.00	1.00	(1)	(1.00)	-
Chief Distribution Operator	1.00	1.00			1.00
Lead Plant Mechanic	1.00	1.00			1.00
Maintenance Worker I/II	8.00	8.00	(1)	(5.00)	3.00
Plant Mechanic			(1)	1.00	1.00
Office Assistant I			(1)	1.00	1.00
Senior Water Treatment Plant Operator			(1)	1.00	1.00
Senior Water/Sewer Service Worker			(1)	1.00	1.00
Typist Clerk - Water/Sewer	1.00	1.00	(1)	(1.00)	-
Water Distribution Leadworker	1.00	1.00	(1)	(1.00)	-
Water Management Coordinator	1.00	1.00			1.00
Water Quality Supervisor	1.00	1.00	(1)	(1.00)	-
Water Quality Technician	1.00	1.00	(1)	(1.00)	-

	FY 2004-05 Approved	FY 2005-06 Approved	FY 2005-06 Adjustments	FY 2006-07 Requests	FY 2006-07 Proposed
Water Supervisor	1.00	1.00	(1)	(1.00)	-
Water Treatment Plant Mechanic	1.00	1.00	(1)	(1.00)	-
Water Treatment Plant Operator I/II	3.00	3.00			3.00
Water Treatment Plant Operator III	3.00	3.00	(1)	-	3.00
Water Treatment Plant Supervisor	1.00	1.00			1.00
Water/Sewer Service Supervisor			(1)	2.00	2.00
Water/Sewer Service Worker I/II			(1)	5.00	5.00
<b>Total Utilities Department</b>	<b>104.50</b>	<b>108.50</b>	<b>-</b>	<b>-</b>	<b>108.50</b>
<b>Total Staffing Positions</b>	<b>537.48</b>	<b>550.23</b>	<b>5.20</b>	<b>5.70</b>	<b>561.13</b>

**Notes**

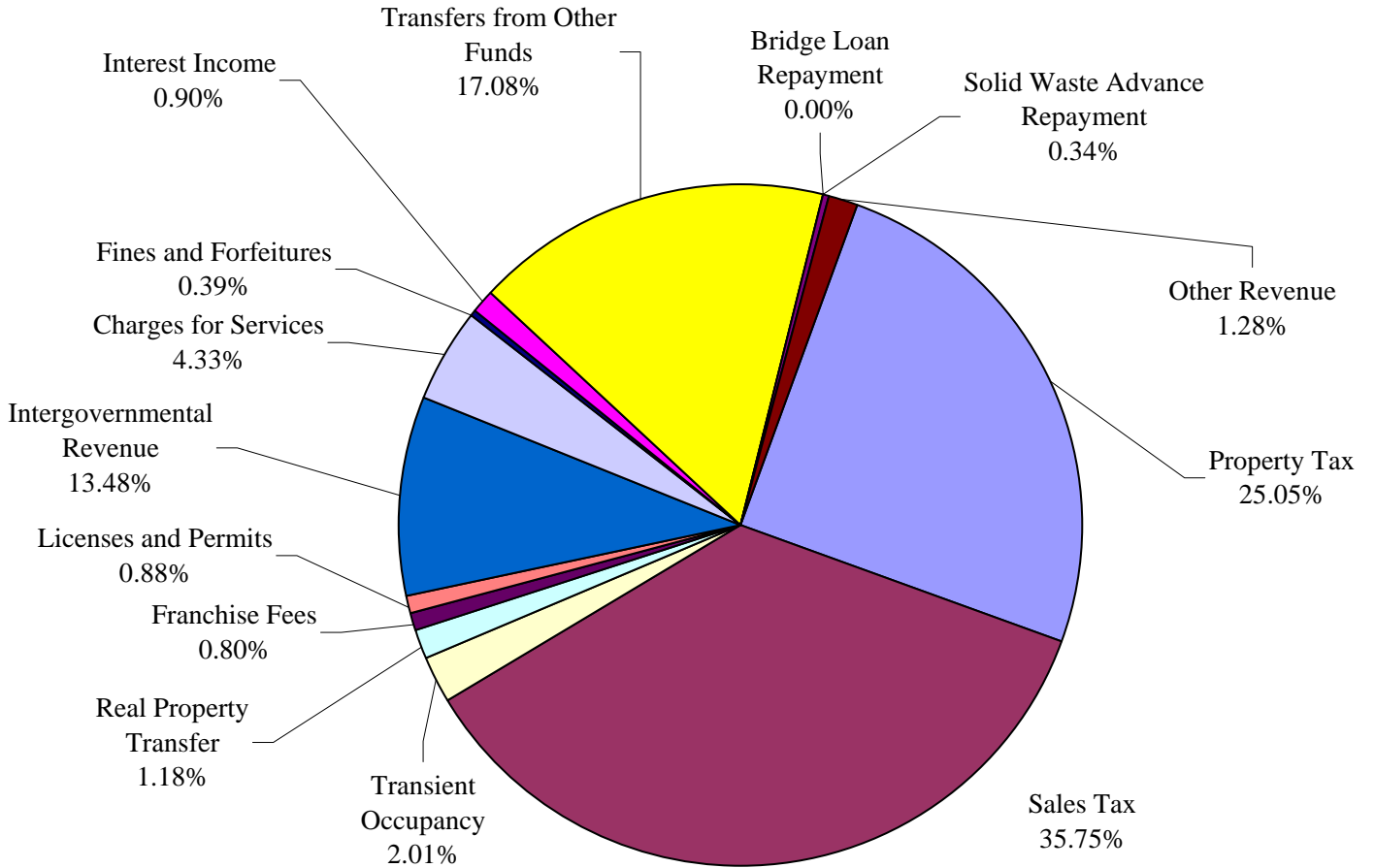
- (1) Resolution 7711 Employee Classification Study
- (2) Senior Planner under filled with Associate Planner Limited Term
- (3) Move from Community Development to Neighborhood Services
- (4) Senior Civil Engineer under filled with Senior Management Analyst
- (5) P & R Re-organization Memorandum
- (6) Add HR Director
- (7) Prior year PLS implemented after employee retirement
- (8) Add/Delete of OTS Grant Officer
- (9) Resolution 7626 READD OTS Grant
- (10) Delete two RT Officers
- (11) Compliance Officer overfilled with Senior Civil Engineer
- (12) Department Re-organization
- (13) Resolution 7762 Sports Complex Operations
- (14) Mid-year adjustment
- (15) Management Analyst currently overfilled with Personnel Manager



## General Fund Summary

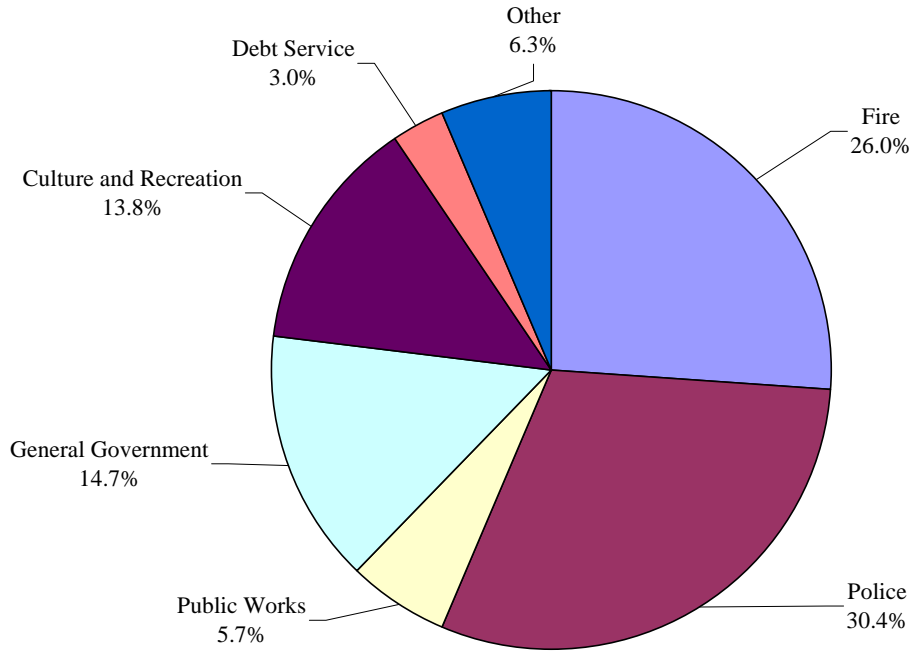
	<u>Actual</u> <u>FY 2004</u>	<u>Actual</u> <u>FY 2005</u>	<u>Proposed</u> <u>FY 2006</u>	<u>Revised</u> <u>FY 2006</u>	<u>Proposed</u> <u>FY 2007</u>
<b>REVENUES</b>					
Property Tax	\$9,426,718	\$11,219,324	\$11,760,000	\$12,482,013	\$14,541,736
Sales Tax	17,387,368	20,101,772	21,120,000	19,331,192	20,756,063
Transient Occupancy	850,405	1,074,215	900,000	1,267,226	1,361,000
Real Property Transfer	623,091	772,984	496,125	709,753	734,117
Franchise Fees	463,878	463,737	569,122	462,924	463,029
Licenses and Permits	410,314	512,849	456,000	510,374	511,900
Intergovernmental Revenue	4,431,312	6,964,765	5,063,264	5,471,742	5,567,938
Charges for Services	1,839,306	2,288,617	1,848,986	2,258,923	2,515,523
Fines and Forfeitures	165,582	229,183	174,000	219,520	226,000
Interest Income	211,611	222,010	600,000	443,975	525,000
Transfers from Other Funds	5,711,006	5,931,015	7,950,129	7,750,129	9,914,756
Bridge Loan Repayment	500,000	500,000	500,000	500,000	-
Solid Waste Advance Repayment	200,000	200,000	200,000	200,000	200,000
Other Revenue	(37,929)	592,051	707,598	738,929	745,025
<b>Total Current Revenues</b>	<b>\$42,182,662</b>	<b>\$51,072,522</b>	<b>\$52,345,224</b>	<b>\$52,346,700</b>	<b>\$58,062,088</b>
Appropriation from Fund Balance	\$0	\$0	\$0	\$0	\$0
Carry over amount (one time expenses)	-	-	655,469	655,469	699,321
<b>Total Revenues</b>	<b>\$42,182,662</b>	<b>\$51,072,522</b>	<b>\$53,000,693</b>	<b>\$53,002,169</b>	<b>\$58,761,409</b>
<b>APPROPRIATIONS (Category)</b>					
Fire	\$9,833,752	\$11,311,581	\$12,428,616	\$12,742,737	\$15,301,436
Police	12,964,279	16,375,006	16,896,519	16,934,922	17,873,327
Public Works	3,082,744	3,564,247	3,534,392	3,401,129	3,364,564
General Government	5,972,177	6,832,045	7,484,545	7,294,237	8,624,348
Culture and Recreation	5,946,683	6,453,337	7,406,015	7,505,548	8,119,635
Debt Service	1,489,091	1,530,563	1,726,690	1,722,555	1,791,499
Other	3,097,055	3,551,744	3,152,132	2,701,720	3,686,600
<b>Total Appropriations</b>	<b>\$42,385,781</b>	<b>\$49,618,523</b>	<b>\$52,628,909</b>	<b>\$52,302,848</b>	<b>\$58,761,409</b>
<b>APPROPRIATIONS (Object)</b>					
Salaries	\$18,727,279	\$21,538,189	\$22,759,647	\$21,901,071	\$24,769,975
Benefits	9,845,547	12,954,043	12,866,048	12,811,731	13,969,141
Operating Expenses	7,647,897	8,436,782	8,560,710	8,846,078	10,047,156
Capital Outlay	852,539	1,324,242	986,087	1,291,686	2,088,250
Transfer Building & Replacement	-	-	-	-	-
Debt Service	1,489,091	1,530,563	1,726,690	1,722,555	1,791,499
Transfer to Other Funds	3,823,428	3,834,703	3,146,410	3,146,410	3,203,697
Transfer to Parks & Recreation	-	-	2,233,317	2,233,317	2,541,691
Transfer to Park Renovation	-	-	350,000	350,000	350,000
<b>Total Appropriations</b>	<b>\$42,385,781</b>	<b>\$49,618,523</b>	<b>\$52,628,909</b>	<b>\$52,302,848</b>	<b>\$58,761,409</b>
<b>Revenue Surplus/(Shortfall)</b>	<b>(\$203,119)</b>	<b>\$1,453,999</b>	<b>\$371,784</b>	<b>\$699,321</b>	<b>\$0</b>

**Proposed FY 2006-07 General Fund Budget Revenue Category**

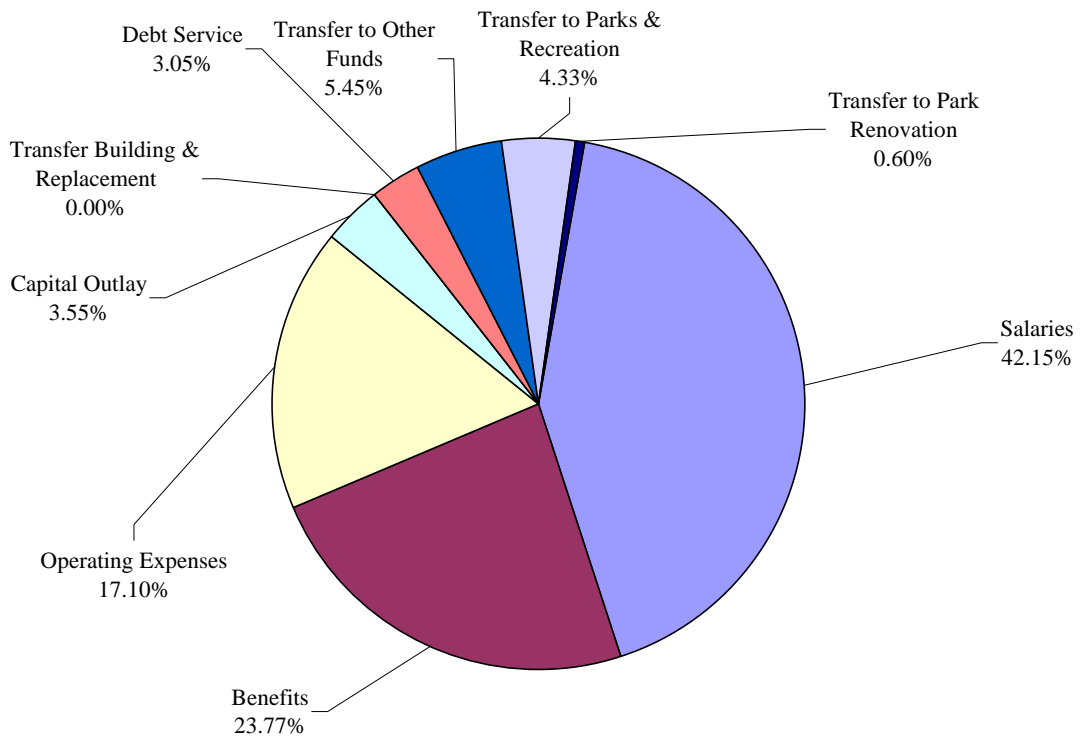




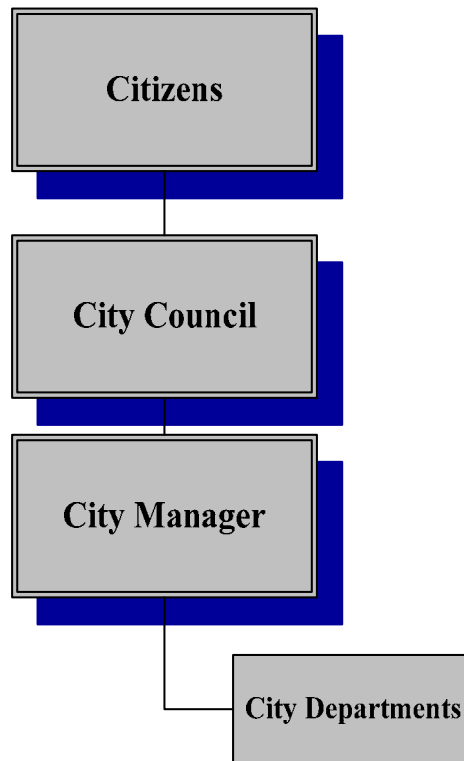
**Proposed FY 2006-07 General Fund Budget Appropriations by Category**



**Proposed FY 2006-07 General Fund Budget Appropriations by Object**







## *City Council*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

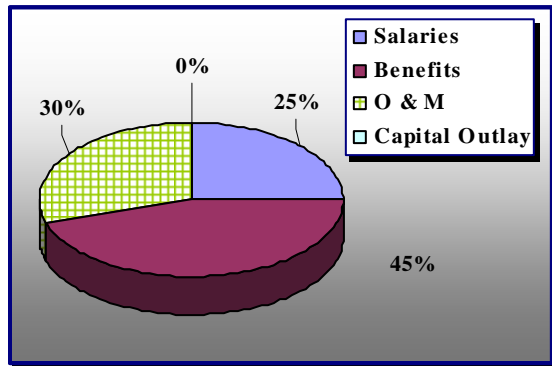
**Mission Statement**

The Folsom City Council exists to provide responsible leadership to an empowered and accountable City Manager by establishing policy direction and financial oversight required for long term viability, and to residents and businesses of Folsom through sound decision-making in our quest to provide for public health, safety, and quality of life.

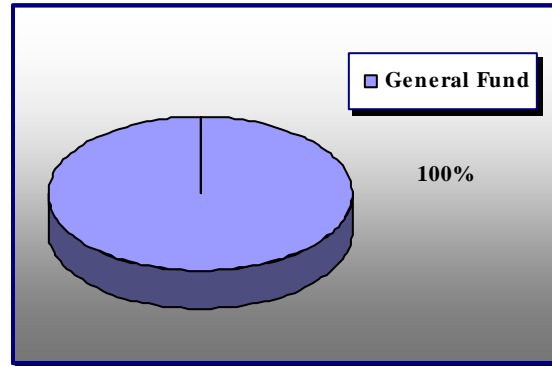
**Budget Summary**

	<b>Actual</b>	<b>Budget</b>	<b>Revised</b>	<b>Proposed</b>	<b>Change</b>
	<b><u>FY 2004-05</u></b>	<b><u>FY 2005-06</u></b>	<b><u>FY 2005-06</u></b>	<b><u>FY 2006-07</u></b>	<b><u>05-06 Budget</u></b>
<b>Expenditure</b>					
Salaries	\$37,200	\$37,200	\$37,200	\$37,200	0.00%
Benefits	\$49,966	\$65,775	\$53,913	\$67,434	2.52%
Operation & Maintenance	\$31,953	\$44,293	\$47,024	\$44,012	-0.63%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	<b>\$119,119</b>	<b>\$147,268</b>	<b>\$138,137</b>	<b>\$148,646</b>	<b>0.94%</b>
Full-Time Positions	5.00	5.00	5.00	5.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%
<b>Funding Source</b>					
General Fund	\$119,119	\$147,268	\$138,137	\$148,646	0.94%
<b>Total</b>	<b>\$119,119</b>	<b>\$147,268</b>	<b>\$138,137</b>	<b>\$148,646</b>	<b>0.94%</b>

**Department Expenditure by Category**



**Department Funding Sources**



**Program Information**

City Council

**\$148,646**

The Council governs the City of Folsom by enacting and enforcing all laws and regulations concerning municipal affairs, subject only to limitations and restrictions of the City Charter and the state constitution. The Council serves as the legislative and policy-making body of the City of Folsom.

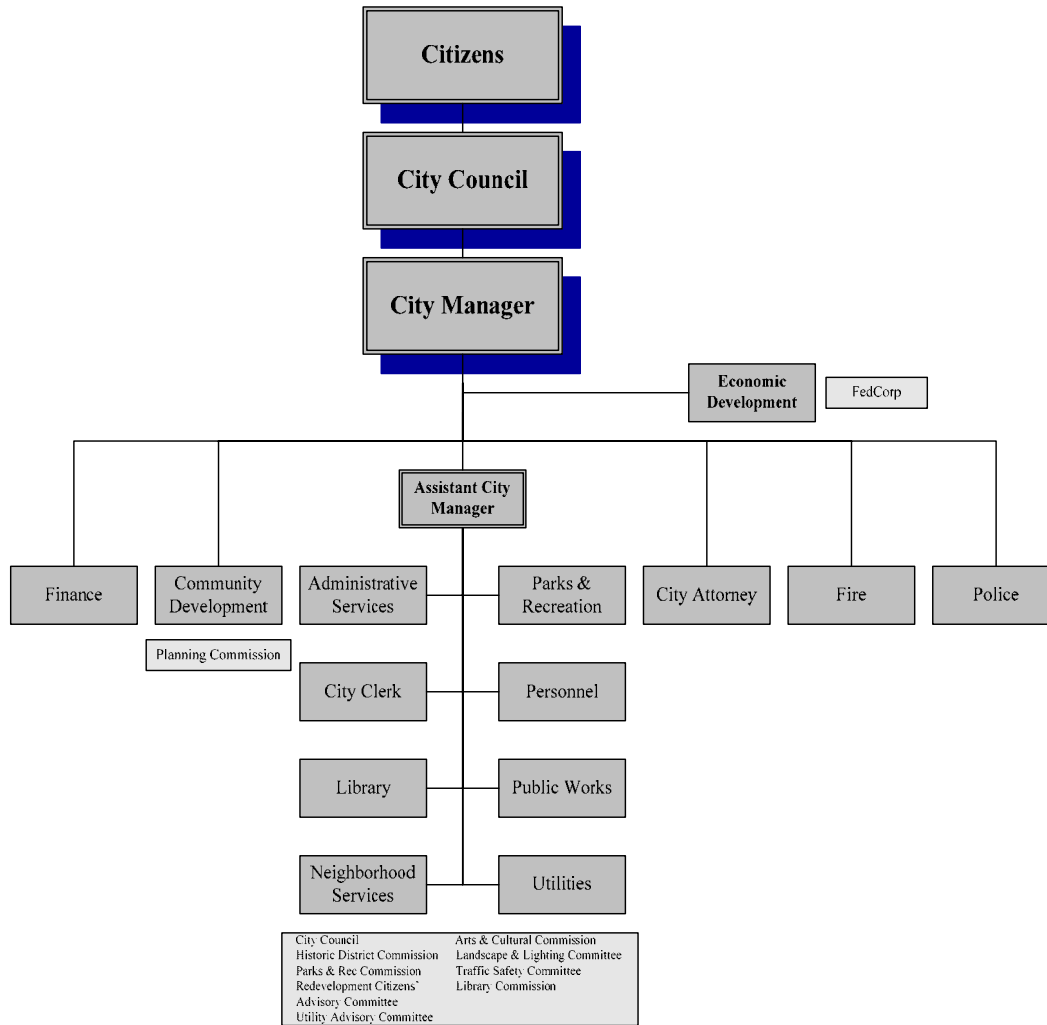
**Position Information**

<b>Position</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>Salary Estimate</b>	<b>Benefit</b>	<b>Total</b>
Mayor	1	1	8,400	15,413	23,813
Council Member	4	4	28,800	52,021	80,820
<b>Total</b>	<b>5</b>	<b>5</b>	<b>37,200</b>	<b>67,433</b>	<b>104,633</b>

**Major Contracts** (over \$25,000)

None	
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# *City Manager*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Work Plan
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

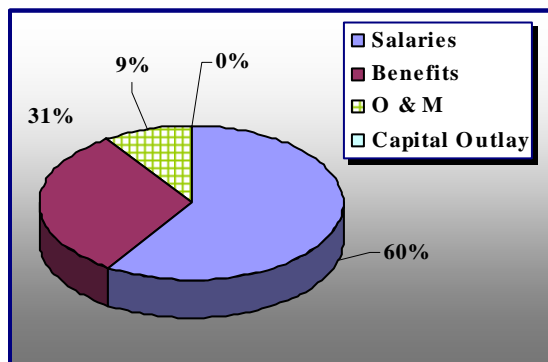
### Mission Statement

The mission of the City Manager’s Office is to sustain and enhance the high quality of life in Folsom by implementing City Council policies, developing and maintaining responsive City programs and services within approved budgetary guidelines, providing leadership and motivation to City staff, maintaining and planning for fiscal integrity, promoting good customer service, and initiating and continuing strong relationships with local and regional businesses and governmental agencies.

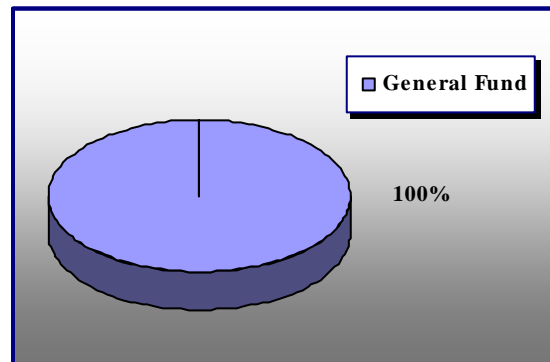
### Budget Summary

	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Proposed</u>	<u>Change</u>
<b>Expenditure</b>	<b><u>FY 2004-05</u></b>	<b><u>FY 2005-06</u></b>	<b><u>FY 2005-06</u></b>	<b><u>FY 2006-07</u></b>	<b><u>05-06 Budget</u></b>
Salaries	\$532,372	\$713,050	\$612,333	\$707,632	-0.76%
Benefits	\$256,643	\$359,768	\$267,629	\$373,985	3.95%
Operation & Maintenance	\$165,268	\$117,060	\$128,934	\$112,625	-3.79%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	<b>\$954,283</b>	<b>\$1,189,878</b>	<b>\$1,008,896</b>	<b>\$1,194,242</b>	<b>0.37%</b>
Full-Time Positions	5.00	5.00	5.00	5.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%
<b>Funding Source</b>					
General Fund	\$954,283	\$1,189,878	\$1,008,896	\$1,194,242	0.37%
<b>Total</b>	<b>\$954,283</b>	<b>\$1,189,878</b>	<b>\$1,008,896</b>	<b>\$1,194,242</b>	<b>0.37%</b>

Department Expenditure by Category



Department Funding Sources





## **Program Information**

**City Manager**

**\$1,194,242**

The City Manager serves as liaison between the City Council and the general public; manages, through the departmental organization, the service and staff operations of City government; implements City Council policies; supports City services through budget process formulation; and facilitates City Council in the development and implementation of public policies.

## **FY 2005 – 06 Accomplishments**

### **General Administration**

- Completion of 2005-06 Strategic Plan and incorporation into the proposed FY 2005-06 Budget
- Completed comprehensive customer service needs assessment
- Quarterly publication of employee newsletter, employee briefings and increased employee outreach through employee events, department meetings and City Manager “shadowing” employees

### **Financial**

- Completion of five year financial forecast for the Redevelopment Agency in conjunction with Finance Department and Neighborhood Services Department
- Continued appropriations to Library Construction, Park Renovation and Street Maintenance Funds

### **Economic Development**

- Received City Council approval for conceptual design for Railroad Block improvement and started negotiations with a developer for construction on the Railroad Block

### **Public Safety**

- Maintenance of 1.3 officers per thousand ratio in police staffing and completion of recruitment for 10 officers authorized by the COPS grant
- Reorganization of Fire Department

### **Personnel**

- Completion of MOU negotiation with Police bargaining unit
- Analysis of retiree health benefits

### **Library**

- Started Phase I of construction of the new library

### **Public Works and Utilities**

- Continued to work with the Bureau of Reclamation and other federal agencies on a security plan for limited vehicle access over the dam road during commute periods and potential funding off-set from Placer and El Dorado County

- Completed street repair and resurfacing on Oak Avenue Parkway, Folsom Boulevard, Natoma Street/East Natoma Street and East Bidwell Street
- Assisted the US Army Corps of Engineers in the project development process for a new bridge below Folsom Dam
- Completed first phase of sewer rehabilitation improvements in the Historic area
- Completed installation of the water meter retrofits for the Ashland Area

**Community Development**

- Completed community-visioning process for Sphere of Influence area south of U.S. Route 50 and continued efforts to meet affordable housing goals
- Completed planning approval of the Palladio/Kaiser development

**FY 2006 – 07 Work Plan**

- *Create a strong corporate culture emphasizing customer service, professionalism, cost efficiency, and accountability. (Strategic Plan Goal II)*

<p><b>Objective :</b>  <b>Ensure a smooth transition to a new City Manager.</b>  <i>(Strategic Plan Goal II, Professionalism, Accountability, &amp; Employee Recognition Objective 2)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Convene bi-weekly meeting of Transition Team to ensure consistency during transition period by December 2006.</li> <li>• Conduct comprehensive executive search for new City Manager, using an executive search firm, with direction from the City Council, by October 2006.</li> <li>• Communicate at least monthly with the City workforce during transition period to convey new information and update key points of contact through December 2006.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Convene bi-weekly meeting of Transition Team until two months after new City Manager assumes his/her position	N/A	N/A	Conduct through December 2006
	Complete comprehensive recruitment for new City Manager	N/A	N/A	Complete by October 2006
Communicate at least monthly with employees regarding the transition	N/A	N/A	Complete by December 2006	

**FY 2006 – 07 Customer Service Levels**

**Customer Service Performance Indicator 1:**

<b>Performance Indicator</b>	<b>Actual 2004-05</b>	<b>Projected 2005-06</b>	<b>Budget 2006-07</b>
Number of elapsed days between receipt of written communication from resident in the City Manager’s Office and mailing of staff response	N/A	N/A	14 days

**Customer Service Performance Indicator 2:**

<b>Performance Indicator</b>	<b>Actual 2004-05</b>	<b>Projected 2005-06</b>	<b>Budget 2006-07</b>
Number of elapsed days between receipt of e-mails in the City Manager’s Office and initial acknowledgement e-mail	N/A	N/A	1 day

**Customer Service Performance Indicator 3:**

<b>Performance Indicator</b>	<b>Actual 2004-05</b>	<b>Projected 2005-06</b>	<b>Budget 2006-07</b>
Number of elapsed days between receipt of phone call in the City Manager’s Office voicing resident concern or question and return of phone call from City of Folsom staff member	N/A	N/A	1 day

**Customer Service Performance Indicator 4:**

<b>Performance Indicator</b>	<b>Actual 2004-05</b>	<b>Projected 2005-06</b>	<b>Budget 2006-07</b>
Existence of electronic customer service contact database, including resident, name, issue, staff person assigned, date of response, and response file reference/document name	N/A	N/A	6/30/07

**Customer Service Performance Indicator 5:**

<b>Performance Indicator</b>	<b>Actual 2004-05</b>	<b>Projected 2005-06</b>	<b>Budget 2006-07</b>
Number of days elapsed between receipt of City Council staff report from department and review, comment, and return to City Clerk’s Office by City Manager’s Office	N/A	N/A	1 day

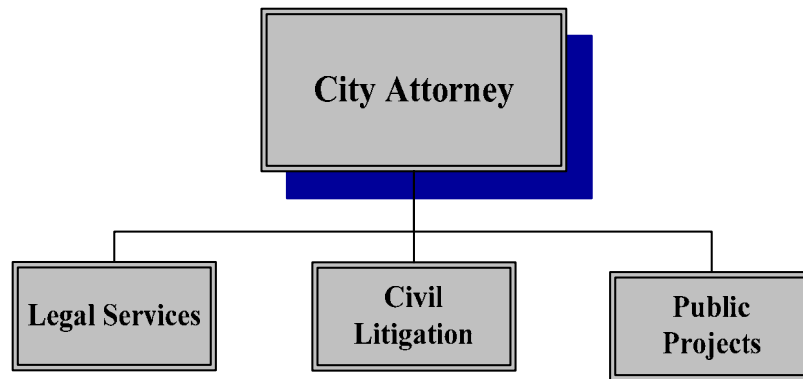
**Position Information**

<b>Position</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>Salary Estimate</b>	<b>Benefit</b>	<b>Total</b>
City Manager	1	1	203,180	115,298	318,478
Assistant City Manager	2	2	293,100	158,480	451,580
Confidential Executive Assistant	1	1	65,112	30,204	95,316
Special Projects Manager	1	1	97,500	50,484	147,984
<b>Total</b>	<b>5</b>	<b>5</b>	<b>658,891</b>	<b>354,466</b>	<b>1,013,357</b>

1. One position vacant  
(Overtime, salaries and benefits for temporary labor are not included in the Position Information table.)

**Major Contracts** (over \$25,000)

None	
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Provide counsel to:  
City Council  
City Manager  
City Departments  
Boards and Commissions  
Draft and/or approve as to form:  
Ordinances  
Resolutions  
Contracts  
Documents  
Provide legal opinions and/or interpretations

Defend and prosecute lawsuits involving the City  
Direct and coordinate outside counsel  
Supervise/Monitor tort litigation  
Assist with Code Enforcement  
Review/Monitor claims

Provide legal support for:  
Public construction projects  
Redevelopment projects

## *City Attorney*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Work Plan
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

### Mission Statement

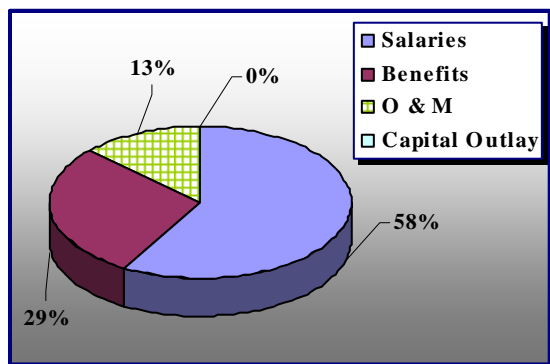
The mission of the City Attorney's office is to serve the City of Folsom by providing accurate, timely and effective legal advice and representation to the City Council, the City Manager, and the officers and employees of the City.

The City Attorney's office is committed to providing high quality and aggressive litigation representation to assure that each case is resolved in a manner that protects the interests of the City; devoting the time and resources necessary to provide the highest quality legal advice; responding to requests for opinions, ordinances, contracts and other documents in the highest professional manner; working creatively with City officers and employees to accomplish the policy objectives of the City and to prevent legal problems from arising.

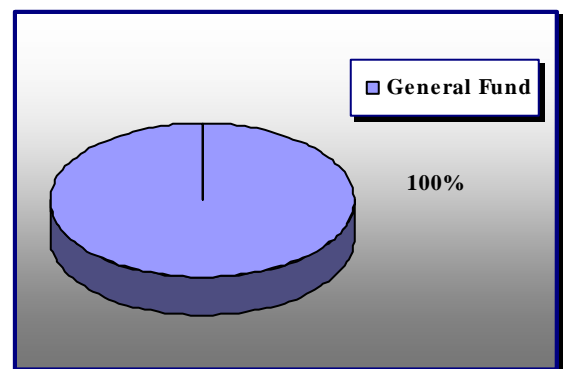
### Budget Summary

	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Proposed</u>	<u>Change</u>
<b>Expenditure</b>	<b>FY 2004-05</b>	<b>FY 2005-06</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>From</b>
					<b>05-06 Budget</b>
Salaries	\$530,395	\$557,553	\$377,161	\$566,992	1.69%
Benefits	\$259,199	\$253,298	\$173,593	\$277,861	9.70%
Operation & Maintenance	\$107,835	\$126,798	\$307,147	\$125,381	-1.12%
Capital Outlay	\$269	\$0	\$0	\$0	0.00%
<b>Total</b>	<b>\$897,697</b>	<b>\$937,649</b>	<b>\$857,901</b>	<b>\$970,234</b>	<b>3.48%</b>
Full-Time Positions	5.00	5.00	5.00	5.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%
<b>Funding Source</b>					
General Fund	\$897,697	\$937,649	\$857,901	\$970,234	3.48%
<b>Total</b>	<b>\$897,697</b>	<b>\$937,649</b>	<b>\$857,901</b>	<b>\$970,234</b>	<b>3.48%</b>

### Department Expenditure by Category



### Department Funding Sources



## **Program Information**

### **City Attorney**

**\$970,234**

The role of the City Attorney is to provide legal representation and give legal advice to a broad array of City officials. Most importantly, the City Attorney advises and represents the City Council, the City Manager, the City Department Heads, and other City employees and members of City boards and commissions with respect to their official City activities.

The City Attorney has an attorney-client relationship to the extent that such individuals act within the scope of the powers given to them by the City Council.

The City Attorney provides general advisory support to the City's policymaking function by responding to requests for legal advice presented by the City Council, the City Manager and other City departments and divisions. The support includes the preparation of legislation, preparing and reviewing contractual documents, providing legal representation and advice at meetings of the City Council and City boards and commissions, educating City staff in relevant areas of the law, and keeping the City Council and City staff informed on recent changes or developments in the law.

A key function of the City Attorney's office is to provide legal representation in all litigation matters. While most litigation is handled with the assistance of outside counsel, the City Attorney's office monitors and directs the prosecution or defense of each matter. In house attorneys attend all major court hearings; review pleadings, motions, discovery and correspondence; and directly handle all settlement negotiations. This close involvement in all litigation serves two important goals: (1) controlling outside counsel fees and (2) insuring that the City receives high quality legal services.

## **FY 2005 – 06 Accomplishments**

- The City Attorney's office has been involved in many significant projects during this fiscal year. Some of these include:
  1. Water Treatment Plant Expansion/Upgrade Project
  2. Railroad Block Development
  3. Plans for Sphere of Influence Area
  4. Personnel Rules and Regulations Update process
  5. Library Project
  6. Presentation of Contract Seminar
  7. Development of a Code of Ethics
  8. Continuation of Affordable Housing Plan and Goals

The City Attorney's office processes a broad range and large number of contracts. During fiscal year 2005-06, over 400 contracts were processed.

Active Litigation: Following are the cases that the City Attorney’s office is currently working on:

CASE TYPE	NUMBER
Tort, General	8
Construction Contract	1
Contract, Miscellaneous	0
Employment	1
Eminent Domain	2

**FY 2006 – 07 Work Plan**

*To ensure and promote the long-term financial health of the City of Folsom. (Strategic Plan Goal I)*

<p><b>Objective :</b>  <b>Promote cost containment strategies for cost of legal services.</b>  <i>(Strategic Plan Goal 1, Objective 7)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>Identify revenue sources within the City departments that may be available to pay for outside counsel services provided to them by December 2006.</li> <li>Identify work done by internal legal staff that is reimbursable or payable by the internal customer by December 2006.</li> <li>Develop a reimbursement recommendation detailing revenue sources and potential cost savings to the City and present it to management by June 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Meet with Finance to determine revenue sources that are available and suitable for billing	N/A	N/A	Complete by December 2006
	Track specific work performed for identified projects to determine hours expended	N/A	N/A	Complete by December 2006
Develop a recommendation for management detailing revenue sources and potential cost savings to the City	N/A	N/A	Complete by June 2007	



<p><b>Objective :</b>  <b>Develop a system for the recovery of the cost of emergency responses to DUI incidents and hazardous materials containment.</b>  <i>(Strategic Plan Goal 1, Objective 6)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Identify those departments which respond to DUI and HazMat situations by October 2006.</li> <li>• Identify costs commonly associated with response by each department by January 2007.</li> <li>• Develop inter-department reporting process to capture all incidents and costs by June 2007.</li> <li>• Develop a computer form bank of letters, complaints and settlement documents to pursue recovery by June 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Meet with Finance regarding department expenses and recommendations regarding reporting	N/A	N/A	Complete by June 2007
	Meet with various departments to determine their related costs	N/A	N/A	Complete by October 2006
Prepare computer form bank of all forms and perform legal sufficiency review of all forms	N/A	N/A	Complete by June 2007	

<p><b>Objective :</b>  <b>To develop a cost recovery plan for recovery of monies expended to rectify damage to City property.</b>  <i>(Strategic Plan Goal I, Objective 6)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>Identify City departments that incur damages and coordinate with them on identifying damage costs by December 2006.</li> <li>Identify and examine established and effective cost recovery programs in other jurisdictions by October 2006.</li> <li>Recommend cost recovery options to City Council by June 2007.</li> </ul>																						
	<table border="1"> <thead> <tr> <th>Performance Measure</th> <th>Actual 2005</th> <th>Projected 2006</th> <th>Budget 2007</th> </tr> </thead> <tbody> <tr> <td>Meet with office staff and claims adjustors regarding department identification and recorded costs</td> <td>N/A</td> <td>N/A</td> <td>Complete by December 2006</td> </tr> <tr> <td>Meet with various departments regarding identification of damage costs</td> <td>N/A</td> <td>N/A</td> <td>Complete by December 2006</td> </tr> <tr> <td>Contact other jurisdictions regarding cost recovery programs and their costs and revenues</td> <td>N/A</td> <td>N/A</td> <td>Complete by October 2006</td> </tr> <tr> <td>Recommend cost recovery options to City Council</td> <td>N/A</td> <td>N/A</td> <td>Complete by June 2007</td> </tr> </tbody> </table>	Performance Measure	Actual 2005	Projected 2006	Budget 2007	Meet with office staff and claims adjustors regarding department identification and recorded costs	N/A	N/A	Complete by December 2006	Meet with various departments regarding identification of damage costs	N/A	N/A	Complete by December 2006	Contact other jurisdictions regarding cost recovery programs and their costs and revenues	N/A	N/A	Complete by October 2006	Recommend cost recovery options to City Council	N/A	N/A	Complete by June 2007		
	Performance Measure	Actual 2005	Projected 2006	Budget 2007																			
	Meet with office staff and claims adjustors regarding department identification and recorded costs	N/A	N/A	Complete by December 2006																			
	Meet with various departments regarding identification of damage costs	N/A	N/A	Complete by December 2006																			
Contact other jurisdictions regarding cost recovery programs and their costs and revenues	N/A	N/A	Complete by October 2006																				
Recommend cost recovery options to City Council	N/A	N/A	Complete by June 2007																				

**FY 06-07 Customer Service Levels**

**Customer Service Performance Indicator 1:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Review and return contracts within 3 business days	N/A	N/A	3 business days

**Customer Service Performance Indicator 2:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Meet monthly with each department to review issues (Prepare log of issues for each department and track progress in resolving them)	N/A	N/A	12

**Key Issues**

- The City Attorney’s office does not anticipate any major changes in organizational structure this fiscal year.

**Position Information**

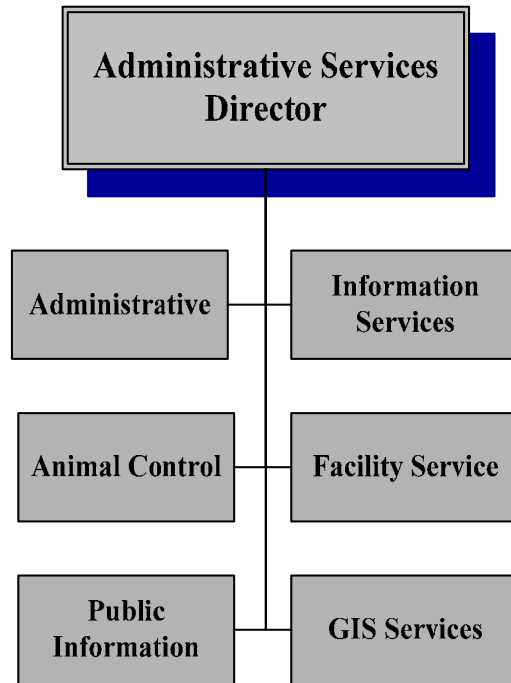
<b>Position</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>Salary Estimate</b>	<b>Benefit</b>	<b>Total</b>
City Attorney	1	1	172,716	84,299	257,015
Deputy City Attorney	1	1	122,029	59,599	181,627
Deputy/Assistant City Attorney	1	1	107,280	55,883	163,163
Legal Analyst	1	1	81,989	36,594	118,584
Legal Secretary	1	1	50,788	30,546	81,334
<b>Total</b>	<b>5</b>	<b>5</b>	<b>534,802</b>	<b>266,922</b>	<b>801,724</b>

(Overtime, salaries and benefits for temporary labor are not included in the Position Information table.)

**Major Contracts** (over \$25,000)

Outside Legal Services	\$45,000
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## *Administrative Services*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Work Plan
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

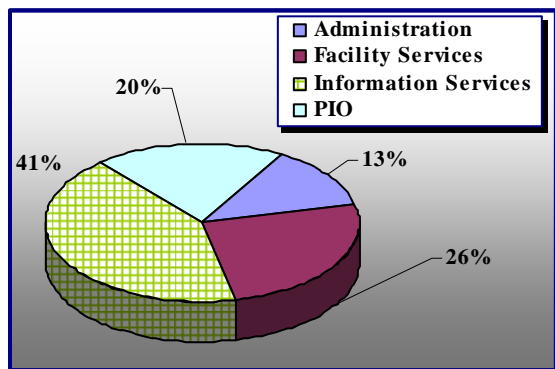
### Mission Statement

The Administrative Services Department employees will make significant, positive contributions to the success of the City by providing business, technology, facility, and related support services at the highest professional and ethical standards, while fostering and promoting the City’s core values.

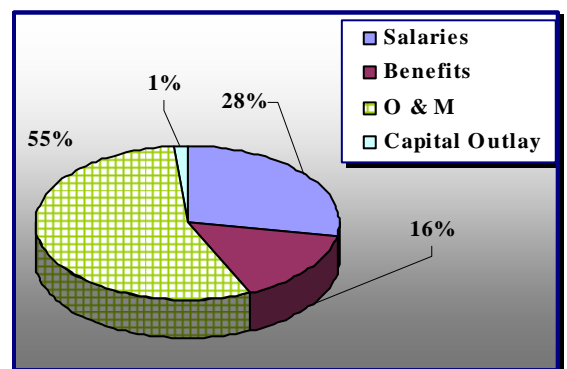
### Budget Summary

	Actual FY 2004-05	Budget FY 2005-06	Revised FY 2005-06	Proposed FY 2006-07	Change From 05-06 Budget
<b>Expenditure</b>					
Salaries	\$939,710	\$900,345	\$1,015,606	\$1,037,385	15.22%
Benefits	\$664,044	\$495,181	\$551,761	\$590,266	19.20%
Operation & Maintenance	\$1,263,248	\$1,441,418	\$1,304,491	\$2,067,950	43.47%
Capital Outlay	\$48,542	\$24,647	\$25,445	\$50,000	102.86%
<b>Total</b>	<b>\$2,915,544</b>	<b>\$2,861,591</b>	<b>\$2,897,303</b>	<b>\$3,745,601</b>	<b>30.89%</b>
Full-Time Positions	13.75	13.75	13.75	13.75	0.00%
Part-Time Positions	1.13	1.13	1.13	1.13	0.00%
Administration	\$775,776	\$551,207	\$551,932	\$480,613	-12.81%
Facility Services	\$842,726	\$867,327	\$844,989	\$957,018	10.34%
Information Services	\$1,189,164	\$1,182,327	\$1,259,688	\$1,572,579	33.01%
Public Information Officer	\$107,878	\$260,730	\$240,695	\$735,391	182.05%
<b>Total</b>	<b>\$2,915,544</b>	<b>\$2,861,591</b>	<b>\$2,897,303</b>	<b>\$3,745,601</b>	<b>30.89%</b>
<b>Funding Source</b>					
Transfers In	\$1,131,691	\$1,073,516	\$1,150,877	\$2,035,155	89.58%
Fund Balance	\$57,473	\$108,811	\$108,811	\$0	-100.00%
General Fund	\$1,726,380	\$1,679,264	\$1,637,616	\$1,710,446	1.86%
<b>Total</b>	<b>\$2,915,544</b>	<b>\$2,861,591</b>	<b>\$2,897,303</b>	<b>\$3,745,601</b>	<b>30.89%</b>

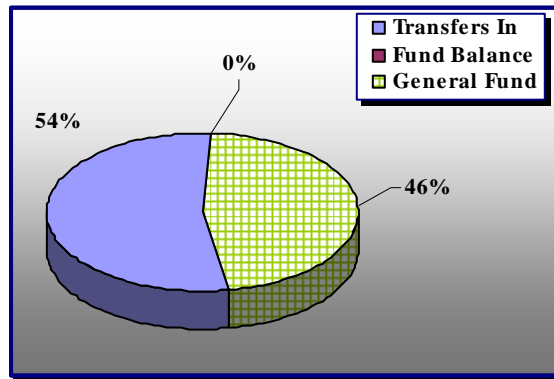
### Department by Divisions



### Department Expenditure by Category



### Department Funding Sources



### Program Information

#### Administration

**\$ 480,613**

Provides a diverse mix of business, technology, and facility support services to all departments including equipment, supplies, and services relating to the maintenance and care of public buildings, the application of information technology and geographic information systems, the provision of animal care and regulation services, and public information services.

#### Facility Services

**\$ 957,018**

Coordinates or supplies products and services relating to the maintenance and care of public buildings and facilities, including safety, cleanliness, appearance, heating/air-conditioning, and building access/security systems.

#### Information Services

**\$ 1,572,579**

Coordinates or supplies the other City departments with all products and services relating to the application of information technology systems. Each of the City’s strategic goals supported by other departments is, in turn, supported by the technology tools and services supplied by the Information Services Division.

#### Public Information Division

**\$ 735,391**

The Public Information Division is responsible for providing timely and accurate information to the public about City programs, services, and issues. The Public Information Officer (PIO) responds to news media inquiries, issues news releases and media advisories, updates the City’s website, and supervises production of the City Newsletter and other printed publications. The PIO also facilitates internal communications through publication of employee newsletters and other communication tools.

## **FY 2005 – 06 Accomplishments**

### **Administration**

- Continues project construction management of the Folsom Georgia Murray Library Building
- Completed phase I – Library Site Improvements
- Awarded bid for janitorial services of eight City facilities
- Completed Website redesign
- Completed implementation and training of new Website content management system
- Completed bid package for HVAC maintenance of buildings on City Hall’s campus
- Completed installation of Assistive Listening system in the City Council Chambers

### **Animal Control**

- Led session on animal care and regulation for Citizens Assisting Police Academies
- Conducted adoption and awareness event in conjunction with National Homeless Animal Day
- Conducted adoption and awareness event in conjunction with Rescue Me event at the Zoo Sanctuary
- Assisted with emergency animal care in Hurricane Katrina devastated areas
- Hosted Third Annual Bark and Splash Bash in conjunction with Parks and Recreation with record attendance
- Participated in Spring Eggstravaganza and provided adoption and educational materials
- Partnered with Zoo Sanctuary Staff to create a shelter pet adoption display in an unused exhibit at the zoo
- Participated in first annual “Date with Your Dog”
- Conducted Elementary and Middle School Presentations promoting responsible pet ownership
- Conducted presentations at “Coop Camp” and “Zoo Camp”
- Participated in National Night Out with Folsom Police Department
- Assisted with unusual local wildlife rescues for an otter, beaver, fox, and two fawns

### **Facility Services**

- Completed City Hall campus exterior wood repairs and repainting project
- Completed roof recoating and repair projects at City Hall and Police Headquarters
- Completed emergency generator installation at Fire Station 38
- Completed painting at Rotary Clubhouse
- Completed space planning and redesign of Finance’s front customer service area
- Completed addition and remodel to women’s locker room at Police Headquarters
- Completed re-roofing project at Fire Station 38
- Completed pigeon exclusion system installation at City Hall and Police Headquarters
- Completed City Hall campus parking lot sealing and re-striping
- Completed removal of diseased and dying oak trees at City Hall
- Completed wrought iron fencing removal and installation on bike trails



**Geographic Information Services**

- Represented the City's spatial data interests in the Sacramento County GIS Cooperative
  - Participated in the vendor selection process for the 2006 Aerial Imagery Project. This project will deliver high-density images for the City in June 2006. The project is funded by the Department of Homeland Security.
  
- Provided technical support to the Utility Department for developing new solid waste routes within the City
  - Supplied and manipulated digital street data with address ranges and classifications
  - Supplied customer account and services information, using data mining techniques, from the City's enterprise database (H.T.E.)
- Managed the technical aspects of implementing the City's new solid waste rate structure and services in the City's billing system (H.T.E.); requiring coordination between the vendor and the Utility and Finance Departments
- Deployed an interactive map on the City's network—the map can view aerial imagery and select addresses, street, intersections, parcel numbers, and a variety of other mapped features.
- Deployed a PDF version of the City map book for searching and printing individual map page layouts
- Deployed LG Address, an application to simplify address management within H.T.E. and a map interface
- Completed map book creation for supplying printed books to the Fire Department
- Provided database query support for Finance, Utilities, and Police Departments; extracting a variety of information as needed
- Provided printed maps for reports and demonstrations to a variety of City Departments
- Continued to provide GIS technical support and software training to the Public Works, Police, Utilities, and Community Development Departments
  - Software training, query writing, map rendering, spatial overlays, geo-processing

**Information Services**

- Completed Policies and Procedures manual
- Completed Metropolitan Ethernet upgrade for Internet and WAN sites
- Completed Sports Complex technology switch over
- Completed Police H.T.E. systems upgrades to Version 3 and Version 4
- Completed City Hall H.T.E. system upgrades to Version 3
- Completed wireless access for staff in Council Chambers
- Completed wireless access for public at the Aquatic Center
- Completed web site design upgrade and content management system implementation
- Completed Fire Department server and Telestaff upgrades
- Completed wireless access to Recreation Skate Park facility

**Public Information Services**

- Provided timely, accurate information to inform residents of Smart Cart curbside recycling program, Light Rail, Folsom Sports Complex, and other special programs
- Improved regional awareness through "Folsom Fast Facts" and "Distinctive by Nature" publications and advertising
- Initiated second phase of Way Finding Signage project

- Completed design documentation including revised sign design concepts, message content, maps, and drawings
- Enhanced staff communications through quarterly employee newsletter and Counter Intelligence publication
- Managed ground breaking festivities for the Georgia Murray Library Building construction
- Supervised design of new City logo

**FY 2006 – 07 Work Plan**

*Create a strong corporate culture emphasizing customer service, professionalism, cost efficiency and accountability. (Strategic Plan Goal II)*

*To enhance the City’s economic and redevelopment programs to provide a stable and diversified economic base. (Strategic Plan Goal VIII)*

<p><b>Objective :</b>  <b>Provide timely and accurate information to the public concerning city programs, activities and issues. (Strategic Plan Goal II, Public Information and Public Participation Objective 1)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Submit to the City Manager a public outreach plan for the Sphere of Influence (SOI) to educate the public on the annexation process and opportunities for public participation by November 2006.</li> <li>• Implement outreach activities identified in the public outreach plan for the SOI by May 2007.</li> <li>• Develop a public information plan to promote community awareness of the opening of the new Georgia Murray Library, including plans for a grand opening celebration and submit it to the Library Commission for comment and review by August 2006.</li> <li>• Implement the public information plan for the opening of the Georgia Murray Library by December 2006.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Submit public outreach plan for SOI to City Manager for approval	N/A	Draft plan in progress	Complete by November 2006
	Implement activities identified in the SOI public outreach plan	N/A	N/A	Complete by May 2007
	Present public information plan for the opening of the Georgia Murray Library to Library Commission for comment and review	N/A	N/A	Complete by August 2006
Implement all elements of the public information plan for the Georgia Murray Library	N/A	N/A	Complete by December 2006	

<p><b>Objective :</b>  <b>Identify facility improvements and equipment enhancements that will enhance safety, customer service or useful life of city buildings and equipment.</b>  <i>(Strategic Plan Goal II, Customer Service, Objective 5)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>Assess the condition of the HVAC systems and equipment at Police Department and make recommendations to City Manager by June 2007.</li> <li>Implement quarterly and annual inspections of fire sprinkler systems beginning July 2006.</li> <li>Complete initial facility condition assessment inspections of new facilities by June 2007.</li> </ul>																		
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<p><b>Objective :</b>  <b>Evaluate and implement technology infrastructure enhancements to ensure data integrity and improve customer service delivery.</b>  <i>(Strategic Plan Goal II, Technology, Objective 1)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>Research and implement city-wide intranet by September 2006</li> <li>Audit remote network infrastructure</li> <li>Update policies and procedures</li> <li>Work with Utilities department to determine feasibility of SCADA integration</li> <li>Update Service Level Commitment</li> </ul>																										
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<p><b>Objective :</b>  <b>To provide accurate map-related information to the City as a means of encouraging data sharing, reducing data redundancy, and maximizing the value of the City's existing information systems. (Strategic Plan Goal II, Technology, Objective 1)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>Support the integration of traffic volume, collision, and level of service data from multiple department sources to improve traffic flow and safety.</li> </ul>																		
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<p><b>Objective :</b>  <b>Implement programs for Folsom image and “brand” identification to facilitate business solicitation and expansion and to improve regional awareness of Folsom retail and tourism opportunities.</b>  <i>(Strategic Plan Goal VIII, Objective 2)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Complete the Way Finding design documentation process (including sign design, message content, location maps and drawings) and prepare bid documents for phased sign fabrication and installation by September 2006.</li> <li>• Complete bid interviews, select sign fabricator and present recommendation to City Council for approval by November 2006.</li> </ul>			
	Performance Measure	Actual 2005	Projected 2006	Budget 2007
	Bid documents completed	City Council approved Initial Design Concepts	Present revised design concepts and sign schedules to City Council by May 2006. Begin work on bid package.	Complete by September 2006
Present recommendation for sign fabricator to City Council	See above	See above	Present by November 2006	

**FY 2006 – 07 Customer Service Levels**

**Customer Service Performance Indicator 1:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Number of shelter animals adopted or rescued	43	50	52

**Customer Service Performance Indicator 2:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Increase animal license compliance by 8%	337	443	395

**Customer Service Performance Indicator 3:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Continue to provide animal outreach and education clinics	23	24	25

## **Key Issues**

### **Administration**

- Live Broadcasting of City Council meetings
- Closed captioning of Council meeting
- Continue to work with Folsom Cordova Unified School District on joint-use Library
- Continue to manage construction of Folsom Georgia Murray Library building

### **Animal Care**

- Monitor progress of proposed Sacramento SPCA management of animal kennel services from Sacramento County Animal Control

### **Facility Services**

- Complete Veterans Hall repair and repainting project
- Complete assessment of Police Headquarters HVAC system
- Complete projects designated in Facility Maintenance Master Plan
- Continue condition assessment of City facilities
- Complete space planning and allocation study for current and future needs

### **Geographic Information Services**

- Address management issues, alias conventions
- Update the City's dispatch files
- Set-up work flows across departments
- Supply accurate water meter inventory data
- Supply support for inter-active map installations
- Document sources and procedures with metadata

### **Information Systems**

- Continue technology infrastructure capacity analysis and upgrade
- Analyze possible new financial system
- Telecommunications infrastructure analysis and upgrade
- Continue work on city-wide WiFi initiative
- Update and republish Service Level Commitment manual
- Implement city-wide Intranet
- Ensure enterprise operability and cross department application and data sharing

### **Public Information Office**

- Way Finding sign fabrication and installation
- Grand opening outreach and celebration for the Georgia Murray Public Library

### ***Future Key Issues***

### **Facility Services**

- Identify financial resources for long-term building maintenance and replacement



**Geographic Information Systems**

- Ensure GIS properly manages application life cycles of the City’s primary information systems

**Information Systems**

- Lifecycle evaluation of public administration and public safety solutions
- Implement future objectives in Technology Master Plan
- Implement future objectives in Telecommunications Master Plan
- Identify financial resources for long-term technology projects and initiatives
- Ensure enterprise operability and cross department application and data sharing

**Position Information**

Position	FY 2005-06	FY 2006-07	Salary Estimate	Benefit	Total
<b>Administration</b>					
Administrative Services Director	1	1	128,676	64,905	193,580
Office Assistant I - PPT	1.13	1.13	44,847	25,424	70,270
<b>Subtotal</b>	<b>2.13</b>	<b>2.13</b>	<b>173,523</b>	<b>90,328</b>	<b>263,851</b>
<b>Facility Services</b>					
Building Tradesworker II	1	1	49,800	38,096	87,896
Facilities Maintenance Supervisor	1	1	64,425	47,530	111,955
Maintenance Worker II	2	2	96,794	74,682	171,476
Senior Building Tradesworker	1	1	58,823	42,638	101,461
<b>Subtotal</b>	<b>5</b>	<b>5</b>	<b>269,843</b>	<b>202,945</b>	<b>472,788</b>
<b>Geographic Information Services</b>					
GIS Analyst	1	1	67,642	38,084	105,726
<b>Subtotal</b>	<b>1</b>	<b>1</b>	<b>67,642</b>	<b>38,084</b>	<b>105,726</b>
<b>Information Systems</b>					
Administrative Assistant	1	1	54,599	31,902	86,501
Information Systems Supervisor	1	1	82,227	43,993	126,220
Information Systems Technician	4	4	268,135	142,608	410,743
<b>Subtotal</b>	<b>6</b>	<b>6</b>	<b>404,961</b>	<b>218,503</b>	<b>623,464</b>
<b>Public Information</b>					
Public Information Officer	0.75	0.75	64,553	30,607	95,159
<b>Subtotal</b>	<b>0.75</b>	<b>0.75</b>	<b>64,553</b>	<b>30,607</b>	<b>95,159</b>
<b>Total</b>	<b>14.88</b>	<b>14.88</b>	<b>980,521</b>	<b>580,467</b>	<b>1,560,988</b>

(Overtime, salaries and benefits for temporary labor are not included in the Position Information table.)



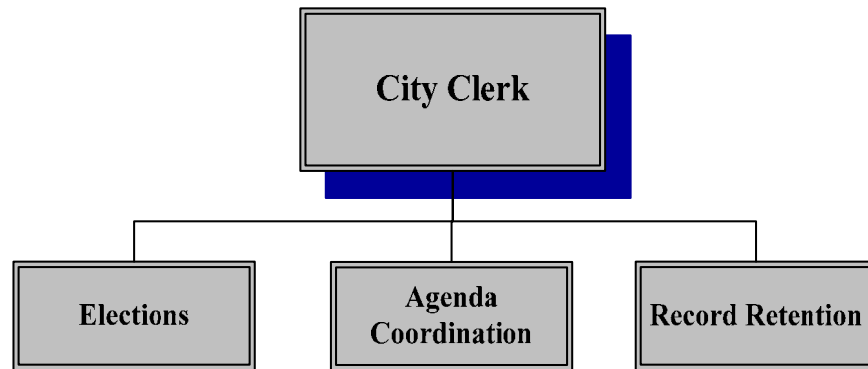
**Major Contracts** (over \$25,000)

Host Computer Hardware Maintenance (3 year)	\$47,000
Host Computer Operating Software Maintenance (3year)	\$45,000
Annual Application Software Maintenance	\$58,500
Janitorial Service	\$125,772
HVAC Maintenance	\$39,009
Sacramento County Animal Control Services	\$188,000
City Newsletter Editor	\$61,500

**New or Replacement Vehicles**

½ Ton Truck	\$25,000
½ Ton Truck	\$25,000





## *City Clerk*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Work Plan
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

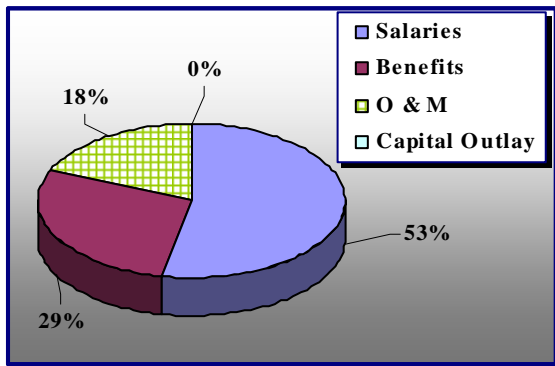
**Mission Statement**

The City Clerk’s Department is committed to preserving all of the City’s official records, conducting impartial elections, ensuring that City Council meetings take place in an open and public forum, and providing accurate information in a timely manner to the public and city staff and officials. The City Clerk’s Department strives to conduct all professional interactions with honesty, integrity, and fairness.

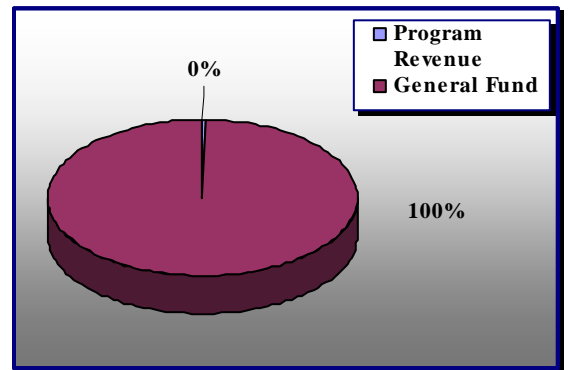
**Budget Summary**

	<b>Actual</b>	<b>Budget</b>	<b>Revised</b>	<b>Proposed</b>	<b>Change From</b>
	<b><u>FY 2004-05</u></b>	<b><u>FY 2005-06</u></b>	<b><u>FY 2005-06</u></b>	<b><u>FY 2006-07</u></b>	<b><u>05-06 Budget</u></b>
<b>Expenditure</b>					
Salaries	\$215,880	\$220,372	\$219,768	\$240,724	9.24%
Benefits	\$105,651	\$120,021	\$118,380	\$130,426	8.67%
Operation & Maintenance	\$48,641	\$84,888	\$84,769	\$83,727	-1.37%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	<b>\$370,172</b>	<b>\$425,281</b>	<b>\$422,917</b>	<b>\$454,877</b>	<b>6.96%</b>
Full-Time Positions	5.00	4.00	4.00	4.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%
<b>Funding Source</b>					
Program Revenue	\$2,517	\$1,925	\$1,810	\$1,800	-6.49%
General Fund	\$405,883	\$417,534	\$421,107	\$453,077	8.51%
<b>Total</b>	<b>\$408,400</b>	<b>\$419,459</b>	<b>\$422,917</b>	<b>\$454,877</b>	<b>8.44%</b>

**Department Expenditure by Category**



**Department Funding Sources**



## **Program Information**

### **City Clerk**

**\$454,877**

The City Clerk's Department oversees the preparation, production, and distribution of the City Council meeting agendas and agenda packets. The City Clerk attends all City Council sessions and is responsible for the creation of the official record of those sessions. The City Clerk certifies, maintains custody, and controls the storage of all city legislation including ordinances, resolutions, minutes, contracts, and other legal documents pertaining to the operation of the city. The City Clerk is responsible for the publication, update and distribution of the Folsom Municipal Code.

The City Clerk's Department conducts impartial city elections, oversees the ballot measure process, and assists City Council candidates in meeting their legal election obligations before and after elections. The City Clerk manages compliance with State laws and with the Political Reform Act by serving as the local filing officer for all Fair Political Practices Commission, Election, and Conflict of Interest filings.

## **FY 2005 – 06 Accomplishments**

- Updated Records Retention Guidelines
- Transition of older records to off-site storage
- Research and analysis of document imaging programs
- Retention of new codification company/online municipal code

**FY 2006 – 07 Work Plan**

*Create a strong corporate culture emphasizing customer service, professionalism, cost efficiency and accountability. (Strategic Plan Goal II)*

<p><b>Objective :</b>  <b>Conduct 2006 General Municipal Election. (Strategic Plan Goal II, Public Inf. &amp; Public Participation Objective 6)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Prepare candidates guide by July 2006.</li> <li>• Prepare required legal and public notices by November 2006.</li> <li>• Assist candidates and committees through January 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Legal and public notices published	Completed by November 2004	N/A	Complete by November 2006
	Candidates guide published	Completed by July 2004	N/A	Complete by July 2006
Candidates and committees assisted	Completed by December 2004	N/A	Complete by January 2007	

<p><b>Objective :</b>  <b>Update City’s Conflict of Interest Code. (Strategic Plan Goal II, Public Inf. &amp; Public Participation, Objective 5)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Meet with departments in order to assess whether there is any change in the designation of employees required to file Conflict of Interest Statements by August 2006.</li> <li>• Present and recommend adoption of revised Conflict of Interest ordinance to the City Council by December 2006.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Meet with departments to assess who needs to file a Conflict of Interest Statement	Completed by October 2004	N/A	Complete by August 2006
	Present revised ordinance and recommendations to the City Council for approval	Completed by December 2004	N/A	Complete by December 2006

**FY 2006 – 07 Customer Service Levels**

**Customer Service Performance Indicator 1:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Process contracts within 24 hours of receipt	N/A	N/A	100%

**Customer Service Performance Indicator 2:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Respond to public records requests within legal timelines	N/A	N/A	100%

**Customer Service Performance Indicator 3:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Provide research / information to internal customers within 24 hours of request	N/A	N/A	100%

**Customer Service Performance Indicator 4:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Distribute hardcopies of regular City Council meeting agendas and agenda packets at least 72 hours before meeting	N/A	N/A	100%

**Customer Service Performance Indicator 5:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Post online agenda and packet at least 72 hours before City Council meeting	N/A	N/A	100%

**Key Issues**

- 2006 General Municipal Election
- 2006 Conflict of Interest Code Update
- Software upgrades to enhance available online services
- Webcasting of City Council meetings

**Future Key Issues**

- Document Imaging
- Re-codification of the Folsom Municipal Code

**Position Information**

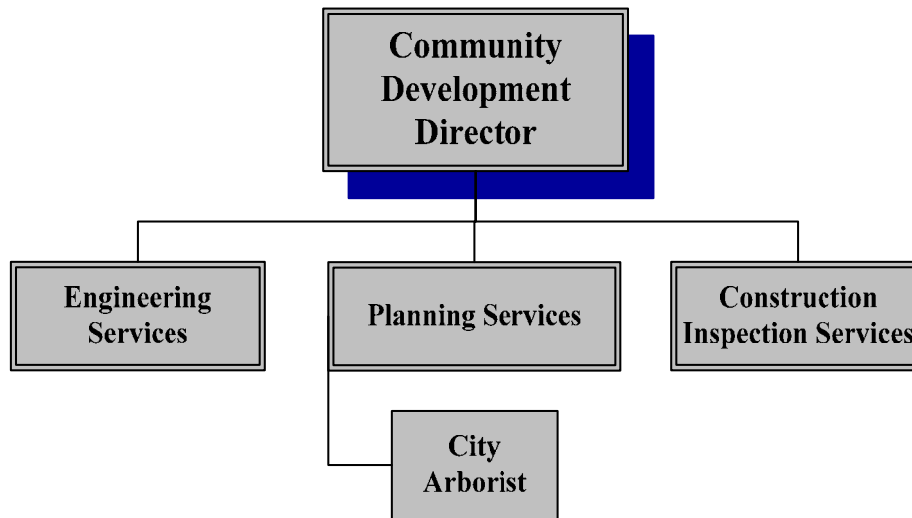
<b>Position</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>Salary Estimate</b>	<b>Benefit</b>	<b>Total</b>
City Clerk	1	1	91,212	46,906	138,118
Assistant City Clerk	1	1	53,333	30,841	84,174
Deputy City Clerk	1	1	59,901	35,371	95,272
Senior Office Assistant	1	1	47,215	28,691	75,906
<b>Total</b>	<b>4</b>	<b>4</b>	<b>251,661</b>	<b>141,810</b>	<b>393,471</b>

(Overtime, salaries and benefits for temporary labor are not included in the Position Information table.)

**Major Contracts** (over \$25,000)

None	
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## *Community Development*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Work Plan
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

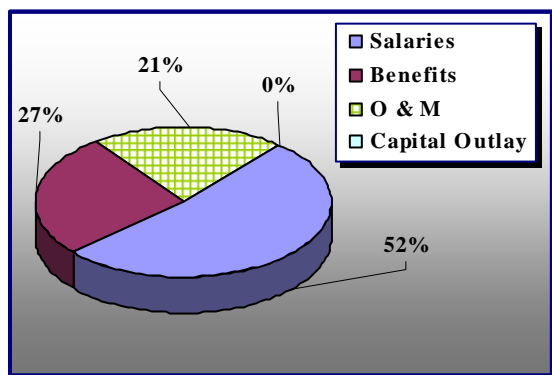
### Mission Statement

To provide a progressive, responsive, clear and timely development process that focuses on the public interest and results in a balanced, sustainable community.

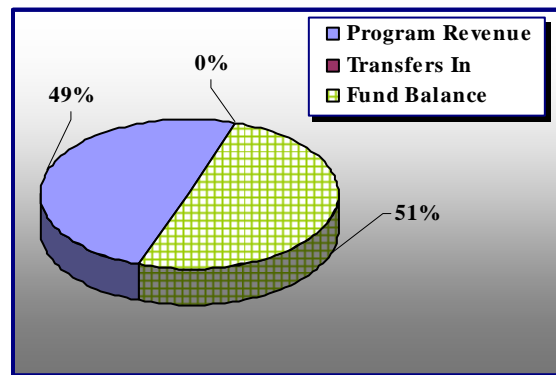
### Budget Summary

	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Base Budget</u>	<u>Change From</u>
	<u>FY 2004-05</u>	<u>FY 2005-06</u>	<u>FY 2005-06</u>	<u>FY 2006-07</u>	<u>05-06 Budget</u>
<b>Expenditure</b>					
Salaries	\$1,528,811	\$1,795,998	\$1,493,770	\$1,773,476	-1.25%
Benefits	\$733,896	\$914,934	\$719,001	\$900,183	-1.61%
Operation & Maintenance	\$527,670	\$588,859	\$626,243	\$721,396	22.51%
Capital Outlay	\$68,339	\$0	\$0	\$0	0.00%
Transfers Out	\$787,851	\$857,975	\$857,975	\$685,102	-20.15%
<b>Total</b>	<b>\$3,646,567</b>	<b>\$4,157,766</b>	<b>\$3,696,989</b>	<b>\$4,080,157</b>	<b>-1.87%</b>
Full-Time Positions	24.00	25.00	23.00	23.00	-8.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%
<b>Funding Source</b>					
Program Revenue	\$2,339,449	\$2,315,400	\$2,320,816	\$2,015,840	-12.94%
Transfers In	\$0	\$0	\$0	\$0	0.00%
Fund Balance	\$1,307,118	\$1,842,366	\$1,376,173	\$2,064,317	12.05%
<b>Total</b>	<b>\$3,646,567</b>	<b>\$4,157,766</b>	<b>\$3,696,989</b>	<b>\$4,080,157</b>	<b>-1.87%</b>

Department Expenditure by Category



Department Funding Sources



## **Program Information**

### **Community Development**

**\$4,080,157**

The Community Development Department actively participates in development-related projects and issues. The department includes three service areas: Planning Services, Engineering Services, and Construction Inspection Services.

The Planning Services team encompasses a variety of roles that are often grouped under the headings of current (i.e., new development) and long-range (future development) planning. Current planning activities deal with applications for specific development entitlements, while the long-range planning focuses on the City's General Plan and other policy-related matters. In practice, the two planning areas are intertwined so that recommendations and interpretations of codes are guided by adopted policy, including appropriate Federal and State regulations. Besides implementing the City's General Plan and Zoning Code, the Community Development Department is responsible for City compliance with the California Environmental Quality Act (CEQA), as well as the State Subdivision Map Act and State Planning Law. The Planning Services Division also includes the City Arborist who is responsible for administration and enforcement of the City of Folsom's Tree Preservation Ordinance.

The Engineering Services Team is responsible for review and processing engineering construction plans for private development in the City, as well as issuing engineering-related permits. Once the technical data is reviewed and approved, the Construction Inspection team is responsible for assuring all public and private improvements are constructed in accordance with the approved plans and to City standards.

As the Community Development Department is generally a citizen's or potential applicant's first contact with, and its first impression of, Folsom City government, significant emphasis is placed on customer service. This focus is consistent with the City Council's desire to continually improve the City's customer service to the citizens of the City. To this end, the Community Development Department strives to find ways to say "yes", while at the same time assuring compliance with the City's rules and regulations.

## **FY 2005 – 06 Accomplishments**

### **Planning and Development**

- Completed Palladio frontage improvements
- Completed visioning process for SOI and commenced weekly meeting with SOI property owners
- Adopted Condominium Conversion Ordinance

### **Permit Processing**

- 37 entitlement projects (Planned Development Permit, CUPs, Tentative Subdivision Maps, Variances)
- 111 Architectural Review Commission projects

- 42 Historic District entitlements
- 11 lot line adjustments
- 116 new sign permits
- 85 temporary sign permits
- 100 special event permits
- 125 tree permits
- 407 home occupation permits

**FY 2006 – 07 Work Plan**

*Create a strong corporate culture emphasizing customer service, professionalism, cost efficiency, and accountability. (Strategic Plan Goal II)*

*To plan future development to meet the needs of residents and businesses in terms of jobs-housing balance, environmental considerations, equal housing opportunities, and quality of life. (Strategic Plan Goal III)*

<p><b>Objective :</b>  <b>Provide continuing education and training for inspection staff to meet recertification requirements of the American Construction Inspectors Association.</b>  <i>(Strategic Plan Goal II, Objective 1)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Enroll each inspector in classes to achieve recertification within the next 3 years by June 2007.</li> <li>• Recertify all inspectors due for recertification in 2006-07 by June 2007.</li> </ul>			
	Performance Measure	Actual 2005	Projected 2006	Budget 2007
	Percentage of Inspector’s recertification requirements met	N/A	40%	40%
	Schedule each inspector for at least two classes/training per fiscal year	N/A	2 classes each by June 2006	2 classes each by June 2007
	Number of units taken towards recertification by each inspector	N/A	6-7 units	6-7 units
Percentage of recertifications on time	N/A	N/A	100% by June 2007	

<p><b>Objective :</b>  <b>Seek City Council policy direction regarding a comprehensive General Plan Update. (Strategic Plan Goal III, Objective 2)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>Develop a General Plan Update schedule and budget and recommend it to the City Council by December 2006.</li> </ul>			
	Performance Measure	Actual 2005	Projected 2006	Budget 2007
	Make recommendations on the General Plan Update to the City Council by December 2006	N/A	N/A	Complete by December 2006

<p><b>Objective :</b>  <b>Annex the Sphere of Influence (SOI) area south of U.S. Highway 50. (Strategic Plan Goal III, Objective 3)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>Assist SOI property owners in their efforts to submit a General Plan Amendment, Specific Plan, and annexation application by December 2006.</li> <li>Meet with the Local Agency Formation Commission (LAFCo) to determine the scope of an Environmental Document that can be used for the City's General Plan Amendment, specific plan process, and City's annexation request to LAFCO within three weeks of receiving the SOI property owner's application for annexation by January 2007.</li> </ul>			
	Performance Measure	Actual 2005	Projected 2006	Budget 2007
	Staff and/or designated Consultant meet with property owners every 2 weeks	N/A	N/A	11 meetings held and assistance provided by December 2006
	Annexation application submitted by the City to LAFCO	N/A	N/A	Complete by December 2006
Meet with LAFCO staff to determine the requirements for the EIR	N/A	N/A	Complete by January 2007	

<p><b>Objective :</b>  <b>Work with the Historic District Commission to recognize the locally significant historic resources. (Strategic Plan Goal III, Objective 9)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Develop a list of historic properties that meet the Historic District Commission’s criteria for recognition with a commemorative plaque by November 2006.</li> <li>• Request property owner permission to place a commemorative plaque on their historic property by December 2006.</li> <li>• Procure plaques by June 2007.</li> </ul>			
	Performance Measure	Actual 2005	Projected 2006	Budget 2007
	Develop list of historic properties for recognition with a commemorative plaque	N/A	N/A	Complete by November 2006
	Send letters to the property owners of the identified historic resource requesting permission to place a commemorative plaque on their property	N/A	N/A	Complete by December 2006
Procure plaques for installation	N/A	N/A	Complete by June 2007	

**FY 2006 – 07 Customer Service Levels**

**Customer Service Performance Indicator 1:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Number of minutes needed to respond to field-related phone calls from contractor/developer	N/A	N/A	Maximum of 30 minutes

**Customer Service Performance Indicator 2:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Number of hours needed to field, verify, and initiate correction if warranted for storm water pollution complaint or possible violations	N/A	N/A	Maximum of 8 hours

**Customer Service Performance Indicator 3:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Weekly Web page updates	N/A	N/A	All commission meetings are noticed at least 72 hours in advance.

**Customer Service Performance Indicator 4:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Monthly computer classes on use of office software programs for Construction Inspectors	N/A	N/A	Administrative Assistant conducts monthly computer classes

**Customer Service Performance Indicator 5:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
All general counter phone inquiries logged and returned within one business day	N/A	N/A	Calls returned within one business day.

**Key Issues**

- Annexation of SOI area is anticipated
- CEQA coordination for the bridge under the Folsom Dam will continue with the Army Corp of Engineers
- Staff will monitor the processing of Aerojet’s Easton Project

**Future Key Issues**

- On-going monitoring of Mather Airport operations
- General Plan Update will commence

**Position Information**

Position	FY 2005-06	FY 2006-07	Salary Estimate	Benefit	Total
Community Development Director	1	1	141,770	71,376	213,147
Assistant Director	1	1	82,777	45,446	128,223
Administrative Assistant	2	2	114,202	65,384	179,586
Arborist	1	1	61,733	36,589	98,322
Assistant Planner	1	1	48,376	21,296	69,671
Associate Civil Engineer	1	1	72,787	40,687	113,474
Associate Civil Engineer/City Surveyor	1	1	69,310	38,628	107,938
Associate Planner	3	3	190,750	98,928	289,679
Associate Planner - Limited Term	1	1	61,720	27,121	88,841
Construction Inspection Supervisor	1	1	84,180	46,532	130,712
Construction Inspector I	1	1	52,050	25,620	77,670
Construction Inspector II	2	2	117,916	68,457	186,373
Planning Technician	1	1	36,984	25,066	62,051
Principal Civil Engineer	1	1	97,467	49,343	146,810
Principal Planner	1	1	99,735	50,694	150,429
Senior Construction Inspector	1	1	69,288	37,683	106,971
Senior Engineering Technician	1	1	64,421	33,733	98,154
Senior Management Analyst	1	1	92,908	45,575	138,482
Senior Planner	1	1	61,353	35,909	97,262
<b>Total</b>	<b>23</b>	<b>23</b>	<b>1,619,727</b>	<b>864,068</b>	<b>2,483,795</b>

(Overtime, salaries and benefits for temporary labor are not included in the Position Information table.)

**Major Contracts** (over \$25,000)

Managing SOI Annexation	\$ 84,000
Legal Oversight for Mather	\$ 50,000
Flood Planning Mapping	\$ 30,000
Outside Legal regarding SOI	\$ 60,000
Jon Hobbs land services for City	\$25,000
Planning Services	\$32,000
Environmental Consulting	\$45,000
Cost Allocation & User Fees	\$25,518
Economic Analysis SOI	\$30,000
Economic Analysis Aerojet	\$30,000

**New or Replacement Vehicles**

None	
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**Economic Development Coordinator**

***Economic Development***

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Work Plan
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

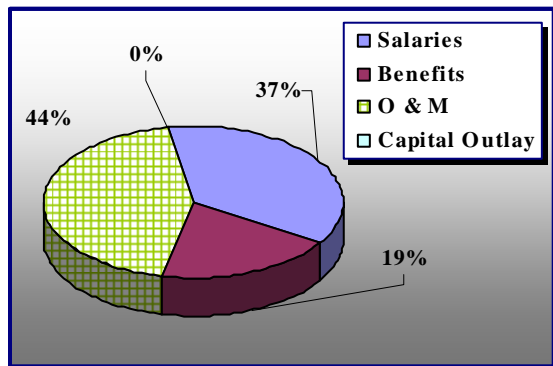
**Mission Statement**

The Department of Intergovernmental Affairs and Economic Development’s mission is to sustain and enhance the high quality of life in Folsom by encouraging and facilitating stable, dependable, and diversified economic development in the community. The Economic Development Coordinator works closely with other City Departments, outside agencies and organizations, and commercial and retail interests to strengthen and expand the City’s economic base.

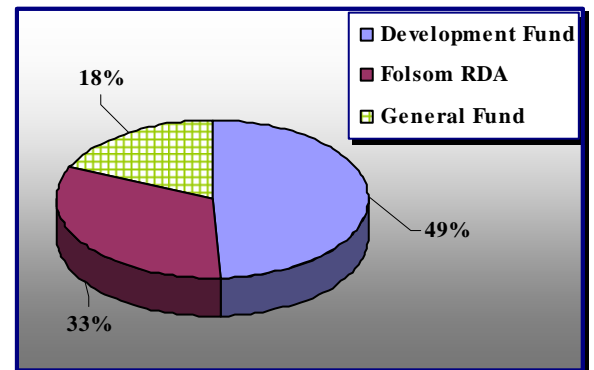
**Budget Summary**

	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Base Budget</u>	<u>Change From</u>
<b>Expenditure</b>	<b>FY 2004-05</b>	<b>FY 2005-06</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>05-06 Budget</b>
Salaries	\$135,709	\$170,166	\$131,944	\$186,767	9.76%
Benefits	\$63,817	\$85,240	\$65,552	\$98,241	15.25%
Operation & Maintenance	\$264,205	\$314,621	\$335,488	\$221,872	-29.48%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	<b>\$463,731</b>	<b>\$570,027</b>	<b>\$532,984</b>	<b>\$506,880</b>	<b>-11.08%</b>
Full-Time Positions	1.00	2.00	2.00	2.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%
<b>Funding Source</b>					
Development Fund	\$251,814	\$312,027	\$274,984	\$248,880	-20.24%
Folsom RDA	\$118,917	\$165,000	\$165,000	\$165,000	0.00%
General Fund	\$93,000	\$93,000	\$93,000	\$93,000	0.00%
<b>Total</b>	<b>\$463,731</b>	<b>\$570,027</b>	<b>\$532,984</b>	<b>\$506,880</b>	<b>-11.08%</b>

**Department Expenditure by Category**



**Department Funding Sources**



## **Program Information**

### **Economic Development**

**\$506,880**

The Department of Intergovernmental Affairs and Economic Development program is responsible for coordinating the City's interest in intergovernmental relations, and maintaining a sound and diverse economic base for business development and tourism for the City. The City has partnered with the Chamber of Commerce, FEDCorp, and the Folsom Tourism Bureau to work together for Folsom's success.

## **FY 2005 – 06 Accomplishments**

- Managed RDA approval of DDA , Appraisal, and environmental clearance for the Railroad Block
- Facilitated business expansion for Intel Corporation, Mercy Hospital, Syblon-Reid Construction, automall expansion, and various commercial developments
- Coordinated City's priorities for federal funding requests totaling over \$20 million for FY 2006-2007
- Coordinated City's response to intergovernmental issues including hypodermic needle sales in Folsom, asbestos control and local planning control of land management, loss of homeland security grants, and relocation of death row
- Active participation as a member of the Board of Directors of the Folsom Tourism Bureau
- Provided management oversight of FEDCorp's Historic District Revitalization Program, Phase I
- Coordinated implementation of City's pilot project for wireless communication in the community
- Established on-going program to showcase new and innovative businesses in the community

**FY 2006 – 07 Work Plan**

*Enhance the City’s economic and redevelopment programs in order to provide a stable and diversified economic base. (Strategic Plan Goal VIII)*

<p><b>Objective :</b>                  Increase retail, office, and residential development in the Historic District. (Strategic Plan Goal VIII, Objective 1)</p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Begin construction of public parking structure on Railroad Block by October 2006.</li> <li>• Complete design of other public improvements on Railroad Block by December 2006.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Begin construction of public parking structure on Railroad Block	N/A	N/A	Complete by October 2006
	Complete design of other public improvements on Railroad Block	N/A	N/A	Complete by December 2006

<p><b>Objective:</b>                  Coordinate City’s intergovernmental affairs to safeguard and promote the community’s interest and welfare. (Strategic Plan Goal VIII, Objective 5)</p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Obtain City Council approval for priorities for FY 2008 Federal Earmarks by January 2007.</li> <li>• Organize and manage the City’s “Bridge Below Folsom Dam Strike Team” for the 2007 Sacramento Metro Chamber’s Cap-to-Cap trip by May 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Obtain City Council approval for priorities for FY 2008 Federal Earmarks	N/A	N/A	Complete by January 2007
	Organize and manage the City’s “Bridge Below Folsom Dam Strike Team” for the 2007 Sacramento Metro Chamber’s Cap-to-Cap trip	N/A	N/A	Complete by May 2007

<p><b>Objective :</b>                  Develop strategy to solicit private sector interest in building, owning, and managing a community-wide wireless network in Folsom, and present it to City Council. <i>(Strategic Plan Goal VIII, Objective 8)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>Complete wireless network pilot project and report findings to City Council by June 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Complete wireless network pilot project and report findings to City Council	N/A	Pilot Project underway	Complete by June 2007

<p><b>Objective :</b>                  Implement programs for Folsom image and “brand” identification to facilitate business solicitation and expansion and to improve regional awareness of Folsom retail and tourism opportunities. <i>(Strategic Plan Goal VIII, Objective 6)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>Complete the Way Finding design documentation process (including sign design, message content, location maps and drawings) and prepare bid documents for phased sign fabrication and installation by September 2006.</li> <li>Complete bid interviews, select sign fabricator, and present recommendation to City Council for approval by November 2006.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Bid documents completed	City Council approved Initial Design Concepts	Present revised design concepts to City Council by May 2006, and begin work on bid package	Complete by September 2006
Present recommendation for sign fabricator to City Council	See above	See above	Present by November 2006	

**Objective :**  
**Finalize and implement a long-term development strategy for the Folsom Economic Development Trade Area through collaborative efforts with FEDCorp. (Strategic Plan Goal VIII, Objective 5)**

**Strategies:**

- Plan and host, in conjunction with other interested parties, a regional event specifically to explore the economic development opportunities identified in the economic development strategy for the Highway 50 Corridor by December 2006.
- Initiate marketing efforts with neighboring communities to leverage Highway 50 Corridor business opportunities and report findings to City Council by June 2007.
- Develop a business/industry solicitation strategy for the Sphere of Influence (SOI) area, in collaboration with FEDCorp, by June 2007.

Performance Measure	Actual 2005	Projected 2006	Budget 2007
Plan and host a regional event to explore the economic development opportunities for the Highway 50 Corridor	N/A	June 2006, Hwy 50 Economic Development strategy presented to City Council	Complete by December 2006
Initiate marketing efforts with neighboring communities to leverage Highway 50 Corridor business opportunities and report findings to City Council by June 2007	N/A	N/A	Complete by June 2007

<b>Objective :</b> Collaborate with Folsom Tourism Bureau (FTB) to achieve expanded tourism. ( <i>Strategic Plan Goal VIII, Objective 7</i> )	<b>Strategies:</b> <ul style="list-style-type: none"> <li>Collaborate with FTB in continuing to solicit two new sporting/recreational/arts and cultural events to Folsom by June 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Collaborate with FTB in continuing to solicit at least two new sporting/recreational/arts and cultural events to Folsom	N/A	June 2006, attraction strategy presented to City Council, and two new sporting/recreational events brought to Folsom	Complete by June 2007

**FY 2006 – 07 Customer Service Levels**

**Customer Service Performance Indicator 1:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Make Economic Development status presentation before local business groups	N/A	2	3

**Customer Service Performance Indicator 2:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Process consultant invoices within five (5) working days of receipt	N/A	100%	100%

**Customer Service Performance Indicator 3:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Forward state legislative proposals to applicable departments within 48 hours of receipt	N/A	90%	95% of proposals forwarded within 48 hours of receipt

**Customer Service Performance Indicator 4:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Update Economic Development website page "Who's Coming to Folsom" monthly	75%	100%	100%

**Customer Service Performance Indicator 5:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Average two prospective business contacts per month	N/A	N/A	Two contacts per month

**Key Issues**

- Begin construction of parking garage on the Railroad Block
- Begin design of public improvements on the Railroad Block
- Complete Wi-Max Pilot Project
- Develop business attraction strategy for SOI area
- Continue retention of key businesses and development of remaining vacant commercial and industrial property in Folsom
- Identify tourism marketing opportunities and implementation plan

**Future Key Issues**

- Identify appropriate commercial and industrial development for the SOI area
- Effectively use remaining commercially and industrially zoned properties in Folsom
- Ensure continued vitality of the Historic District and central business areas
- Develop re-use plans for City Corporation Yard property
- Promote City's interest via intergovernmental relations

**Position Information**

Position	FY 2005-06	FY 2006-07	Salary Estimate	Benefit	Total
Director of Intergovernmental Affairs & Economic Development	1	1	132,276	66,174	198,450
Senior Office Assistant	1	1	40,779	26,590	67,369
<b>Total</b>	<b>2</b>	<b>2</b>	<b>173,055</b>	<b>92,764</b>	<b>265,819</b>

(Overtime, salaries and benefits for temporary labor are not included in the Position Information table.)



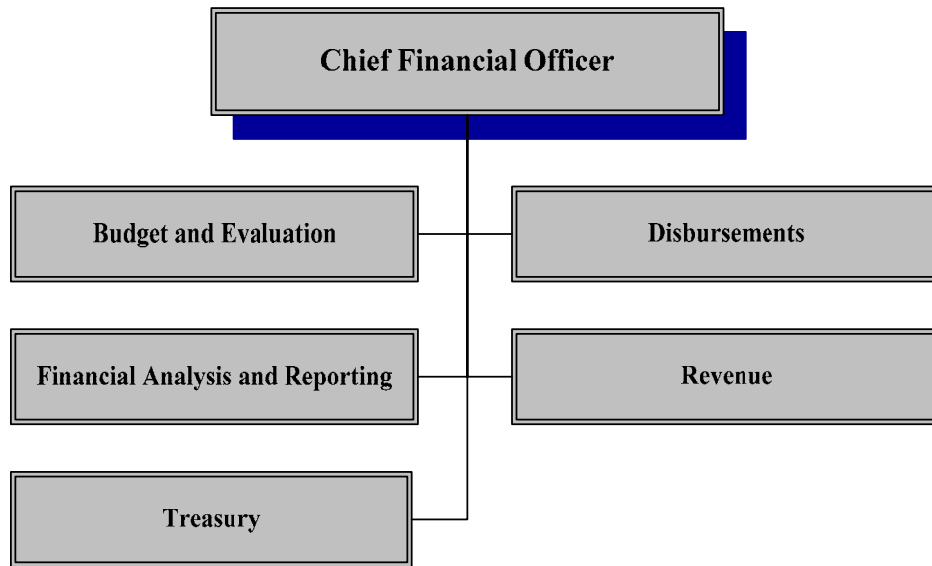
**Major Contracts** (over \$25,000)

**New or Replacement Vehicles**

FEDCorp	\$37,500
Folsom Tourism Bureau	\$37,500

None	
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## *Finance*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
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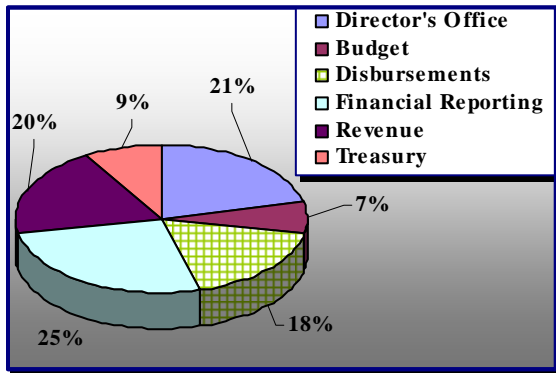
## Mission Statement

To maintain the City's high standard of financial excellence by providing the Residents, City Council, City Manager, and City Departments with professional customer service through collection and disbursement of funds, financial reporting, and management of assets.

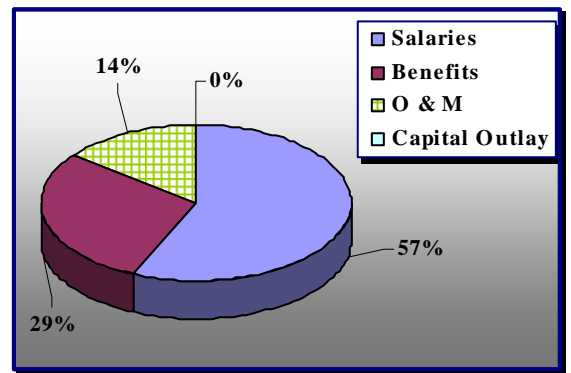
## Budget Summary

	<b>Actual</b>	<b>Budget</b>	<b>Revised</b>	<b>Proposed</b>	<b>Change</b>
	<b><u>FY 2004-05</u></b>	<b><u>FY 2005-06</u></b>	<b><u>FY 2005-06</u></b>	<b><u>FY 2006-07</u></b>	<b><u>From</u></b>
					<b><u>05-06 Budget</u></b>
<b>Expenditure</b>					
Salaries	\$961,131	\$1,269,241	\$1,176,745	\$1,383,069	8.97%
Benefits	\$484,624	\$638,959	\$601,645	\$703,872	10.16%
Operation & Maintenance	\$478,411	\$344,270	\$410,778	\$350,919	1.93%
Capital Outlay	\$10,069	\$0	\$0	\$0	0.00%
<b>Total</b>	<b><u>\$1,934,235</u></b>	<b><u>\$2,252,470</u></b>	<b><u>\$2,189,168</u></b>	<b><u>\$2,437,860</u></b>	<b><u>8.23%</u></b>
Full-Time Positions	19.00	20.00	20.00	20.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%
Director's Office	\$385,313	\$500,326	\$513,028	\$523,215	4.57%
Budget	\$168,949	\$153,216	\$152,584	\$163,706	6.85%
Disbursement	\$334,520	\$384,345	\$388,824	\$431,138	12.17%
Financial Reporting	\$503,414	\$581,534	\$582,941	\$631,514	8.59%
Revenue	\$379,175	\$439,786	\$405,568	\$478,416	8.78%
Treasury	\$162,863	\$193,263	\$146,224	\$209,871	8.59%
<b>Total</b>	<b><u>\$1,934,235</u></b>	<b><u>\$2,252,470</u></b>	<b><u>\$2,189,168</u></b>	<b><u>\$2,437,860</u></b>	<b><u>8.23%</u></b>
<b>Funding Source</b>					
General Fund	\$1,934,235	\$2,109,355	\$2,046,053	\$2,285,560	8.35%
Transfers In	\$0	\$143,115	\$143,115	\$152,300	6.42%
<b>Total</b>	<b><u>\$1,934,235</u></b>	<b><u>\$2,252,470</u></b>	<b><u>\$2,189,168</u></b>	<b><u>\$2,437,860</u></b>	<b><u>8.23%</u></b>

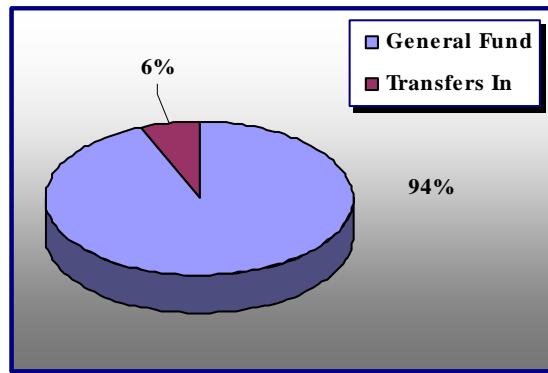
### Department by Divisions



### Department Expenditure by Category



### Department Funding Sources



## **Program Information**

### **Chief Financial Officer/Finance Director's Office** **\$523,215**

The Chief Financial Officer/Finance Director's Office is the primary advisor to the City Manager, City Council, and Departments in the areas of financial planning, investments, debt management, financial reporting, accounts payable, payroll, accounts receivable, business licenses, and utility billing. It is also responsible for preparing the operating budget, five-year revenue and expenditure projections, and capital improvement plan (CIP). This division also provides leadership in the development and implementation of city-wide financial policies. This division serves as the Office of the Treasurer as required by the State Government Code and the Folsom Municipal Code.

### **Budget and Evaluation** **\$163,706**

This division is responsible for preparing the operating budget, five-year revenue and expenditure projections, and the capital improvement plan. It is also responsible for operational and organizational studies as identified by the City Manager, City Council, and department staff, as well as coordinating citizen surveys and evaluating departmental achievement of the City's strategic plan.

### **Disbursements** **\$431,138**

This division processes the City's payroll and accounts payable payments accurately and in a timely manner; and prepares and maintains accurate financial records of all disbursement transactions.

### **Financial Analysis and Reporting** **\$631,514**

The Financial Analysis and Reporting division prepares and maintains accurate financial records including grants, capital projects, enterprise funds, governmental funds, and fixed assets. The division also reports the financial data of the City according to Generally Accepted Accounting Principals and the Pronouncements of the Governmental Accounting Standards Board in a timely manner.

### **Revenue** **\$478,416**

The Revenue Division collects and records all City revenues including service payments, business licenses, sales taxes, property taxes, franchise fees, Folsom Tourism Business Improvement District (FTBID) payments, and transient occupancy taxes. It also processes all City accounts receivables. The division also provides customer service to the City's service customers, including billing, new account set-ups, and account inquiries. Collection procedures for delinquent accounts receivable are initiated through this division.

**Treasury****\$209,871**

The Treasury division is responsible for cash, investment portfolio, debt, and special assessment district management. This division also manages the City's banking and other financial services relationships. The cash management program is responsible for ensuring the timely deposit, investment and disbursement of funds. Portfolio management includes investing the City's funds in compliance with the City's Investment Policy. Debt management includes the issuance and ongoing administration of the City's debt instruments, and the debt instruments of the special assessment districts.

**FY 2005 – 06 Accomplishments****Director's Office**

- Continued implementation of Strategic Goal 1
- Evaluated economic impacts of development South of Highway 50
- Completed update of Citywide impact and user fees
- Implemented off-site document storage process to comply with city's record retention requirements

**Budget and Evaluation**

- Received Government Finance Officer's Association (GFOA) of the U.S. and Canada and the California Society of Municipal Finance Officer's Association (CSMFO) Distinguished Budget Award for Budget Document for the third consecutive year
- Evaluated and planned for impact of State budget deficit on City budgets

**Disbursements**

- Continued to improve and implement new reporting technologies resulting in time and materials savings
- Assisted with completion of labor negotiations for multiple bargaining units and memorandums of understanding
- Implemented special handling process to aid in turn-around when discounts are available
- Implemented in-house MICR check printing

**Financial Analysis and Reporting**

- Completed Comprehensive Annual Financial Report (CAFR) by October 31, 2005
- Received Certificates of Excellence in financial reporting for the City's CAFR from GFOA and CSMFO
- Assisted in evaluation of city benefits and risk management programs
- Implemented GASB Statement No. 40 Deposit and Investment Risk Disclosures and GASB Statement No. 44 Economic Condition Reporting: The Statistical Section

**Revenue**

- Implemented three-cart solid waste/recycling project (Smart Cart Roll Out)
- Revised Business License appearance and distribution process
- Implemented water meter billing project for Folsom's Ashland Area

- Implemented sewer accuracy billing research and changes in joint effort with Sacramento County Regional Sanitation District (SCRSD)

**Treasury**

- Issued Water revenue bond financing for water treatment plant upgrade and expansion
- Secured lease financing for Solid Waste vehicles
- Continued cash management process improvements

**FY 2006 – 07 Work Plan**

*To ensure and promote the long-term financial health of the City of Folsom.  
(Strategic Plan Goal I)*

<p><b>Objective :</b> To proactively assess the City’s financial capacity to invest in capital improvements, including infrastructure replacement and renovations, over the long term (five years). (Strategic Plan Goal I, Objective 5)</p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Improve CIP reporting and analysis process by adding additional information and reports by June 2007.</li> <li>• Present quarterly CIP financial reports to decision makers by June 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Improve CIP reporting process	N/A	Establish CIP reporting in October 2005	Improve reporting by June 2007
	Number of CIP financial reports submitted to City Council	N/A	3 reports	4 expanded reports

<p><b>Objective :</b> To proactively assess the potential economic and fiscal impact of new development South of Highway 50. (Strategic Plan Goal I, Objective 5)</p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Submit Financial Plan to City decision makers by January 31, 2007.</li> <li>• Complete negotiations with LAFCO of the “fiscal and economic impact” provisions of the annexation agreements for areas South of Highway 50 by June 30, 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Submit financial plan to City decision makers	N/A	N/A	January 31, 2007
	Completion of negotiations with LAFCO	N/A	N/A	June 30, 2007



**FY 2006 – 07 Customer Service Levels****Customer Service Performance Indicator 1:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Return calls for customer billing inquiries	N/A	N/A	95% within 1 Business Day

**Customer Service Performance Indicator 2:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Return calls for Business License customer inquiries	N/A	N/A	95% within 1 Business Day

**Customer Service Performance Indicator 3:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Complete month end close to provide City up to date financial information	N/A	N/A	92% within seven business days of end of month

**Customer Service Performance Indicator 4:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Process departmental budget adjustments	N/A	N/A	Within three business days

**Customer Service Performance Indicator 5:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Respond to departmental inquiries	N/A	N/A	Contact departments within one business day, provide details within three business days 90% of the time

## **Key Issues**

### **Director's Office**

- Continue the implementation of Strategic Goal I
- Continue to monitor possible State actions and its potential effects on the City's financial health
- Review adequacy of current fiscal system and prepare needs assessment for Citywide Enterprise Resource Planning System
- Continue to evaluate impacts of development south of Highway 50

### **Budget and Evaluation**

- Submit final FY 2006-07 budget document to GFOA and CSMFO as a Distinguished Budget Document
- Conduct three management studies

### **Disbursements**

- Implement internal laser printing of tax forms
- Design and begin implementation of a travel monitoring system
- Evaluate "paperless printing" available in current H T E system as alternative to hard copy storage

### **Financial Analysis and Reporting**

- Assist in evaluation of City benefits and risk management programs
- Complete CAFR by October 31, 2006
- Implement final phase of GASB Statement No. 34 Basic Financial Statements—and Management's Discussion and Analysis—for State and local governments

### **Revenue**

- Implement e-commerce city-wide
- Further develop Field Revenue Investigation project to identify lost revenue
- Further develop a city-wide accounts receivable system
- Implement a cash handling and control program

### **Treasury**

- Conduct a banking services request for proposal process that includes a Citywide needs analysis
- Implement a Cash and Investment Management program
- Develop a system to efficiently administer the City's obligations as an agent for special assessment districts

**Position Information**

<b>Position</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>Salary Estimate</b>	<b>Benefit</b>	<b>Total</b>
<b>Finance Administration</b>					
Chief Financial Officer	1	1	146,388	73,369	219,757
Assistant Finance Director	1	1	105,654	43,201	148,855
Administrative Assistant	1	1	50,778	29,603	80,381
<b>Subtotal</b>	<b>3</b>	<b>3</b>	<b>302,820</b>	<b>146,173</b>	<b>448,993</b>
<b>Budget &amp; Evaluation</b>					
Budget & Evaluation Manager	1	1	92,643	48,036	140,679
<b>Subtotal</b>	<b>1</b>	<b>1</b>	<b>92,643</b>	<b>48,036</b>	<b>140,679</b>
<b>Disbursements</b>					
Disbursements Specialist	2	2	110,471	63,702	174,173
Disbursements Technician	1	1	31,930	23,566	55,496
Revenue/Disbursements Supervisor	1	1	78,087	39,940	118,026
<b>Subtotal</b>	<b>4</b>	<b>4</b>	<b>220,488</b>	<b>127,208</b>	<b>347,696</b>
<b>Fiscal Analysis &amp; Reporting</b>					
Accounting Technician II	1	1	61,489	30,995	92,484
Financial Analysis & Reporting Manager	1	1	88,234	46,721	134,955
Financial Analyst	3	3	189,637	99,741	289,379
<b>Subtotal</b>	<b>5</b>	<b>5</b>	<b>339,360</b>	<b>177,457</b>	<b>516,817</b>
<b>Revenue</b>					
Revenue/Disbursements Supervisor	1	1	70,824	40,064	110,888
Revenue Technician	4	4	150,552	88,002	238,554
Senior Revenue Technician	1	1	43,866	27,982	71,848
<b>Subtotal</b>	<b>6</b>	<b>6</b>	<b>265,242</b>	<b>156,048</b>	<b>421,290</b>
<b>Treasury</b>					
Financial Analyst	1	1	74,367	33,869	108,235
<b>Subtotal</b>	<b>1</b>	<b>1</b>	<b>74,367</b>	<b>33,869</b>	<b>108,235</b>
<b>Total</b>	<b>20</b>	<b>20</b>	<b>1,294,920</b>	<b>688,790</b>	<b>1,983,710</b>

(Overtime, salaries and benefits for temporary labor are not included in the Position Information table.)

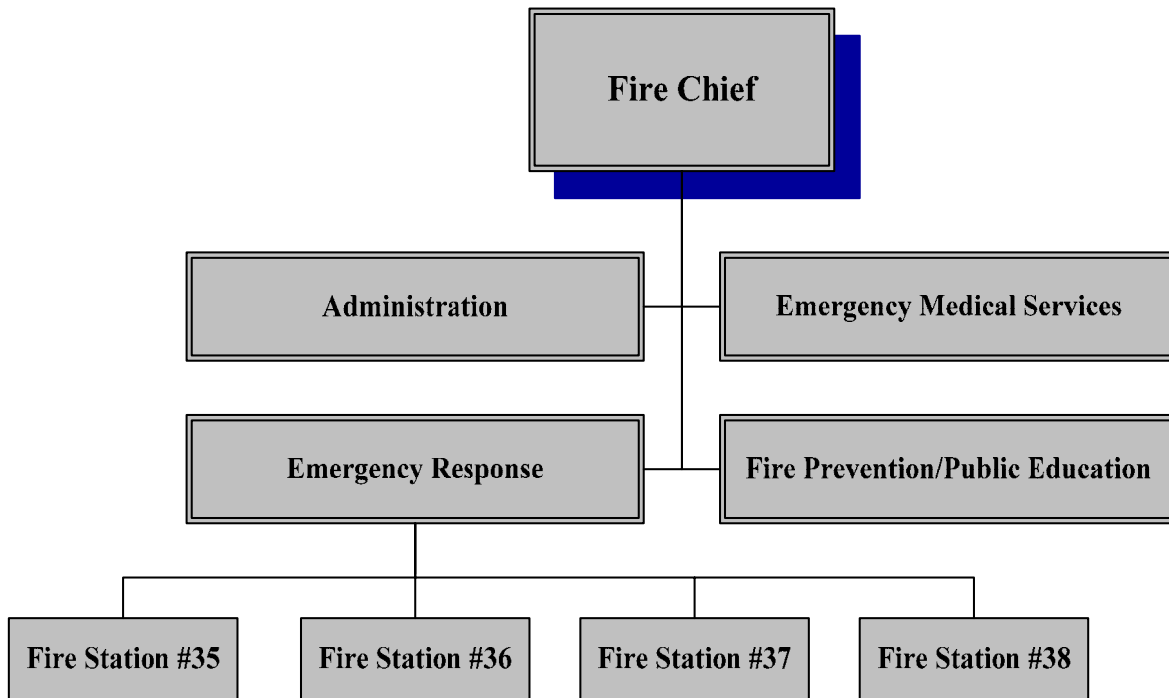
**Major Contracts** (over \$25,000)

Financial Advisory Services	\$25,000
HDL Recovery	\$42,000
Annual Financial Auditing Services <sup>1</sup>	\$56,290
County Administration Fees	\$225,000

<sup>1</sup> Increase of \$3,750 per executed contract

**Contracts** (Non-General Fund Resources)

Aerojet / South of 50	\$30,000
Solid Waste Rate Study	\$46,820
Water and Sewer Rates Fund	\$53,000
Lock Box Service	\$60,000
Print and Postage Statement	\$120,000



## *Fire*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Work Plan
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

## Mission Statement

The Folsom City Fire Department provides complete fire suppression, rescue, prevention, public education, hazardous materials response, and Emergency Medical Services (EMS) to the community. The mission of the department is to provide the highest degree of safety services in the protection of life and property. The department achieves this mission by: fostering a philosophy that values employee contributions, promoting teamwork and participation, providing the highest quality of customer service, and assuring a positive atmosphere directed towards a service-oriented delivery system with a vision for the future. This is an on-going process requiring continual effort by each member of the department.

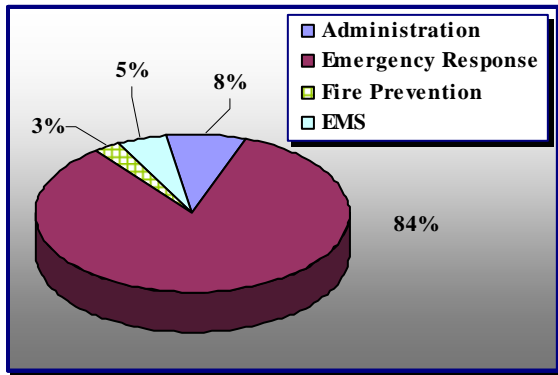
We are dedicated to customer service, both internally and externally. We respond to all requests efficiently and take pride in providing the highest level of service with an attitude of professionalism. We always consider the benefit of our services to those whom we serve.

We are committed to the City's overall mission statement by providing the highest degree of safety services in the protection of life and property. We support the needs of other City departments in order to achieve a successful community.

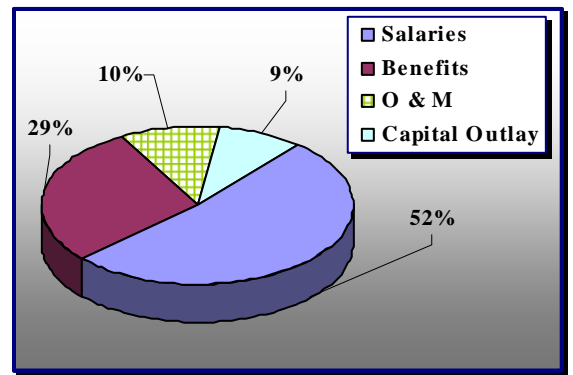
## Budget Summary

	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Proposed</u>	<u>Change</u>
<b>Expenditure</b>	<b>FY 2004-05</b>	<b>FY 2005-06</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>From</b>
					<b>05-06 Budget</b>
Salaries	\$6,308,531	\$6,898,742	\$6,789,724	\$7,990,666	15.83%
Benefits	\$3,863,694	\$3,945,260	\$3,987,882	\$4,361,102	10.54%
Operation & Maintenance	\$1,071,361	\$1,388,614	\$1,554,159	\$1,593,168	14.73%
Capital Outlay	\$67,994	\$196,000	\$410,973	\$1,356,500	592.09%
<b>Total</b>	<b>\$11,311,580</b>	<b>\$12,428,616</b>	<b>\$12,742,737</b>	<b>\$15,301,436</b>	<b>23.11%</b>
Full-Time Positions	74.00	75.00	76.00	76.00	1.33%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%
Administration	\$832,436	\$1,149,729	\$1,319,832	\$1,260,055	9.60%
Emergency Response	\$10,031,356	\$10,525,194	\$10,418,287	\$12,851,261	22.10%
Fire Prevention	\$183,632	\$278,172	\$396,462	\$441,319	58.65%
Emergency Medical Service	\$264,157	\$475,521	\$608,156	\$748,801	57.47%
<b>Total</b>	<b>\$11,311,580</b>	<b>\$12,428,616</b>	<b>\$12,742,737</b>	<b>\$15,301,436</b>	<b>23.11%</b>
<b>Funding Source</b>					
Program Revenue	\$1,561,545	\$1,260,975	\$1,658,205	\$1,732,458	37.39%
Transfers	\$0	\$0	\$20,000	\$1,185,000	100.00%
General Fund	\$9,750,035	\$11,167,641	\$11,064,532	\$12,383,978	10.89%
<b>Total</b>	<b>\$11,311,580</b>	<b>\$12,428,616</b>	<b>\$12,742,737</b>	<b>\$15,301,436</b>	<b>23.11%</b>

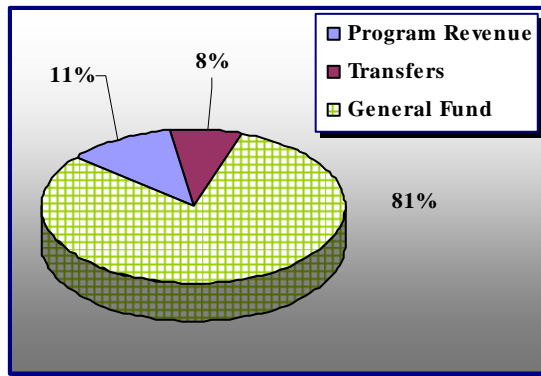
### Department by Divisions



### Department Expenditure by Category



### Department Funding Sources



## **Program Information**

### **Administration**

**\$1,260,055**

The fire administration includes all staff functions that manage the day-to-day operations of the Department. Administration manages the financial, personnel, facilities, apparatus and equipment, and policies and procedural activities that support the focus of the organization, fire and medical response.

### **Emergency Response**

**\$12,851,261**

Personnel are divided into three platoons (shifts) that work a 56-hour workweek, 24-hour shift schedule to provide a constant emergency response capability. These shifts staff each of the City's four fire stations. There are approximately 21 personnel on each shift, including supervising officers (Battalion Chiefs). These personnel staff three engine companies, two paramedic ambulances, one ladder truck, and one command vehicle. Four grass units for fighting wild land/grass fires and one mobile air unit capable of refilling portable breathing air cylinders are cross-staffed by suppression personnel. Emergency-related responsibilities include fire suppression and treatment/transportation of the sick and injured, as well as various rescue activities, including high angle rescue, confined space rescue and basic hazardous materials response. Non-emergency activities include routine personnel training and fire safety inspections of local businesses.

The Training Division develops and administers educational and training opportunities in order for emergency response personnel to maintain efficiency with evolving fire and rescue technologies.

### **Fire Prevention/Public Education**

**\$441,319**

The Fire Prevention Division is sub-divided into five functional areas: Fire Inspections, Fire Investigations, Public Education, Plan Review, and Weed Abatement.

- 1) Fire safety inspections are scheduled annually on all licensed businesses operating in the City to ensure compliance with relevant fire/building codes and life safety regulations.
- 2) Fire personnel pursue the discovery of the cause and origin of all fires resulting in injuries, death, or significant property loss, as well as the prosecution of arsonists.
- 3) Public education provides safety education to the citizens of Folsom including smoke detector and fire extinguisher awareness; Stop, Drop, and Roll; and Exit Drills In The Home (EDITH). Many of the programs focus on Folsom's youth from pre-school ages through high school. Trained fire personnel participate in a county-wide juvenile arsonists program intended to educate and re-mediate juvenile arsonists and their parents as an alternative to prosecution.
- 4) Fire safety plan review of all new buildings, development projects or improvements is performed by the cooperative efforts of the Fire Protection Engineer and the Fire Marshal.
- 5) The abatement of weeds, refuse or abandoned materials which creates a fire hazard within the City is enforced through this program.



**Emergency Medical Services (EMS)****\$748,801**

The department currently provides paramedic/Advanced Life Support (ALS) services from all stations utilizing cross-trained firefighter/paramedics. These personnel are staffed on all fire vehicles including the engine companies, ladder truck, and ambulances.

The EMS Division participates in a countywide resource deployment plan that ensures the closest available emergency crew responds to the scene of emergencies, irrespective of geopolitical boundaries. This process enables a seamless and reciprocal service delivery system. Costs associated with the provision of paramedic and ambulance services are recovered through fee-for-service charges to patients requiring transport to the various hospitals located in Sacramento County and nearby hospitals in adjacent El Dorado and Placer Counties.

The EMS Division also develops and administers various internal training curricula in order to maintain required state and local certifications of emergency personnel, as well as external education programs for the community including cardiopulmonary resuscitation (CPR) and automated external defibrillator (AED) use.

**FY 2005 – 06 Accomplishments****Administration / Emergency Response**

- Established daily staffing level for the ladder truck at four fire personnel
- Completed Standards of Response Cover, a study of response times and recommendations on the appropriate number of fire stations and fire units for effective emergency fire and medical services delivery
- Finalized closeout of the Central Business District Fire Station #35 project
- Hired Account Clerk to assist with ambulance billing
- Completed full revision of emergency response map books

**Response**

- Received grant award from Fireman's Fund Insurance Co. for a water rescue boat
- Received grant award from U.S. Department of Homeland security for 55 self-contained breathing apparatus
- Lease-purchase awarded for a Type I engine to replace Unit #407 as a front line apparatus
- Completion of over 4,000 hours of employee training by the department
- Acquired two thermal imaging cameras for use in rescue operations
- Completion of Firefighter Orientation training for seven new employees
- Completion of Fire Engineer, Fire Captain and Battalion Chief promotional recruitments
- Completion of Critical Task Analysis for the "Standards of Cover" Study performed by Citygate consultant
- Completion of over 200 state mandated fire inspections by Engine Companies
- Completion of fire station repairs at Stations 35, 36, 37, and 38
- Completion of 24 Pre-Incident Plans by Engine Companies on existing target hazards in the community
- Implementation of "Wellness-Fitness" program for all uniformed employees

**Emergency Medical Services**

- Provided CPR and AED training to all Zoo, Parks and Recreation, and Police employees
- Created a backboard retrieval program with use of CAPS personnel (Saved the City an estimated \$2,000)
- Purchased new cardiac monitors to replace aged and worn cardiac monitors
- Placed into service a new medic unit purchased from Medtec Ambulance Manufacturing
- Completed a 12-month review of all cardiac related calls to assure compliance with County Protocols
- Hired and trained a new Account Clerk II
- Tested over 100 candidates for the position of Firefighter Paramedic

**Fire Prevention / Public Education**

- Re-classification of fire inspector/plan checker position to Fire Protection Engineer
- Re-institution of company-level fire inspection program

**FY 2006 – 07 Work Plan**

*To provide appropriate levels of public safety services to protect our citizens and ensure a high level of response to any emergency. (Strategic Plan Goal VI)*

<p><b>Objective :</b>  <b>Provide emergency response units capable of advancing a fire attack line for fire control or initiating rescue procedures or providing basic life support on fire and medical related incidents. (Strategic Plan Goal VI, Objective 1)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Provide an effective response to incidents to stop the escalation of a serious fire, rescue, or hazardous materials emergencies found within adopted standards.</li> <li>• Provide an effective response force of 12 personnel via three engine companies, one truck company, plus one battalion chief to stop the escalation of a fire found within adopted standards.</li> <li>• Provide an effective response to incidents to stop the deterioration of the patient’s condition, to provide relief from further suffering and ensure the patient gets the appropriate level of definitive medical care that the situation warrants within adopted standards.</li> </ul>																						
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**Objective :**  
**Enforce regulations consistent with nationally recognized good practice for the safeguarding to a reasonable degree of life and property from the hazards of fire, explosion, and dangerous conditions arising from the storage, handling and use of hazardous materials and devices, and from conditions hazardous to life or property in the use or occupancy of buildings or premises and provisions to assist emergency response personnel.**  
*(Strategic Plan Goal VI, Objective 8)*

**Strategies:**

- Complete annual fire and life safety inspection of all City regulated occupancies.
- Complete inspection of all State mandated and regulated occupancies.

Performance Measure	Actual 2005	Projected 2006	Budget 2007
Number of fire and life safety inspections completed vs. required (as a percentage)	6%	2%	25%
Number of state mandated/regulated occupancy inspections completed vs. required (as a percentage)	19.4%	39.5%	50%

<p><b>Objective :</b>  <b>Ensure sufficient numbers of properly trained staff are available to respond to and successfully mitigate emergency incidents, to record and process presentation of workloads, and to recover costs for medical transportation services rendered. (Strategic Plan Goal VI, Objective 7)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Complete a tabulation of total incident response and average number of incidents per shift.</li> <li>• Complete annual analysis of staffing ratios for safety personnel to population.</li> <li>• Complete accurate data collection for all incidents to facilitate increased revenue collection for ambulance transportation services.</li> </ul>																						
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<p><b>Objective :</b>  <b>Provide operationally relevant policies, procedures, and guidelines through which all fire personnel can properly, efficiently, and safely perform day-to-day emergency and non-emergency activities. (Strategic Plan Goal VI, Objective 7)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Develop standardized format for Policies &amp; Procedures Manual (PPM) documentation.</li> <li>• Review current PPM, remove all obsolete sections and identify those that need to be updated.</li> <li>• Rewrite policies &amp; procedures into new format.</li> <li>• Provide draft PPM document to employees for review and comment.</li> <li>• Finalize changes to document for final adoption and distribution.</li> </ul>									
	<table border="1"> <thead> <tr> <th>Performance Measure</th> <th>Actual 2005</th> <th>Projected 2006</th> <th>Budget 2007</th> </tr> </thead> <tbody> <tr> <td>Department Policies and Procedures Manual revised, adopted, and distributed by June 2007</td> <td>N/A</td> <td>N/A</td> <td>June 2007</td> </tr> </tbody> </table>	Performance Measure	Actual 2005	Projected 2006	Budget 2007	Department Policies and Procedures Manual revised, adopted, and distributed by June 2007	N/A	N/A	June 2007	
Performance Measure	Actual 2005	Projected 2006	Budget 2007							
Department Policies and Procedures Manual revised, adopted, and distributed by June 2007	N/A	N/A	June 2007							

**FY 2006 – 07 Customer Service Levels****Customer Service Performance Indicator 1:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Fire and life safety plan check review within 15 business days	N/A	N/A	90%

**Customer Service Performance Indicator 2:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Ambulance billing processed within 30 calendar days of incident	N/A	N/A	90%

**Key Issues****Administration / Emergency Response**

- Complete an organizational staff analysis of all classifications, responsibilities, and workloads
- Recruitment process for position of Fire Chief
- Complete revision update to Departmental Policies and Procedures Manual

**Response**

- Develop and implement Standard Operating Policy Manual
- Continue on-going Labor-Management Team to improve employee-employer relations
- Completion of engine company level fire safety inspections of state mandated occupancies
- Completion of engine company level pre-incident plans
- Increase the level and frequency of Engine Companies level training programs
- Implementation of “Standards of Cover” recommendations per City Council direction
- Implement advanced supervisory training and “Succession Planning” for future officer level needs
- Completion of Strategic Goal #2 and the development of a Staffing Master Plan for the Department

**Emergency Medical Services**

- Purchase new electronic Patient Care Reporting (PCR) software
- Purchase new tablet computers to be used by field personnel with new Patient Care Reporting software
- Purchase four new cardiac monitors with 12 lead EKG capabilities
- Purchase two new powered gurneys to replace two aged and worn manual gurneys

**Prevention**

- Fire Marshal position to be permanently filled
- Recruitment and filling of Fire Prevention Officer position(s)

**Future Key Issues**

- Funding for fleet replacement, equipment, and fire facilities construction
- Recruitment of Firefighter/Paramedics to maintain staffing levels
- Development of fire and medical services delivery requirement for the Sphere of Influence development area
- Replacement of several senior officers (Captain & Battalion Chief rank) within the Department
- Maintaining adequate levels of service within all areas of the community due to increased call volume
- Additional State and Federal safety and training mandates
- Recruitment of trained employees who can serve as Firefighter-Paramedics
- Implementation of 2005-2007 Department Strategic Plan
- Pursuing Fire Department accreditation through the Commission of Fire Accreditation International
- Recruit paramedics for current vacancies and for additional positions
- Stay current with software and hardware technology
- Expanded paramedic scope of practice that may require additional advanced life support equipment
- Recruitment and filling of additional Fire Prevention Officer positions

**Position Information**

Position	FY 2005-06	FY 2006-07	Salary Estimate	Benefit	Total
<b>Fire Administration</b>					
Fire Chief	1	1	142,536	99,446	241,982
Deputy Fire Chief	2	2	260,835	173,372	434,207
Accounting Technician	1	1	53,603	31,280	84,883
Administrative Assistant	1	1	48,369	29,708	78,077
Senior Office Assistant	1	1	48,160	25,893	74,052
<b>Subtotal</b>	<b>6</b>	<b>6</b>	<b>553,502</b>	<b>359,699</b>	<b>913,201</b>
<b>Fire Emergency Medical Services</b>					
Account Clerk	1	1	32,888	23,501	56,388
Battalion Chief - Administrative (EMS)	1	1	129,577	88,029	217,606
<b>Subtotal</b>	<b>2</b>	<b>2</b>	<b>162,465</b>	<b>111,529</b>	<b>273,994</b>
<b>Emergency Response</b>					
Battalion Chief - Administrative (Training)	1	1	126,397	86,900	213,297
Battalion Chief - Suppression	3	3	395,458	268,739	664,197
Fire Captain - Suppression	12	12	1,078,793	757,251	1,836,044
Fire Engineer	12	12	948,971	685,354	1,634,325
Firefighter	35	35	2,385,881	1,643,171	4,029,052
Paramedic	2	2	144,924	105,664	250,589
Senior Equipment Mechanic	1	1	61,692	41,788	103,480
<b>Subtotal</b>	<b>66</b>	<b>66</b>	<b>5,142,117</b>	<b>3,588,867</b>	<b>8,730,983</b>
<b>Fire Prevention</b>					
Fire Marshal	1	1	112,955	76,075	189,031
Fire Protection Engineer	1	1	74,877	41,425	116,303
<b>Subtotal</b>	<b>2</b>	<b>2</b>	<b>187,833</b>	<b>117,501</b>	<b>305,333</b>
<b>Total</b>	<b>76</b>	<b>76</b>	<b>6,045,916</b>	<b>4,177,596</b>	<b>10,223,511</b>

(Overtime, salaries and benefits for temporary labor are not included in the Position Information table.)

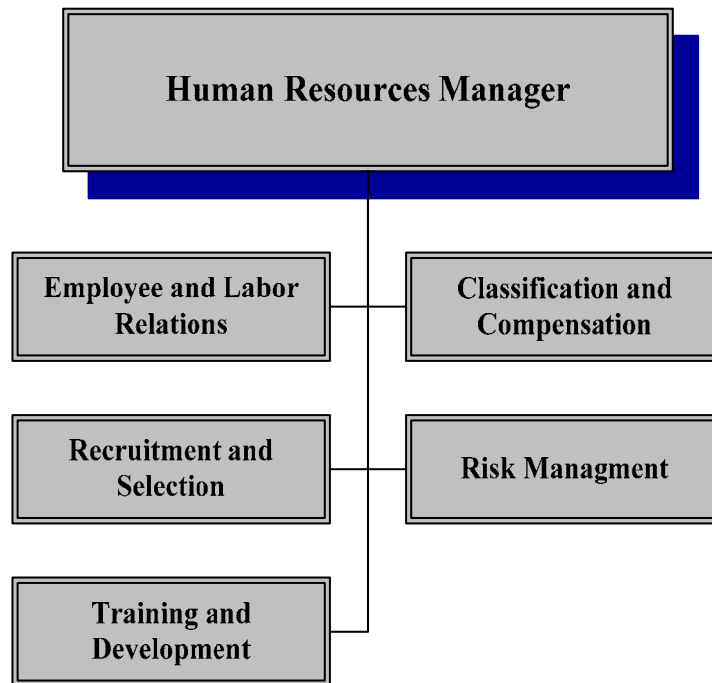
**Major Contracts** (over \$25,000)

EMS Communication Center	\$180,000
Sacramento Regional Radio	\$32,000

**New or Replacement Vehicles**

Type 1 Fire Engine	\$658,000
Type 2/3 Fire Engine	\$338,000
Ambulance	\$162,000
Fire Inspector Vehicle	\$27,000





## *Human Resources*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Work Plan
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

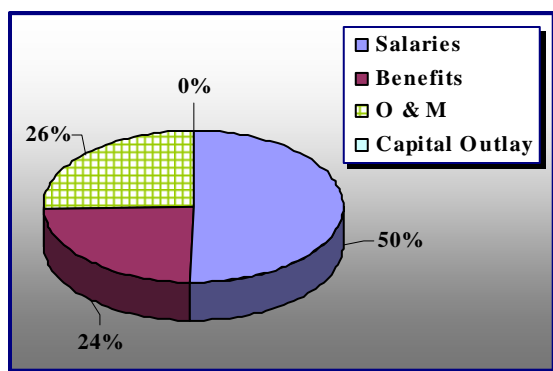
**Mission Statement**

The mission of the Human Resources Department is to provide productive use of human resources by attracting and retaining the most qualified individuals into public service; to ensure and promote quality customer service support to City officials, departments, individual employees and the general public in the administration of human resource systems in compliance with federal, state and city ordinances and regulations.

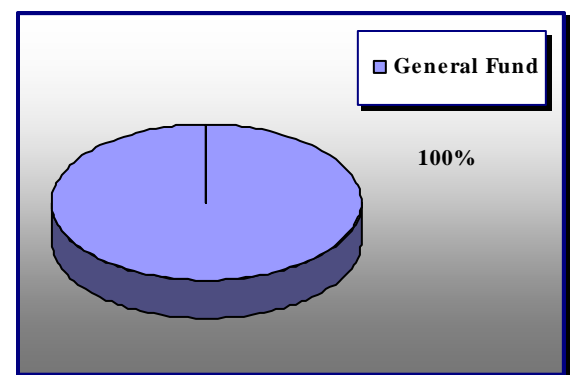
**Budget Summary**

	<b>Actual</b>	<b>Budget</b>	<b>Revised</b>	<b>Proposed</b>	<b>Change</b>
<b>Expenditure</b>	<b><u>FY 2004-05</u></b>	<b><u>FY 2005-06</u></b>	<b><u>FY 2005-06</u></b>	<b><u>FY 2006-07</u></b>	<b><u>From</u></b>
					<b><u>05-06 Budget</u></b>
Salaries	\$465,950	\$460,697	\$527,196	\$600,549	30.36%
Benefits	\$201,385	\$223,989	\$250,052	\$290,397	29.65%
Operation & Maintenance	\$131,247	\$138,453	\$235,011	\$305,671	120.78%
Capital Outlay	\$3,814	\$0	\$0	\$0	0.00%
<b>Total</b>	<b>\$802,396</b>	<b>\$823,139</b>	<b>\$1,012,258</b>	<b>\$1,196,617</b>	<b>45.37%</b>
Full-Time Positions	6.75	6.75	6.75	6.75	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%
<b>Funding Source</b>					
General Fund	\$802,396	\$823,139	\$1,012,258	\$1,196,617	45.37%
<b>Total</b>	<b>\$802,396</b>	<b>\$823,139</b>	<b>\$1,012,258</b>	<b>\$1,196,617</b>	<b>45.37%</b>

**Department Expenditure by Category**



**Department Funding Sources**



## **Program Information**

### **Human Resources**

**\$1,196,617**

The Human Resources Department is the City's centralized area for activities in support of personnel processes and human resources management. The major functions of the Human Resources Department include: Employee and Labor Relations, Classification and Compensation, Recruitment and Selection, Employee Benefits and Risk Management, and Training and Development.

## **FY 2005 – 06 Accomplishments**

- Implemented online recruitment/applicant tracking program to be phased in during Fiscal Year 2006-2007, reducing recruitment timeframes and improving outreach
- Launched Folsom University with online e-training classes for City employees
- Maintained cost savings for health benefits over CalPERS in year two of the City's PEMCHA withdrawal
- Presented Health Fair in concurrence with annual open enrollment for health benefits offering flu shots and skin cancer screening
- Trained all City employees in mandated harassment awareness, and all managers and supervisors in the legislated harassment prevention training
- Established "Office Hours" at satellite operations site (Corporation Yard) for employees access to Human Resources staff

**FY 2006 – 07 Work Plan**

*Create a strong corporate culture emphasizing customer service, professionalism, cost efficiency and accountability. (Strategic Plan Goal II)*

<p><b>Objective :</b>  <b>Reduce lost work time, improve productivity and control workers' compensation costs through bridge assignments for injured workers.</b>  <i>(Strategic Plan Goal II, Professionalism, Accountability and Employee Recognition, Objective 3)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Develop training for supervisory personnel regarding the return to work program's objectives and processes by August 2006.</li> <li>• Train 75% of supervisory staff by June 2007.</li> <li>• Establish a team by November 2006 that includes the workers' compensation third party administrator and occupational medicine medical group to better coordinate efforts to get employees back to work.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Develop training content	N/A	N/A	Complete by August 2006
	Provide training to supervisors	N/A	N/A	75% of supervisory staff trained by June 2007
Meet with medical staff and workers comp administrators	N/A	N/A	Complete by November 2006	

<p><b>Objective :</b>  <b>Increase web-based outreach to reach an increased number of people, including those with diverse backgrounds and make the City's site more accessible to people with disabilities.</b>  <i>(Strategic Plan Goal II, Customer Service, Objective 3)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Develop and implement a plan for posting employment opportunities on web sites that reach a diverse applicant pool by September 2006.</li> <li>• Develop and implement criteria of appropriate web sites on which to post employment opportunities, in an effort to reach the broadest audience by September 2006.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Web sites for reaching a diverse applicant pool are being utilized with each recruitment	N/A	N/A	Up and running September 2006
Recruiting information is in a format and available to person's with disabilities	N/A	N/A	Information formatted by September 2006	

<p><b>Objective :</b>  <b>Maximize opportunities to develop the City’s leadership and workforce via professional growth programs and succession planning.</b>  <i>(Strategic Plan Goal II, Professionalism, Accountability, and Employee Recognition, Objective 1)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Establish excellence in customer service and safety through continuous on demand training with online opportunities via Folsom U and provide incentives to encourage more staff to take advantage of the program by May 2007.</li> <li>• Develop a mentoring program to prepare employees to advance to positions that will be vacated with a significant percentage nearing retirement by May 2007.</li> <li>• Establish and define core competencies for City managers and supervisors and increase training opportunities in each competency area by June 2007.</li> </ul>																						
	<table border="1"> <thead> <tr> <th>Performance Measure</th> <th>Actual 2005</th> <th>Projected 2006</th> <th>Budget 2007</th> </tr> </thead> <tbody> <tr> <td>Develop and communicate incentives for training</td> <td>N/A</td> <td>N/A</td> <td>May 2007</td> </tr> <tr> <td>Hire consultant to establish mentoring program</td> <td>N/A</td> <td>N/A</td> <td>May 2007</td> </tr> <tr> <td>Identify core competencies for workforce leaders</td> <td>N/A</td> <td>N/A</td> <td>March 2007</td> </tr> <tr> <td>Offer training in the competency subject areas</td> <td>N/A</td> <td>N/A</td> <td>May 2007</td> </tr> </tbody> </table>			Performance Measure	Actual 2005	Projected 2006	Budget 2007	Develop and communicate incentives for training	N/A	N/A	May 2007	Hire consultant to establish mentoring program	N/A	N/A	May 2007	Identify core competencies for workforce leaders	N/A	N/A	March 2007	Offer training in the competency subject areas	N/A	N/A	May 2007
	Performance Measure	Actual 2005	Projected 2006	Budget 2007																			
	Develop and communicate incentives for training	N/A	N/A	May 2007																			
	Hire consultant to establish mentoring program	N/A	N/A	May 2007																			
Identify core competencies for workforce leaders	N/A	N/A	March 2007																				
Offer training in the competency subject areas	N/A	N/A	May 2007																				

**FY 2006 – 07 Customer Service Levels**

**Customer Service Performance Indicator 1:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Decrease the number of days elapsed from receipt of personnel requisition to delivery of candidate list to department	N/A	N/A	Target 90 days

**Customer Service Performance Indicator 2:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Increase number of injured workers returning to work via bridge assignments	N/A	N/A	Target 95% of work injuries back to work within 5 days of clearance for modified duty

**Customer Service Performance Indicator 3:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Recruitments online for access and improved timeframes	N/A	N/A	Target 50% of all recruitments online via CalOpps program

**Customer Service Performance Indicator 4:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Timely performance evaluations via Human Resources tracking and assistance for managers	N/A	N/A	Target 90% of performance evaluations completed on time

**Customer Service Performance Indicator 5:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Increase services at annual open enrollment health fair	N/A	N/A	Target 10% increase in services provided (e.g. cholesterol and blood pressure screening, etc.)

**Key Issues**

- Reduce lost work time and control worker’s compensation costs through bridge assignments
- Promote diversity in the workplace and target resources for recruiting outreach
- Continue evaluation and discussion of health benefit costs for employees and retirees
- Encourage participation in Folsom University e-training through recognition of accomplishments by employee students
- Succession planning for the Fire Department

**Future Key Issues**

- Continued evaluation of benefit programs
- Legislation affecting the workplace and employee/employer relations and regulatory compliance issues
- Leadership training and succession planning programs

**Position Information**

<b>Position</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>Salary Estimate</b>	<b>Benefit</b>	<b>Total</b>
Human Resources Director	1	1	134,858	67,518	202,376
Personnel Manager/Mgmt Analyst	1	1	122,421	57,128	179,549
Personnel Technician	3	3	172,513	94,831	267,344
Senior Management Analyst	1	1	84,018	41,642	125,660
Senior Office Assistant	0.75	0.75	44,959	20,667	65,626
<b>Total</b>	<b>6.75</b>	<b>6.75</b>	<b>558,769</b>	<b>281,787</b>	<b>840,556</b>

(Overtime, salaries and benefits for temporary labor are not included in the Position Information table.)

**Major Contracts** (over \$25,000)

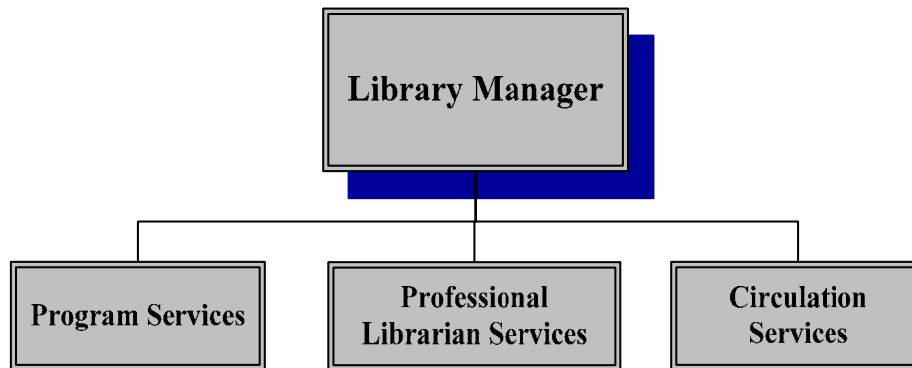
ABD Insurance	\$55,000
Batchelder Group	\$65,000

**New or Replacement Vehicles**

None	







## *Library*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Work Plan
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

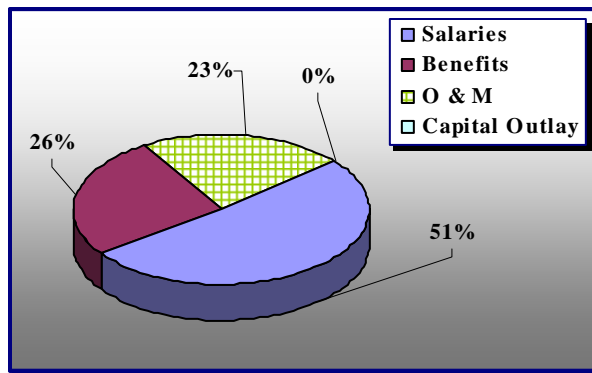
### Mission Statement

The Folsom Public Library provides materials and services to help community residents to obtain information meeting their recreational, personal, educational, and professional needs. Special emphasis is placed on stimulating young children’s interest and appreciation for reading and learning. The library supports students of the elementary and secondary levels, and serves as a learning and educational center for all residents of the community.

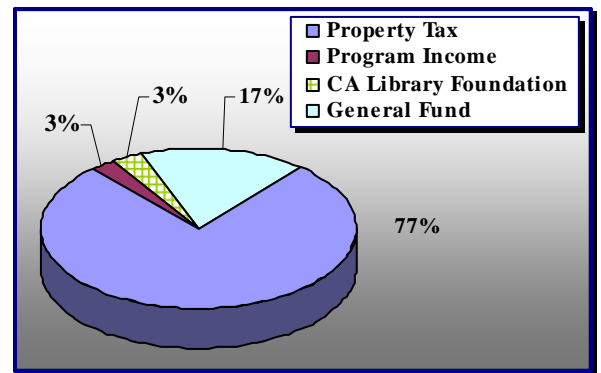
### Budget Summary

	<b>Actual</b>	<b>Budget</b>	<b>Revised</b>	<b>Proposed</b>	<b>Change From</b>
<b>Expenditure</b>	<b>FY 2004-05</b>	<b>FY 2005-06</b>	<b>FY 2005-06</b>	<b>FY 2005-06</b>	<b>05-06 Budget</b>
Salaries	\$511,220	\$606,315	\$540,142	\$766,557	26.43%
Benefits	\$229,863	\$304,486	\$277,727	\$394,199	29.46%
Operation & Maintenance	\$242,297	\$649,651	\$204,368	\$342,802	-47.23%
Capital Outlay	\$2,111	\$0	\$0	\$0	0.00%
Transfers Out	\$262,617	\$284,380	\$284,380	\$402,758	41.63%
<b>Total</b>	<b>\$1,248,108</b>	<b>\$1,844,832</b>	<b>\$1,306,617</b>	<b>\$1,906,316</b>	<b>3.33%</b>
Full-Time Positions	11.00	11.00	11.00	16.00	60.00%
Part-Time Positions	1.50	1.50	1.50	0.00	-100.00%
<b>Funding Source</b>					
Property Tax	\$1,328,441	\$1,430,168	\$1,430,168	\$1,469,599	2.76%
Program Income	\$91,038	\$45,000	\$99,099	\$50,000	11.11%
CA Library Foundation	\$98,270	\$44,664	\$102,475	\$61,717	38.18%
General Fund	\$650,000	\$325,000	\$325,000	\$325,000	0.00%
<b>Total</b>	<b>\$2,167,749</b>	<b>\$1,844,832</b>	<b>\$1,956,741</b>	<b>\$1,906,316</b>	<b>3.33%</b>

Department Expenditure by Category



Department Funding Sources



## **Program Information**

### **Library**

**\$ 1,906,316**

The Folsom Public Library is a public service organization that serves the Folsom community with professionally delivered information, education, and literary resources including a variety of print, audio, video, and electronic material provided either through the acquisition and loan of these materials or through interlibrary loans from participating libraries. In addition, the library staff provides professional information research and referral assistance to promote education, self-help, and lifelong learning in citizens of all age levels.

## **FY 2005 – 06 Accomplishments**

- Completed design, awarded construction contract, and began construction of the new main library
- Largest attended public groundbreaking in City history
- Negotiated Joint-use Library Operations and Maintenance Agreement with Folsom Cordova Unified School District (FCUSD)
- Increased Summer Reading Program attendance by 220%
- Significantly increased programs for adults with Senior First Fridays and other presentations
- All weekly story time programs (6) routinely at capacity
- Developed Teen Leadership Council and successful teen programming for first time
- Replaced all public use computer systems and maintained a record 100% access availability for library users

**FY 2006 – 07 Work Plan**

*To provide recreational and cultural services that meets the needs of our community.  
(Strategic Plan Goal VII)*

<p><b>Objective :</b>  <b>Build and expand library facilities and services for the citizens of Folsom.</b>  <i>(Strategic Plan Goal VII, Objective 1)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Complete construction of new library by November 2006.</li> <li>• Celebrate grand opening of library by January 2007.</li> <li>• Complete move plan and installation/testing by December 2006.</li> <li>• Implement plan of service in new library January 2007.</li> <li>• Meet with FCUSD on operational issues FY 2006-07.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Complete construction of the Georgia Murray Library building		September 2005	Complete by November 2006
	Coordinate and plan grand opening celebration of library		Begin July 2006	Complete by December 2006
	Complete move into the Georgia Murray Library		June 2006	Complete by December 2006
	Café bid award by City Council			October 2006
	Implement plan of service in new library including programming, staffing, & collection enhancements			January 2007
	Report to City Manager on Vista Del Lago progress		Quarterly beginning June 2006	Quarterly through June 2007
	Develop collection plan with FCUSD			Begin September 2006
	Develop staffing plan with FCUSD			Begin January 2007

**FY 2006-07 Customer Service Levels**

**Customer Service Performance Indicator 1:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Number of days to reshelv materials	4 days	3 days	2 days

**Customer Service Performance Indicator 2:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Increase number of library cards held by Folsom residents	24,000	26,000	30,000

**Customer Service Performance Indicator 3:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Public computer access availability	94%	100%	100%

**Customer Service Performance Indicator 4:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Increase number of attendees for school and group visits	425	700	1000

**Customer Service Performance Indicator 5:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Update library webpage	N/A	Monthly	Weekly

**Key Issues**

- Complete construction of new main library
- Selection of Library Café Operator
- Acquire and process opening day collection
- Complete move plan and installation/testing of library equipment in the new library
- Continue to improve coordination with (FCUSD)

**Future Key Issues**

- Operation of the new main and joint-use libraries—increasing from 7,000 to 36,000 square feet of space
- Possible expansion of library facilities to Sphere of Influence (SOI)

**Position Information**

Position	FY 2005-06	FY 2006-07	Salary Estimate	Benefit	Total
Library Manager	1	1	86,924	45,201	132,125
Librarian	2	4	182,667	104,948	287,615
Librarian - PPT	1.5	0	-	-	-
Library Assistant	5	6	162,938	112,409	275,347
Library Supervisor		1	61,353	35,909	97,262
Library Technician	2	3	99,556	59,681	159,237
Senior Office Assistant	1	1	42,824	27,791	70,615
<b>Total</b>	<b>12.5</b>	<b>16.0</b>	<b>636,262</b>	<b>385,939</b>	<b>1,022,201</b>

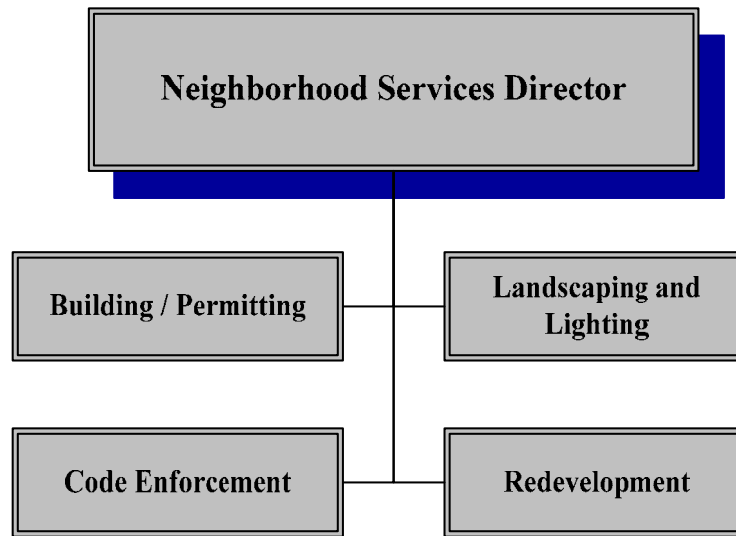
(Overtime, salaries and benefits for temporary labor are not included in the Position Information table.)

**Major Contracts** (over \$25,000)

Sacramento Public Library Circulation System	\$45,000
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**New or Replacement Vehicles**

None	
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## *Neighborhood Services*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Work Plan
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

(Due to Special Revenue Funding, Landscaping and Lighting and Redevelopment are separated into individual sections.)

## Mission Statement

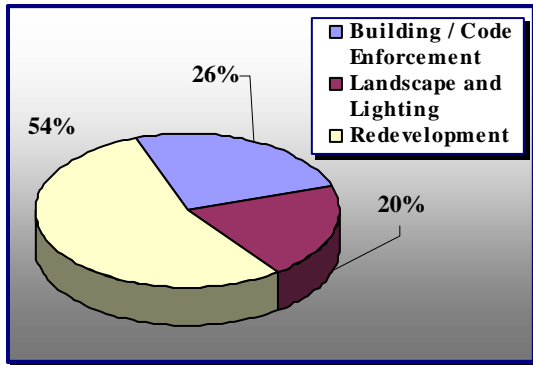
The mission of the Neighborhood Services Department is to serve as the liaison for the City Council and City Manager to all neighborhood community groups in the City of Folsom and to deliver quality services through the department divisions of Code Enforcement, Building Plan Checking and Permitting, Building Inspections, management of Lighting and Landscaping Districts, and implementation of the Redevelopment Agency's housing and redevelopment programs.

## Budget Summary

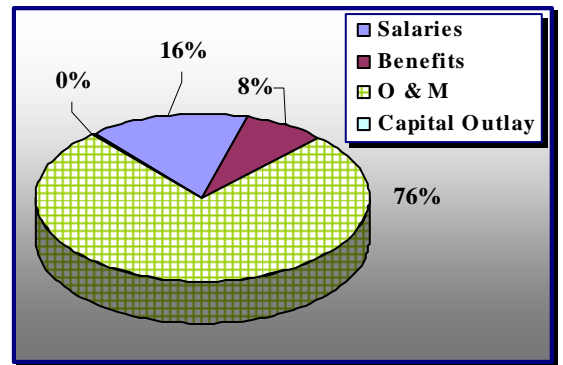
	<b>Actual</b>	<b>Budget</b>	<b>Revised</b>	<b>Base Budget</b>	<b>Change From</b>
<b>Expenditure</b>	<b><u>FY 2004-05</u></b>	<b><u>FY 2005-06</u></b>	<b><u>FY 2005-06</u></b>	<b><u>FY 2006-07</u></b>	<b><u>05-06 Budget</u></b>
Salaries	\$1,812,793	\$2,018,498	\$1,839,966	\$2,199,901	8.99%
Benefits	\$855,804	\$974,232	\$945,746	\$1,105,430	13.47%
Operation & Maintenance	\$3,488,888	\$7,282,116	\$4,547,668	\$10,829,218	48.71%
Capital Outlay	\$15,990	\$0	\$0	\$40,000	100.00%
Transfers Out	\$2,356,009	\$2,507,202	\$5,542,846	\$2,759,381	10.06%
<b>Total</b>	<b>\$8,529,484</b>	<b>\$12,782,048</b>	<b>\$12,876,226</b>	<b>\$16,933,930</b>	<b>32.48%</b>
Full-Time Positions	28.00	28.00	29.00	30.00	7.14%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%
Building / Code Enforcement	\$3,980,566	\$4,134,872	\$3,981,843	\$4,327,885	4.67%
Landscape and Lighting	\$1,536,898	\$3,115,467	\$2,603,054	\$3,343,061	7.31%
Redevelopment	\$3,012,020	\$5,531,709	\$6,291,329	\$9,262,984	67.45%
<b>Total</b>	<b>\$8,529,484</b>	<b>\$12,782,048</b>	<b>\$12,876,226</b>	<b>\$16,933,930</b>	<b>32.48%</b>
<b>Funding Source</b>					
Program Revenue	\$3,017,040	\$2,191,663	\$1,115,995	\$2,646,600	20.76%
Tax Increments	\$5,620,325	\$5,232,266	\$5,457,688	\$5,599,953	7.03%
Special Assessments	\$1,536,898	\$3,115,467	\$2,603,054	\$3,343,061	7.31%
Fund Balance	\$643,434	\$2,084,924	\$3,307,756	\$5,070,937	143.22%
Transfer From Other Funds	\$170,369	\$157,728	\$157,728	\$273,379	73.32%
<b>Total</b>	<b>\$10,988,067</b>	<b>\$12,782,048</b>	<b>\$12,642,221</b>	<b>\$16,933,930</b>	<b>32.48%</b>



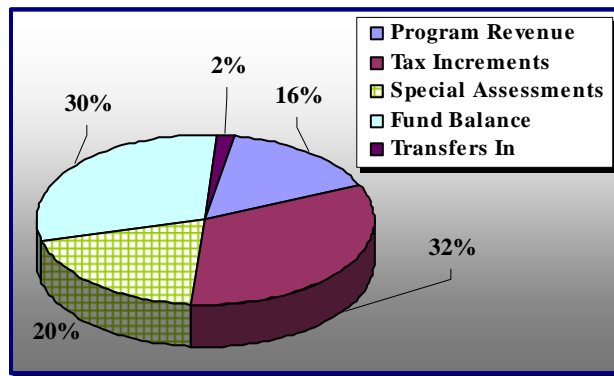
### Department by Divisions



### Department Expenditure by Category



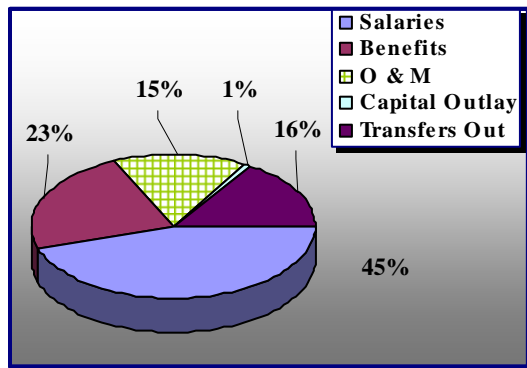
### Department Funding Sources



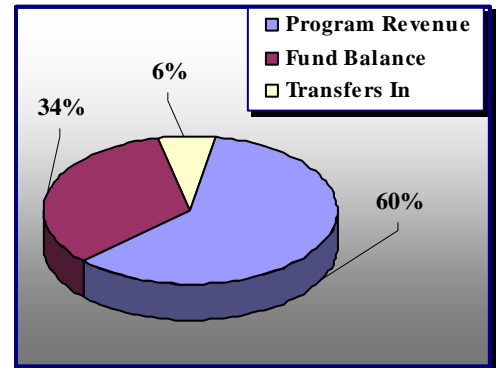
**Budget Summary of Building / Permitting and Code Enforcement**

	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Base</u>	<u>Change</u>
	<u>FY 2004-05</u>	<u>FY 2005-06</u>	<u>FY 2005-06</u>	<u>Budget</u>	<u>From</u>
<b>Expenditure</b>				<u>FY 2006-07</u>	<u>05-06 Budget</u>
Salaries	\$1,590,622	\$1,773,415	\$1,602,962	\$1,946,000	9.73%
Benefits	\$777,567	\$881,231	\$836,177	\$1,000,515	13.54%
Operation & Maintenance	\$808,536	\$622,251	\$684,729	\$656,268	5.47%
Capital Outlay	\$15,990	\$0	\$0	\$40,000	100.00%
Transfers Out	\$787,851	\$857,975	\$857,975	\$685,102	-20.15%
<b>Total</b>	<u>\$3,980,566</u>	<u>\$4,134,872</u>	<u>\$3,981,843</u>	<u>\$4,327,885</u>	<u>\$0</u>
<b>Funding Source</b>					
Program Revenue	\$2,975,350	\$2,141,663	\$1,043,747	\$2,596,600	21.24%
Fund Balance	\$89,228	\$1,835,481	\$1,922,393	\$1,457,906	-20.57%
Transfers From Other Funds	\$170,369	\$157,728	\$157,728	\$273,379	73.32%
<b>Total</b>	<u>\$3,234,947</u>	<u>\$4,134,872</u>	<u>\$3,123,868</u>	<u>\$4,327,885</u>	<u>4.67%</u>

**Department Expenditure by Category**



**Department Funding Sources**

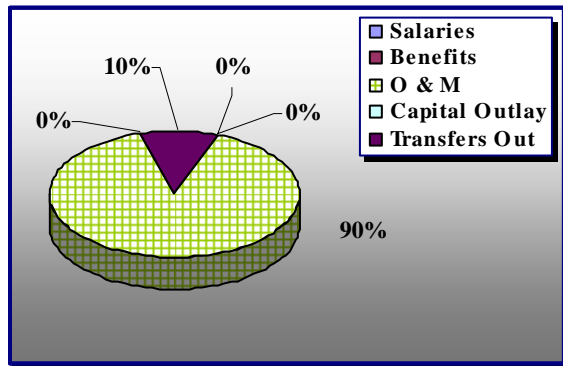


### Budget Summary of Landscaping and Lighting

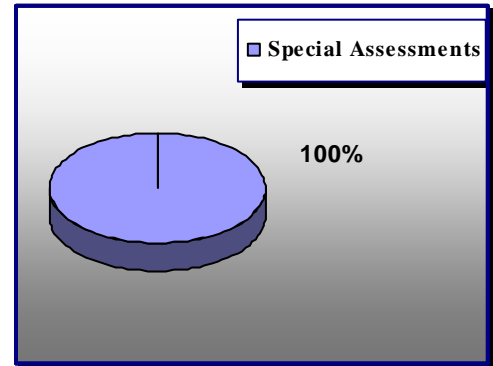
<b>Expenditure</b>	<b>Actual FY 2004-05</b>	<b>Budget FY 2005-06</b>	<b>Revised FY 2005-06</b>	<b>Base Budget FY 2005-06</b>	<b>Change From 05-06 Budget</b>
Salaries *	\$0	\$0	\$0	\$0	0.00%
Benefits	\$0	\$0	\$0	\$0	0.00%
Operation & Maintenance	\$1,243,540	\$2,916,913	\$2,404,500	\$3,010,066	3.19%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Transfer Out	\$293,358	\$198,554	\$198,554	\$332,995	67.71%
<b>Total</b>	<b>\$1,536,898</b>	<b>\$3,115,467</b>	<b>\$2,603,054</b>	<b>\$3,343,061</b>	<b>7.31%</b>
<b>Funding Source</b>					
Special Assessments	\$1,536,898	\$3,115,467	\$2,603,054	\$3,343,061	7.31%
<b>Total</b>	<b>\$1,536,898</b>	<b>\$3,115,467</b>	<b>\$2,603,054</b>	<b>\$3,343,061</b>	<b>7.31%</b>

\*Salaries and benefits for the Landscape and Lighting division are reflected in the Neighborhood Services budget.

### Department Expenditure by Category



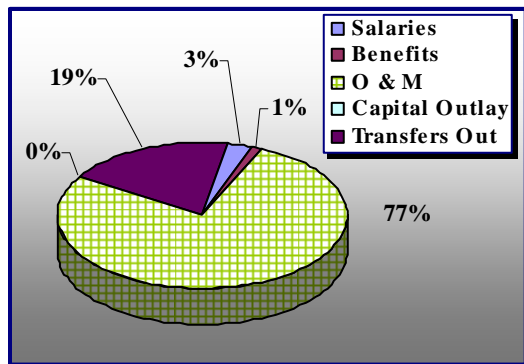
### Department Funding Sources



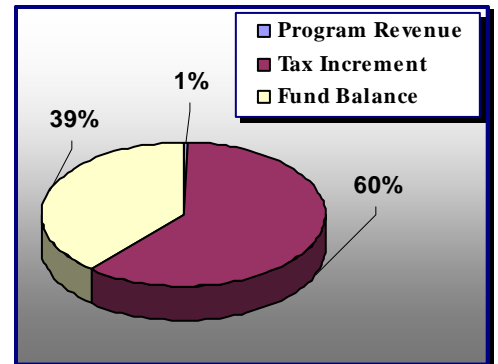
### Budget Summary of Redevelopment

	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Base</u>	<u>Change</u>
	<u>FY 2004-05</u>	<u>FY 2005-06</u>	<u>FY 2005-06</u>	<u>Budget</u>	<u>From</u>
<b>Expenditure</b>				<u>FY 2006-07</u>	<u>05-06 Budget</u>
Salaries	\$222,172	\$245,083	\$237,004	\$253,901	3.60%
Benefits	\$78,237	\$93,001	\$109,570	\$104,915	12.81%
Operation & Maintenance	\$1,436,812	\$3,742,952	\$1,458,439	\$7,162,884	91.37%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Transfers Out	\$1,274,800	\$1,450,673	\$4,486,317	\$1,741,284	20.03%
<b>Total</b>	<u>\$3,012,020</u>	<u>\$5,531,709</u>	<u>\$6,291,329</u>	<u>\$9,262,984</u>	<u>67.45%</u>
<b>Funding Source</b>					
Program Revenue	\$41,690	\$50,000	\$72,248	\$50,000	0.00%
Tax Increment	\$5,620,325	\$5,232,266	\$5,457,688	\$5,599,953	7.03%
Fund Balance	\$554,206	\$249,443	\$1,385,363	\$3,613,031	1348.44%
<b>Total</b>	<u>\$6,216,221</u>	<u>\$5,531,709</u>	<u>\$6,915,299</u>	<u>\$9,262,984</u>	<u>67.45%</u>

### Department Expenditure by Category



### Department Funding Sources



## **Program Information**

### **Building / Permitting and Code Enforcement**

**\$4,327,885**

The Building/Permitting and Code Enforcement Division reviews structural plans for code compliance and performs field inspections to insure conformity with City and State codes and regulations. The division also includes the building counter, permitting section and records maintenance.

### **Landscaping and Lighting**

**\$3,343,061**

Landscaping and Lighting Division (L&L) manages the budgets and related contracts for each of the City's Landscaping and Lighting districts (currently 24 districts) and three of the City's community facilities districts. The City's landscaping and lighting districts manage and maintain public landscaping, streetlights, irrigation systems, water features, walls, fences, 16 mini-parks, and public art within the districts.

### **Redevelopment**

**\$9,262,984**

The Folsom Redevelopment Agency is responsible for implementing a number of programs developed to assist in the elimination of blighting influences within the project area. Programs include providing funding assistance in the form of grants and loans to encourage economic development and commercial revitalization and for the improvement of public infrastructure within the project area. The second primary goal of the Redevelopment Agency is to provide a mechanism to plan and monitor affordable housing activity within the project area and the entire City.

## **FY 2005 – 06 Accomplishments**

### **Building / Permitting and Code Enforcement**

- Achievement of wireless technology for building and code enforcement
- Implementation of web page improvements to include application forms, fee schedules, and permit/inspection requirements to be downloaded
- Maintained 36-hour turnaround on general records requests and mandated required timeliness on complex records requests
- Sustained 98% next day inspection rate for this time period
- Documented all graffiti complaints within 24-hours and abated cases within 48 hours of documentation

### **Landscaping and Lighting Division**

- Successfully executed and managed contracts to complete scheduled improvements in 16 of the 22 L&L Districts
- Completed approximately 80% of the M&I projects identified in the M&I plan
- Identified key landscape and maintenance issues requiring long-term plans (central control, sidewalk fixes)
- Planted 340 new oak trees in L&L areas as part of the RT mitigation requirements

**Redevelopment**

- Seniors Helping Seniors repairs—Over 300 service calls for repairs to date
- Mobile Home Loan/Grant program—28 loans and grants made totaling \$213,340 to date
- Low Income Assistance—One grant, \$40,000 (CHOC Housing)
- Annual update of the Five-year Forecast for the Redevelopment Project Area
- Completion of Phase 1 of the Historic Revitalization Effort
- Provide \$200,000 to ADA Curb Improvements
- Participation in the Design Committee for the Sutter Street commercial area
- Adoption of the Down Payment Assistance program for first time home buyers
- Provide \$1.4 million subsidy to Mercy Senior Housing Creekside Drive project
- Provide subsidy to CHOC development for subsidy of family affordable housing on Sibley Street
- Provide \$275,000 grant to Winter Relief Transition program

**FY 2006 – 07 Work Plan**

*To ensure and promote long-term financial health of the City of Folsom. (Strategic Plan Goal I)*

*Create a strong corporate culture emphasizing customer service, professionalism, cost efficiency, and accountability. (Strategic Plan Goal II)*

*Enhance the City’s Economic and Redevelopment programs to provide a stable and diversified economic base. (Strategic Plan Goal VIII)*

<p><b>Objective :</b>  <b>Streamline plan check process for projects. (Strategic Plan Goal II, Objective 2)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Identify types of projects that qualify for a streamlined plan check process by December 2006 (Building Plan Check Division).</li> <li>• Develop a streamlined plan check process for qualifying projects by June 2006 (Building Plan Check Division).</li> </ul>			
	Performance Measure	Actual 2005	Projected 2006	Budget 2007
	Identify project types eligible for owner/builder streamline process	N/A	Complete by December 2005	N/A
	Develop streamlined plan check program for owner/builder projects	N/A	Complete by June 2006	N/A
	Identify project types eligible for Commercial Stream Line Process	N/A	N/A	Complete by December 2006
Develop streamlined plan check program	N/A	N/A	Complete by June 2007	

<p><b>Objective :</b>  <b>Enhance the quality of life through more efficient/aggressive vehicle abatement program. (Strategic Plan Goal II, Objective 2)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>Amend the Folsom Municipal Code to allow citation authority for Code Enforcement Officers by December 2006.</li> <li>Abate vehicles proactively, resulting in a reduction in calls for service by 10 percent.</li> </ul>			
	Performance Measure	Actual 2005	Projected 2006	Budget 2007
	Submit an amendment to the City Manager/City Council to amend the Folsom Municipal Code to include citation authority for Code Enforcement Officers	N/A	Complete by December 2006	Complete by December 2006
	Number of vehicle abatement calls per service	N/A	80/month	120/month
CLETS access obtained		N/A	N/A	Complete by June 2007

<p><b>Objective :</b>  <b>Improve economic and redevelopment conditions in the historic district. (Strategic Plan Goal VIII, Objective 1)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>Identify list of needed improvements by December 2006.</li> <li>Identify costs and funding source for needed improvements by 2006.</li> <li>Prioritize needed improvements by December 2006.</li> <li>Implement at least three needed improvements by June 2007.</li> </ul>			
	Performance Measure	Actual 2005	Projected 2006	Budget 2007
	Generate list of needed improvements	N/A	50% Completed	Complete by December 2006
	Generate list of improvement costs and funding source	N/A	50% Completed	Complete by December 2006
	Generate list of prioritized projects	N/A	50% Completed	Complete by December 2006
Implement three priority projects	N/A	N/A	Complete by June 2007	

<b>Objective :</b> <b>Enhance quality of life through effective implementation of landscaping and lighting district contracts. (Strategic Plan Goal I, Objective 3)</b>	<b>Strategies:</b> <ul style="list-style-type: none"> <li>Enhance and improve public areas within landscaping and lighting districts.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Develop new partnerships with local businesses to accelerate completion of high priority improvements projects	N/A	10% Completed	Complete by June 2007
	Identify areas needing irrigation analysis and upgraded irrigation systems to improve water efficiency	N/A	N/A	Complete by June 2007
	Identify future high priority enhancement projects in the Maintenance and Enhancement Program	N/A	N/A	Complete by June 2007

**FY 2006 – 07 Customer Service Levels**

**Customer Service Performance Indicator 1: All Divisions**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Percentage of phone calls / e-mails returned within 24 hours in all divisions ( Target 95% )	N/A	N/A	95%

**Customer Service Performance Indicator 2: Building Inspections**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Percentage of next day inspections completed ( Target 95% )	97%	96%	96%

**Customer Service Performance Indicator 3: Code Enforcement**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Abate graffiti within 48 hours after receipt of complaint or knowledge of graffiti ( Target 98% )	98%	99%	100%



**Customer Service Performance Indicator 4: Building Plan-Check**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Complete plan-check review within 20 day timeframe ( Target 85% )	77%	78% To Date	85%

**Key Issues**

**Building / Permitting and Code Enforcement**

- Recruit and fill necessary plan check positions to meet turn-around time and over the counter plan checks
- Employ limited term inspection personnel for the Broadstone Mall and the Railroad Block improvements
- Convert all recently closed permits from paper to digital format within three weeks of closed date
- Implement program(s) to track division activities to improve quality management

**Landscape and Lighting**

- Continue integrating M&I Plan into landscape maintenance functions and/or new contracts
- Identify list of new maintenance needs in districts (tree care, centralized system, graffiti abatement, infrastructure replacement)
- Prioritize areas requiring analysis to maximize water efficiency—create work plans
- Identify districts requiring additional revenue to maintain current level of service (i.e. ARC North)

**Redevelopment**

- On-going management and funding Historic Sutter Street Revitalization Program
- Participation on the RR Block development team
- Development of parking management plan for Sutter Street commercial area
- Development of Affordable Housing Community on Sibley Street property by CHOC Housing
- Continued Implementation of Inclusionary Housing program including subsidy programs and qualification of home buyer
- Continued implementation of the Down Payment Assistance Program for first time homebuyers

**Future Key Issues**

**Building / Permitting and Code Enforcement**

- Staffing levels at build-out
- Provide facilities to accommodate a single location for the entire Neighborhood Services Department
- Provide 100% conversion to paperless for all Building Division related records

**Landscaping and Lighting**

- Explore and discuss long-term options for landscaping and lighting districts (such as city-wide district)

- Explore decentralizing City L&L irrigation controllers (computerized system, relays, requires funds)

### Redevelopment

- Policy for requests of redevelopment funds
- Development of Railroad Block Site into a progressive and unique mixed-use project
- Marketing program for increased financial stability of East Bidwell commercial district
- Acquisition and clean-up of Corporation Yard

## Position Information

Position	FY 2005-06	FY 2006-07	Salary Estimate	Benefit	Total
<b>Administration/Neighborhood Services</b>					
Neighborhood Services Director	1	1	125,532	58,349	183,881
Administrative Assistant	1	1	48,415	29,734	78,149
Building Inspector I	1	1	47,208	31,551	78,759
Building Inspector II	8	8	485,848	270,251	756,099
Building Inspector Supervisor	1	1	82,617	48,076	130,693
Building Plan Checker	3	3	194,669	101,878	296,547
Building Plans Coordinator	1	1	58,583	26,038	84,621
Building Technician	2	2	86,276	48,455	134,731
Chief Building Official	1	1	71,024	43,206	114,230
Code Enforcement Officer	1	1	58,817	27,588	86,405
Code Enforcement Technician	1	1	46,089	25,839	71,928
Management Analyst	1	1	82,044	44,521	126,565
Plan Check Engineer	1	1	80,250	42,392	122,643
Principal Planner	1	1	95,196	48,574	143,770
Senior Code Enforcement Officer	1	1	78,312	46,106	124,417
Senior Engineer	1	1	82,227	42,552	124,778
<b>Subtotal</b>	<b>26</b>	<b>26</b>	<b>1,723,107</b>	<b>935,110</b>	<b>2,658,217</b>
<b>Lighting &amp; Landscaping</b>					
Construction Inspector II	0	1	47,208	30,859	78,067
Lighting & Landscape District Manager	1	1	86,333	45,100	131,433
<b>Subtotal</b>	<b>1</b>	<b>2</b>	<b>133,541</b>	<b>75,959</b>	<b>209,500</b>
<b>Redevelopment</b>					
Administrative Assistant	1	1	57,071	32,739	89,810
Residential Programs Specialist	1	1	73,173	35,251	108,424
<b>Subtotal</b>	<b>2</b>	<b>2</b>	<b>130,245</b>	<b>67,990</b>	<b>198,234</b>
<b>Total</b>	<b>29</b>	<b>30</b>	<b>1,986,893</b>	<b>1,079,058</b>	<b>3,065,951</b>

(Overtime, salaries and benefits for temporary labor are not included in the Position Information table.)

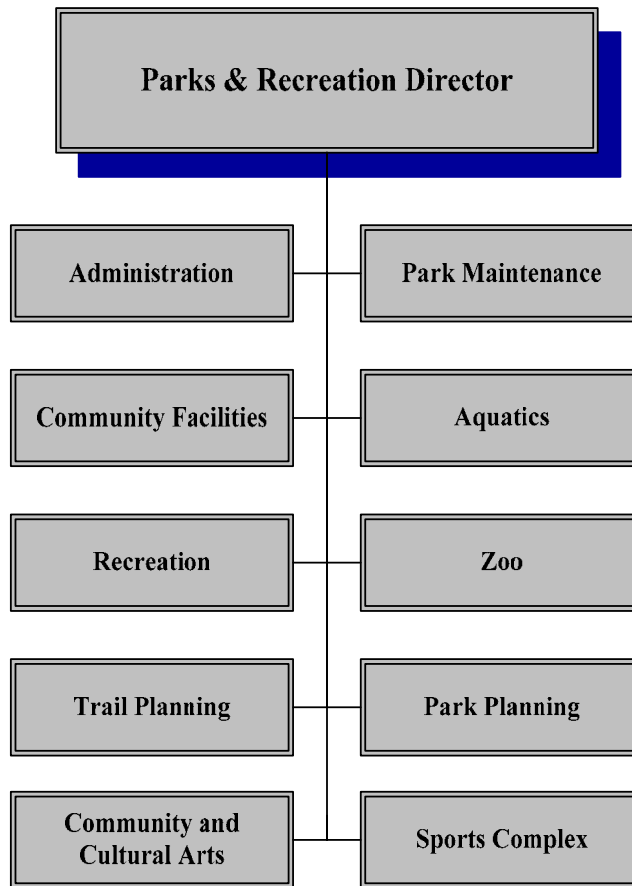
**Major Contracts** (over \$25,000)

Landscape Maintenance Contracts A & B	\$1,914,088
Rodent Control	\$37,500
District Engineers Reports & Assessment Reviews	\$31,000
Streetlight Maintenance	\$30,000
Historic District Revitalization	\$50,000
Streetscape Design Consultant	\$75,000
Traffic and Circulation Consultant	\$50,000
Parking Management Consultant	\$25,000

**New or Replacement Vehicles**

Sedan – SAVSA	\$17,000
¾ Ton Truck – L&L	\$25,200





## *Parks & Recreation*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Work Plan
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

(Due to Enterprise Funding, Aquatics, Community Center, Recreation, and the Sports Complex having separate budget summary sections.)

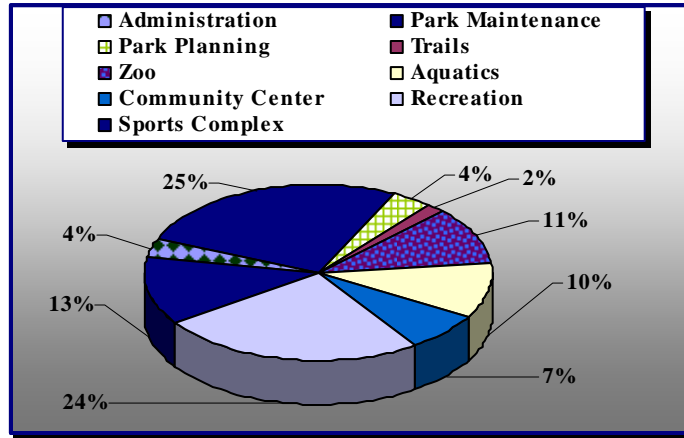
## Mission Statement

The Parks and Recreation Department is committed to establishing and maintaining facilities, parks and services that enhance the quality of life for all ages, cultural origins, and abilities. As stewards of the public trust, it is the department's purpose to reflect the changing human needs of our community.

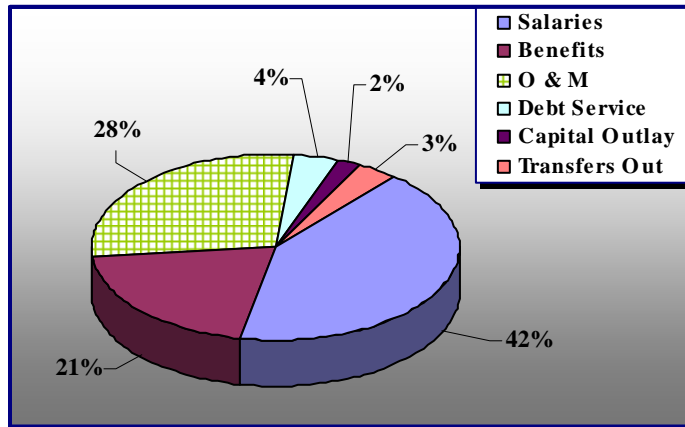
## Budget Summary (All Funding Sources)

	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Base Budget</u>	<u>Change From</u>
<b>Expenditure</b>	<b>FY 2004-05</b>	<b>FY 2005-06</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>05-06 Budget</b>
Salaries	\$4,278,166	\$4,472,695	\$4,398,830	\$5,175,727	15.72%
Benefits	\$2,149,247	\$2,268,845	\$2,237,391	\$2,537,800	11.85%
Operation & Maintenance	\$2,728,369	\$2,844,886	\$3,148,133	\$3,483,327	22.44%
Debt Service	\$0	\$0	\$0	\$500,000	100.00%
Capital Outlay	\$137,863	\$187,999	\$188,907	\$247,839	31.83%
Transfers Out	\$270,041	\$458,204	\$453,850	\$430,718	-6.00%
<b>Total</b>	<b>\$9,563,685</b>	<b>\$10,232,629</b>	<b>\$10,427,111</b>	<b>\$12,375,411</b>	<b>20.94%</b>
Full-Time Positions	63.00	63.75	66.30	66.30	4.00%
Part-Time Positions	4.50	4.50	6.15	5.35	18.89%
Administration	\$334,505	\$423,710	\$435,026	\$441,088	4.10%
Park Maintenance	\$2,740,746	\$2,922,474	\$2,952,534	\$3,197,955	9.43%
Park Planning	\$379,718	\$479,678	\$410,528	\$454,396	-5.27%
Trails	\$191,312	\$218,398	\$217,726	\$227,050	3.96%
Zoo	\$1,291,878	\$1,258,116	\$1,316,945	\$1,302,532	3.53%
Aquatics	\$1,245,721	\$1,195,171	\$1,221,926	\$1,247,197	4.35%
Community Center	\$713,486	\$817,974	\$795,945	\$886,623	8.39%
Recreation	\$2,666,318	\$2,917,108	\$2,746,992	\$3,061,814	4.96%
Sports Complex	\$0	\$0	\$329,488	\$1,556,756	100.00%
<b>Total</b>	<b>\$9,563,685</b>	<b>\$10,232,629</b>	<b>\$10,427,111</b>	<b>\$12,375,411</b>	<b>20.94%</b>
<b>Funding Source</b>					
Revenues - Zoo	\$335,484	\$237,070	\$227,777	\$268,640	13.32%
Revenues - Aquatics	\$711,554	\$688,733	\$706,591	\$728,598	5.79%
Revenues - Community Ctr	\$323,638	\$319,000	\$315,500	\$319,000	0.00%
Revenues - Recreation	\$1,512,084	\$1,689,206	\$1,452,427	\$1,537,314	-8.99%
Revenues - Sports Complex	\$0	\$0	\$333,000	\$1,045,513	100.00%
Park Improvements	\$379,718	\$479,678	\$410,528	\$454,396	-5.27%
General Fund	\$4,222,957	\$4,491,078	\$4,599,904	\$4,811,394	7.13%
Transfers - Other	\$0	\$0	\$0	\$511,243	100.00%
Transfers - General Fund	\$1,774,037	\$2,327,864	\$2,327,864	\$2,699,313	15.96%
<b>Total</b>	<b>\$9,259,472</b>	<b>\$10,232,629</b>	<b>\$10,373,591</b>	<b>\$12,375,411</b>	<b>20.94%</b>

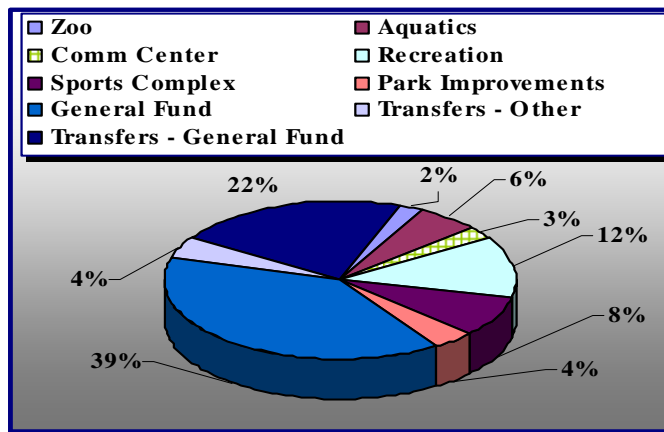
### Department by Divisions



### Department Expenditure by Category



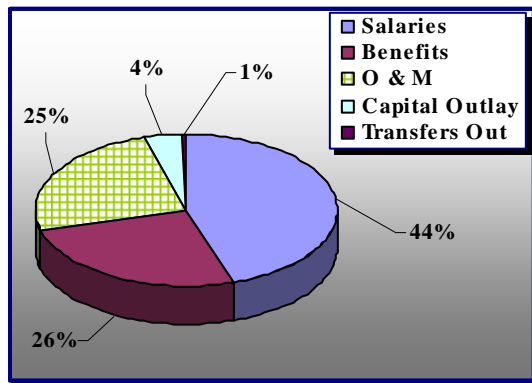
### Department Funding Sources



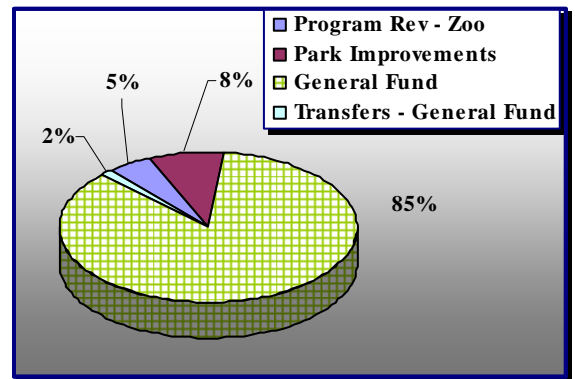
## Budget Summary of Administration, Parks, Trails and Zoo

Expenditure	Actual FY 2004-05	Budget FY 2005-06	Revised FY 2005-06	Base Budget FY 2006-07	Change From 05-06 Budget
Salaries	\$2,297,186	\$2,415,614	\$2,363,603	\$2,530,879	4.77%
Benefits	\$1,311,063	\$1,406,528	\$1,368,957	\$1,456,199	3.53%
Operation & Maintenance	\$1,167,127	\$1,268,207	\$1,394,598	\$1,392,349	9.79%
Capital Outlay	\$103,695	\$170,550	\$168,478	\$205,150	20.29%
Transfers Out	\$59,087	\$41,477	\$37,123	\$38,444	-7.31%
<b>Total</b>	<b>\$4,938,159</b>	<b>\$5,302,376</b>	<b>\$5,332,759</b>	<b>\$5,623,021</b>	<b>6.05%</b>
Administration	\$334,505	\$423,710	\$435,026	\$441,088	4.10%
Park Maintenance	\$2,740,746	\$2,922,474	\$2,952,534	\$3,197,955	9.43%
Park Planning	\$379,718	\$479,678	\$410,528	\$454,396	-5.27%
Trails	\$191,312	\$218,398	\$217,726	\$227,050	3.96%
Zoo	\$1,291,878	\$1,258,116	\$1,316,945	\$1,302,532	3.53%
<b>Total</b>	<b>\$4,938,159</b>	<b>\$5,302,376</b>	<b>\$5,332,759</b>	<b>\$5,623,021</b>	<b>6.05%</b>
<b>Funding Source</b>					
Revenues - Zoo	\$335,484	\$237,070	\$227,777	\$268,640	13.32%
Park Improvements	\$379,718	\$479,678	\$410,528	\$454,396	-5.27%
General Fund	\$4,222,957	\$4,491,078	\$4,599,904	\$4,811,394	7.13%
Transfers - General Fund	\$0	\$94,550	\$94,550	\$88,591	-6.30%
<b>Total</b>	<b>\$4,938,159</b>	<b>\$5,302,376</b>	<b>\$5,332,759</b>	<b>\$5,623,021</b>	<b>6.05%</b>

### Department Expenditure by Category



### Department Funding Sources

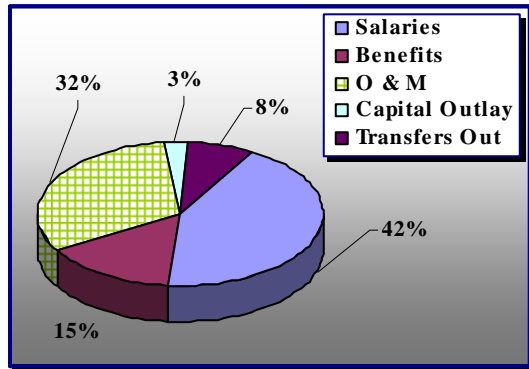




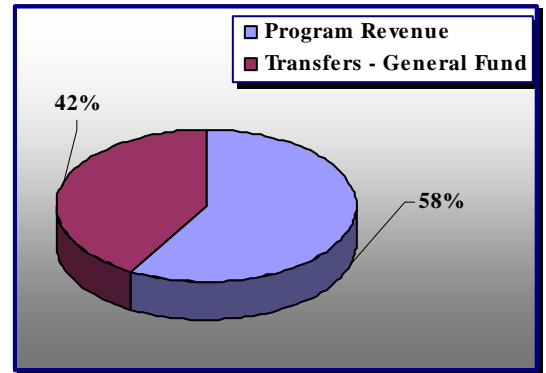
### Budget Summary of Aquatics

	Actual <u>FY 2004-05</u>	Budget <u>FY 2005-06</u>	Revised <u>FY 2005-06</u>	Base Budget <u>FY 2006-07</u>	Change From <u>05-06 Budget</u>
<b>Expenditure</b>					
Salaries	\$529,212	\$519,020	\$437,304	\$538,063	3.67%
Benefits	\$183,602	\$168,155	\$176,996	\$185,930	10.57%
Operation & Maintenance	\$441,487	\$382,461	\$479,112	\$395,589	3.43%
Capital Outlay	\$34,167	\$17,449	\$20,429	\$32,789	87.91%
Transfers Out	\$57,254	\$108,086	\$108,086	\$94,826	-12.27%
<b>Total</b>	<u>\$1,245,721</u>	<u>\$1,195,171</u>	<u>\$1,221,926</u>	<u>\$1,247,197</u>	<u>4.35%</u>
<b>Funding Source</b>					
Program Revenue	\$711,554	\$688,733	\$706,591	\$728,598	5.79%
Transfers - General Fund	\$417,278	\$506,438	\$506,438	\$518,599	2.40%
<b>Total</b>	<u>\$1,128,832</u>	<u>\$1,195,171</u>	<u>\$1,213,029</u>	<u>\$1,247,197</u>	<u>4.35%</u>

Department Expenditure by Category



Department Funding Sources



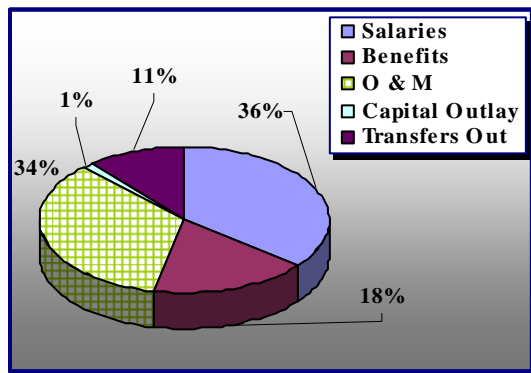
### Budget Summary of Community Center

<b>Expenditure</b>	<b>Actual FY 2004-05</b>	<b>Budget FY 2005-06</b>	<b>Revised FY 2005-06</b>	<b>Base Budget FY 2006-07</b>	<b>Change From 05-06 Budget</b>
Salaries	\$295,327	\$299,383	\$310,365	\$315,964	5.54%
Benefits	\$142,320	\$153,348	\$160,146	\$157,757	2.88%
Operation & Maintenance	\$246,405	\$277,402	\$237,592	\$305,220	10.03%
Capital Outlay	\$0	\$0	\$0	\$9,900	100.00%
Transfers Out	\$29,434	\$87,841	\$87,841	\$97,782	11.32%
<b>Total</b>	<b>\$713,486</b>	<b>\$817,974</b>	<b>\$795,945</b>	<b>\$886,623</b>	<b>8.39%</b>

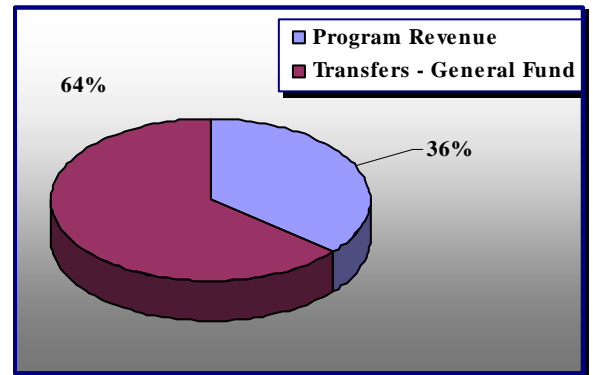
  

<b>Funding Source</b>	<b>Actual FY 2004-05</b>	<b>Budget FY 2005-06</b>	<b>Revised FY 2005-06</b>	<b>Base Budget FY 2006-07</b>	<b>Change From 05-06 Budget</b>
Program Revenue	\$323,638	\$319,000	\$315,500	\$319,000	0.00%
Transfers - General Fund	\$269,023	\$498,974	\$498,974	\$567,623	13.76%
<b>Total</b>	<b>\$592,661</b>	<b>\$817,974</b>	<b>\$814,474</b>	<b>\$886,623</b>	<b>8.39%</b>

#### Department Expenditure by Category



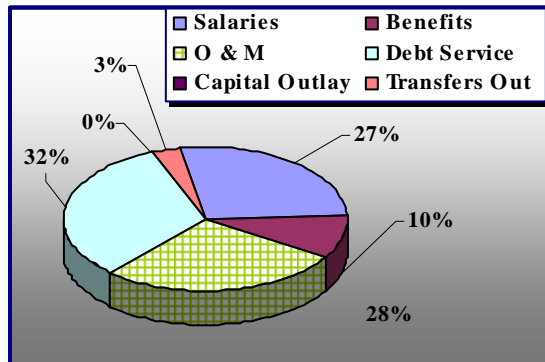
#### Department Funding Sources



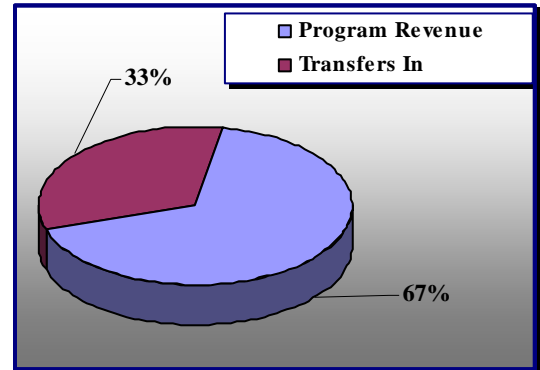
### Budget Summary of Sports Complex

	Actual FY 2004-05	Budget FY 2005-06	Revised FY 2005-06	Base Budget FY 2006-07	Change From 05-06 Budget
<b>Expenditure</b>					
Salaries	\$0	\$0	\$77,072	\$418,818	443.41%
Benefits	\$0	\$0	\$10,632	\$152,686	1336.17%
Operation & Maintenance	\$0	\$0	\$241,785	\$433,355	79.23%
Debt Service	\$0	\$0	\$0	\$500,000	100.00%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Transfers Out	\$0	\$0	\$0	\$51,897	100.00%
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$329,488</b>	<b>\$1,556,756</b>	<b>372.48%</b>
<b>Funding Source</b>					
Program Revenue	\$0	\$0	\$333,000	\$1,045,513	213.97%
Transfers In	\$0	\$0	\$0	\$511,243	100.00%
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$333,000</b>	<b>\$1,556,756</b>	<b>367.49%</b>

Department Expenditure by Category



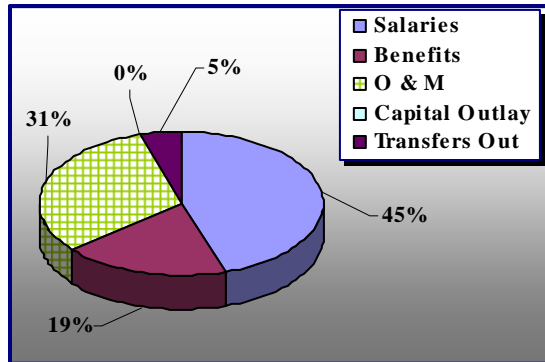
Department Funding Sources



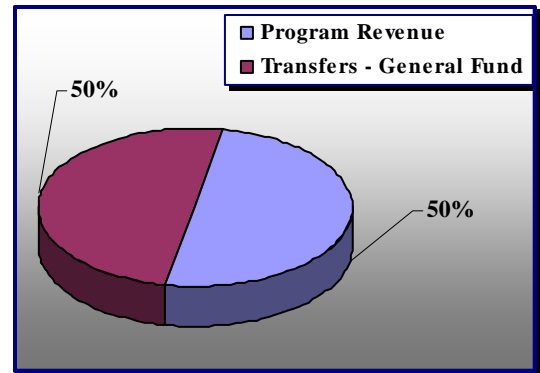
### Budget Summary of Recreation

	Actual	Budget	Revised	Base Budget	Change From
	<u>FY 2004-05</u>	<u>FY 2005-06</u>	<u>FY 2005-06</u>	<u>FY 2006-07</u>	<u>05-06 Budget</u>
<b>Expenditure</b>					
Salaries	\$1,156,442	\$1,238,678	\$1,210,486	\$1,372,003	10.76%
Benefits	\$512,261	\$540,814	\$520,660	\$585,228	8.21%
Operation & Maintenance	\$873,350	\$916,816	\$795,046	\$956,814	4.36%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Transfers Out	\$124,266	\$220,800	\$220,800	\$147,769	-33.08%
<b>Total</b>	<u>\$2,666,318</u>	<u>\$2,917,108</u>	<u>\$2,746,992</u>	<u>\$3,061,814</u>	<u>4.96%</u>
<b>Funding Source</b>					
Program Revenue	\$1,512,084	\$1,689,206	\$1,452,427	\$1,537,314	-8.99%
Transfers - General Fund	\$1,087,736	\$1,227,902	\$1,227,902	\$1,524,500	24.15%
<b>Total</b>	<u>\$2,599,820</u>	<u>\$2,917,108</u>	<u>\$2,680,329</u>	<u>\$3,061,814</u>	<u>4.96%</u>

Department Expenditure by Category



Department Funding Sources



## **Program Information**

### **Administration \$441,088**

The Administration Division is responsible for providing and maintaining comprehensive parks and recreation services to the community as authorized by the City Council. The division supports two City Council-appointed commissions: Parks and Recreation Commission, and Folsom Arts and Cultural Commission, with a diversity of operations ranging from Arts and Athletics to Zoo. Administration also provides direction to other department divisions towards achievement of annual program objectives, budget expenditures, and capital improvement programs.

### **Aquatics \$1,247,197**

The Aquatic Center is a year round facility providing a wide variety of recreational and educational programs for the community of Folsom. The facility is the home of the year round USS swim team, Sierra Marlins, as well as the Folsom Sea Otters. During FY 05-06, the Aquatic Center reached the 1,000,000 visitor mark since opening in 2001. The facility operates from 5AM-9PM daily and currently offers over 70,000 hours of Aquatic programming.

### **Community Facilities \$886,623**

The Community Facilities division is responsible for the management, scheduling, operation, and maintenance of City buildings including the Community Center, Rotary Clubhouse, Veterans Hall, R.G. Smith Clubhouse, Murer House, Senior and Arts Center, and the Hinkle Creek Nature Center. This division also schedules the reservations at six City park facilities and the Rodeo Arena. Additional responsibilities include Department-wide fleet management and special event permits.

### **Cultural and Community Services \$1,438,413**

The Community and Cultural Services Division provides staff support for the Arts and Cultural Commission, Sister City Program, Murer House Foundation, Veterans Recognition Ad Hoc Committee, department-wide marketing, promotions, and clerical services. Additionally, this division provides a variety of recreational programs and services for the pre-school through senior age range, including community special events.

### **Park Maintenance \$3,197,955**

The Park Maintenance Division is responsible for the maintenance and upkeep of all parklands, including playground maintenance. Parks crew mow, clean restrooms, repair irrigation; apply fertilizer and herbicides, and correct vandalism, etc. Parks crew also performs trail maintenance on publicly-owned, pedestrian and bicycle trails. There are 300+ acres of open space that the Parks Division also maintains.

**Park Planning****\$454,396**

This division is responsible for administration of the park planning, design, and construction document preparation process in accordance with the adopted Parks and Recreation Master Plan, Parks and Recreation Commission recommendations, and the City Council policies for parks and recreation facility capital improvement projects. The functions of this division support the achievement of Strategic Goal VII.

**Recreation****\$3,061,814**

The Recreation Division is responsible for coordinating the City's recreational activities, leagues, programs, and special events. Additionally, the division coordinates the scheduling of the community's youth sports leagues and their relationship with the Folsom Cordova Unified School District (FCUSD) Joint Use agreement. Staff continues to enhance and/or leverage additional recreational services through partnerships/sponsorships with local businesses, community groups and or individual volunteers.

**Sports Complex****\$1,556,756**

The Folsom Sports Complex provides a variety of recreational activities for youth and adults, including sports leagues, camps, indoor batting cages, dance classes, a cafe, an arcade, and meeting rooms. A Teen Center designed for graduated eighth graders through high school opened in May and a new pre-school program will begin in the fall. The Folsom Sports Complex operates daily 10am-11pm and currently offers a full schedule of leagues, camps, clinics and tournaments, as well as opportunities for drop-in play. The location provides easy access from many neighborhoods and schools.

**Trail Planning****\$227,050**

This division has primary responsibility for implementation of the goals and objectives included in the adopted Bikeway Master Plan. Fulfillment of these goals requires significant grant writing, land acquisition and coordination of development projects within the city. Staff administers the design, bidding and construction process of trail-related capital improvement projects authorized each year by the City Council.

**Zoo****\$1,302,532**

The Zoo Sanctuary Division teaches and promotes responsible human behavior toward all animals. This mission is pursued through the rescue, humane care and housing, and exhibit of wildlife and companion animals; educational classes, events and programs on site and via outreach; a passive and safe recreational destination for all demographic groups; a progressive media relations campaign, and cooperative relationships with animal oriented agencies and organizations.

## **FY 2005 – 06 Accomplishments**

### **Administration**

- Acquisition of the Folsom Sports Complex for community recreation needs
- Completed the funding plan for the Seniors and Arts Center
- Received two "Awards of Excellence" from CPRS for recreation programming
- Developed plans for a volunteer-built off-leash dog park at Cummings Park
- Increased revenue to the Renovation Fund through park site license / lease agreements

### **Aquatics**

- Recreation and lap swim fee increase was implemented in May 2005
- Renegotiated Sierra Marlins contract with moderate fee increases
- Reached the one million visitor mark and held the "Thanks a Million Celebration"
- Renegotiated the Folsom Sea Otters Contract
- Passed all four Ellis and Associates safety audits with "meets standards" or better in all categories

### **Community Center**

- Began full operations and maintenance at the Senior and Arts Center and the Hinkle Creek Center
- Re-evaluated fee increases and policy changes and proposed updated recommendations to the City Council
- Implemented changes to the current catering policy that will allow for one on-site caterer
- Renewed the lease with the Folsom VFW at the Veterans Hall
- Established a lease for use of the Rodeo Arena

### **Cultural and Community Services**

- Completed design concepts for the seniors and arts center
- Received CPRS Award of Excellence for the "Get Fit" program
- Developed new policies and financial tracking system for the teen center snack bars
- Completed workshops with the public to develop program desires for the seniors and arts center
- Increased revenues in all youth programming areas including: Fun Factory, Vacation Zone, Specialty Camps, Summer Cave
- Secured over \$92,300 in cash sponsorships and more than \$25,000 in kind donations, totaling \$117,300

### **Park Maintenance**

- Maintained additional 4+ miles of Trails with existing budget/staff
- Absorbed 30+ additional acres of open space firebreak along Oak Parkway Trail within existing budget
- Installed a booster pump at Ed Mitchell Park and improved soccer field conditions
- Completed detailed park inventory for all sites for work scheduling purposes

### **Parks Planning**

- Completed the Nisenan Community Park environmental review and Master Development Plan
- Initiated and completed construction of the cross country trail bridge at Willow Hills Reservoir
- Initiated and completed the environmental review, Master Development Plan, and Phase 1 improvements at Willow Hills Reservoir Community Park (track & field throwing area).

- Initiated and completed the environmental review and Master Development Plan and completed the Construction Documents for the Hinkle Creek Center
- Initiated and completed the environmental review and Master Development Plan, and initiated construction documents and construction of Phase 1 of the Senior and Arts Center
- Initiated and completed the environmental review and Master Development Plan Amendment for an off leash dog park area at Cummings Family Park.
- Completed construction of Elvie Perazzo Briggs Park Phase 3 project
- Initiated and completed construction of The Shores Mini Park Play Equipment Renovation
- Completed construction of the Lew Howard Park Restroom Renovation project
- Initiated renovation of the Folsom City Lion's Park Gazebo Renovation and ADA Retrofit
- Initiated design and construction of the Teen Center for the Folsom Sports Complex.
- Initiated and completed Needs Assessment Survey for use in revising the Implementation Plan Update

### **Recreation**

- Successfully offered open gym badminton , lacrosse and volleyball camps for first time
- Achieved record registrations in all adult sports leagues, youth flag football, youth wrestling and facility rentals
- Achieved \$70,000 + revenue for second straight year at Lembi Concessions
- NFL flag football and winter flag football leagues have doubled in participant numbers from 2004 to 2005
- Successfully coordinated first ever high school softball tourney (32 teams) and assisted in first annual elementary track & field meet
- Assisted Little League with record five all start tournaments: transitioned soccer opening day ceremonies to high school stadium and coordinated first ever soccer club winter tournament
- Assisted soccer club with first annual winter soccer tournament

### **Trails and Open Space**

- Bid the East Bidwell Bike/Pedestrian Overcrossing and initiated construction
- Completed construction of Oak Parkway Trail Phase 1
- Identified funding source for three grants applied for in 05/06
- Bid the Overlook Trail Extension and initiated construction

### **Zoo**

- Enhancements to tiger, owl, and feral cat exhibits funded by Friends of the Folsom Zoo Sanctuary totaling over \$200,000
- New directional signage throughout City and within zoo
- Installation of visual safety/security fence slats around perimeter fencing
- Asphalt sealing and re-keying of entire zoo
- Reorganization and improvement of zoo enrichment programs (behavioral and environmental)
- Implementation of animal training program (clicker training)
- Date With Your Dog event at Rodeo Park on October 9, 2005, with 300 attendees (canine and human combined)
- Completed the funding plan for Phase 2 of the Wild Canid Exhibit, receiving a commitment from the Friends of the Folsom Zoo Sanctuary in the amount of \$250,000



**FY 2006 – 07 Work Plan**

*To provide recreational and cultural services that meet the needs of our community. (Strategic Plan Goal VII)*

<p><b>Objective :</b>                  Develop department planning tools to maximize operating efficiency and identification of long-range operation costs.  <i>(Strategic Plan Goal VII, Objective 1)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Complete Parks and Recreation Master Plan Update and review with Parks and Recreation Commission by October 2006.</li> <li>• Present Parks and Recreation Master Plan Update to the City Council for adoption by January 2007.</li> <li>• Complete Bicycle Master Plan Update and review with the Parks and Recreation Commission by September 2006.</li> <li>• Present Bicycle Master Plan Update to the City Council for adoption by November 2006.</li> <li>• Complete Visioning Process and submit Arts and Cultural Master Plan to City Council for adoption by October 2006.</li> <li>• Complete draft Service Delivery Plan and submit to new City Manager for review and comment by May 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Submit Parks and Recreation Master Plan Update to the Parks and Recreation Commission for review and recommendation to the City Council	N/A	75% complete	Complete by October 2006
	Submit Parks and Recreation Master Plan Update to City Council for adoption	N/A	N/A	Complete by January 2007
	Submit Bicycle Master Plan to Parks and Recreation Commission for review and recommendation to the City Council	N/A	N/A	Complete by September 2006
	Submit Bicycle Master Plan to City Council for adoption	N/A	N/A	Complete by November 2006
	Submit Arts and Cultural Master Plan to City Council for adoption	N/A	N/A	Complete by October 2006
	Submit draft Service Delivery Plan to City Manager for review and comment	N/A	30%	Complete by May 2007

<p><b>Objective :</b>                  Plan and develop innovative and effective recreational use of City facilities and facility acquisition opportunities.  <i>(Strategic Plan Goal VII, Objective 3)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Develop and implement a minimum of three (3) teen-oriented recreation nights at the Folsom Sports Complex by June 2007.</li> <li>• Develop and implement a second Fun Factory pre-school program operated at the Folsom Sports Complex by September 2006.</li> <li>• Develop and implement a minimum of six (6) new special interest recreation classes with multiple sessions at the Folsom Sports Complex by June 2007.</li> <li>• Develop and implement a minimum of three (3) new youth summer / school vacation camps at the Folsom Sports Complex by June 2007.</li> <li>• Complete renovation of the Seniors and Arts Center and open for public use by March 2007.</li> <li>• Coordinate with the developer to complete the second-phase development of the Willow Hills Reservoir cross-country trail by September 2006, and the third-phase development and final acceptance by June 2007.</li> <li>• Increase web-based recreation program registration by improving the web site and promoting web-based recreation, by October 2006.</li> <li>• Create at least two (2) full-service recreation program registration points at locations other than City Hall by June 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Number of teen-oriented recreation nights at the Folsom Sports Complex	N/A	N/A	Three by June 2007
	Initiate Fun Factory classes	N/A	N/A	Complete by September 2006
	Number of new special interest recreation classes conducted at the Folsom Sports Complex	N/A	N/A	Six by June 2007
	Number of new youth summer / school vacation camps at the Folsom Sports Complex	N/A	N/A	Three by June 2007
	Complete building renovation of the Seniors and Arts Center and open to the public	N/A	N/A	Complete by March 2007
	Coordinate with the developer to complete the developer-constructed cross-country running course	N/A	N/A	Complete by June 2007
	Increase by 25% electronic recreation program registrations (based on the six-month period of Oct.-March)	115	113	141
	Number of full-service registration points in addition to City Hall	0	0	2

<p><b>Objective :</b>  <b>Maximize maintenance operations efficiency and minimize addition of permanent staff through appropriate use of contracted services and technology.</b>  <i>(Strategic Plan Goal VII, Objective 6)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Complete maintenance service cost analysis for six (6) maintenance tasks to establish benchmark service levels by December 2006.</li> <li>• Complete analysis of remote control expansion opportunities and implementation costs (non-irrigation) for the Evolution satellite controllers in all parks with sports field lighting by February 2007.</li> <li>• Conduct technical training of selected senior maintenance workers, specialists, and supervisors on Evolution programming and control operations by March 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Complete maintenance service cost analysis for six (6) maintenance tasks	N/A	N/A	Complete by December 2006
	Produce summary report of Evolution expansion opportunities	N/A	N/A	Complete by February 2007
Complete technical training for selected staff	N/A	N/A	Complete by March 2007	

**FY 2006 – 07 Customer Service Levels**

**Customer Service Performance Indicator 1:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Complete weekly turf mowing once every seven days on all park sites 95% of the time during the mowing season between March and November.	N/A	N/A	Park turf mowed every seven days 95% of the time

**Customer Service Performance Indicator 2:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Maintain daily water quality / chemistry records at the Aquatic Center in accordance with Sacramento County Health Department 100% of the time.	N/A	100%	100%

**Customer Service Performance Indicator 3:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Pass each of three (3) Ellis & Associates lifeguard / aquatic safety inspections with a rating of “meets standards” or better.	Three “meets standards” scores.	Two “meets standards” scores and one “exceeds standards” score.	Three inspection scores with “meets standards” or better rating.

**Customer Service Performance Indicator 4:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Complete all voicemail call-backs regarding recreation program registration within 24 hours 90% of the time	N/A	N/A	90%

**Customer Service Performance Indicator 5:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Accurately process completed mail-in program registrations by close of business each day 90% of the time	N/A	N/A	90%

**Customer Service Performance Indicator 6:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Complete all scheduled softball / baseball field preparations on a daily basis during the March to October season 95% of the time (weather permitting)	N/A	N/A	95%

**Customer Service Performance Indicator 7:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Pass all USDA inspections at the zoo with no violations resulting in re-inspection or fines.	100% pass rate	No inspection as of 2/28/06	100% pass rate

## **Key Issues**

### **Administration**

- Full operations of the Sports Complex—Recreation & Teen Center
- Opening of the Seniors and Arts Center
- Complete installation of the Folsom Veterans Memorial
- Improvement of customer points of service and web-based opportunities for registration
- Maximize operations and maintenance efficiency through appropriate use of contracted services and technology

### **Aquatics**

- Recruitment and training of adequate lifeguard staff to ensure proper safety standards are met

### **Community Center**

- Begin full operations and maintenance at Senior and Arts Center and Hinkle Creek Center
- Re-evaluate fee increases and policy changes and propose updated recommendations to the City Council
- Implement changes to the current catering policy that will allow for one on-site caterer
- Establish a lease for use of the Rodeo Arena

### **Cultural and Community Services**

- Identify appropriate levels of support for the Seniors and Arts Center programs and services
- Complete renovation of Seniors and Arts Center and preschool locations
- Identify appropriate facilities for day camps and specialty camps
- Develop funding mechanisms for arts programs

### **Park Maintenance**

- Expansion of Evolution irrigation control system for site water management and lighting controls
- Utilize outsource landscape contracts to increase staff time devoted to sports fields and more skilled maintenance
- Reorganize Park Maintenance Division to reduce travel time/costs and increase efficiency
- Work with Utilities to develop a long-term plan to address City water conservation goals and green waste diversion goals

### **Park Planning**

- Initiate and complete construction of the Hinkle Creek Center project
- Initiate and complete construction of the Zoo Wild Canid Exhibit Phase 2
- Initiate construction of the Zoo Operations Center Phase 1 project
- Initiate design and construction of 10-13 renovation projects
- Initiate Folsom Sports Center Sports Seating and Entry Area projects
- Complete Senior and Arts Center Phase 1 construction
- Complete Revision to the Parks and Recreation Department Implementation Plan Update

**Recreation**

- Transition Sports Division to Folsom Sports Complex
- Develop a Sports Services Delivery Plan to Support Stakeholders (CYSL, P&R, and FCUSD) in athletic facility scheduling
- Coordinate City webpage and Folsom Sports Complex webpage to increase higher customer service levels

**Sports Complex**

- None

**Trails Planning**

- East Bidwell Bike/Pedestrian Overcrossing—75% complete
- Complete construction of Overlook Trail Extension
- Complete update of the Bikeway Master Plan
- Complete environmental analysis and initiated construction on HBWC Trail—Lake Natoma Trail Connection Project

**Zoo**

- Initiate and complete construction of Phase Two of the Wild Canid Exhibit (Wolf-Hybrids)
- Initiate construction of Phase One of the Zoo Operations Center
- Complete accessibility (ADA) planning and design for public walkways

**Future Key Issues**

**Administration**

- Long-term role and scope of open space management and the regional park in the development area south of Highway 50

**Aquatics**

- Funding replacement equipment and necessary repairs to existing mechanical components such as heaters, pumps, and filters that are now in their sixth year of operation

**Community Center**

- Future maintenance and equipment replacement needs at the Community Center and other community facilities such as HVAC replacement at the Community Center, bathroom fixture replacement at the Community Center, HVAC replacement at RG Smith Clubhouse, exterior trim and windows at the Murer House

**Community and Cultural Services**

- Development of Arts Facilities and Services in the Sphere of Influence (SOI) area

**Park Maintenance**

- Improved Equipment/Vehicle replacement plan
- Additional funding for Open Space Plan to protect resources/improve usefulness of resource

**Park Planning**

- Initiate Park Planning for SOI area
- Initiate design and construction of future neighborhood and community parks

**Recreation**

- None

**Sports Complex**

- None

**Trails and Open Space**

- Master plan for trails south of Highway 50
- Secure funding for Folsom Blvd. Bike/Pedestrian Overcrossing
- Secure alignment for the Lake Natoma Trail Gap Closure project

**Zoo**

- Identify funding for Phase Three of the Wild Canid Exhibit (Wolves).
- Identify funding for Phase Two of the Zoo Operations Center
- Phased construction of accessible pathways.

**Position Information**

Position	FY 2005-06	FY 2006-07	Salary Estimate	Benefit	Total
<b>P &amp; R Administration</b>					
Parks & Recreation Director	1	1	125,304	63,563	188,867
Administrative Assistant	1	1	52,311	30,507	82,818
Senior Management Analyst - 80%	0.8	0.8	72,467	28,364	100,831
<b>Subtotal</b>	<b>2.8</b>	<b>2.8</b>	<b>250,082</b>	<b>122,435</b>	<b>372,517</b>
<b>Park Maintenance</b>					
Maintenance Specialist	2	2	100,087	76,369	176,457
Maintenance Supervisor	2	2	164,844	93,335	258,179
Maintenance Worker I/II	14.5	14.5	648,793	491,469	1,140,262
Parks Maintenance Manager	1	1	78,318	41,911	120,230
Senior Maintenance Worker	2	2	123,235	73,445	196,680
<b>Subtotal</b>	<b>21.5</b>	<b>21.5</b>	<b>1,115,278</b>	<b>776,530</b>	<b>1,891,808</b>
<b>Park Development</b>					
Park Planner I	2	1	53,326	27,762	81,087
Park Planner II	1	1	64,825	34,806	99,631
Park Planner II - Limited Term	1	1	58,793	24,481	83,275
Park Planning Manager	1	1	78,306	41,573	119,879
<b>Subtotal</b>	<b>5</b>	<b>4</b>	<b>255,250</b>	<b>128,622</b>	<b>383,872</b>
<b>Trails</b>					
Senior Park Planner	1	1	78,312	33,496	111,808
<b>Subtotal</b>	<b>1</b>	<b>1</b>	<b>78,312</b>	<b>33,496</b>	<b>111,808</b>
<b>Zoo</b>					
Assistant Zookeeper	2	2	54,928	36,785	91,713
Assistant Zookeeper - PPT	2	2	56,787	39,430	96,217
Cashier - PPT	1.2	1.2	50,966	30,461	81,427
Zoo Education Coordinator I - PPT	0.6	0.6	24,465	14,738	39,203
Zoo Education Coordinator II	1	1	49,336	24,463	73,800
Zoo Gift Shop Coordinator	1	1	35,122	26,388	61,511
Zoo Manager	1	1	86,338	57,692	144,030
Zoo Supervisor	1	1	74,589	44,624	119,213
Zookeeper I	1	1	32,568	25,290	57,858
Zookeeper II	1	1	48,391	28,752	77,143
Zookeeper II - PPT	0.8	0.8	34,263	18,040	52,303
<b>Subtotal</b>	<b>12.60</b>	<b>12.60</b>	<b>547,754</b>	<b>346,663</b>	<b>894,417</b>



<b>Aquatics</b>					
Recreation Coordinator II	1	1	44,967	27,281	72,248
Recreation Supervisor	0.25	0.25	20,067	8,869	28,935
Senior Maintenance Worker	1	1	55,947	41,202	97,148
Senior Office Assistant	1	1	49,579	27,006	76,586
Senior Recreation Coordinator	1	1	63,257	45,073	108,330
<b>Subtotal</b>	<b>4.25</b>	<b>4.25</b>	<b>233,817</b>	<b>149,431</b>	<b>383,247</b>
<b>Community Center</b>					
Account Clerk	1	1	43,833	24,899	68,732
Facility Coordinator	1	1	41,998	27,495	69,493
Maintenance Worker II	1	1	48,632	32,030	80,662
Recreation Supervisor	0.75	0.75	60,201	26,606	86,806
Senior Building Tradesworker	1	1	47,215	36,724	83,939
<b>Subtotal</b>	<b>4.75</b>	<b>4.75</b>	<b>241,879</b>	<b>147,754</b>	<b>389,632</b>
<b>Recreation Administration/Marketing</b>					
Administrative Assistant	1	1	48,369	25,979	74,348
Marketing and Graphics Coord	1	1	63,257	29,114	92,371
Office Assistant I	2	2	74,308	41,004	115,312
Recreation Manager	1	1	97,467	49,988	147,455
<b>Subtotal</b>	<b>5</b>	<b>5</b>	<b>283,401</b>	<b>146,086</b>	<b>429,487</b>
<b>Recreation Cultural/Community Services</b>					
Comm & Cultural Services Mgr	1	1	88,506	46,565	135,070
Marketing and Graphics Coord	0.8	1	53,611	33,305	86,916
Recreation Coordinator I	2	2	94,430	60,193	154,624
Recreation Coordinator I - PPT	0.75	0.75	35,428	18,437	53,865
Recreation Coordinator II	1	1	49,563	29,591	79,155
Recreation Supervisor	1	1	80,268	43,266	123,533
Senior Recreation Coordinator	1	1	57,382	26,864	84,246
<b>Subtotal</b>	<b>7.55</b>	<b>7.75</b>	<b>459,188</b>	<b>258,221</b>	<b>717,409</b>
<b>Recreation Sports</b>					
Recreation Coordinator I	1.75	1.75	73,675	44,170	117,845
Recreation Supervisor	1	1	78,312	41,667	119,978
Senior Recreation Coordinator	1	1	63,253	34,958	98,211
<b>Subtotal</b>	<b>3.75</b>	<b>3.75</b>	<b>215,240</b>	<b>120,794</b>	<b>336,034</b>
<b>Sports Complex</b>					
Maintenance Worker I	1	1	31,930	28,674	60,604
Recreation Coordinator I	0.25	0.25	10,525	6,310	16,835
Recreation Coordinator II	1	1	44,967	28,020	72,987
Senior Office Assistant	1	1	36,984	25,293	62,277
Senior Recreation Coordinator	1	1	49,563	31,767	81,330
<b>Subtotal</b>	<b>4.25</b>	<b>4.25</b>	<b>173,969</b>	<b>120,064</b>	<b>294,033</b>
<b>Total</b>	<b>72.45</b>	<b>71.65</b>	<b>3,854,168</b>	<b>2,350,095</b>	<b>6,204,263</b>

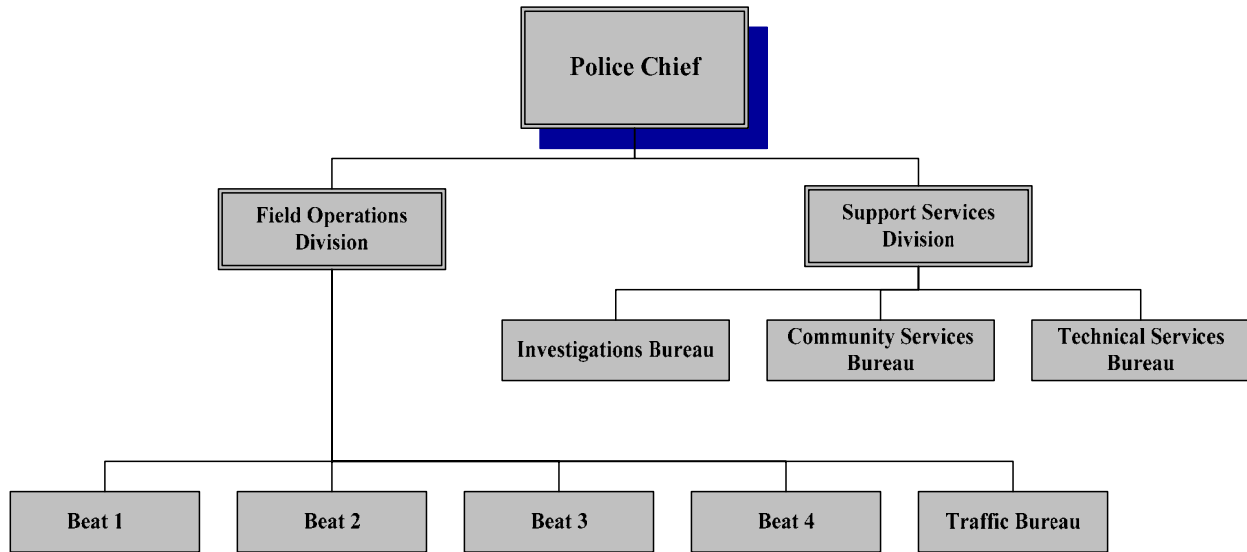
(Overtime, salaries and benefits for temporary labor are not included in the Position Information table.)

**Major Contracts** (over \$25,000)

Trails Maintenance	\$25,000
Custodial Maintenance	\$32,585
Veterinary Services	\$40,000
Landscape Maintenance	\$48,000
Basketball Officials	\$43,810
Folsom Officials Association	\$52,822
LDPAPA Services	\$126,095

**New or Replacement Vehicles**

Tractor	\$31,500
Trailer	\$7,350
48" Zero Mowers (2)	\$13,000
¾ Ton Truck w/Utility Bed	\$30,000
¾ Ton Truck w/Utility Bed	\$30,000
¾ Ton Truck	\$22,000



## *Police*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Work Plan
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

## Mission Statement

Enhancing the quality of life in Folsom through community partnerships and a commitment to serve and support each other.

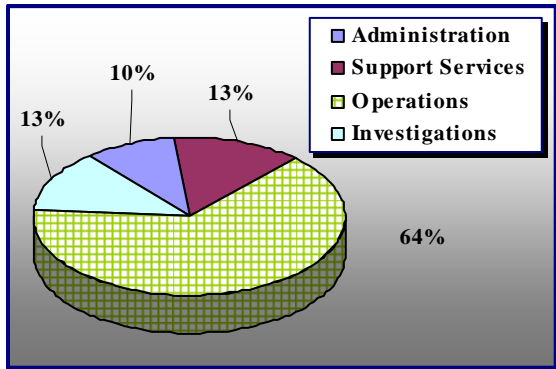
We will:

- Be accountable to one another and our community
- Promote safe and healthy communities
- Ensure a healthy work environment that encourages team building, open communication, and mutual respect
- Hold sacred the public trust in all that we do

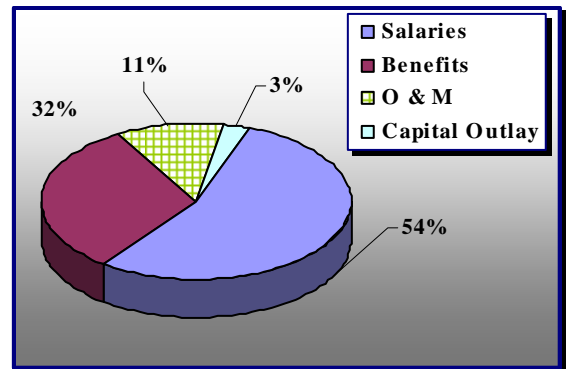
## Budget Summary

	<b>Actual</b>	<b>Budget</b>	<b>Revised</b>	<b>Proposed</b>	<b>Change</b>
	<b>FY 2004-05</b>	<b>FY 2005-06</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>From</b>
					<b>05-06 Budget</b>
<b>Expenditure</b>					
Salaries	\$8,429,259	\$9,259,675	\$8,902,847	\$9,764,677	5.45%
Benefits	\$4,994,546	\$5,280,102	\$5,367,171	\$5,641,283	6.84%
Operation & Maintenance	\$1,862,751	\$1,761,852	\$1,978,113	\$1,990,767	12.99%
Capital Outlay	\$1,088,451	\$594,890	\$686,790	\$476,600	-19.88%
<b>Total</b>	<b>\$16,375,006</b>	<b>\$16,896,519</b>	<b>\$16,934,922</b>	<b>\$17,873,327</b>	<b>5.78%</b>
Full-Time Positions	110.25	112.25	112.25	114.25	1.78%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%
Administration	\$1,989,712	\$1,396,171	\$1,375,004	\$1,706,212	22.21%
Support Services	\$2,463,610	\$2,632,648	\$2,488,423	\$2,412,127	-8.38%
Operations	\$9,900,997	\$10,623,740	\$10,816,573	\$11,485,046	8.11%
Investigations	\$2,020,688	\$2,243,960	\$2,254,921	\$2,269,942	1.16%
<b>Total</b>	<b>\$16,375,006</b>	<b>\$16,896,519</b>	<b>\$16,934,922</b>	<b>\$17,873,327</b>	<b>5.78%</b>
<b>Funding Source</b>					
Program Revenue	\$244,210	\$311,963	\$384,852	\$366,693	17.54%
Transfers	\$0	\$401,511	\$401,511	\$503,283	25.35%
General Fund	\$16,130,796	\$16,183,045	\$16,148,558	\$17,003,351	5.07%
<b>Total</b>	<b>\$16,375,006</b>	<b>\$16,896,519</b>	<b>\$16,934,922</b>	<b>\$17,873,327</b>	<b>5.78%</b>

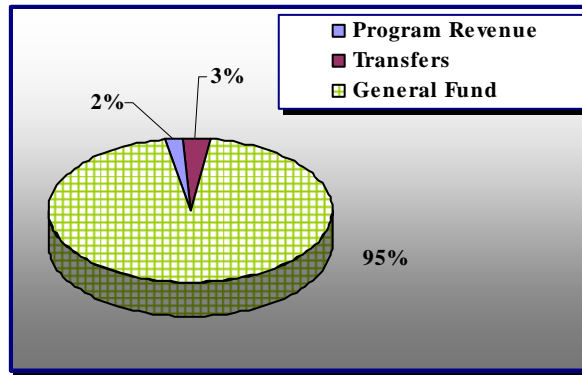
### Department by Divisions



### Department Expenditure by Category



### Department Funding Sources



## Program Information

### **Administration**

**\$1,706,216**

This division is responsible for the overall administration of the Police Department. Under the direction of the Chief of Police, this division develops and implements department budgets, policies, and directives. Also included in this division is the Professional Standards Unit, which is responsible for coordinating training, conducting personnel investigations (Internal Affairs), and facilitating the recruitment and hiring processes.

### **Support Services**

**\$2,412,127**

This division is comprised of Dispatch/ 9-1-1, Records, Crime Prevention and Volunteer units.

**Dispatch / 9-1-1** Dispatch staff is responsible for screening all incoming emergency and non-emergency calls for service, including 9-1-1. The Folsom Police Department Communications Center is the primary public safety answering point for the City's 9-1-1 calls, except wireless.

**Records** The Records Section is responsible for processing all documents, public records releases, counter walk-in assistance, telephone inquiries and subpoenas. Reports are made available to the public, the news media, and other governmental organizations in accordance with the Public Records Act (PRA) and Right to Privacy laws.

**Crime Prevention** The Crime Prevention Unit provides volunteer and crime prevention programs such as vacation and security checks, safety fairs, We-Tip, "E-Watch," and Neighborhood Watch. This unit is also responsible for coordinating the Citizen's Police Academy.

### **Operations**

**\$11,485,046**

The Operations Division provides initial response to requests for law enforcement assistance from the community and provides a visible police presence within the community, increasing safety and security of local residents. The Division is divided into two bureaus: Patrol and Traffic.

**Patrol** The primary functions of the Patrol Bureau are to provide prompt response to community request for police assistance and to implement proactive measures that reduce and prevent criminal activity through Community Policing.

**SWAT** The Special Weapons and Tactics Team provide a supplemental resource of specially trained officers for dealing with critical incidents.

**Canine** The canine and mounted patrol officers, aid in searching for missing and lost persons, evidence and criminal apprehension, crowd control, and parades. The use of canine and mounted patrols enhances safety for field personnel while adding versatility and enforcement capabilities.

**Traffic** The Traffic Bureau provides increased safety to the motoring public through enforcement, education, and engineering efforts.

**Investigations** **\$2,269,942**

The Folsom Police Department Investigations Division conducts thorough, complete, and accurate follow up investigations for reports of criminal activity. The Division is organized into two functional areas:

**Crimes Against Persons** Homicide, Robbery, Assault, Sexual Assault, Domestic Violence, and Exploited and Missing Children

**Crimes Against Property** Auto Theft, Burglary, Larceny, Identity Theft, Computer Crimes and Financial Crimes

The Investigations Division is also responsible for these other areas:

**Criminal Investigations** Investigators prepare cases for filing and criminal prosecution and subsequently work closely with the Sacramento County District Attorney's Office. Investigators receive specialized training to assist in their specific type of criminal investigation.

**Property/Evidence Handling** Receives, processes, stores and purges property/evidence collected by patrol officers and investigators through a criminal investigation. The integrity of both the chain-of-custody and the evidence/property room are critical to the successful prosecution of criminal cases.

**School Resource Officer Program** The program is a collaborative effort by the police department, educators, students, parents, and the community to offer law related educational programs and enforcement within the schools in an effort to reduce crime, drug abuse, and violence in order to provide a safe school environment.

Other functions within the division include sex/narcotic/arson offender registrations, concealed weapons permit program, and "Live Scan", which is an automated background check and response fingerprinting system.

**FY 2005 – 06 Accomplishments**

<p><b>Administration</b></p>	<ul style="list-style-type: none"> <li>• <b>Leadership Succession:</b> Hired two Captains, promoted two mid-management Lieutenant’s and two Sergeants</li> <li>• <b>Homeland Security:</b> <ul style="list-style-type: none"> <li>○ The department participated in the Golden Guardian Full Scale Exercise</li> <li>○ Provided communications inter-operability for several local, state, and federal agencies utilizing the Mobile Communications and Command Vehicle</li> </ul> </li> <li>• <b>Building Security:</b> Key card system was upgraded providing additional security/access to the police facility</li> <li>• <b>Women’s Locker Room:</b> Locker room was expanded and remodeled</li> <li>• <b>Technology Users Group:</b> This cross-functional group of employees examines current and emerging technology needs</li> </ul>
<p><b>Support Services</b></p>	<ul style="list-style-type: none"> <li>• Hired and trained several dispatchers, which allowed dispatch supervisors to do supervisory duties</li> <li>• Provided in-house Continuous Professional Training (CPT) to dispatchers</li> <li>• Updated Computer Aided Dispatch (CAD)/Records Management System (RMS)</li> <li>• Upgraded 9-1-1 phone MIS to accurately track all telephone calls in dispatch</li> <li>• Aggressively purged reports in Records to comply with State Law and City Policy</li> <li>• Re-classified one Police Service Technician to Records Supervisor</li> <li>• Held two successful Citizen’s Police Academies and retained several students as volunteers</li> <li>• Re-established false alarm billing process</li> </ul>
<p><b>Operations</b></p>	<ul style="list-style-type: none"> <li>• <b>State Office of Traffic Safety Grants</b>—The Police Department was awarded two Traffic Safety Officer positions and participated in two grants to increase safety to the motoring public. Grant funding allowed the department to increase the number of DUI checkpoints throughout the City and ensure seat belt compliance by funding overtime required to conduct these enforcement and educational programs</li> <li>• <b>Illegal Camping and Alcohol Consumption Ordinances</b>—Working in a collaborative effort with other city departments, the Police Department took the lead role in writing and presenting ordinances to the City Council to eliminate illegal camping and the consumption of alcohol without a permit within the city limits</li> <li>• <b>Light Rail Expansion</b>—Folsom Police Department Officers</li> </ul>



	<p>were trained in the operation and safety aspects of light rail. These officers conducted enforcement and educational activities by riding the trains and conducting traffic safety operations at intersections shared by vehicles, pedestrians, and light rail trains</p> <ul style="list-style-type: none"> <li>• <b>Continuous Improvement Team (CIT)</b>—CIT continued to enhance internal communication and identify future challenges facing the department. CIT was instrumental in our strategic planning session which identified several imperatives such as narcotic enforcement, safer schools, and continuing to transition to a community policing agency</li> </ul>
<p><b>Investigations</b></p>	<ul style="list-style-type: none"> <li>• <b>Internet Crime:</b> Detectives arrested a 35-year old male for child molestation after he met the victim online</li> <li>• <b>Parole Leads:</b> Acquired Parole LEADS (Law Enforcement Automated Data System) which provides current and updated data on all parolees</li> <li>• <b>Narcotics Investigation:</b> Completed the investigation of a Folsom resident who was a major narcotic distributor. Seized one home, numerous vehicles, which were purchased with the proceeds from narcotic sales, and cash</li> <li>• <b>Interview Room Upgrade:</b> Replaced the audio video equipment</li> <li>• <b>Crime Analysis:</b> Provided monthly crime/data maps to Patrol and Investigations—developed crime data for tactical deployment of patrol and investigations staff</li> </ul>

**FY 2006 – 07 Work Plan**

*Create a strong corporate culture emphasizing customer service, professionalism, cost efficiency, and accountability. (Strategic Plan Goal II)*

*To provide transportation services that will meet mobility needs, maintain existing transportation infrastructure, and provide mitigation programs to reduce traffic impacts on neighborhoods. (Strategic Plan Goal IV)*

*To provide appropriate levels of public safety services to protect our citizens and ensure a high level of response to any emergency. (Strategic Plan Goal VI)*

<p><b>Objective :</b>  <b>Reduce nighttime (9:00 p.m. to 3:00 a.m.) fatal and injury collisions and increase seatbelt compliance through increased enforcement activities. (Strategic Plan Goal VI, Objective 2)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Conduct three DUI checkpoints and four DUI saturation patrols by June 30, 2007.</li> <li>• Train 10 officers in Standardized Field Sobriety Training by March 2007.</li> <li>• Conduct seatbelt usage surveys twice during the fiscal year by June 30, 2007.</li> </ul>			
	<p><b>Performance Measure</b></p>	<p><b>Actual 2005</b></p>	<p><b>Projected 2006</b></p>	<p><b>Budget 2007</b></p>
	<p>Conduct three DUI checkpoints and four DUI saturation patrols</p>	<p>N/A</p>	<p>N/A</p>	<p>Complete by June 30, 2007</p>
	<p>Train 10 officers in Standardized Field Sobriety Testing</p>	<p>N/A</p>	<p>N/A</p>	<p>Complete by March 2007</p>
	<p>Conduct seat belt usage surveys twice during the fiscal year</p>	<p>N/A</p>	<p>N/A</p>	<p>Complete by June 30, 2007</p>
	<p>Number of nighttime (9 p.m. to 3 a.m.) fatal collisions</p>	<p>32</p>		<p>28</p>
	<p>Number of nighttime (9 p.m. to 3 a.m.) injury collisions</p>	<p>42</p>		<p>38</p>
	<p>Percentage of seatbelt compliance</p>	<p>89%</p>		<p>94%</p>

<p><b>Objective :</b>  <b>Decrease the frequency of property and identity theft related crimes by 5% through proactive interventions.</b>  <i>(Strategic Plan Goal VI, Objective 1)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Initiate directed enforcement based on hot spot mapping and spatial analysis by September 2006.</li> <li>• Increased surveillance of hot spot areas by February 2007.</li> <li>• Establish Business Watch program by January 2007.</li> </ul>			
	Performance Measure	Actual 2005	Projected 2006	Budget 2007
	Crime Analysis Section will distribute weekly intelligence bulletins to patrol and investigations.	N/A	N/A	Begin in August 2006
	Special Enforcement Neighborhood Enhancement Team (SENET) will surveil areas of hot spot activity; utilizing bait vehicle and Electronic Tracking System (E.T.S.).	N/A	N/A	Begin by January 2007
Crime Prevention will facilitate the establishment of a Business Watch program.	N/A	N/A	Complete by January 2007	

**Objective :**  
**Enhance**  
**community safety**  
**and wellness by**  
**more aggressively**  
**enforcing narcotics**  
**and alcohol related**  
**offenses through**  
**proactive measures.**  
*(Strategic Plan Goal*  
*VI, Objective 1)*

**Strategies:**

- Establish a Special Enforcement Neighborhood Enhancement Team (SENET) by December 2006.
- Increase Drug Recognition Education (DRE) training for sworn personnel by June 2007.

Performance Measure	Actual 2005	Projected 2006	Budget 2007
Establish a Special Enforcement Neighborhood Enhancement Team (SENET).	N/A	N/A	Complete by December 2006
SENET to initiate narcotic/alcohol investigations utilizing covert and overt enforcement strategies.	N/A	N/A	Complete by December 2006
Provide Drug Recognition Expert (D.R.E.) certification for five (5) additional officers.	N/A	N/A	Complete by June 2007

<p><b>Objective :</b>                  Ensure that response times for priority one and two calls meet the five minute or less response time for first unit 50% of the time and second unit 35% of the time. (Strategic Plan Goal VI, Objective 1)</p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Evaluate Automatic Vehicle Locator (AVL) technologies.</li> <li>• Evaluate current call priorities for proper call coding and response by January 2007.</li> <li>• Establish area specific Reporting Districts (R.D.) to ensure beat integrity and proper configuration by May 2007.</li> <li>• Inform the public regarding use of mobile phones to report emergencies by January 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Identify mapping and AVL solutions for closest unit response to priority one and two calls-for-service	N/A	N/A	Complete by January 2007
	Evaluate current call priorities for proper call coding and response	N/A	N/A	Complete by January 2007
	Identify beat configuration problems by establishing area specific Reporting Districts (R.D)	N/A	N/A	Complete by May 2007
Inform the public about the appropriate way to use mobile phones to report emergencies through public forums and media outlets	N/A	N/A	Complete by February 2007	

**Objective :**  
**Plan, identify, and implement future oriented long term programs which promote the safety needs of our schools.**  
*(Strategic Plan Goal VI, Objective I)*

**Strategies:**

- Research “safe schools programs” and implement best practices for Folsom Schools and Youth by August 2006.
- Develop youth programs for the new gymnasium that address and prevent youth crime by November 2006.
- Develop pick-up and drop-off plans for schools to enhance student safety by June 2006.

Performance Measure	Actual 2005	Projected 2006	Budget 2007
Research and implement best practices for safe schools programs	N/A	N/A	Complete by August 2006
Targeting at-risk children, work with Parks and Recreation to establish youth related activities at the new gymnasium	N/A	N/A	Complete by September 2006
Develop and implement pick-up and drop-off plans for schools	N/A	N/A	Complete by June 2006

<p><b>Objective :</b>                  Increase patrol time and efficiency by 5% and decrease the number of patrol units out of service due to technology related issues by 20%.  <i>(Strategic Plan Goal VI, Objective I)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>Identify funding opportunities to enhance and upgrade current CAD/RMS and Mobile Data systems by June 2007.</li> <li>Identify and resolve ongoing Mobile Data Computer (MDC) connectivity problems by February 2007.</li> <li>Improve current CAD/RMS system until a suitable replacement by March 2007.</li> <li>Evaluate new and emerging Mobile Data technologies by January 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Purchase and test EDGE modems for improved MDC connectivity	N/A	N/A	Complete by July 2006
	Identify funding opportunities to enhance and upgrade current Mobile Data Systems	N/A	N/A	Complete by March 2007
	Evaluate and acquire mapping and AVL technologies for the HTE CAD system	N/A	N/A	January 2007
Test and evaluate fixed vs. notebook MDC hardware, considering software flexibility and overall cost of systems	N/A	N/A	Complete by August 2006	

**FY 2006 – 07 Customer Service Levels**

**Customer Service Performance Indicator 1:**

<b>Performance Indicator</b>	<b>Actual 2004-05</b>	<b>Projected 2005-06</b>	<b>Budget 2006-07</b>
Answer 90% of 9-1-1 calls within three rings	90%	92%	95% answered within 3 rings

**Customer Service Performance Indicator 2:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
First unit on scene to priority one calls within five minutes or less	34%	36%	43%

**Customer Service Performance Indicator 3:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Provide subject matter experts for neighborhood watch presentations	5	5	10

**Customer Service Performance Indicator 4:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Provide Community Emergency Response Training to community members	N/A	N/A	Two training sessions

**Customer Service Performance Indicator 5:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
CAPS volunteers to conduct four visitations per week for each vacation check	2	3	4

**Key Issues****Administration**

- Folsom Dam Bridge: The Police Department continues to assist the City Management Team with acquiring all necessary funding for the bridge project
- Technology: The Police Department continues to examine and test new technologies which provide higher levels of customer service and fiscally prudent efficiencies
- The Police Department will be working collaboratively with Fire and I.S. to ensure adequate resource allocations for I.S. support within public safety departments

**Support Services**

- Technology issues that need to be resolved, (i.e., new phone system, new 24-hour logger, mapping, etc.)
- Staffing dispatch center to allow a 4/10 work week for employees while continuing to provide excellent customer service



- Customer service issues for front counter, longer hours for front counter, keeping lobby door open longer

**Operations**

- The Police Department will continue to train regionally with special units such as SWAT, K-9, and Hostage Negotiations to maximize training, build a regional team approach, and share equipment
- The department will continue to partnership with Regional Transit (RT) Police to reduce crime associated with public transportation within the City
- Enhance community safety and wellness by more aggressively enforcing narcotics and alcohol related offenses, and decrease the frequency of property and identity theft related crimes through proactive measures
- Plan, identify, and implement future long term programs which promote the safety needs of our schools—increase traffic enforcement and education by 10% to bring about a higher level of driving safety

**Investigations**

- Crime Analysis: Identify a crime analysis software solution which will integrate with H.T.E. and CAD/RMS
- Funding: Continue our efforts at identifying grant funding opportunities for staff and equipment
- Case Clearance: Continue to improve upon case clearance rates
- Property/Evidence: Begin the process of purging evidence and found/lost property

**Future Key Issues****Administration**

- Facility Expansion: To provide superior service to the community the Police Department staffing has grown to the point that space is now an emerging concern. This will be exacerbated with the continued growth of the community through infill and annexation
- Technology Replacement: Developing a fully funded replacement strategy for hardware and software utilized by the Police Department is critical to providing high quality and efficient services

**Support Services**

- Staffing issues at Dispatch Center due to taking Wireless 9-1-1 calls that are currently handled by CHP, CAD/RMS/MDB/FR systems that are outdated and not user friendly, need to be replaced
- Additional work space needed for both Communications and Records

**Operations**

- Response Times—Continue to expand the work force to keep pace with the City's population and business growth as part of the Service Delivery Plan (SPD) adopted by the City Council in 2002. As growth occurs, particularly south of Highway 50, we will need to re-evaluate beat configuration and staffing/scheduling of optimum staffing levels by leveraging crime analysis

- Future Trends Reporting—All construction projects within the City to have Crime Prevention Through Environmental Design (CPTED) consultation by instituting CPTED into the City planning process
- Traffic—Institute a higher level of driving safety by increasing traffic enforcement and education by 10%. Develop in-house training for radar/lidar and advanced accident investigation. Participate in local and regional enforcement training/operations to eliminate street racing, reckless driving, occupant restraint enforcement and DUI

**Investigations**

- Customer Service: Continue to provide exceptional customer service to crime victims and witnesses
- Light Rail: Continue to monitor Light Rail for any emerging trends in crime data
- Directed Activities: Increase the level of directed enforcement and surveillance as it relates to property crime, narcotics, graffiti abatement, and alcohol beverage control

**Position Information**

Position	FY 2005-06	FY 2006-07	Salary Estimate	Benefit	Total
<b>Police Administration</b>					
Police Chief	1	1	157,320	112,698	270,018
Accounting Technician I	1	1	47,208	28,782	75,990
Accounting Technician II	1	1	56,710	32,681	89,391
Confidential Executive Assistant	1	1	62,907	31,484	94,391
Police Captain	2	2	254,209	168,774	422,984
Police Sergeant	1	1	92,259	66,291	158,550
<b>Subtotal</b>	<b>7</b>	<b>7</b>	<b>670,613</b>	<b>440,711</b>	<b>1,111,324</b>
<b>Support Services</b>					
Communications Supervisor	2	2	138,544	65,647	204,192
Dispatcher II	12	12	647,388	349,928	997,316
Police Records Clerk	2	2	90,803	54,316	145,119
Police Records Clerk - PPT	0.5	0.5	22,110	8,366	30,477
Records Supervisor	1	1	58,750	30,535	89,285
Technical Services Manager	1	1	82,319	43,073	125,391
Volunteer Coordinator	1	1	40,840	26,359	67,199
<b>Subtotal</b>	<b>19.5</b>	<b>19.5</b>	<b>1,080,754</b>	<b>578,224</b>	<b>1,658,978</b>

Operations					
Communications Engineer	1	1	62,182	35,441	97,622
Community Service Officer	3	3	137,652	75,720	213,372
Mechanic - PPT	0.75	0.75	32,120	21,540	53,661
Police Lieutenant	5	5	535,143	368,793	903,936
Police Officer	52	54	3,671,899	2,637,102	6,309,001
Police Sergeant	10	10	897,162	639,494	1,536,656
<b>Subtotal</b>	<b>71.75</b>	<b>73.75</b>	<b>5,336,157</b>	<b>3,778,090</b>	<b>9,114,247</b>
Investigations					
Administrative Assistant	1	1	48,369	29,717	78,086
Crime/Intelligence Analyst	1	1	67,937	34,555	102,492
Police Officer	8	8	577,883	412,807	990,690
Police Sergeant	2	2	182,515	131,370	313,884
Property & Evidence Technician	2	2	80,644	52,335	132,979
<b>Subtotal</b>	<b>14</b>	<b>14</b>	<b>957,349</b>	<b>660,783</b>	<b>1,618,131</b>
<b>Total</b>	<b>112.25</b>	<b>114.25</b>	<b>8,044,873</b>	<b>5,457,808</b>	<b>13,502,681</b>

(Overtime, salaries and benefits for temporary labor are not included in the Position Information table.)

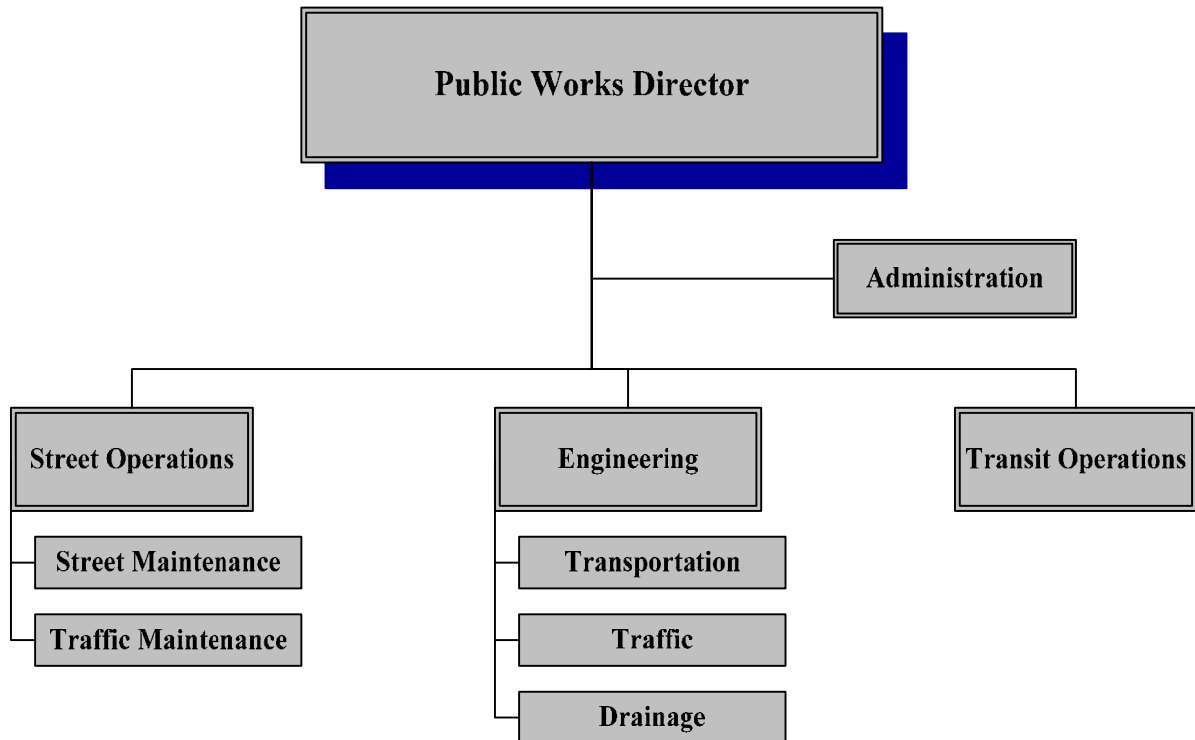
**Major Contracts** (over \$25,000)

UCD Med Center	\$25,900
Mercy Hospital of Folsom	\$29,800
Department of Justice	\$32,200
Kaiser Permanente	\$41,000
AT&T Wireless / Cingular	\$56,000
SRRCS / Sac County of Comm.	\$57,500
HTE Software	\$65,200
Sacramento County Sheriff	\$129,300

**New or Replacement Vehicles**

Police Sedan – Unmarked (4)	\$173,600
Police Sedan – Marked (4)	\$209,600
Police Truck - Unmarked	\$43,400





## *Public Works*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Work Plan
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

*(Due to Enterprise Funding, Administration / Engineering and Transit are separated into individual sections.)*

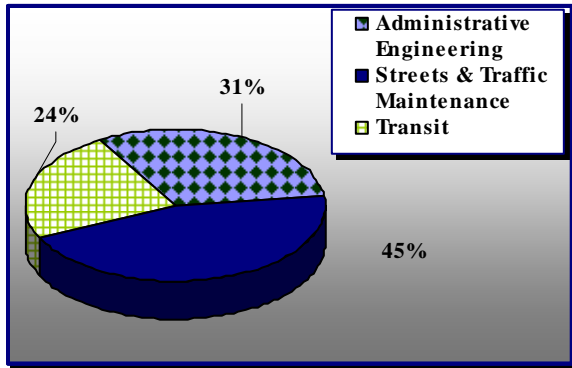
## Mission Statement

The mission of the Public Works Department is to provide timely and cost-effective public works services and programs that ensure the community's health, safety, and welfare; protect and enhance the environment; further orderly development of the City's infrastructure; and exemplify a total commitment to customer service.

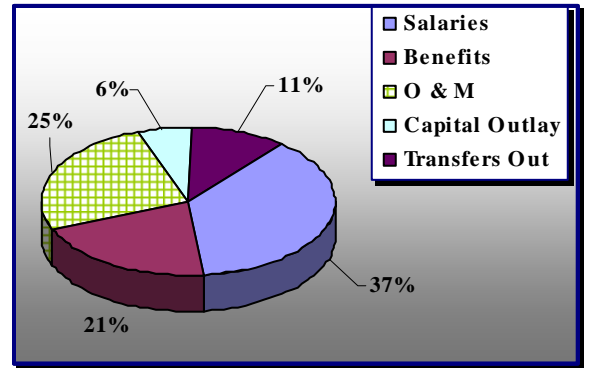
## Budget Summary (All Funding Sources)

<b>Expenditure</b>	<b>Actual FY 2004-05</b>	<b>Budget FY 2005-06</b>	<b>Revised FY 2005-06</b>	<b>Base Budget FY 2006-07</b>	<b>Change From 05-06 Budget</b>
Salaries	\$2,846,266	\$3,435,046	\$3,120,952	\$3,650,691	6.28%
Benefits	\$1,451,716	\$1,911,106	\$1,702,391	\$2,036,604	6.57%
Operations & Maintenance	\$2,032,308	\$2,610,184	\$2,282,413	\$2,486,378	-4.74%
Capital Outlay	\$756,570	\$1,878,072	\$885,546	\$575,900	-69.34%
Transfers Out	\$1,252,564	\$1,739,444	\$1,739,444	\$1,073,635	-38.28%
<b>Total</b>	<b>\$8,339,422</b>	<b>\$11,573,852</b>	<b>\$9,730,746</b>	<b>\$9,823,208</b>	<b>-15.13%</b>
Full-Time Positions	45.00	45.00	45.00	45.00	0.00%
Part-Time Positions	14.10	14.10	14.10	14.10	0.00%
Administrative Engineering	\$1,799,073	\$2,558,722	\$2,312,463	\$3,082,703	20.48%
Streets & Traffic Maintenance	\$4,351,613	\$5,918,577	\$4,383,515	\$4,423,126	-25.27%
Transit	\$2,188,736	\$3,096,553	\$3,034,768	\$2,317,379	-25.16%
<b>Total</b>	<b>\$8,339,422</b>	<b>\$11,573,852</b>	<b>\$9,730,746</b>	<b>\$9,823,208</b>	<b>-15.13%</b>
<b>Funding Source</b>					
Program Revenue	\$411,018	\$193,250	\$202,327	\$148,368	-23.22%
Capital Impact Fees	\$433,353	\$453,500	\$345,241	\$730,889	61.17%
Engineering Fees	\$624,521	\$1,051,063	\$1,051,063	\$1,623,114	54.43%
General Fund	\$1,161,680	\$2,180,333	\$2,180,333	\$1,900,871	-12.82%
Gas Taxes	\$3,282,246	\$3,852,244	\$2,589,939	\$2,306,555	-40.12%
Redevelopment	\$36,000	\$36,000	\$36,000	\$36,000	0.00%
Shared State Revenues	\$1,998,399	\$2,903,303	\$2,829,192	\$2,169,011	-25.29%
Transportation Development	\$29,817	\$24,000	\$24,000	\$215,700	798.75%
Tree Replacement Fund	\$28,000	\$28,000	\$28,000	\$28,000	0.00%
Transfers From Other Funds	\$593,176	\$852,159	\$852,159	\$664,700	-22.00%
<b>Total</b>	<b>\$8,598,210</b>	<b>\$11,573,852</b>	<b>\$10,138,254</b>	<b>\$9,823,208</b>	<b>-15.13%</b>

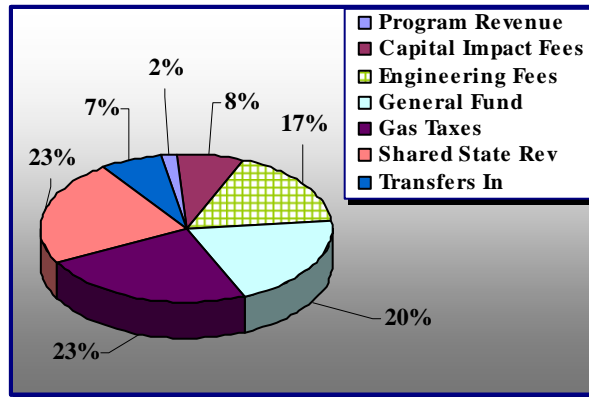
Department by Divisions



Department Expenditure by Category



Department Funding Sources



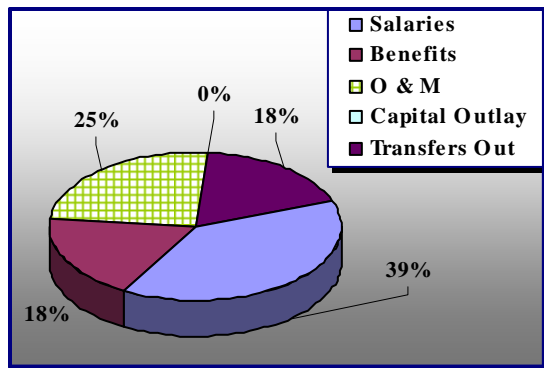
**Budget Summary of Administration / Engineering**

<b>Expenditure</b>	<b>Actual FY 2004-05</b>	<b>Budget FY 2005-06</b>	<b>Revised FY 2005-06</b>	<b>Base Budget FY 2006-07</b>	<b>Change From 05-06 Budget</b>
Salaries	\$906,431	\$1,137,301	\$1,027,065	\$1,193,974	4.98%
Benefits	\$422,599	\$539,275	\$500,092	\$569,683	5.64%
Operation & Maintenance	\$161,507	\$261,319	\$165,800	\$765,728	193.02%
Capital Outlay	\$0	\$23,000	\$21,679	\$0	-100.00%
Transfers Out	\$308,536	\$597,827	\$597,827	\$553,318	-7.45%
<b>Total</b>	<b>\$1,799,073</b>	<b>\$2,558,722</b>	<b>\$2,312,463</b>	<b>\$3,082,703</b>	<b>20.48%</b>

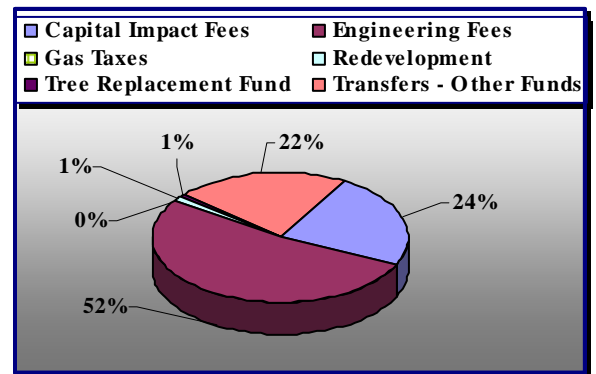
  

<b>Funding Source</b>	<b>FY 2004-05</b>	<b>FY 2005-06</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>Change</b>
Capital Impact Fees	\$433,353	\$453,500	\$345,241	\$730,889	61.17%
Engineering Fees	\$624,521	\$1,051,063	\$1,051,063	\$1,623,114	54.43%
Gas Taxes	\$84,023	\$138,000	\$0	\$0	-100.00%
Redevelopment	\$36,000	\$36,000	\$36,000	\$36,000	0.00%
Tree Replacement Fund	\$28,000	\$28,000	\$28,000	\$28,000	0.00%
Transfers - Other Funds	\$593,176	\$852,159	\$852,159	\$664,700	-22.00%
<b>Total</b>	<b>\$1,799,073</b>	<b>\$2,558,722</b>	<b>\$2,312,463</b>	<b>\$3,082,703</b>	<b>20.48%</b>

**Department Expenditure by Category**



**Department Funding Sources**

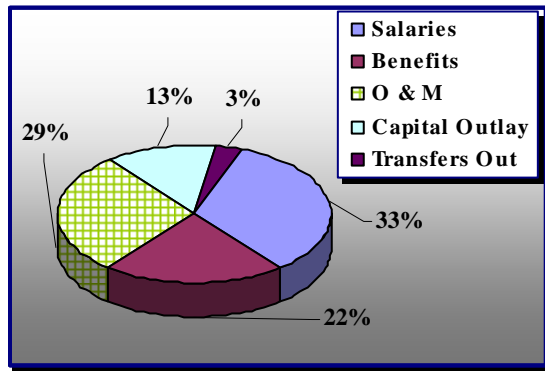




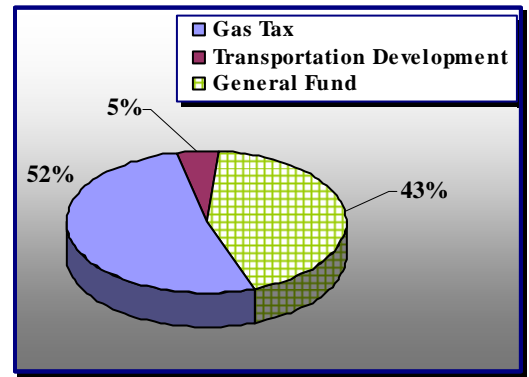
**Budget Summary of Signals, Traffic Maintenance and Streets**

	Actual <u>FY 2004-05</u>	Budget <u>FY 2005-06</u>	Revised <u>FY 2005-06</u>	Base Budget <u>FY 2006-07</u>	Change From <u>05-06 Budget</u>
<b>Expenditure</b>					
Salaries	\$1,067,799	\$1,380,213	\$1,167,142	\$1,485,139	7.60%
Benefits	\$637,306	\$863,300	\$750,647	\$964,457	11.72%
Operation & Maintenance	\$1,399,403	\$1,811,575	\$1,671,756	\$1,266,044	-30.11%
Capital Outlay	\$752,340	\$1,796,572	\$727,054	\$575,900	-67.94%
Transfers Out	\$494,766	\$66,917	\$66,917	\$131,586	96.64%
<b>Total</b>	<u>\$4,351,613</u>	<u>\$5,918,577</u>	<u>\$4,383,515</u>	<u>\$4,423,126</u>	<u>-25.27%</u>
<b>Funding Source</b>					
Gas Tax	\$3,198,223	\$3,714,244	\$2,589,939	\$2,306,555	-37.90%
Transportation Development	\$29,817	\$24,000	\$24,000	\$215,700	798.75%
General Fund	\$1,161,680	\$2,180,333	\$2,180,333	\$1,900,871	-12.82%
<b>Total</b>	<u>\$4,389,720</u>	<u>\$5,918,577</u>	<u>\$4,794,272</u>	<u>\$4,423,126</u>	<u>-25.27%</u>

**Department Expenditure by Category**



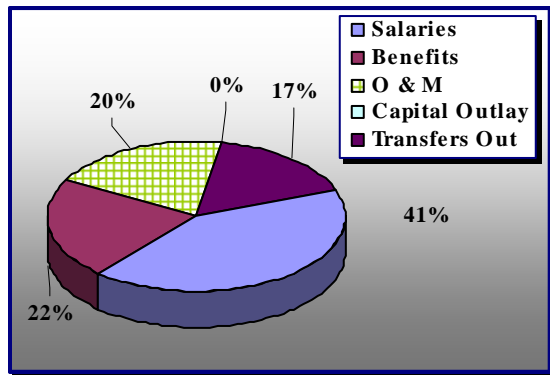
**Department Funding Sources**



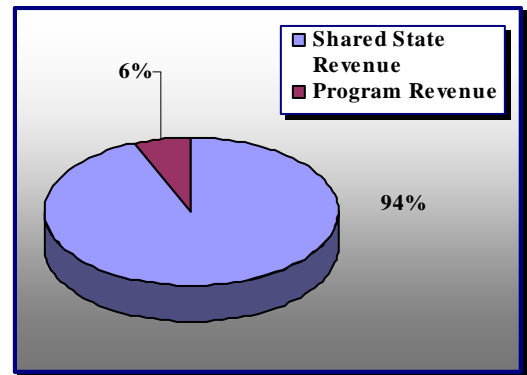
### Budget Summary of Transit

	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Base Budget</u>	<u>Change From</u>
	<u>FY 2004-05</u>	<u>FY 2005-06</u>	<u>FY 2005-06</u>	<u>FY 2006-07</u>	<u>05-06 Budget</u>
<b>Expenditure</b>					
Salaries	\$872,036	\$917,532	\$926,745	\$971,578	5.89%
Benefits	\$391,810	\$508,531	\$451,652	\$502,464	-1.19%
Operation & Maintenance	\$471,398	\$537,290	\$444,857	\$454,606	-15.39%
Capital Outlay	\$4,230	\$58,500	\$136,813	\$0	-100.00%
Transfers Out	\$449,262	\$1,074,700	\$1,074,700	\$388,731	-63.83%
<b>Total</b>	<u>\$2,188,736</u>	<u>\$3,096,553</u>	<u>\$3,034,768</u>	<u>\$2,317,379</u>	<u>-25.16%</u>
<b>Funding Source</b>					
Shared State Revenue	\$2,026,577	\$2,933,303	\$2,873,278	\$2,169,011	-26.06%
Program Revenue	\$382,840	\$163,250	\$158,241	\$148,368	-9.12%
<b>Total</b>	<u>\$2,409,417</u>	<u>\$3,096,553</u>	<u>\$3,031,519</u>	<u>\$2,317,379</u>	<u>-25.16%</u>

### Department Expenditure by Category



### Department Funding Sources



## **Program Information**

### **Administration / Engineering \$3,082,703**

The Administration and Engineering Division includes design and management of Capital Improvement Projects; traffic engineering and staff support to the Traffic Safety Committee; transportation engineering including participation in regional planning efforts and storm drain management; and administration and clerical staff support.

### **Traffic and Streets Maintenance \$4,423,126**

The Street Division is responsible for the maintenance of the City's roadways, bridges, storm drainage systems, and sidewalk infrastructure. The division is also responsible for compliance with current NPDES regulations including street sweeping. In addition, weed abatement, maintenance of creeks, and City-owned street trees are the responsibility of the Street Division.

The Traffic Division is responsible for the operation and maintenance of traffic signals and City-owned street lights within the City limits. In addition, the Traffic Division maintains traffic signs and pavement markings throughout the City.

### **Transit \$2,317,379**

The Transit Division provides public transportation within the City of Folsom. These services include a fixed route service, a dial-a-ride service for elderly and disabled residents, and a shuttle service supporting Regional Transit's Light Rail system and major Folsom employment centers.

## **FY 2005 – 06 Accomplishments**

### **Administration / Engineering**

- Continued coordination efforts with the U.S. Army Corps of Engineers on the New Bridge project
- Completed traffic signals at Woodsmoke Way, East Bidwell Street, and at Riley Street and Russi Road intersections
- Completed Willow Creek South Drainage Rehabilitation Project—Phase 1
- Completed update of the Transportation Impact Fee
- Completed the Highway 50 Corridor Transit Strategy
- Completed the Empire Ranch Road Interchange Project Acceptance and Environmental Documentation
- Completed the Light Rail Project
- Completed construction of Reading Street Modifications and Leidesdorff Plaza
- Completed parking structure design
- Completed annual Street Striping Project
- Completed street resurfacing projects and installed sound reducing paving for noise mitigation
- Awarded contract for Murer House soundwall

- Initiated design for Folsom Blvd./Blue Ravine Road intersection
- Initiated design for the Railroad Block Public Plaza
- Completed participation in the Sacramento Transportation Air Quality Collaborative
- Completed annual ADA retrofit program
- Completed feasibility study for Glenn Drive widening
- Initiated design and started construction on signals on Riley Street/McAdoo Drive, Riley Street/Cruickshank Drive, and East Natoma Street/Golf Links Drive
- Completed Stormwater Funding Feasibility Analysis—Phase 1

**Street Maintenance:**

- Provided temporary repair of 100% of potholes within 24 hours of notification
- Performed inspection on 95% of City owned sidewalks
- Patch paved major portions of arterial roadways, including Greenback Lane and Blue Ravine Road
- Patched paved 750 tons (equal to 40,500 square feet) of permanent hot mix asphalt for roadway repairs as of January 2006
- Repaired and replaced 6,100 square feet of concrete sidewalk as of January 2006
- Continued to provide emergency response through after hours call-out program 365 days a year

**Traffic Maintenance:**

- Upgraded six signalized intersections
- Performed semi-annual signal inspections within a 30-day window
- Completed the installations and modification of the traffic signals along Folsom Boulevard to accommodate light rail
- Completed all recommended day and night checks of regulatory and warning street signs throughout the City

**Transit:**

- Completed a transit schedule plan that accommodates the light rail schedule
- Completed the public outreach program
- Obtained City Council approval for an amendment to the agreement with Regional Transit for light rail and maintenance costs
- Replaced three buses per State Air Resources Board requirements
- Negotiated a Transfer Agreement with Regional Transit for sharing revenue for linked trips between Folsom Stage Line and Regional Transit

**FY 2006 – 07 Work Plan**

*Public Works: To provide transportation services that will meet mobility needs, maintain existing transportation infrastructure, and provide mitigation programs to reduce traffic impacts on neighborhoods. (Strategic Plan Goal IV)*

*To provide and maintain infrastructure to meet the city’s existing and future capacity needs. (Strategic Plan Goal V)*

<p><b>Objective :</b>  <b>Maintain and extend the useful life of existing transportation and related facilities.</b>  <i>(Strategic Plan Goal IV, Objective 1)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Complete FY 06-07 Street Overlay Project by June 2007.</li> <li>• Complete FY 06-07 Street Sealing Project by June 2007.</li> <li>• Complete Willow Creek Estates South Drainage Rehabilitation Plan by December 2006.</li> <li>• Begin construction on the Orangevale Avenue Highway Bridge Rehabilitation and Replacement (HBRR) Project by May 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Award Overlay Contract and begin construction	N/A	N/A	Complete by August 2006
	Complete Overlay Project construction	N/A	N/A	Complete by June 2007
	Award Street Sealing Contract and begin construction	N/A	N/A	Complete by August 2006
	Complete Street Sealing Project construction	N/A	N/A	Complete by June 2007
	Complete Willow Creek Estates South Drainage Rehabilitation Plan	N/A	N/A	Complete by December 2006
	Complete design of Orangevale Ave HBRR Project	N/A	N/A	Complete by March 2007
	Award Orangevale Ave HBRR Project and begin construction	N/A	N/A	Complete by May 2007

<p><b>Objective :</b>  <b>Identify and implement traffic measures that will mitigate the environmental impacts of increased traffic on public roadways to improve mobility and safety for motorists, pedestrians, cyclists, and the disabled. (Strategic Plan Goal IV, Objective 2)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Complete noise impact studies and identify neighborhoods severely impacted by traffic noise by March 2007.</li> <li>• Develop an ADA compliance plan by May 2007.</li> <li>• Initiate Intelligent Transportation System (ITS) elements into the existing traffic signal system by May 2007.</li> <li>• Identify intersections with worst Level of Service by March 2007</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Select consultant or purchase noise meters and related training/certification for staff	N/A	N/A	Complete by September 2006
	Perform noise data collection in neighborhoods experiencing elevated noise levels	Completed November 2004	N/A	Complete by January 2007
	Identify highest noise-impacted neighborhood; develop and implement noise reduction strategy	Completed March 2005	N/A	Complete by March 2007
	Retrofit non-ADA compliant handicap ramps in one area, per priorities identified in Pedestrian Master Plan	N/A	Completed November 2005	Complete by December 2006
	Install ADA push-button and pedestrian traffic signals at three intersections	N/A	Completed February 2006	Complete by December 2006
	Obtain funding from SACOG for ITS elements	N/A	Completed October 2005	Complete by October 2006
	Design signal interconnect systems for Iron Point Road, Blue Ravine Road, and Corporation Yard	N/A	N/A	Complete by May 2007
	Install Pan-Tilt-Zoom (PTZ) cameras at five intersections on Folsom Boulevard to better monitor traffic flow	N/A	N/A	Complete by May 2007
	Conduct traffic counts to determine existing intersection Level of Service (LOS)	N/A	N/A	Complete by January 2007
	Prioritize intersections with worst LOS	N/A	N/A	Complete by March 2007

**Objective :**  
**Provide new facilities to meet the City's needs in accordance with General Plan transportation element. (Strategic Plan Goal IV, Objective 3)**

**Strategies:**

- Meet City obligations to enable Corps of Engineers to begin construction of the new bridge below Folsom Dam by January 2007.
- Begin construction of the Railroad Block Parking Structure by October 2006.
- Begin design of the Empire Ranch Road Interchange by February 2007.

Performance Measure	Actual 2005	Projected 2006	Budget 2007
Execute Project Cooperation Agreement for bridge project	N/A	N/A	Complete by September 2006
Obtain required land rights for the bridge project	N/A	N/A	Complete by November 2006
Complete SMUD relocations for the bridge project	N/A	N/A	Complete by January 2007
Award Railroad Block Parking Structure contract and begin construction	N/A	N/A	Complete by October 2006
Approve Empire Ranch Road design contract	N/A	N/A	Complete by February 2007

**Objective :**  
**Identify and implement modifications in the Folsom Stage Line Transit system that will increase ridership, conform to air quality regulations, and meet route service demands. (Strategic Plan Goal IV, Objective 4)**

**Strategies:**

- Refine the Folsom Stage Line fixed routes and schedules to increase monthly ridership by 5% by June 2007.
- Initiate the replacement of transit vehicles with ones that both conform to air quality regulations and meet route service demands by December 2006.
- Provide broader transit operational flexibility by entering into agreements with other agencies to exchange TDA funding by June 2007.

Performance Measure	Actual 2005	Projected 2006	Budget 2007
Increase fixed route monthly ridership by 5% compared to 2005-2006	(3,905/month)	(3,900/month)	(4,100/month) Complete by June 2007
Complete Purchase Order request to replace 4 "Blue Bird" 40-foot coaches with 4 more fuel efficient 34-foot coaches and/or smaller cutaway coaches	N/A	N/A	Complete by December 2006
Execute agreements with other agencies to exchange TDA funding sources	N/A	N/A	Complete by June 2007



<p><b>Objective :</b>  <b>Develop a structured stormwater management program that improves water quality and drainage, consistent with NPDES requirements. (Strategic Plan Goal V, Objective8)</b></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Develop a long-term funding mechanism for drainage maintenance, improvements, and storm water quality by June 2007.</li> <li>• Meet City obligations related to the State’s new NPDES Municipal Stormwater Permit requirements by June 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Obtain Council approval to execute a contract for consultant services to carry out Phase II of the funding development project	NA	NA	Complete by November 2006
	Complete Phase II of the funding development project	NA	NA	Complete by June 2007
	Issue a technical guidance manual to help ensure compliance with new stormwater quality development standards	NA	NA	Complete by May 2007
	Complete and submit a 2008 NPDES Work Plan to the CRWQCB as required	NA	NA	Complete by May 2007
	Develop and adopt a city-wide Pesticide Plan that meets the requirements of the NPDES Municipal Stormwater Permit	NA	NA	Complete by June 2007

**FY 2005 – 06 Customer Service Levels**

**Customer Service Performance Indicator 1:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Respond to and perform temporary repair on all pothole calls within 24 hours of notification	N/A	N/A	90%

**Customer Service Performance Indicator 2:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Respond to traffic-related calls and identify the appropriate traffic review process within two working days	N/A	N/A	95%

**Customer Service Performance Indicator 3:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Respond to all flooding calls within two hours of notification	N/A	N/A	95%

**Customer Service Performance Indicator 4:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Respond to all after hour emergency calls within one hour after notification	N/A	N/A	90%

**Customer Service Performance Indicator 5:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Respond to Community Development requests for developer project engineering reviews within 20 calendar days	N/A	N/A	80%

**Customer Service Performance Indicator 6:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Respond to Transit customer concerns & comments within one working day	N/A	N/A	85%

## **Key Issues**

### **Administration / Engineering**

- Meet City obligations to enable Corps of Engineers to begin construction of the New Bridge Below the Dam
- Complete construction of traffic signals on East Natoma Street/Golf Links Drive
- Complete design and start construction of Orangevale Bridge HBRR project
- Initiate Willow Creek South Drainage Rehabilitation—Phase 2
- Complete 06/07 Street Rehabilitation Project
- Initiate Folsom Blvd./Blue Ravine Road intersection improvements
- Initiate design of traffic signal interconnect
- Install pan/tilt/zoom cameras at five intersections for traffic monitoring
- Update Noise Monitoring Program
- Complete ADA retrofits and pedestrian signals
- Complete Stormwater Utility Funding Feasibility Analysis—Phase 2
- Complete annual Street Striping Project
- Start construction of the Railroad Block Parking Structure
- Start construction of storm drain improvements in the Redevelopment Area (Bidwell Street/Sibley Street area)
- Assist with the proposed Elk Grove—Folsom—El Dorado County Connector Road JPA
- Start design of the Empire Ranch Road Interchange

### **Street Maintenance**

- Continue to work towards full compliance with the NPDES requirements for street sweeping
- Work towards increasing storm drain cleaning to 50,000 linear feet
- Continue to evaluate and modify the street maintenance delivery program to accommodate the ongoing changes within the City's infrastructure
- Continue to inspect roadway conditions and update the Pavement Management System to insure current data
- Continue to refine, upgrade, and modify the signal system affected by the Light Rail corridor
- Continue the signal system upgrade program citywide
- Implement the use of the new vinyl sign cutting machine in order to expand the City's ability to make a variety of street signs to meet the City's needs
- Refine the Folsom Stage Line fixed routes and schedules to increase monthly ridership and to meet route service demands
- Address air quality requirements to conform to air quality regulations
- Implement revised funding mechanism that will stabilize revenue independent of fluctuations in fare box recovery

### **Future Key Issues**

#### **Administration / Engineering**

- Complete construction of a New Bridge below Folsom Dam
- Complete the Empire Ranch Road Interchange
- Complete the development of the Railroad Block

- Complete the Orangevale and Rainbow Bridge HBRR projects
- Develop Stormwater Fee Program

**Street Maintenance**

- Maintenance of existing and future street infrastructure
- Maintain current five-year projection for staffing levels in order to meet current NPDES standards

**Traffic Maintenance**

- In the future, the Traffic Division will implement a program to paint and do other exterior maintenance to the City’s traffic signals. In addition, there will be continuing challenges to insure that integration and maintenance issues associated with Light Rail are addressed. Finally, the traffic flow will continue to increase, requiring continuation of upgrades and modifications to the traffic signal system. The signs and street striping functions will continue to be placed in higher demand as the City continues to grow.

**Transit**

- Review annually the transit fleet to ensure conformity in exhaust and particulate matter emissions with the State of California Air Resources Board
- Adjust service hours to accommodate the changing demands for service

**Position Information**

Position	FY 2005-06	FY 2006-07	Salary Estimate	Benefit	Total
<b>Administration</b>					
Public Works Director	1	1	132,960	73,697	206,657
Administrative Assistant	1	1	57,399	29,646	87,046
Assistant Public Works Director	1	1	113,577	55,015	168,592
Associate Civil Engineer	2	2	138,802	76,533	215,335
Capital Project Manager	1	1	82,777	44,979	127,756
Construction Inspector II	2	2	129,539	74,296	203,835
Engineering Technician	1	1	54,651	23,436	78,087
Senior Civil Engineer	3	3	274,245	131,375	405,621
Senior Management Analyst	1	1	88,483	44,987	133,470
Senior Office Assistant	1	1	44,965	27,988	72,953
<b>Subtotal</b>	<b>14</b>	<b>14</b>	<b>1,117,400</b>	<b>581,952</b>	<b>1,699,352</b>

Signals					
Maintenance Specialist	2	2	93,010	61,698	154,708
Maintenance Worker I/II	2	2	87,736	69,748	157,485
Senior Traffic Control & Lighting Technician	1	1	66,269	46,356	112,625
Street Sign Technician	1	1	42,824	34,080	76,904
Traffic Control & Lighting Supervisor	1	1	82,224	49,278	131,501
Traffic Control & Lighting Technician I/II	3	3	159,125	115,309	274,434
Traffic Control Device Technician	1	1	42,824	34,080	76,904
<b>Subtotal</b>	<b>11</b>	<b>11</b>	<b>574,011</b>	<b>410,549</b>	<b>984,560</b>
Streets					
Maintenance Specialist	1	1	51,941	38,471	90,411
Maintenance Worker I/II	10	9	349,006	274,651	623,657
Office Assistant I	1	1	42,824	24,823	67,647
Senior Maintenance Worker	1	2	123,743	87,664	211,407
Streets Operations Manager	1	1	97,467	65,644	163,111
Streets Operations Supervisor	1	1	80,268	56,002	136,270
<b>Subtotal</b>	<b>15</b>	<b>15</b>	<b>745,249</b>	<b>547,254</b>	<b>1,292,502</b>
Transit					
Office Assistant I	1	1	40,775	24,537	65,311
Office Assistant I - PPT	0.5	0.5	15,974	10,259	26,233
Transit Bus Driver - PPT	13.6	13.6	491,960	273,497	765,456
Transit Chief	1	1	80,268	45,771	126,038
Transit Coordinator	1	1	60,251	35,974	96,225
Transit Scheduler	1	1	44,965	27,407	72,372
Transit Trainer	1	1	44,855	28,041	72,896
<b>Subtotal</b>	<b>19.1</b>	<b>19.1</b>	<b>779,047</b>	<b>445,485</b>	<b>1,224,532</b>
<b>Total</b>	<b>59.1</b>	<b>59.1</b>	<b>3,215,707</b>	<b>1,985,240</b>	<b>5,200,946</b>

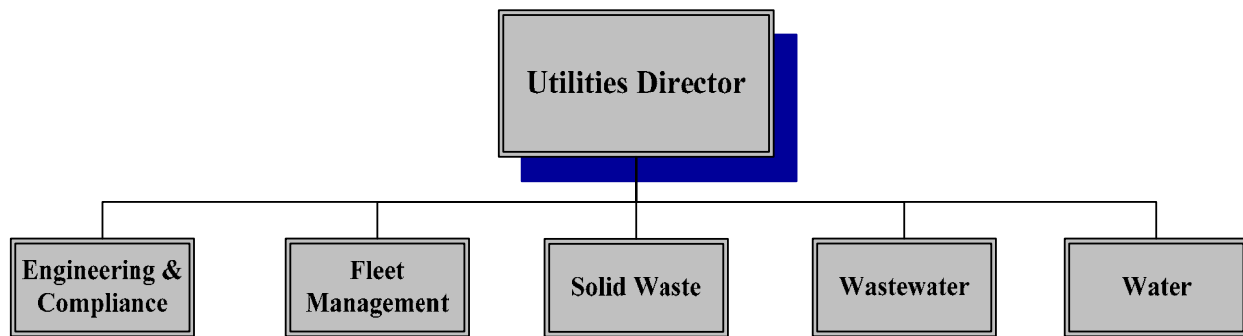
(Overtime, salaries and benefits for temporary labor are not included in the Position Information table.)

**Major Contracts** (over \$25,000)

Roadside Tree Care / Maintenance	\$30,000
Transportation Consultant	\$45,000
Landscaping Services	\$51,000
Sidewalk Repairs	\$60,000
Landscape and Right-of-Way Maintenance	\$80,000
Legislative Consultant	\$90,000
NPDES Permit MOU	\$98,000
Annual Street Projects	\$105,000
Slurry Seal	\$500,000
Regional Transportation Light Rail Operations	\$550,000

**New or Replacement Vehicles**

¾ Ton Truck	\$27,600
1 Ton Cab and Chassis	\$26,000
Asphalt Grinder	\$70,000



## *Utilities*

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Work Plan
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ New and Replacement Vehicles

*(Due to Enterprise Funding, Sewer, Solid Waste and Water are separated into individual sections.)*

**Mission Statement**

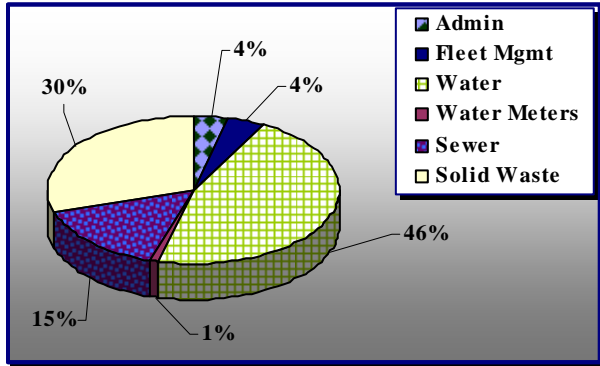
The mission of the Utilities Department is to manage the City's resources in order to protect and enhance the community's health, safety and welfare; to provide effective and reliable service to City residents and businesses; and to provide support services to City departments.

**Budget Summary** (All Funding Sources)

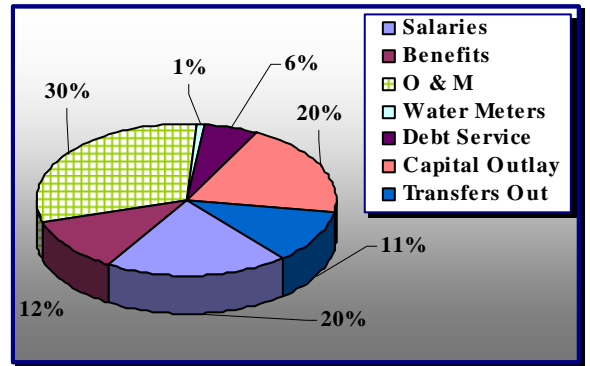
	<b>Actual</b>	<b>Budget</b>	<b>Revised</b>	<b>Proposed</b>	<b>Change</b>
	<b>FY 2004-05</b>	<b>FY 2005-06</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>From</b>
<b>Expenditure</b>					<b>05-06 Budget</b>
Salaries	\$5,481,902	\$6,603,127	\$6,024,641	\$7,031,147	6.48%
Benefits	\$3,110,591	\$3,778,138	\$3,519,984	\$4,140,661	9.60%
Operation & Maintenance	\$7,871,449	\$9,462,158	\$11,102,398	\$11,107,507	17.39%
Water Meters	\$145,688	\$281,661	\$197,382	\$281,000	-0.23%
Debt Service	\$1,246,237	\$2,441,849	\$2,441,849	\$2,132,117	-12.68%
Capital Outlay	\$6,072,253	\$10,631,915	\$13,525,113	\$7,177,800	-32.49%
Transfers Out	\$3,811,277	\$3,140,347	\$3,140,347	\$3,947,711	25.71%
<b>Total</b>	<b>\$27,739,396</b>	<b>\$36,339,195</b>	<b>\$39,951,715</b>	<b>\$35,817,943</b>	<b>-1.43%</b>
Full-Time Positions	104.00	108.50	108.50	108.50	0.00%
Part-Time Positions	0.50	0.50	0.50	0.50	0.00%
Utilities Administration	\$886,505	\$1,161,166	\$998,296	\$1,397,412	20.35%
Fleet Management	\$1,151,171	\$1,354,059	\$1,220,796	\$1,463,693	8.10%
Water	\$14,661,886	\$19,116,858	\$21,678,486	\$16,476,550	-13.81%
Water Meters	\$145,688	\$281,661	\$197,382	\$281,000	-0.23%
Sewer	\$3,358,935	\$4,971,039	\$4,408,650	\$5,537,294	11.39%
Solid Waste	\$7,535,211	\$9,454,412	\$11,448,106	\$10,661,994	12.77%
<b>Total</b>	<b>\$27,739,396</b>	<b>\$36,339,195</b>	<b>\$39,951,715</b>	<b>\$35,817,943</b>	<b>-1.43%</b>
<b>Funding Source</b>					
Program Revenue	\$1,151,171	\$1,354,059	\$1,220,796	\$1,463,693	8.10%
Water Revenues	\$7,362,895	\$7,129,055	\$8,610,362	\$8,548,080	19.90%
Water Meters	\$176,981	\$281,661	\$179,810	\$281,577	-0.03%
Sewer Revenues	\$4,964,146	\$4,730,157	\$5,084,522	\$5,005,000	5.81%
Solid Waste Revenues	\$9,485,487	\$9,386,490	\$9,545,759	\$10,131,600	7.94%
Fund Balance	\$17,488,813	\$12,012,154	\$14,697,723	\$8,389,653	-30.16%
Transfers In	\$3,009,198	\$1,412,697	\$1,180,028	\$1,930,442	36.65%
Grant Revenues	\$17,696	\$32,922	\$103,603	\$67,898	106.24%
<b>Total</b>	<b>\$43,656,387</b>	<b>\$36,339,195</b>	<b>\$40,622,604</b>	<b>\$35,817,943</b>	<b>-1.43%</b>



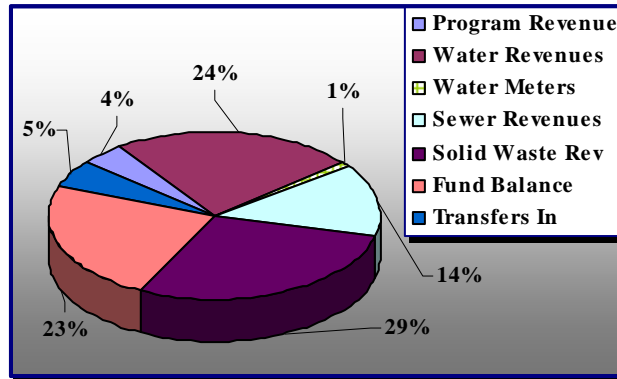
Department by Divisions



Department Expenditure by Category



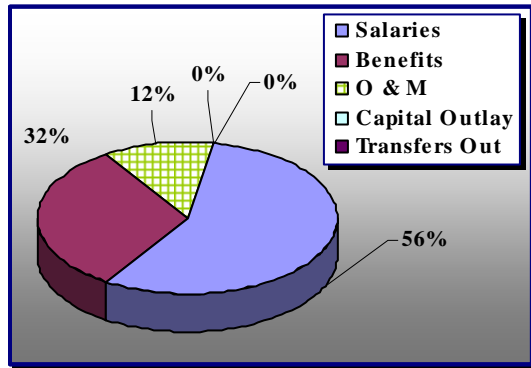
Department Funding Sources



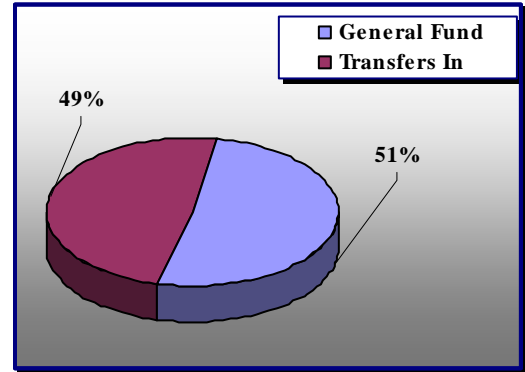
## Budget Summary of Engineering and Compliance and Fleet Management

	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Proposed</u>	<u>Change From</u>
<b>Expenditure</b>	<b>FY 2004-05</b>	<b>FY 2005-06</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>05-06 Budget</b>
Salaries	\$1,121,382	\$1,428,149	\$1,219,041	\$1,613,141	12.95%
Benefits	\$581,898	\$747,193	\$690,929	\$904,925	21.11%
Operation & Maintenance	\$330,812	\$339,883	\$309,121	\$343,039	0.93%
Capital Outlay	\$3,585	\$0	\$0	\$0	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	<b>\$2,037,676</b>	<b>\$2,515,225</b>	<b>\$2,219,091</b>	<b>\$2,861,105</b>	<b>13.75%</b>
<b>Funding Source</b>					
General Fund	\$1,151,171	\$1,354,059	\$1,220,796	\$1,463,693	8.10%
Transfers In	\$886,505	\$1,161,166	\$998,296	\$1,397,412	20.35%
<b>Total</b>	<b>\$2,037,676</b>	<b>\$2,515,225</b>	<b>\$2,219,091</b>	<b>\$2,861,105</b>	<b>13.75%</b>

Department Expenditure by Category



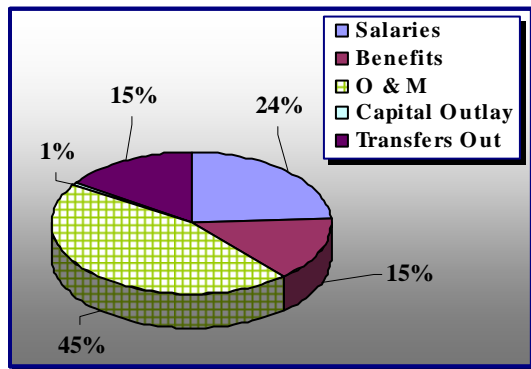
Department Funding Sources



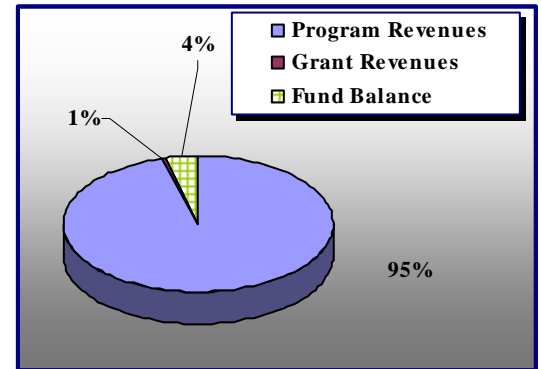
### Budget Summary of Solid Waste

	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Proposed</u>	<u>Change</u>
	<u>FY 2004-05</u>	<u>FY 2005-06</u>	<u>FY 2005-06</u>	<u>FY 2006-07</u>	<u>From</u>
					<u>05-06 Budget</u>
<b>Expenditure</b>					
Salaries	\$1,989,898	\$2,329,545	\$2,259,337	\$2,560,091	9.90%
Benefits	\$1,173,553	\$1,424,509	\$1,332,104	\$1,561,874	9.64%
Operation & Maintenance	\$3,377,529	\$4,312,444	\$6,469,507	\$4,813,060	11.61%
Capital Outlay	\$16,308	\$77,500	\$76,743	\$76,800	-0.90%
Transfers Out	\$977,923	\$1,310,414	\$1,310,414	\$1,650,169	25.93%
<b>Total</b>	<u>\$7,535,211</u>	<u>\$9,454,412</u>	<u>\$11,448,106</u>	<u>\$10,661,994</u>	<u>12.77%</u>
<b>Funding Source</b>					
Program Revenues	\$9,485,487	\$9,386,490	\$9,545,759	\$10,131,600	7.94%
Grant Revenues	\$17,696	\$17,922	\$17,922	\$67,898	278.85%
Fund Balance	\$0	\$50,000	\$1,837,327	\$462,496	824.99%
<b>Total</b>	<u>\$9,503,183</u>	<u>\$9,454,412</u>	<u>\$11,401,008</u>	<u>\$10,661,994</u>	<u>12.77%</u>

### Department Expenditure by Category



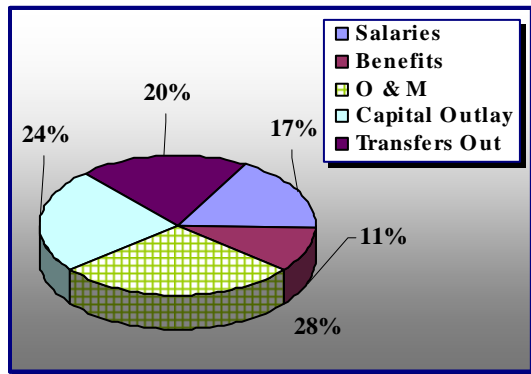
### Department Funding Sources



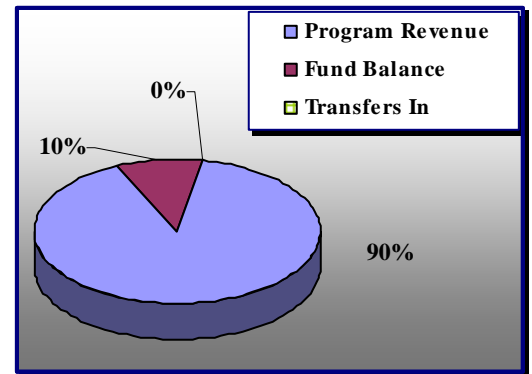
### Budget Summary of Sewer

	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Proposed</u>	<u>Change</u>
<b>Expenditure</b>	<b>FY 2004-05</b>	<b>FY 2005-06</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>From</b>
					<b>05-06 Budget</b>
Salaries	\$844,743	\$994,568	\$948,436	\$947,449	-4.74%
Benefits	\$495,022	\$592,805	\$556,500	\$582,677	-1.71%
Operation & Maintenance	\$1,094,128	\$1,487,295	\$925,828	\$1,562,209	5.04%
Capital Outlay	\$408,907	\$1,068,600	\$1,150,114	\$1,345,000	25.87%
Transfers Out	\$516,136	\$827,771	\$827,771	\$1,099,959	32.88%
<b>Total</b>	<b>\$3,358,935</b>	<b>\$4,971,039</b>	<b>\$4,408,650</b>	<b>\$5,537,294</b>	<b>11.39%</b>
<b>Funding Source</b>					
Program Revenue	\$4,964,146	\$4,730,157	\$5,084,522	\$5,005,000	5.81%
Fund Balance	\$2,915,054	\$198,768	\$0	\$532,294	167.80%
Transfers In	\$0	\$42,114	\$42,114	\$0	-100.00%
<b>Total</b>	<b>\$7,879,200</b>	<b>\$4,971,039</b>	<b>\$5,126,636</b>	<b>\$5,537,294</b>	<b>11.39%</b>

### Department Expenditure by Category



### Department Funding Sources



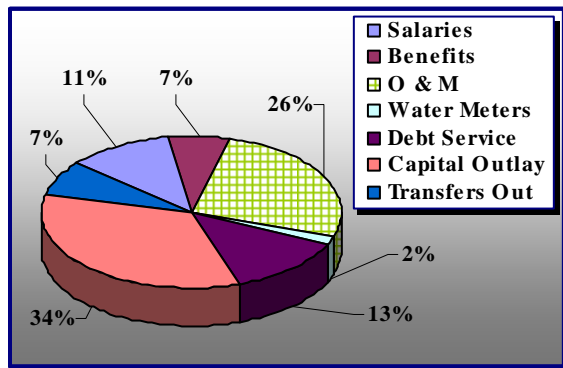
### Budget Summary of Water

<b>Expenditure</b>	<b>Actual FY 2004-05</b>	<b>Budget FY 2005-06</b>	<b>Revised FY 2005-06</b>	<b>Proposed FY 2006-07</b>	<b>Change From 05-06 Budget</b>
Salaries	\$1,525,879	\$1,850,865	\$1,597,827	\$1,910,466	3.22%
Benefits	\$860,119	\$1,013,631	\$940,451	\$1,091,185	7.65%
Operation & Maintenance	\$3,068,981	\$3,322,536	\$3,397,942	\$4,389,199	32.10%
Water Meters	\$145,688	\$281,661	\$197,382	\$281,000	-0.23%
Debt Service	\$1,246,237	\$2,441,849	\$2,441,849	\$2,132,117	-12.68%
Capital Outlay	\$5,643,452	\$9,485,815	\$12,298,255	\$5,756,000	-39.32%
Transfers Out	\$2,317,218	\$1,002,162	\$1,002,162	\$1,197,583	19.50%
<b>Total</b>	<b>\$14,807,574</b>	<b>\$19,398,519</b>	<b>\$21,875,868</b>	<b>\$16,757,550</b>	<b>-13.61%</b>

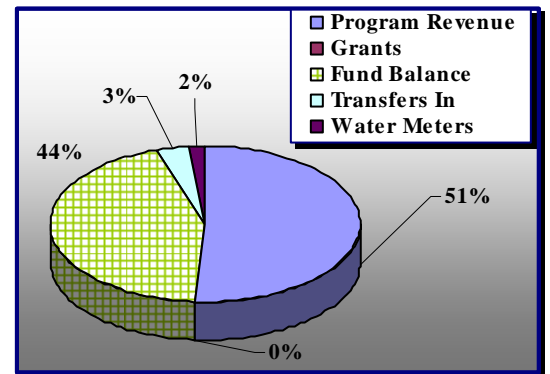
  

<b>Funding Source</b>	<b>Actual FY 2004-05</b>	<b>Budget FY 2005-06</b>	<b>Revised FY 2005-06</b>	<b>Proposed FY 2006-07</b>	<b>Change From 05-06 Budget</b>
Program Revenues	\$7,362,895	\$7,129,055	\$8,610,362	\$8,548,080	19.90%
Grants	\$0	\$15,000	\$85,681	\$0	-100.00%
Fund Balance	\$14,573,759	\$11,763,386	\$12,860,396	\$7,394,863	-37.14%
Transfers In	\$2,122,692	\$209,417	\$139,619	\$533,030	154.53%
Water Meters	\$176,981	\$281,661	\$179,810	\$281,577	-0.03%
<b>Total</b>	<b>\$24,236,328</b>	<b>\$19,398,519</b>	<b>\$21,875,868</b>	<b>\$16,757,550</b>	<b>-13.61%</b>

### Department Expenditure by Category



### Department Funding Sources



## **Program Information**

### **Engineering and Compliance**

**\$1,397,412**

The Engineering and Compliance Division oversees the design and management of Capital Improvement Projects; utility operations and maintenance engineering (including staff support to the Utility Advisory Committee); utilities engineering for water and sewer; development impact fee and utility rate oversight; and administration and clerical support staff. The Utilities Director and Assistant Utilities Director are currently included in this division for budgeting purposes. Also included in current level of service are the operating projects managed by the Engineering and Compliance Division.

### **Fleet Management**

**\$1,463,693**

Fleet Division maintains all City owned vehicles and equipment with the exception of the Fire Department and the City fuel system. Fleet also provides welding service when possible for fabrication and repairs to City facilities.

### **Solid Waste**

**\$10,661,994**

The Solid Waste Division provides collection and disposal of solid waste, recycling, greenwaste, electronic waste, household hazardous waste (i.e. paint, fluids, and batteries) and bulky items throughout the community of Folsom. The California Integrated Waste Management Board monitors the diversion rate for all communities to meet the recycle goal of 50% of the waste stream in the city. The City has enhanced and improved recycling programs to meet this goal.

### **Sewer**

**\$5,537,294**

The Sewer Division inspects, cleans, repairs, and maintains the 252 miles of pipeline and 11 lift stations in the City of Folsom. The functions of this division support the achievement of the city's strategic goals.

### **Water**

**\$16,753,128**

The Water Division produces and delivers high-quality drinking water; ensures water quality is maintained in the distribution system 277 miles of water mains, and to the 18,547 service connections, through a combination of backflow prevention, cross-connection control, and monitoring; maintains water treatment, storage, and distribution facilities; ensures standards for construction of new water source, treatment, storage, and distribution facilities are met. The functions of this division support the achievements as outlined in Strategic Goals II and VI.

## **FY 2005 – 06 Accomplishments**

### **Engineering and Compliance**

- Completed water rate study, rate increase and metered rate implementation for the Ashland service area
- Completed design for expanding the pump stations at the Water Treatment Plant and initiated construction
- Completed construction of Phase 4B Water Treatment Plant Expansion Project Phase IV
- Initiated preparation of a city-wide water meter implementation program
- Met NPDES deadlines for the sewer collection system permit
- Completed the construction of the EPA Grant Sewer Rehabilitation Project Phase I
- Initiated the design of the EPA Grant Sewer Rehabilitation Project Phase II
- Implemented ordinance changes for fats, oils, and grease; and legal authority for the Sewer Division
- Completed DWR Grant Leak Detection Program

### **Fleet Management**

- Received and awarded bids for exhaust retrofits for a total of four Solid Waste collection vehicles that will keep the City in compliance with State and Federal air quality regulations (Title 13 CCR)
- Completed the update of specifications for new vehicles
- Successfully administered the purchase of new vehicles (with the exception of Police and Fire) approved in the FY 2005-06 Budget

### **Solid Waste**

- Implemented the Smart Cart Recycling Program throughout the residential community
- Implemented multi-family recycling programs, new buy back and drop off centers, increased commercial recycling activity to meet the City's Plan of Correction regarding AB939 goals
- Enhanced Household Hazardous Waste Program to include electronic waste and batteries
- Implemented Route Smart for residential routes for solid waste, recycling and green waste
- Established Neighborhood Cleanup by zone—one per year
- Trained all drivers to identify and respond quickly to hydraulic spills while on the routes

### **Sewer**

- Completed 100% of planned lift station upgrades
- Completed 100% of planned preventive maintenance program to increase reliability and decrease probability of major wastewater overflows
- Completed emergency bypass pumping at all lift stations
- Started identifying and isolating inflow and infiltration in basin seven
- Upgraded flow meters on the 27" and 33" trunk lines
- Completed 40% of the planned pump replacement program
- Completed the Fats, Oil, and Grease Program

### **Water**

- Installed eight water quality sampling stations
- Installed 12 *district metering area* monitoring points as required by the Department of Water Resources grant funding
- Continued infrastructure rehabilitation repair programs to maintain system reliability
- Completed and submitted to the Environmental Protection Agency and Department of Health Services, on time, an Emergency Response Plan follow-up from Vulnerability Assessment

- Met and exceeded combined filter effluent turbidities < 0.3 NTU > 95% compliance requirement with 100% of combined filter effluent turbidity values < 0.3 NTU
- Maintained minimum total reservoir storage requirement of 25% plus one million gallons fire flow reserve
- Start up of Water System Asset Management Program
- Commissioned Zone 6 Pump Station & constructed and commissioned Rockport Pressure Reducing Station
- Completed all required water quality monitoring (except lead & copper)
- Completed Division staffing and organizational plan

**FY 2006 – 07 Work Plan**

*Utilities: To create a strong corporate culture emphasizing customer service, professionalism, cost efficiency, and accountability. (Strategic Plan Goal II)*

*To provide and maintain infrastructure, water, sewer, solid waste, and storm drainage to meet the City’s existing and future capacity needs. (Strategic Plan Goal V)*

<p><b>Objective :</b>  <b>Maintain a high level of positive customer service while optimizing cost of operations.</b>  <i>(Strategic Plan Goal II, Objective 8)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Improve the timeliness of customer service by reducing the different telephone numbers the customer needs to call to get questions and requests answered by June 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Consolidate seven different phone numbers called by the public to three numbers	N/A	N/A	Complete by June 2007

<p><b>Objective :</b>  <b>Improve fleet acquisition and management through the implementation of the Fleet Management Plan by the Fleet Manager.</b>  <i>(Strategic Plan Goal V, Objective 3)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Implement the various elements of the Fleet Management Plan to address fleet acquisition and management needs by October 2006.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Implement Fleet Management Plan	N/A	N/A	October 2006



<p><b>Objective :</b>                  Increase the efficiency and accountability of fleet maintenance.  <i>(Strategic Plan Goal V, Objective 4)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Implement the use of fleet management software to track maintenance activities and costs per vehicle by June 2007.</li> <li>• Track repair costs per vehicle and warranty repairs per vehicle by June 2007.</li> </ul>																		
	<table border="1"> <thead> <tr> <th>Performance Measure</th> <th>Actual 2005</th> <th>Projected 2006</th> <th>Budget 2007</th> </tr> </thead> <tbody> <tr> <td>Install fleet management software</td> <td>N/A</td> <td>N/A</td> <td>Complete by September 2006</td> </tr> <tr> <td>Train mechanics in the use of software</td> <td>N/A</td> <td>N/A</td> <td>Complete by December 2006</td> </tr> <tr> <td>Track repair costs and warranty repairs per vehicle</td> <td>N/A</td> <td>N/A</td> <td>Complete by June 2007</td> </tr> </tbody> </table>	Performance Measure	Actual 2005	Projected 2006	Budget 2007	Install fleet management software	N/A	N/A	Complete by September 2006	Train mechanics in the use of software	N/A	N/A	Complete by December 2006	Track repair costs and warranty repairs per vehicle	N/A	N/A	Complete by June 2007		
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<p><b>Objective :</b>                  Maintain safe and reliable service to customers through planned capital and rehabilitation projects identified in Master Plans and Management Plans as completed.  <i>(Strategic Plan Goal V, Objective 2)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Complete 80% of the planned Infiltration and Inflow, and Hydraulic capacity projects for the sewer system by June 2007.</li> <li>• Complete 100% of the scheduled activities for the Foothill Pump Station by January 2007.</li> <li>• Complete the cleanup of the Corporation Yard Landfill by June 2007.</li> </ul>																		
	<table border="1"> <thead> <tr> <th>Performance Measure</th> <th>Actual 2005</th> <th>Projected 2006</th> <th>Budget 2007</th> </tr> </thead> <tbody> <tr> <td>Complete planned Infiltration and Inflow and Hydraulic Capacity sewer infrastructure projects</td> <td>60%</td> <td>70%</td> <td>80%</td> </tr> <tr> <td>Complete Foothill Pump Station</td> <td>N/A</td> <td>80%</td> <td>Complete by January 2007</td> </tr> <tr> <td>Complete cleanup of the Corporation Yard Landfill</td> <td>5%</td> <td>15%</td> <td>Complete by June 2007</td> </tr> </tbody> </table>	Performance Measure	Actual 2005	Projected 2006	Budget 2007	Complete planned Infiltration and Inflow and Hydraulic Capacity sewer infrastructure projects	60%	70%	80%	Complete Foothill Pump Station	N/A	80%	Complete by January 2007	Complete cleanup of the Corporation Yard Landfill	5%	15%	Complete by June 2007		
	Performance Measure	Actual 2005	Projected 2006	Budget 2007															
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Complete Foothill Pump Station	N/A	80%	Complete by January 2007																
Complete cleanup of the Corporation Yard Landfill	5%	15%	Complete by June 2007																

<p><b>Objective :</b>                  Meet the State's mandate of 50% landfill diversion requirement under AB 939. <i>(Strategic Plan Goal V, Objective 7)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Promote recycling programs by giving public presentations on recycling by June 2007.</li> </ul>									
	<table border="1"> <thead> <tr> <th>Performance Measure</th> <th>Actual 2005</th> <th>Projected 2006</th> <th>Budget 2007</th> </tr> </thead> <tbody> <tr> <td>Give presentations at six elementary schools</td> <td>N/A</td> <td>N/A</td> <td>Complete by June 2007</td> </tr> </tbody> </table>	Performance Measure	Actual 2005	Projected 2006	Budget 2007	Give presentations at six elementary schools	N/A	N/A	Complete by June 2007	
Performance Measure	Actual 2005	Projected 2006	Budget 2007							
Give presentations at six elementary schools	N/A	N/A	Complete by June 2007							

<p><b>Objective :</b>  <b>Increase efficiency of the Household Hazardous Waste Program in diverting hazardous waste to the appropriate disposal location.</b>  <i>(Strategic Plan Goal V, Objective 5)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Increase awareness of the Household Hazardous Waste Program through public presentations.</li> <li>• Increase the number of people participating in the Household Hazardous Waste Program.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Increase the number of students at presentations at public schools	N/A	700	800
	Increase the number of household pickups	10%	20%	30%

<p><b>Objective :</b>  <b>Eliminate weekend overtime hours associated with the Neighborhood Cleanup Program.</b>  <i>(Strategic Plan Goal II, Objective 9)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Develop a call-in program for scheduling neighborhood cleanup pickups during the week by June 2007.</li> </ul>			
	<b>Performance Measure</b>	<b>Actual 2005</b>	<b>Projected 2006</b>	<b>Budget 2007</b>
	Develop a call-in program for scheduling neighborhood cleanup pickup during the week	N/A	N/A	Complete by June 2007

<p><b>Objective :</b>  <b>Maintain safe and reliable service to customers through system operation and maintenance in accordance with Master Plans and regulatory requirements</b>  <i>(Strategic Plan Goal VIII, Objective 14)</i></p>	<p><b>Strategies:</b></p> <ul style="list-style-type: none"> <li>• Improve inspection of fire hydrants so that all hydrants are inspected and operated annually, and flow tested every three years, by June 2007.</li> <li>• Conduct the third year of a valve maintenance program to inspect and operate all fire hydrant valves on a five-year cycle by June 2007.</li> </ul>																		
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**FY 2006 – 07 Customer Service Levels**

**Customer Service Performance Indicator 1:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Arrive at the scene of a sewer spill within 30 minutes of notification	Less than 30 minutes	Less than 30 minutes	Less than 30 minutes

**Customer Service Performance Indicator 2:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Complete Video inspection of sewer lateral within 48 hours of customer request	Less than 48 hours	Less than 48 hours	Less than 48 hours

**Customer Service Performance Indicator 3:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Arrive at the scene of a water complaint within 30 minutes of a call from the customer	Less than 30 minutes	Less than 30 minutes	Less than 30 minutes

**Customer Service Performance Indicator 4:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Pick up a missed solid waste container, on the same day	Same Day	Same Day	Same Day

**Customer Service Performance Indicator 5:**

Performance Indicator	Actual 2004-05	Projected 2005-06	Budget 2006-07
Pick up a missed green waste or recyclable container within 24 hours	Within 24 hours	Within 24 hours	Within 24 hours

**Key Issues**

**Engineering and Compliance**

- Continue water and sewer rehabilitation projects
- Complete construction of the Water Treatment Plant Pump Station Expansion Project
- Continue to meet NPDES deadlines for the Sewer Collection System Permit
- Implement City-wide meter implementation plan
- Complete EPA Grant Rehabilitation Project Phase II
- Continue sewer rehabilitation and preventative maintenance programs
- Continue water supply management projects

**Fleet Management**

- Continue exhaust retrofits of Solid Waste vehicles, surplus those not economical to upgrade

**Solid Waste**

- Route Smart Program utilized for commercial routing
- Establish an On-Call Neighborhood Clean-up Program for customers to receive service three times per year
- Establish C & D Ordinance and implement program in community to increase diversion

**Sewer**

- Continue meter upgrades
- Construct dump sites
- Continue identifying and isolating inflow and infiltration in high flow basins
- Continue pump replacement program
- Create environmental baseline sampling on all major creeks

**Water**

- Complete *Initial Distribution System Evaluation* for regulatory compliance monitoring
- Continue water system maintenance programs (hydrant maintenance, valve maintenance, cross connection control, and WQ monitoring)

- Establish revenue recovery program to fund support for water metering program (reading and maintenance)
- Continue flow control station upgrades at a rate of two per year over the next six years
- Coordinate installation of water quality sampling stations with Utility Maintenance at a rate of eight per year
- Update water system computer model to: (1) enhance water quality program; and (2) to assist the Fire Department in addressing flow and water pressure issues
- Identify and verify water demands to reduce “unaccounted for water” in the system and maximize the resource necessary for build-out conditions

### **Future Key Issues**

#### **Engineering and Compliance**

- Continue to meet NPDES deadlines for the sewer collection system permit
- Continue water supply management issues for dry-year supply
- Continue water supply management issues for SOI
- Continue implementation of the Capital Improvement Project (CIP) established in the Water Master Plan and Sanitary Sewer Master Plan
- Implement City-wide meter implementation plan
- Perform 18-month water rate study update and recommendation to City Council

#### **Fleet Management**

- Relocation of Corporation Yard maintenance facility planning and coordination; and incorporating the maintenance of emission systems of solid waste vehicles

#### **Solid Waste**

- Work with PIA to use the transfer facility for operation
- Perform route audits on commercial and residential routes for billing review
- Public Awareness - use new logo to advertise services provided by Solid Waste Division

#### **Sewer**

- Training
- Legal authority
- Upgrade SCADA and flow meters
- GIS Masterplan
- GBA training

#### **Water**

- Maintain water quality of City’s drinking water supplies
- Maintain City’s infrastructure
- Meet or exceed Maximum Contaminant Level of 0.3 NTU of daily reported plant effluent turbidity measurements
- Manage storage reservoir levels to maintain operational and fire flow volumes recommended in the City’s Water Plan
- Exercise system valves on a five-year program
- Ensure all public fire hydrants are operable and accessible

**Position Information**

<b>Position</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>Salary Estimate</b>	<b>Benefit</b>	<b>Total</b>
<b>Administration</b>					
Utilities Director	1	1	131,652	68,798	200,450
Assistant Director	2	2	221,874	111,732	333,606
Administrative Assistant	1	1	48,369	21,731	70,100
Assistant Civil Engineer	2	2	132,835	70,700	203,535
Associate Civil Engineer	1	1	66,015	37,502	103,517
Engineering Technician	1	1	62,059	33,694	95,752
Office Assistant I/II	1	1	40,775	26,588	67,363
Senior Civil Engineer	2	2	186,048	85,595	271,643
Senior Office Assistant	1	1	49,579	27,616	77,195
Water Management Coordinator	1	1	52,042	31,992	84,034
Water Management Specialist	1	1	36,984	27,002	63,986
<b>Subtotal</b>	<b>14</b>	<b>14</b>	<b>1,028,231</b>	<b>542,950</b>	<b>1,571,181</b>
<b>Fleet Management</b>					
Fleet Maintenance Supervisor	1	1	84,180	58,965	143,145
Fleet Manager	1	1	78,306	41,728	120,034
Inventory Clerk	1	1	45,415	28,694	74,109
Mechanic II	9	9	509,942	358,020	867,962
Senior Equipment Mechanic	1	1	61,399	41,019	102,418
<b>Subtotal</b>	<b>13</b>	<b>13</b>	<b>779,242</b>	<b>528,426</b>	<b>1,307,668</b>
<b>Sewer</b>					
Engineering Technician	1	1	51,053	34,934	85,988
Maintenance Worker I/II	5	5	189,122	146,585	335,707
Senior Water/Sewer Service Worker	1	1	64,769	43,214	107,983
Utilities Technician	1	1	44,967	20,694	65,661
Water/Sewer Maintenance Worker I/II	3	3	116,497	88,443	204,940
Water/Sewer Service Supervisor	1	1	88,095	60,251	148,346
Water/Sewer Service Worker	3	3	139,495	100,314	239,809
<b>Subtotal</b>	<b>15</b>	<b>15</b>	<b>693,999</b>	<b>494,435</b>	<b>1,188,434</b>
<b>Hazardous Materials</b>					
Environmental Specialist Supervisor	1	1	80,268	55,887	136,155
Environmental Specialist II	2.5	2.5	108,229	92,196	200,425
Hazardous Materials Coordinator	1	1	56,445	33,546	89,991
Senior Environmental Specialist	1	1	60,192	40,152	100,344
<b>Subtotal</b>	<b>5.5</b>	<b>5.5</b>	<b>305,134</b>	<b>221,781</b>	<b>526,915</b>

Recycling					
Environmental Specialist Supervisor	1	1	80,268	55,932	136,200
Environmental Specialist II	1	1	44,967	32,630	77,597
Senior Environmental Specialist	1	1	61,992	40,976	102,967
<b>Subtotal</b>	<b>3</b>	<b>3</b>	<b>187,226</b>	<b>129,538</b>	<b>316,764</b>
Solid Waste					
Office Assistant I	1	1	43,018	21,253	64,271
Refuse Driver	27	27	1,159,445	873,814	2,033,259
Senior Maintenance Worker	2	2	113,054	79,177	192,231
Senior Office Assistant	1	1	43,892	20,407	64,299
Solid Waste Manager	1	1	86,346	53,602	139,947
Solid Waste Supervisor	1	1	84,180	51,596	135,776
<b>Subtotal</b>	<b>33</b>	<b>33</b>	<b>1,529,934</b>	<b>1,099,848</b>	<b>2,629,782</b>
Water Utility Maintenance					
Maintenance Worker I/II	1	1	33,530	29,468	62,998
Senior Water/Sewer Service Worker	1	1	67,781	47,102	114,883
Water/Sewer Service Supervisor	1	1	88,095	60,834	148,929
Water/Sewer Service Worker	5	5	262,165	196,410	458,575
<b>Subtotal</b>	<b>8</b>	<b>8</b>	<b>451,571</b>	<b>333,813</b>	<b>785,385</b>
Water Treatment Plant					
Lead Plant Mechanic	1	1	60,252	42,929	103,181
Maintenance Worker I/II	2	2	75,725	53,018	128,743
Mechanic II	1	1	42,824	34,323	77,147
Office Assistant I	1	1	31,930	23,566	55,496
Sr Water Treatment Plant Operator	1	1	66,421	46,540	112,960
Utilities Manager	1	1	92,931	49,422	142,353
Water Management Coordinator	1	1	49,563	31,852	81,415
Water Treatment Plant Operator III	2	2	119,003	85,312	204,315
Water Treatment Plant Supervisor	1	1	88,389	52,600	140,989
<b>Subtotal</b>	<b>11</b>	<b>11</b>	<b>627,038</b>	<b>419,562</b>	<b>1,046,600</b>
Water Quality					
Chief Distribution Operator	1	1	64,761	38,362	103,122
Water/Sewer Service Supervisor	1	1	74,583	51,991	126,573
Water Treatment Plant Operator I/II	3	3	153,123	108,546	261,669
Water Treatment Plant Operator III	1	1	52,042	39,238	91,279
<b>Subtotal</b>	<b>6</b>	<b>6</b>	<b>344,507</b>	<b>238,137</b>	<b>582,644</b>
<b>Total</b>	<b>108.5</b>	<b>108.5</b>	<b>5,946,884</b>	<b>4,008,490</b>	<b>9,955,373</b>

**Major Contracts** (over \$25,000)

County of Sac Landfill	\$1,482,000
Dry-Year Water Management Plan	\$450,000
Annual Water Purchases	\$360,000
Sewer Flow Reduction Analysis	\$180,000
Sewer Management Project	\$159,000
On-Call Technical Services	\$100,000
Recycled Water Master Plan	\$100,000
Legislative Support for Regional water Supply and Sewer Projects	\$100,000
Sewer Master Plan Update	\$75,000
Miscellaneous Water Contracts	\$74,500
Water Public Outreach	\$60,000
Sewer Public Outreach	\$60,000
Water System Mapping/Basemap Update	\$60,000
Miscellaneous Legal Contracts	\$50,500
Water Analysis	\$41,000
Sewer Management Plan	\$40,000
Additional Drop-Off Charges	\$40,000
Landfill Cost	\$35,000
Temporary Services	\$31,200
CMMS Database	\$30,000
Generator Maintenance	\$30,000
SCADA Maintenance	\$30,000
RWQCB Reporting	\$30,000
Sewer System Mapping	\$29,900
Storm Water Prevention Program	\$27,000
Water System Mapping	\$25,000

**New or Replacement Vehicles**

Refuse Collection Truck (4)	\$167,500
Refuse Collection Truck (1)	\$40,000



## **Introduction**

California cities are authorized by State law to use debt financing for specific purposes that promote the public welfare. Debt is typically issued to finance the construction of large public facilities such as infrastructure, buildings, parks, and open space acquisitions, when paying for these types of projects out of current revenues is not feasible.

The City of Folsom has seen tremendous expansion in its population from 36,507 in 1992 to 68,033 at the end of calendar year 2004. With this growth, one of the City's major challenges has been to meet the needs of a growing community in terms of providing City services to a steadily increasing customer base, as well as complying with mandated governmental health, safety, and environmental standards and regulations. The City has used various debt financing instruments to facilitate meeting these challenges.

## **Debt Management Policy**

Debt Management is a major component of the City's fiscal management function. Good debt management ensures that any debt issued by the City is affordable, is appropriate for the type of project, is at the lowest possible interest cost, and is in compliance with applicable laws and regulations. The City of Folsom's Debt Management Policy provides operating guidelines for all the City's major debt transactions. The objectives of the City's policy are to:

- Guide the City Council and management in debt issuance decisions having significant financial impact.
- Maintain appropriate capital assets for present and future needs.
- Promote sound financial management by providing accurate and timely information on the City's financial condition.
- Protect and enhance the City's credit rating.
- Ensure the legal use of City bonding authority through an effective system of financial security and internal controls.
- Promote cooperation and coordination with other governments and the private sector in the financing and delivery of services.

## **Additional Policies Regarding Land-Secured and Conduit Financing**

The purpose of the Additional Policies Regarding Land-Secured and Conduit Financing is to facilitate the acquisition and construction of public facilities on commercial, industrial, and residential properties by promoting the health and welfare of developed areas; the orderly development of the City; and the development of needed commercial or industrial property. The policies consist of guidelines and requirements for such items as:

- Project costs and reimbursement policies
- Agreements required
- Project feasibility information
- Appraisals/Value to lien ratios
- Credit enhancements
- Special tax formulas
- Continuing disclosure and notification requirements

## **Credit Rating**

A major portion of the City's financings has been through the issuance of special assessment district debt. These assessment and Mello-Roos district bonds are land secured financings where developments are not yet completed at the time of issuance, and are therefore not rated.

The City's general obligation bonds are rated A1 by Moody's Investor's Service and A+ by Standard and Poor's. The City's Certificates of Participation (COP's) issued to finance essential facilities such as the 2001 Central District Fire Station are rated A3 by Moody's. COPs issued for non-essential facilities, such as parks, are rated in the BBB range. The City has typically opted to purchase bond insurance to enhance its credit rating to AAA. A bond insurance policy guarantees payment of principal and interest on bonds due for payment should the City fail to make a bond payment.

*The City is in the process of actively seeking a rating upgrade from the major credit rating agencies based on the City's current financial condition.*

## **Types of Debt Financing Instruments**

### **A. General Obligation Bonds:**

The California Constitution provides for the issuance of General Obligation Bonds by cities subject to a two-thirds approval of voters on the bond proposition. General Obligation Bonds are secured by the full faith and credit of the City. Ad valorem taxes are levied on all real property within the City for the payment of annual principal and interest on the bonds.

**B. Lease Revenue Bonds and Certificates of Participation:**

Lease Revenue Bonds and Certificates of Participation are lease obligations secured by an installment sales agreement or by a leaseback arrangement with a public entity. The City pledges general operating revenues to pay the lease payments. The lease payments are in turn used to pay principal and interest on the Certificates of Participation. Under State law, these obligations do not constitute indebtedness and are therefore not subject to voter approval. Lease payments may not be accelerated as they are payable only in the year in which used and if occupancy of the leased property is available. The City is obligated to annually budget for the rentals that are due and payable during each fiscal year that it has the use of the leased property.

**C. Public Enterprise Revenue Bonds:**

Public Enterprise Revenue Bonds are issued to finance facilities for a revenue producing enterprise such as a water or sewer system. California courts have determined that under the State Constitution, cities may issue revenue bonds without a two-thirds voter approval in a bond election because the revenues are not payable from taxes or the general fund of the City. Rather, principal and interest on the bonds is payable from revenues produced by the enterprise including such items as service charges, tolls, connection fees, admission fees, and rents.

**D. Special Assessment Districts/Mello-Roos Community Facilities District Bonds:**

The City may establish special assessment or Mello-Roos Community Facilities Districts under various sections of State law to issue bonds for the financing of infrastructure and public facilities improvements in connection with land development. The issuance of these bonds is subject to a two-thirds approval of the landowners voting within the proposed district. The security for the bonds is provided by properties with the district. The properties are assessed for amounts proportionate to the benefit received from the improvements financed for the payment of annual principal and interest on the bonds. The City is not liable for the repayment of these bonds, but rather acts as an agent for the property owners/bondholders in collecting and forwarding the special assessments.

## **Folsom Public Financing Authority**

The City of Folsom authorized the formation of a joint powers authority with the Folsom Redevelopment Agency to be known as the Folsom Public Financing Authority in 1988, under Title 1 of the California State Government Code. The Authority is authorized, but not limited, to issue bonds for the purpose of financing facilities and improvements. The Authority provides financing to other funds and agencies of the City on a cost reimbursement basis.

## **Legal Debt Margin**

The Charter of the City of Folsom allows the City by ordinance or resolution to issue debt within the following limits:

- **General Obligation Debt Limit:**  
Not to exceed 10 percent of the assessed valuation of all property taxable by the City;
- **Other Debt Limit:**  
Debt other than voted general obligation bonds shall not exceed 10 percent of the assessed valuation of all property taxable by the City;
- **Definition and Exemption:**  
Debt issued for the purpose of financing or refinancing the acquisition, construction, or completion of public improvements that is not a general obligation of the City, and is secured by a lien upon or levy of a special tax on real property within an identified district.

As of June 30, 2004, the City of Folsom’s legal debt margin totaled \$638,412,000. The ratio of the City’s outstanding General Obligation Bond debt to assessed valuation was 4.7838 percent. The City’s assessed value totaled over \$6.7 billion.

### **City of Folsom Legal Debt Margin**

June 30, 2005

Assessed Value	\$6,704,866,000
Debt Limit--10% of Total Assessed Value	\$670,487,000
Amount of Debt Applicable to Limit	\$32,075,000
Legal Debt Margin	\$638,412,000
Ratio of General Obligation Bond Debt to Assessed Valuation	4.7838%

**Summary of Debt Position**

		June 30, 2006	2006-07 Bond Payments			Funding
		Principal				Source
		Outstanding	Principal	Interest	Total	
<b>GENERAL OBLIGATION BONDS:</b>						
1993	GO Bonds Series C	\$6,645,000	\$465,000	\$325,725	\$790,725	Ad valorem property tax
1993	GO Bonds Series D	8,205,000	495,000	447,858	942,858	Ad valorem property tax
2003	GO Bonds Series A & B Refunding	12,895,000	1,315,000	399,979	1,714,979	Ad valorem property tax
Total General Obligation Bonds		\$27,745,000	\$2,275,000	\$1,173,561	\$3,448,561	
<b>CERTIFICATES OF PARTICIPATION:</b>						
1997	Refunding COPs (Parks & Traffic Sig)	\$540,000	\$0	\$31,725	\$31,725	General fund revenues
1999	Refunding COPs FCCF	5,555,000	1,000,000	264,123	1,264,123	CA Dept. of Corrections
1999	COPs (Recreation Facility)	825,000	10,000	48,575	58,575	Rental fees, impact fees
2001	COPs Central Fire Station	3,440,000	110,000	155,531	265,531	General fund
Total Certificates of Participation		\$10,360,000	\$1,120,000	\$499,954	\$1,619,954	
<b>REDEVELOPMENT AGENCY</b>						
1997	RDA Refunding Tax Allocation Bonds	\$4,405,000	\$455,000	\$208,120	\$663,120	Property tax increment
2005	RDA Tax Allocation Bonds (Library Proj)	10,190,000	-	442,913	442,913	Property tax increment
Total Redevelopment Agency		\$14,595,000	\$455,000	\$651,033	\$1,106,033	
<b>FOLSOM PUBLIC FINANCING AUTHORITY:</b>						
1997	Revenue Bonds Srs A (Prairie Oaks)	\$11,325,000	\$380,000	\$756,768	\$1,136,768	Special Assessments
1997	Revenue Bonds Srs B ( P Oaks & TS)	2,245,000	70,000	156,860	226,860	Special Assessments
1998	Water Revenue Bonds (Water Project)	17,020,000	435,000	809,171	1,244,171	Water fund revenues
1998	Revenue Bonds (Hannaford Cross)	2,170,000	95,000	116,978	211,978	Special Assessments
1999	Revenue Bonds (Legends, Cobble Hills, Ric	4,830,000	215,000	248,284	463,284	Special Assessments
2002	Revenue Bonds (City Hall & Comm Ctr)	13,450,000	915,000	565,243	1,480,243	General fund revenues
2003	Reassessment Revenue Bonds (Auto Plaza)	6,565,000	290,000	306,819	596,819	Special Assessments
2004	Revenue Bonds, Snr A (CFD 7 & 8)	14,225,000	630,000	629,148	1,259,148	Special Assessments
2004	Revenue Bonds, Sers B (CFD 7)	7,555,000	335,000	363,791	698,791	Special Assessments
2005A	Water Revenue Bonds (Water Treatment)	13,885,000	265,000	612,946	877,946	Water fund revenues
Total Public Financing Authority		\$93,270,000	\$3,630,000	\$4,566,006	\$8,196,006	

**Summary of Debt Position**

		June 30, 2006	2006-07 Bond Payments			Funding
		Principal	Principal	Interest	Total	Source
		Outstanding				
<b>ASSESSMENT DISTRICTS:</b>						
1989	Blue Ravine Oaks	\$605,000	\$40,000	\$42,955	\$82,955	Special Assessments
1990	Hannaford Crossing	2,010,000	85,000	126,430	211,430	Special Assessments
1992	Natoma Station	295,000	15,000	21,088	36,088	Special Assessments
1992	Prairie Oaks	13,310,000	425,000	940,255	1,365,255	Special Assessments
1993	Lake Natoma Shores	445,000	45,000	27,463	72,463	Special Assessments
1993	Legends	510,000	25,000	28,779	53,779	Special Assessments
1994	Cobble Hills Ridge	1,470,000	75,000	80,610	155,610	Special Assessments
1995	Ridgeview	1,460,000	65,000	86,576	151,576	Special Assessments
1995	Cresleigh Natoma	1,050,000	40,000	63,279	103,279	Special Assessments
2003	Folsom Auto Plaza (Formerly AD 89-1)	6,545,000	250,000	362,730	612,730	Special Assessments
Total Assessment Districts		\$27,700,000	\$1,065,000	\$1,780,164	\$2,845,164	
<b>COMMUNITY FACILITY DISTRICTS:</b>						
1997	Willow Creek	\$830,000	\$830,000	\$19,090	\$849,090	Special Assessments
1997	Natoma Station	15,335,000	710,000	769,813	1,479,813	Special Assessments
1998	Folsom Heights	2,275,000	180,000	119,996	299,996	Special Assessments
1998	Broadstone	3,235,000	185,000	154,628	339,628	Special Assessments
2004	Broadstone II	17,225,000	780,000	790,579	1,570,579	Special Assessments
1999	Broadstone II	14,520,000	445,000	835,500	1,280,500	Special Assessments
2004	Parkway	4,555,000	185,000	202,360	387,360	Special Assessments
1996	Willow Creek South	1,855,000	-	136,806	136,806	Special Assessments
1999	Empire Ranch	39,245,000	910,000	2,611,933	3,521,933	Special Assessments
2003R	Empire Ranch	23,880,000	45,000	1,341,851	1,386,851	Special Assessments
1998	Willow Springs	10,025,000	290,000	557,208	847,208	Special Assessments
2002	Parkway II	18,020,000	110,000	1,100,299	1,210,299	Special Assessments
Total Community Facilities Districts		\$151,000,000	\$4,670,000	\$8,640,062	\$13,310,062	



## **Capital Improvement Plan (CIP)**

The Capital Improvement Plan is a statement of the City of Folsom’s policy regarding long-range physical development. It is vital to the City because it is the principal planning tool designed to develop and maintain infrastructure to support existing residences and businesses and future anticipated development.

The CIP is a multi-year plan that forecasts spending for all anticipated capital projects and is considered to be the link between the City’s development and fiscal planning process. Included in the CIP is the capital budget, which represents only the first year of the CIP. The primary difference between the capital budget and the CIP is that, through the annual Appropriation Ordinance passed by the City Council, the Capital Budget legally authorizes expenditures during the upcoming fiscal year. The CIP includes the first year projections as well as future projects for which financing has not been secured or legally authorized. The “future years” of the CIP are therefore subject to change.

By providing a planned schedule, cost estimates, and location of public sector investments, the CIP provides private sector decision makers with valuable information on which to base investment decisions. It also provides local elected officials and the public with valuable information concerning proposed public facilities and their associated costs.

## **CIP Goals**

The City’s CIP was prepared with the following goals:

- Ensure that existing infrastructure is maintained and replaced.
- Provide for new capital projects to help meet the highest priority community growth needs.
- Ensure that the CIP will be the blueprint for economic development in the community.
- Develop and maintain recreational facilities.
- Continue to form partnerships with citizens and businesses to leverage public funds and make Folsom a community of choice for living, working, and enjoying leisure activities.

## **CIP Format**

The CIP is divided into two sections: 1) Summary Schedules and 2) Projects. The Summary Schedules section includes:

1. A summary of CIP projects by category
2. A summary of CIP projects by funding source



The Projects section includes the CIP projects listed in the following categories:

1. **Culture and Recreation:** projects that would enhance the quality of life through increased recreational opportunities.
2. **Drainage:** projects related to the expansion, maintenance, or improvement of the City's storm water conveyance system.
3. **General Services:** projects related to the construction, maintenance, or expansion of City buildings and facilities.
4. **Open Space and Green Belts:** projects related to the acquisition of land dedicated to passive recreational use (including trail construction for pedestrian and bicycle use) and/or conservation.
5. **Sewer:** projects related to the expansion, maintenance, or improvement of the City's sanitary sewage system.
6. **Streets:** projects that provide maintenance, repair and/or replacement of existing roadway infrastructure.
7. **Transportation:** projects that plan for and/or construct new major transportation facilities, including new roads, bridges, mass transit systems, and major road improvements.
8. **Water:** projects related to the expansion, maintenance, or improvement of the City's water supply, treatment and distribution system.

## **Funding Priorities**

The following criteria were used to evaluate funding priorities:

Projects that...

- Are mandated by law or formal council policy.
- Are currently funded or for which specific funding sources are available.
- Are separate but integral parts of another project—a project whose exclusion from this CIP diminishes the effectiveness of another project.
- Are essential to the implementation of programs previously adopted by Council.
- Address a particular risk to public safety or health.
- Are totally self-supporting.
- Take advantage of opportunities which exist now, but would not be available at a later date.
- Result in more economical, efficient, or effective, delivery of City services.
- Enhance or expand citizen or customer services.

## **Relationship of the CIP to the Operating Budget**

The operating budget and the CIP are closely related. The CIP is a plan that matches the City's major capital needs with our financial ability to meet them. As a plan, it is subject to change. However, a sound and reliable CIP is a crucial element in maintaining the good financial health of the City.

The inclusion of a project in the CIP shows the intent to include that project in the Annual Budget in the appropriate year(s). Even so, because circumstances may change between the adoption of the CIP and the Annual Budget, CIP projects must also be resubmitted as part of each department's annual budget request. Funds for such projects are not available unless and until they are included in the Annual Budget approved by the City Council.

## **Relationship of CIP to Implementation of City Plan**

It is essential that CIP project proposals support, rather than contradict, plans and policies previously adopted by the City Council in order to coordinate and direct the physical development of the City.

<b>Culture and Recreation</b>			
<b>Project Name</b>	<b>Prior Years</b>	<b>Budget 2006-07</b>	<b>Projected 2007-08</b>
Empire Ranch Park Site #51	\$ 12,290	\$ 50,000	\$ -
Empire Ranch Park Site #52	11,955	50,000	-
Empire Ranch Park Site #53	-	-	-
Empire Ranch Park Site #55	-	-	-
Arts & Senior Facility	750,000	1,000,000	-
Hinkle Creek Educational Center	77,971	511,029	-
Wild Canine	374,709	480,000	-
Nisenan Community Park	79,593	-	-
Parkway Site #44	-	-	1,300,000
Willow Hill Reservoir	434,000	-	-
Folsom Sports Complex/Teen and Rec Center	3,289,004	500,000	500,000
Livermore Community Park	-	24,000	1,476,000
Rodeo Arena Improvements	62,134	25,000	40,000
Zoo Operations Center	-	612,663	-
<b>Culture and Recreation Total</b>	<b>\$ 5,091,656</b>	<b>\$ 3,252,692</b>	<b>\$ 3,316,000</b>
<b>Drainage</b>			
<b>Project Name</b>	<b>Prior Years</b>	<b>Budget 2006-07</b>	<b>Projected 2007-08</b>
Drainage Master Plan	\$ 5,000	\$ 60,000	\$ -
Annual Drainage Improvements	2,131,368	50,000	50,000
Redevelopment Area Drainage Improvements	157,929	620,000	350,000
Willow Creek Estates Drainage	1,043,923	595,000	-
<b>Drainage Project Total</b>	<b>\$ 3,338,220</b>	<b>\$ 1,325,000</b>	<b>\$ 400,000</b>
<b>General Services</b>			
<b>Project Name</b>	<b>Prior Years</b>	<b>Budget 2006-07</b>	<b>Projected 2007-08</b>
Multi-Modal Public Improvements	\$ 45,384	\$ 393,000	\$ 3,542,000
Railroad Block Parking Structure	420,892	10,419,108	-
<b>General Services Total</b>	<b>\$ 466,276</b>	<b>\$ 10,812,108</b>	<b>\$ 3,542,000</b>

Culture and Recreation				
Projected 2008-09	Projected 2009-10	Projected 2010-11	Projected 2011-12	Total
\$ 2,044,710	\$ -	\$ -	\$ -	\$ 2,107,000
-	1,342,108	-	-	1,404,063
-	849,000	-	-	849,000
-	522,000	-	-	522,000
-	-	-	-	1,750,000
-	-	-	-	589,000
-	-	-	-	854,709
-	-	3,077,407	-	3,157,000
-	-	-	-	1,300,000
575,000	-	-	-	1,009,000
500,000	500,000	500,000	500,000	6,289,004
-	-	-	1,000,000	2,500,000
50,000	55,000	75,000	75,000	382,134
-	-	-	-	612,663
<b>\$3,169,710</b>	<b>\$3,268,108</b>	<b>\$3,652,407</b>	<b>\$1,575,000</b>	<b>\$23,325,573</b>
Drainage				
Projected 2008-09	Projected 2009-10	Projected 2010-11	Projected 2011-12	Total
\$ -	\$ -	\$ -	\$ -	\$ 65,000
150,000	150,000	-	-	2,531,368
350,000	-	-	-	1,477,929
-	-	-	-	1,638,923
<b>\$ 500,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,713,220</b>
General Services				
Projected 2008-09	Projected 2009-10	Projected 2010-11	Projected 2011-12	Total
\$ -	\$ -	\$ -	\$ -	\$ 3,980,384
-	-	-	-	10,840,000
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,820,384</b>

<b>Open Space and Greenbelts</b>			
<b>Project Name</b>	<b>Prior Years</b>	<b>Budget 2006-07</b>	<b>Projected 2007-08</b>
Lake Natoma Trail Gap Closure/Phase II	\$ -	\$ -	\$ -
Folsom Lake Trail - Phase I	-	-	750,000
Folsom Lake Trail - Phase II	-	-	-
Folsom Parkway Rail Trail - Phase II	-	-	-
Folsom / Placerville Trail	-	-	550,000
Highway 50 Corridor Trail	-	-	-
HBWC – Morrison Homes Segment	51,000	-	-
Oakway Parkway Trail - Phase II	-	193,200	-
HBWC - Wetland Restoration	-	-	68,850
Overlook Trail Extension	324,534	-	-
Oak Parkway Trail - Phase I	346,647	-	-
East Bidwell Overcrossing	1,119,571	291,706	-
<b>Open Space and Greenbelts Total</b>	<b>\$ 1,841,752</b>	<b>\$ 484,906</b>	<b>\$ 1,368,850</b>

<b>Sewer</b>			
<b>Project Name</b>	<b>Prior Years</b>	<b>Budget 2006-07</b>	<b>Projected 2007-08</b>
Annual Sewer Improvements	\$ 3,055,766	\$ 600,000	\$ 600,000
Manhole Modification	256,560	50,000	75,000
Miscellaneous Infiltration/Inflow Improvements	5,081,937	300,000	300,000
Pump Station Upgrades	181,365	75,000	100,000
SCADA for Sewer	301,909	95,000	95,000
Sewer Master Plan Improvement	1,402,185	-	1,250,000
System Shed Improvements	730,609	200,000	250,000
Valve Replacement	60,000	25,000	25,000
<b>Sewer Total</b>	<b>\$ 11,070,331</b>	<b>\$ 1,345,000</b>	<b>\$ 2,695,000</b>

<b>Streets</b>			
<b>Project Name</b>	<b>Prior Years</b>	<b>Budget 2006-07</b>	<b>Projected 2007-08</b>
City-Wide ADA Compliance	\$ 293,875	\$ 125,000	\$ 125,000
Intelligent Transportation System (ITS) Plan	283,211	75,000	75,000
Signals Upgrade	96,174	50,000	50,000
Streetlight/Traffic Pole Improvements	71,040	37,500	37,500
Street Overlay	2,997,358	1,350,000	2,600,000

Open Space and Greenbelts				
Projected 2008-09	Projected 2009-10	Projected 2010-11	Projected 2011-12	Total
\$ 845,000	\$ -	\$ -	\$ -	\$ 845,000
-	-	-	-	750,000
850,000	-	-	-	850,000
750,000	-	-	-	750,000
-	-	-	-	550,000
750,000	-	-	-	750,000
-	-	-	-	51,000
-	-	-	-	193,200
-	-	-	-	68,850
-	-	-	-	324,534
-	-	-	-	346,547
-	-	-	-	1,411,277
<b>\$ 3,195,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,890,508</b>

Sewer				
Projected 2008-09	Projected 2009-10	Projected 2010-11	Projected 2011-12	Total
\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 6,655,766
75,000	75,000	75,000	75,000	681,560
300,000	300,000	300,000	300,000	6,881,937
100,000	100,000	100,000	100,000	756,365
95,000	95,000	95,000	95,000	871,909
1,250,000	100,000	100,000	100,000	4,202,185
250,000	250,000	250,000	250,000	2,180,609
25,000	25,000	25,000	25,000	210,000
<b>\$ 2,695,000</b>	<b>\$ 1,545,000</b>	<b>\$ 1,545,000</b>	<b>\$ 1,545,000</b>	<b>\$ 22,440,331</b>

Streets				
Projected 2008-09	Projected 2009-10	Projected 2010-11	Projected 2011-12	Total
\$ 125,000	\$ 125,000	\$ 125,000	\$ -	\$ 918,875
75,000	75,000	75,000	75,000	733,211
50,000	50,000	50,000	-	346,174
37,500	37,500	37,500	40,000	298,540
2,600,000	2,600,000	2,600,000	2,600,000	16,847,358

Traffic Noise Mitigation Program	580,771	350,000	350,000
Traffic Safety Projects	593,690	130,000	130,000
Traffic Signal Controller/Equipment	156,180	100,000	100,000
Folsom-Auburn/Oak Avenue Parkway Intersection	85,000	75,000	900,000
Annual Traffic Signals and Intersection Improvements	20,000	80,000	295,000
Blue Ravine/Folsom Boulevard Improvements	130,293	70,000	-
<b>Streets Total</b>	<b><u>\$ 5,307,592</u></b>	<b><u>\$ 1,942,500</u></b>	<b><u>\$ 4,662,500</u></b>
<b>Transportation</b>			
<b>Project Name</b>	<b><u>Prior Years</u></b>	<b><u>Budget 2006-07</u></b>	<b><u>Projected 2007-08</u></b>
Light Rail Project	\$ 2,180,787	\$ 1,600,000	\$ -
New Bridge below Folsom Dam	1,000,827	14,216,560	8,484,880
Orangevale Bridge	213,407	1,000,000	-
50/Empire Ranch Road Interchange	484,829	1,400,000	1,400,000
Parkway Transportation Improvements	-	270,000	-
<b>Transportation Total</b>	<b><u>\$ 3,879,850</u></b>	<b><u>\$ 18,486,560</u></b>	<b><u>\$ 9,884,880</u></b>
<b>Water</b>			
<b>Project Name</b>	<b><u>Prior Years</u></b>	<b><u>Budget 2006-07</u></b>	<b><u>Projected 2007-08</u></b>
Misc. Tank System Improvements	2,173,932	100,000	440,000
SCADA Upgrade WTP	270,638	190,000	70,000
Water Main Replacement Program	2,662,475	405,000	200,000
Water Sampling Stations	52,299	15,000	15,000
Water Service Replacement	880,000	250,000	250,000
Water System Flow Control	513,967	58,000	87,000
Willow Hill Raw Waterline Relocation	1,480,000	500,000	-
Pipeline Water Master Plan	1,194,820	2,977,000	500,000
<b>Water Total</b>	<b><u>\$ 9,228,131</u></b>	<b><u>\$ 4,495,000</u></b>	<b><u>\$ 1,562,000</u></b>
<b>Total CIP - All Categories</b>	<b><u>\$ 40,223,808</u></b>	<b><u>\$ 42,143,766</u></b>	<b><u>\$ 27,431,230</u></b>

350,000	350,000	350,000	-	2,330,771
130,000	130,000	130,000	130,000	1,373,690
100,000	100,000	100,000	100,000	756,180
-	-	-	-	1,060,000
180,000	180,000	180,000	-	935,000
-	-	-	-	200,293
<b><u>\$ 3,647,500</u></b>	<b><u>\$ 3,647,500</u></b>	<b><u>\$ 3,647,500</u></b>	<b><u>\$ 2,945,000</u></b>	<b><u>\$ 25,800,092</u></b>

Transportation				
Projected 2008-09	Projected 2009-10	Projected 2010-11	Projected 2011-12	Total
\$ -	\$ -	\$ -	\$ -	\$ 3,780,787
1,599,560	-	-	-	25,301,827
-	-	-	-	1,213,407
-	20,000,000	3,000,000	-	26,284,829
-	-	-	-	270,000
<b><u>\$ 1,599,560</u></b>	<b><u>\$20,000,000</u></b>	<b><u>\$ 3,000,000</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 56,850,850</u></b>

Water				
Projected 2008-09	Projected 2009-10	Projected 2010-11	Projected 2011-12	Total
\$ 440,000	\$ 440,000	\$ 100,000	\$ 100,000	3,793,932
70,000	70,000	70,000	70,000	810,638
200,000	330,000	330,000	330,000	4,457,475
15,000	15,000	15,000	15,000	142,299
250,000	250,000	250,000	250,000	2,380,000
50,000	50,000	50,000	50,000	858,967
-	-	-	-	1,980,000
380,000	380,000	380,000	380,000	6,191,820
<b><u>\$ 1,405,000</u></b>	<b><u>\$ 1,535,000</u></b>	<b><u>\$ 1,195,000</u></b>	<b><u>\$ 1,195,000</u></b>	<b><u>\$ 20,615,131</u></b>

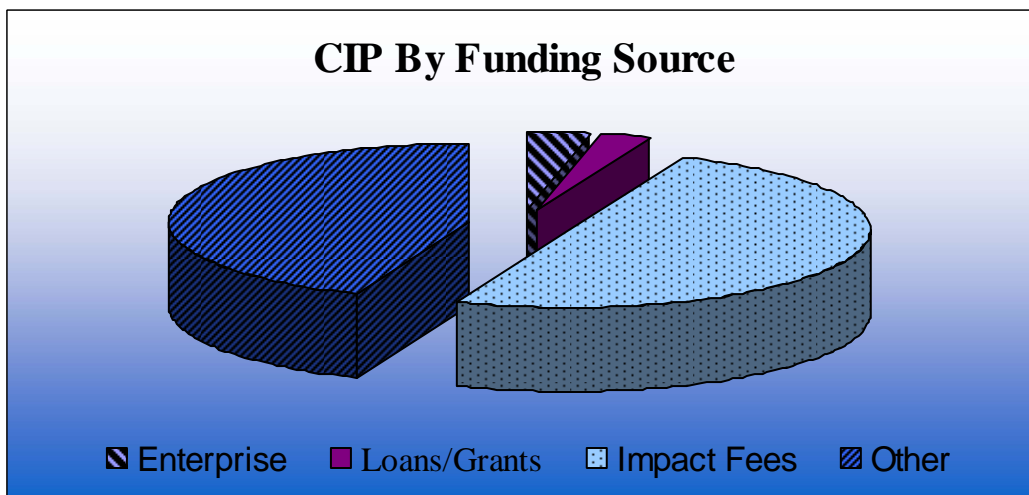
<b><u>\$16,211,770</u></b>	<b><u>\$30,145,608</u></b>	<b><u>\$ 13,039,907</u></b>	<b><u>\$ 7,260,000</u></b>	<b><u>\$ 176,456,089</u></b>
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<b>Category Name</b>	<b>Prior Years</b>	<b>Budget 2006-07</b>	<b>Projected 2007-08</b>
<b>Culture and Recreation</b>	<u>\$ 5,091,656</u>	<u>\$ 3,252,692</u>	<u>\$ 3,316,000</u>
<b>Drainage Project</b>	<u>3,338,220</u>	<u>1,325,000</u>	<u>400,000</u>
<b>General Services</b>	<u>466,276</u>	<u>10,812,108</u>	<u>3,542,000</u>
<b>Open Space and Greenbelts</b>	<u>1,841,752</u>	<u>484,906</u>	<u>1,368,850</u>
<b>Sewer</b>	<u>11,070,331</u>	<u>1,345,000</u>	<u>2,695,000</u>
<b>Streets</b>	<u>5,307,592</u>	<u>1,942,500</u>	<u>4,662,500</u>
<b>Transportation</b>	<u>3,879,850</u>	<u>18,486,560</u>	<u>9,884,880</u>
<b>Water</b>	<u>9,228,131</u>	<u>4,495,000</u>	<u>1,562,000</u>
<b>Total CIP - All Categories</b>	<b>\$40,223,808</b>	<b>\$42,143,766</b>	<b>\$27,431,230</b>

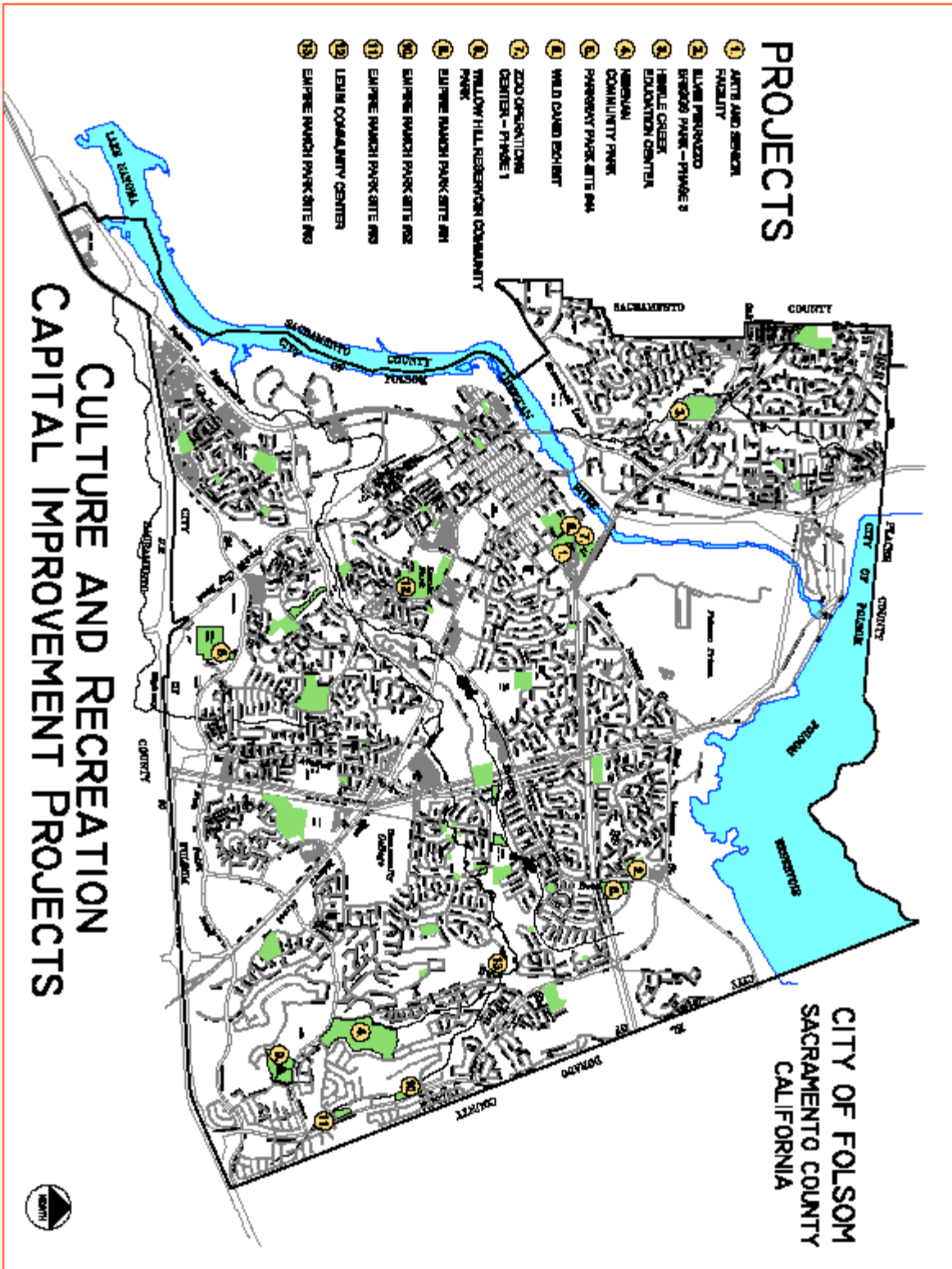
<b>Projected 2008-09</b>	<b>Projected 2009-10</b>	<b>Projected 2010-11</b>	<b>Projected 2011-12</b>	<b>Total</b>
<b>\$ 3,169,710</b>	<b>\$ 3,268,108</b>	<b>\$ 3,652,407</b>	<b>\$ 1,575,000</b>	<b>\$ 23,325,573</b>
<b>500,000</b>	<b>150,000</b>	<b>-</b>	<b>-</b>	<b>5,713,220</b>
<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14,820,384</b>
<b>3,195,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,890,508</b>
<b>2,695,000</b>	<b>1,545,000</b>	<b>1,545,000</b>	<b>1,545,000</b>	<b>22,440,331</b>
<b>3,647,500</b>	<b>3,647,500</b>	<b>3,647,500</b>	<b>2,945,000</b>	<b>25,800,092</b>
<b>1,599,560</b>	<b>20,000,000</b>	<b>3,000,000</b>	<b>-</b>	<b>56,850,850</b>
<b>1,405,000</b>	<b>1,535,000</b>	<b>1,195,000</b>	<b>1,195,000</b>	<b>20,615,131</b>
<b>\$16,211,770</b>	<b>\$30,145,608</b>	<b>\$13,039,907</b>	<b>\$ 7,260,000</b>	<b>\$ 176,456,089</b>

Category	Enterprise	Loans / Grants	Impact Fees	Other	Total
Culture and Recreation	\$ -	\$ 1,098,692	\$ 1,725,000	\$ 429,000	\$ 3,252,692
Drainage Project	50,000	-	455,000	820,000	1,325,000
General Services	-	-	286,180	10,525,928	10,812,108
Open Space and Greenbelts	-	466,906	-	38,000	484,906
Sewer	1,295,000	-	-	50,000	1,345,000
Streets	-	-	1,078,200	864,300	1,942,500
Transportation	-	-	16,886,560	1,600,000	18,486,560
Water	-	-	477,000	4,018,000	4,495,000
<b>Total</b>	<b>\$1,345,000</b>	<b>\$1,545,598</b>	<b>\$20,907,940</b>	<b>\$18,345,228</b>	<b>\$ 42,143,766</b>



# Culture & Recreation

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## Project Cost Summary

### Implementation Total All Projects, All Budgeted Costs

The table illustrates the Fiscal Year in which the funds will be spent

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
5,091,656	3,252,692	3,316,000	3,169,710	3,268,108	3,652,407	1,575,000	23,325,573

### Total All Projects, All Budgeted Costs

The table below illustrates the total project costs, indicating the total budget for all projects planned in the current year, or in the year the project commences.

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
17,541,910	3,112,663	1,300,000	-	1,371,000	-	-	23,325,573

## Project Operating Impact Summary

### Total All Projects (Expenditures less Revenues)

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
-	37,421	101,732	117,234	286,705	431,647	585,175	1,559,914

**Project Name:** Folsom Sports Complex / Teen and Rec Center

**Project Number:** 2625

**Project Contact:** Parks & Recreation ~ kparks@folsom.ca.us

**Project Description:** The Folsom Sports Complex, 66 Clarksville Road, was acquired by the City in February 2006. This 61,000 sq. ft. facility provides indoor basketball, soccer, volleyball, batting cages, and classroom facilities. In addition there is an arcade game area and snack bar. The City is planning interior modifications for development of a Teen Center and Fun Factory pre-school program. Relocation of the arcade games is required for development of the Teen Center.

**Justification:** Development of Teen Center has been included in the adopted 1996 Parks and Recreation Master Plan and 2002 Implementation Plan Update as a component of the Lembi Community Park/Aquatic Center Master Plan. However it had been deferred until funding could be identified. The 2005 sale of Willow Springs property generated funding that could be used for the Community Center/Teen Center projects.

**Relationship to other CIP:** None

**Alternatives:** None

**Project Update /  
Progress Report:** None

**Relationship to General  
Plan or other adopted plan:** None

*Folsom Sports Complex/Teen and Rec Center*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees	2,289,004	500,000	500,000	500,000	500,000	500,000	500,000	5,289,004
Pay-Go								-
Other --Willow Hill	1,000,000							1,000,000
Other								-
Other								-
Total	3,289,004	500,000	500,000	500,000	500,000	500,000	500,000	6,289,004

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction								-
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other	3,289,004	500,000	500,000	500,000	500,000	500,000	500,000	6,289,004
Contingencies								-
Total	3,289,004	500,000	500,000	500,000	500,000	500,000	500,000	6,289,004

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	34,221	35,932	37,729	39,615	41,596	43,676



<b><i>Project Name:</i></b>	<b>Empire Ranch Park Site #51</b>
<b><i>Project Number:</i></b>	New Project
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	This project is located on Broadstone Parkway, adjacent to the future Folsom High School in the Empire Ranch development. The 2002 Implementation Plan proposes development of approximately eight acres of the 18+ acre site due to slope constraints. The site also includes a 1.5+ acre pond. Programmed improvements include: two youth baseball/softball fields, soccer field (overlay), pond improvements, children's play area, group picnic area, restroom, and parking.
<b><i>Justification:</i></b>	Multiple phases of Empire Ranch are currently developing with numerous occupancies occurring every month. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as Empire Ranch development population grows.
<b><i>Relationship to other CIP:</i></b>	Empire Ranch Park Site #51 is one of six planned public parks within the Empire Ranch Specific Plan project area.
<b><i>Alternatives:</i></b>	None. The Empire Ranch Specific Plan and Final Maps have established the location of the park site.
<b><i>Project Update / Progress Report:</i></b>	It is immediately adjacent to the Vista del Lago HS site. Testing for naturally occurring asbestos found trace results on-site which will require mitigation.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This project is included in the adopted Parks and Recreation Master Plan 2002 Implementation Plan Update. The final development schedule and priority will be addressed in the 2006 parks and Recreation Master Plan Update.

**Empire Ranch Park Site #51**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees	12,290	50,000						62,290
Pay-Go								-
Other								-
Other								-
Other								-
Total	12,290	50,000	-	-	-	-	-	62,290

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental	6,000	25,000						31,000
Plan Check								-
Design		25,000		12,500				37,500
Construction				1,808,827				1,808,827
Inspection								-
Project Management								-
Materials Testing				6,500				6,500
Construction Staking				21,000				21,000
Other	6,290			15,000				21,290
Contingencies			-	180,883				180,883
Total	12,290	50,000	-	2,044,710	-	-	-	2,107,000

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	51,120	102,200	138,800

<b><i>Project Name:</i></b>	<b>Empire Ranch Park Site #52</b>
<b><i>Project Number:</i></b>	2603
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	This project is located on Empire Ranch Road in the Empire Ranch development. The 2002 Implementation Plan proposes development of 5.75 acres. Planned improvements include: two youth soccer fields, two lighted tennis courts, lighted basketball court, children's play area, group picnic area, restroom and parking.
<b><i>Justification:</i></b>	Multiple phases of Empire Ranch are currently developing with numerous occupancies occurring every month. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as Empire Ranch development population grows.
<b><i>Relationship to other CIP:</i></b>	Empire Ranch Park Site #52 is one of six planned public parks within the Empire Ranch Specific Plan project area.
<b><i>Alternatives:</i></b>	None. The Empire Ranch Specific Plan and Final Maps have established the location of the park site.
<b><i>Project Update / Progress Report:</i></b>	Empire Ranch Road improvements have been completed permitting scheduling of development of the park site.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This project is included in the adopted Parks and Recreation Master Plan 2002 Implementation Plan Update. The development schedule and priority will be addressed in the 2006 Parks and Recreation Master Plan Update.

**Empire Ranch Park Site #52**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees	11,955	50,000						61,955
Pay-Go								-
Other								-
Other								-
Other								-
<b>Total</b>	<b>11,955</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>61,955</b>

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental	5,665	20,000						25,665
Plan Check								-
Design		30,000			55,000			85,000
Construction					1,122,371			1,122,371
Inspection								-
Project Management					8,000			8,000
Materials Testing					7,500			7,500
Construction Staking					23,500			23,500
Other	6,290				13,500			19,790
Contingencies			-		112,237			112,237
<b>Total</b>	<b>11,955</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>1,342,108</b>	<b>-</b>	<b>-</b>	<b>1,404,063</b>

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-	41,550

<b><i>Project Name:</i></b>	<b>Empire Ranch Park Site #53</b>
<b><i>Project Number:</i></b>	2247
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	This project is located on Silberhorn Drive between Golf Links Drive and Trowbridge Lane. The 2002 Implementation Plan proposes development of 6.5 acres of the 7.5 acre site due to slopes and heritage oak trees. Planned improvements include landscaping with modest facility improvements in order to remain within the recommended budget.
<b><i>Justification:</i></b>	Multiple phases of Empire Ranch are currently developing with numerous occupancies occurring every month. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as Empire Ranch development population grows.
<b><i>Relationship to other CIP:</i></b>	Empire Ranch Park Site #53 is one of six planned public parks within the Empire Ranch Specific Plan project area.
<b><i>Alternatives:</i></b>	None. The Empire Ranch Specific Plan and Final Maps have established the location of the park site.
<b><i>Project Update / Progress Report:</i></b>	Testing for Naturally Occurring Asbestos found trace results which will require mitigation for park development.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This project is included in the adopted Parks and Recreation Master Plan 2002 Implementation Plan Update. The final development schedule and priority will be addressed in the 2006 Parks and Recreation Master Plan Update.

**Empire Ranch Park Site #53**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Other								-
Other								-
Total	-	-	-	-	-	-	-	-

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental					6,525			6,525
Plan Check								-
Design								-
Construction					742,250			742,250
Inspection								-
Project Management								-
Materials Testing					7,500			7,500
Construction Staking					16,000			16,000
Other					2,500			2,500
Contingencies					74,225			74,225
Total	-	-	-	-	849,000	-	-	849,000

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-	32,650

<b><i>Project Name:</i></b>	<b>Empire Ranch Park Site #55</b>
<b><i>Project Number:</i></b>	New Project
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	This project is located on Empire Ranch Road in the Empire Ranch development. The 2002 Implementation Plan proposes development of 4 acres of the 6.5 acre site. Planned improvements include landscaping with modest facility improvements in order to remain within the recommended budget.
<b><i>Justification:</i></b>	Multiple phases of Empire Ranch are currently developing with numerous occupancies occurring every month. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as Empire Ranch development population grows.
<b><i>Relationship to other CIP:</i></b>	Empire Ranch Park Site #55 is one of six planned public parks within the Empire Ranch Specific Plan project area.
<b><i>Alternatives:</i></b>	None. The Empire Ranch Specific Plan and Final Maps have established the location of the park site.
<b><i>Project Update / Progress Report:</i></b>	The dedicated parcel will be less than five acres based on the developers reconfiguration of the Empire Ranch plan and useable parkland dedication criteria.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This project is included in the adopted Parks and Recreation Master Plan 2002 Implementation Plan Update. The final development schedule and priority will be addressed in the 2006 Parks and Recreation Master Plan Update.

*Empire Ranch Park Site #55*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Other								-
Other								-
Total	-	-	-	-	-	-	-	-

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental					4,000			4,000
Plan Check								-
Design								-
Construction					449,000			449,000
Inspection								-
Project Management								-
Materials Testing					6,000			6,000
Construction Staking					8,000			8,000
Other					5,000			5,000
Contingencies					50,000			50,000
Total	-	-	-	-	522,000	-	-	522,000

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-	26,500



<b><i>Project Name:</i></b>	<b>Arts and Senior Facility</b>
<b><i>Project Number:</i></b>	CR0601
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	Renovation and adaptation of decommissioned Fire Station #35 for Arts and Senior Center programs. Interior improvements are necessary for program space, staff offices, storage and ADA and CA-UBC code compliance. Site modifications are necessary to accommodate parking and ADA access.
<b><i>Justification:</i></b>	Renovation and adaptation of decommissioned Fire Station #35 for Arts and Senior programs requires code compliance for public access and assembly, HVAC, and FF&E for the intended program spaces. Site improvements are required to accommodate parking, ADA access and the relationship to other Civic Center facilities.
<b><i>Relationship to other CIP:</i></b>	None
<b><i>Alternatives:</i></b>	None
<b><i>Project Update /</i></b>	None
<b><i>Progress Report:</i></b>	Contract for architectural consulting service to be awarded in FY 04/05 for the schematic design.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	A Senior Center has been included in the adopted 1996 Parks and Recreation Master Plan and 2002 Implementation Plan update as a program component. However, it was originally included in the Lembi Community Park/Aquatic Center Master Plan as a deferred project.

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*Arts and Senior Facility*

**Financial Impact**

(Once final design and estimates are complete, project budget will be submitted to City Council for approval).

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees		1,000,000						1,000,000
Pay-Go								-
Other-- Willow Hill	500,000							500,000
Other--RDA	250,000							250,000
Other								-
Total	750,000	1,000,000	-	-	-	-	-	1,750,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design	58,000	20,000						78,000
Construction	622,000	884,909						1,506,909
Inspection								-
Project Management								-
Materials Testing		3,600						3,600
Construction Staking	4,800							4,800
Other	3,000	3,000						6,000
Contingencies	62,200	88,491						150,691
Total	750,000	1,000,000	-	-	-	-	-	1,750,000

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	2,200	44,100	46,305	48,620	51,051	53,604

<b><i>Project Name:</i></b>	<b>Hinkle Creek Educational Center</b>
<b><i>Project Number:</i></b>	2435
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	This grant funded project is for the renovation of the old fire station at the intersection of Oak Avenue and Baldwin Dam Road. The grant program is contained within the State Proposition 12 - Urban Cultural, Recreational, and Environmental Resources Education Center Rehabilitation section. The fire station building is approx. 3,000 sq ft. Trails and interpretive nodes will be constructed in the creek area. The Recreation Division of the Department will manage and operate the facility.
<b><i>Justification:</i></b>	This project provides new recreation and educational opportunities utilizing an existing, out-of-date fire station and the resources of the Hinkle Creek Nature Area. The Department will provide new cultural / archeological and environmental educational programs not currently offered. Some operating expense increase can be expected. Public programs are generally anticipated to be fee based for cost recovery.
<b><i>Relationship to other CIP:</i></b>	The fire station is generally considered to be within the boundaries of Lew Howard Community Park.
<b><i>Alternatives:</i></b>	At the time the grant application was completed and filed, this project best suited the application requirements for the requisite section of the Proposition 12 Bond Act.
<b><i>Project Update / Progress Report:</i></b>	None.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This project is included in the adopted Parks and Recreation Master Plan 2002 Implementation Plan Update as part of Lew Howard Community Park.

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*Hinkle Creek Educational Center*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants	7,557	456,443						464,000
Impact Fees		125,000						125,000
Pay-Go								-
Other								-
Other								-
Other								-
Total	7,557	581,443	-	-	-	-	-	589,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental	13,587							13,587
Plan Check								-
Design	64,384							64,384
Construction		456,000						456,000
Inspection								-
Project Management								-
Materials Testing		2,829						2,829
Construction Staking		5,600						5,600
Other		1,000						1,000
Contingencies		45,600						45,600
Total	77,971	511,029	-	-	-	-	-	589,000

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	10,200	21,200	22,050	23,000	23,920

<b><i>Project Name:</i></b>	<b>Wild Canid Exhibit</b>
<b><i>Project Number:</i></b>	2166
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	The remaining phases of the Wild Canid Exhibit will house wolf hybrids (Phase 2), wolves (Phase 3) and coyotes (Phase 4). It will provide covered nighthouses with heated floors in the den areas. It also includes an outdoor exhibit space and quarantine pen as an aid to preventing zoonotic contamination.
<b><i>Justification:</i></b>	Wild canids are currently housed in enclosures that meet only minimal standards in both size and condition. To meet the needs of a modern zoo sanctuary facility and animals that will benefit from expansion of their captive enclosure, the various canid exhibits are now planned as one larger exhibit with separate space for the different species. The Phase Two Exhibit space has a direct link to the health and safety of the animals, efficiency and safety of the staff and volunteers, and safety to the visiting public. As designed, it will serve its intended functions far into the future.
<b><i>Relationship to other CIP:</i></b>	The remaining phases of the Wild Canid Exhibit are related to the Phase One visitor path and ramp to this side of the ravine.
<b><i>Alternatives:</i></b>	Other locations within the Zoo grounds were considered, but rejected for site constraints and the safety of zookeepers and animals.
<b><i>Project Update / Progress Report:</i></b>	The project was re-packaged for bidding of the bridge and utility extensions due to unfavorable bids. Phase 1 construction completed FY 2004/2005.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This supports the Zoo Master Plan by providing for an appropriate nighthouse and exhibit space for required animal care and keeper safety.

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*Wild Canid Exhibit*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants	292,685	350,000						642,685
Impact Fees								-
Pay-Go								-
Other								-
Other								-
Other--Zoo Trust	82,024	130,000						212,024
Total	374,709	480,000	-	-	-	-	-	854,709

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental	8,810							8,810
Plan Check								-
Design	101,980							101,980
Construction	224,623	418,000						642,623
Inspection		5,500						5,500
Project Management	6,500							6,500
Materials Testing	7,796	4,500						12,296
Construction Staking	19,800							19,800
Other		10,200						10,200
Contingencies	5,200	41,800						47,000
Total	374,709	480,000	-	-	-	-	-	854,709

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>Livermore Community Park</b>
<b><i>Project Number:</i></b>	2630
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	The Phase 4 Livermore Community Park project would address a portion of the remaining 11.5+ acres of undeveloped parkland. The program master plan for this area includes two additional lighted softball fields w/ soccer field overlay, roller-hockey and basketball courts, new parking lots, and open irrigated turf. The undeveloped area is bounded by Carter Street and MacAdoo Drive.
<b><i>Justification:</i></b>	Completion of the Livermore Community Park Phase 4 project will fulfill a goal of the Parks and Recreation Master Plan. The additional recreational facilities and parking are necessary to continue to meet the community recreation goal of five acres per 1,000 population.
<b><i>Relationship to other CIP:</i></b>	None
<b><i>Alternatives:</i></b>	None.
<b><i>Project Update / Progress Report:</i></b>	The proposed budget will not permit the total completion of the Livermore Community Park Master Development Plan. It will permit a significant addition and add to the ability of the park to serve the recreational needs of the community.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	The Livermore Community Park is identified in the adopted 1996 Parks and Recreation Master Plan and 2002 Implementation Plan Update as a deferred project until funding could be identified. The City Council authorized the appropriation of \$1.5 million from the sale proceeds of the Willow Springs property to be used for the completion of Livermore Community Park.

*Livermore Community Park*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees							1,000,000	1,000,000
Pay-Go								-
Other--Willow Hill		24,000	1,476,000					1,500,000
Other								-
Other								-
Total	-	24,000	1,476,000	-	-	-	1,000,000	2,500,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental		12,000						12,000
Plan Check								-
Design		12,000					2,500	14,500
Construction			1,355,000				888,636	2,243,636
Inspection			2,500				2,500	5,000
Project Management								-
Materials Testing			2,500				2,500	5,000
Construction Staking			18,000				12,000	30,000
Other			3,000				3,000	6,000
Contingencies			95,000				88,864	183,864
Total	-	24,000	1,476,000	-	-	-	1,000,000	2,500,000

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	54,000	56,700	59,550



<b><i>Project Name:</i></b>	<b>Nisenan Community Park</b>
<b><i>Project Number:</i></b>	2246
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	This project is the 50 acre community park site located on Golf Links Drive in Empire Ranch. The 2002 Implementation Plan proposed to develop up to 16 acres due to cultural and environmental resource restrictions. Proposed facilities include: lighted adult baseball field, youth soccer field, youth camping facilities, barn reconstruction, interpretive area, sand volleyball courts, children's play areas, basketball court, group picnic areas, interactive water play areas, restrooms, and parking.
<b><i>Justification:</i></b>	Multiple phases of Empire Ranch are currently developing with numerous occupancies occurring every month. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as Empire Ranch development population grows.
<b><i>Relationship to other CIP:</i></b>	Nisenan Community Park is one of six planned public parks within the Empire Ranch Specific Plan project area.
<b><i>Alternatives:</i></b>	None. The Empire Ranch Specific Plan and Final Maps have established the location of the park site.
<b><i>Project Update / Progress Report:</i></b>	None.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This project is included in the adopted Parks and Recreation Master Plan Implementation Plan Update. The final development schedule and priority will be addressed in the 2006 Parks and Recreation Master Plan Update.

*Nisenan Community Park*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees	79,644							79,644
Pay-Go								-
Other								-
Other								-
Other								-
Total	79,644	-	-	-	-	-	-	79,644

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental	77,093							77,093
Plan Check								-
Design	2,500							2,500
Construction						2,766,800		2,766,800
Inspection								-
Project Management								-
Materials Testing						6,427		6,427
Construction Staking						25,000		25,000
Other						2,500		2,500
Contingencies				-		276,680		276,680
Total	79,593	-	-	-	-	3,077,407	-	3,157,000

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>Parkway Park Site #44</b>
<b><i>Project Number:</i></b>	2434
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	Parkway park site #44 is located on Parkway Drive near its intersection with Blue Ravine Road. The 2002 Implementation Plan proposed development of six acres of the 12 acre site. Proposed facilities include: soccer field, group picnic area, children's play area, multi-use court area, restrooms, parking and landscaping.
<b><i>Justification:</i></b>	The second phase of the Parkway is currently nearing completion with numerous occupancies occurring every month. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the northeast portion of the City as the Parkway development population grows.
<b><i>Relationship to other CIP:</i></b>	None
<b><i>Alternatives:</i></b>	None. The property has been deeded to the City.
<b><i>Project Update / Progress Report:</i></b>	Project has been delayed pending the outcome of negotiations between The Parkway Co. and City on the property line adjustment. Testing for Naturally Occurring Asbestos (NOE) by the FCUSD found detectable amounts in the property soil.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This project is included in the adopted Parks and Recreation Master Plan Implementation Plan Update. The final development schedule and priority will be addressed in the 2006 Parks and Recreation Master Plan Update.

*Parkway Park Site #44*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Other								-
Other								-
Total	-	-	-	-	-	-	-	-

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental			13,000					13,000
Plan Check								-
Design			20,000					20,000
Construction			1,114,550					1,114,550
Inspection								-
Project Management								-
Materials Testing			13,000					13,000
Construction Staking			28,000					28,000
Other								-
Contingencies			111,450					111,450
Total	-	-	1,300,000	-	-	-	-	1,300,000

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	58,700	60,600	63,600

<b><i>Project Name:</i></b>	<b>Willow Hill Reservoir Community Park</b>
<b><i>Project Number:</i></b>	2350
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	The 28+ acre Willow Hill Reservoir Community Park site is located southeast of Folsom High School between Iron Point Road and Highway 50. Proposed facilities included in the recently approved Master Development Plan are: fishing pier, fishing and small boat dock, group picnic area, restroom/maintenance structure, play equipment areas, track and field throwing event area and cross-country trail. Only 8+ acres of the site are proposed for intensive recreation development due to the natural resources and pond environment.
<b><i>Justification:</i></b>	Public use of the site currently occurs even without formal improvements and increases each year. This site provides local opportunities for fishing, model boating, and enjoyment of natural resources within an urban environment. Improvements are needed to increase safety of public use, provide equal access for all abilities, and to provide diverse recreation opportunities within the City's park system. This project is included in the adopted 2002 Implementation Plan.
<b><i>Relationship to other CIP:</i></b>	None
<b><i>Alternatives:</i></b>	None
<b><i>Project Update / Progress Report:</i></b>	The sale of City owned land south of the reservoir site created the opportunity of improving upon the interim course and adding to the natural area. Park Impact fees generated by the adjacent residential development are estimated to provide approx. \$805,000 of the estimated \$1,580,000 Master Development Plan recreation elements.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This project is included in the adopted 2002 Implementation Plan.

*Willow Hill Reservoir Community Park*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees	294,000			575,000				869,000
Pay-Go								-
Other	140,000							140,000
Other								-
Other								-
Total	434,000	-	-	575,000	-	-	-	1,009,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental	20,000			10,000				30,000
Plan Check								-
Design	2,000			3,500				5,500
Construction	402,000			500,000				902,000
Inspection								-
Project Management								-
Materials Testing	3,600			3,600				7,200
Construction Staking	4,800			20,400				25,200
Other	1,600			2,500				4,100
Contingencies				35,000	-			35,000
Total	434,000	-	-	575,000	-	-	-	1,009,000

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	1,000	11,500	12,000	12,600	96,500	101,325

<b><i>Project Name:</i></b>	<b>Zoo Operations Center –Phase 1</b>
<b><i>Project Number:</i></b>	2148
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	Phase One of the Zoo Operations Center will house the hub of all Zoo operations - the kitchen! The project includes an expanded food preparation area, with the freezer, cold storage and dry food storage adjacent to the food prep room. Also included are staff work areas for record keeping and research, emergency equipment storage, and a shower and changing room, which aids in preventing zoonotic contamination.
<b><i>Justification:</i></b>	Zoo staff is currently working out of a building that is substandard in both size and condition to meet the needs of a modern Zoo sanctuary facility. Phase One is the most important part of the Zoo Operations Center because of its direct link to the health and safety of the animals, staff, volunteers, and the visiting public. As designed, it will serve its intended functions far into the future.
<b><i>Relationship to other CIP:</i></b>	Phase One is related to the remaining Phases of the Zoo Operations Center because they will eventually function together, as well as other long-term improvements such as accessibility and periodic exhibit renovation.
<b><i>Alternatives:</i></b>	None.
<b><i>Project Update / Progress Report:</i></b>	Environmental review, feasibility, and master plan drawings are done. Construction documents were completed in FY 2005/2006.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	The project supports the Zoo Master Plan by providing for appropriate work space for necessary animal care functions.

*Zoo Operations Center – Phase 1*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants		362,663						362,663
Impact Fees								-
Pay-Go								-
Other								-
Other								-
Other--Zoo Trust		250,000						250,000
Total	-	612,663	-	-	-	-	-	612,663

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction		507,500						507,500
Inspection								-
Project Management								-
Materials Testing		10,000						10,000
Construction Staking		15,000						15,000
Other		29,413						29,413
Contingencies		50,750						50,750
Total	-	612,663	-	-	-	-	-	612,663

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-	-



***Project Name:*** Rodeo Arena Improvements

***Project Number:*** 2235

***Project Contact:*** Parks & Recreation ~ kparks@folsom.ca.us

***Project Description:*** This project is for improvements to the rodeo facility, including but not limited to lighting, drainage, blacktop, fencing, and underground infrastructure.

***Justification:*** Improve rodeo facilities to better accommodate various events, and improve public safety.

***Relationship to other CIP:*** None.

***Alternatives:*** None.

***Project Update / Progress Report:*** Rodeo improvements continue to be made in the spring of each year.

***Relationship to General Plan or other adopted plan:*** None.

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**Rodeo Arena Improvements**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other	62,134	25,000	40,000	50,000	55,000	75,000	75,000	382,134
Other								-
Other								-
Total	62,134	25,000	40,000	50,000	55,000	75,000	75,000	382,134

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	62,134	25,000	40,000	50,000	55,000	75,000	75,000	382,134
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	62,134	25,000	40,000	50,000	55,000	75,000	75,000	382,134

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-	-

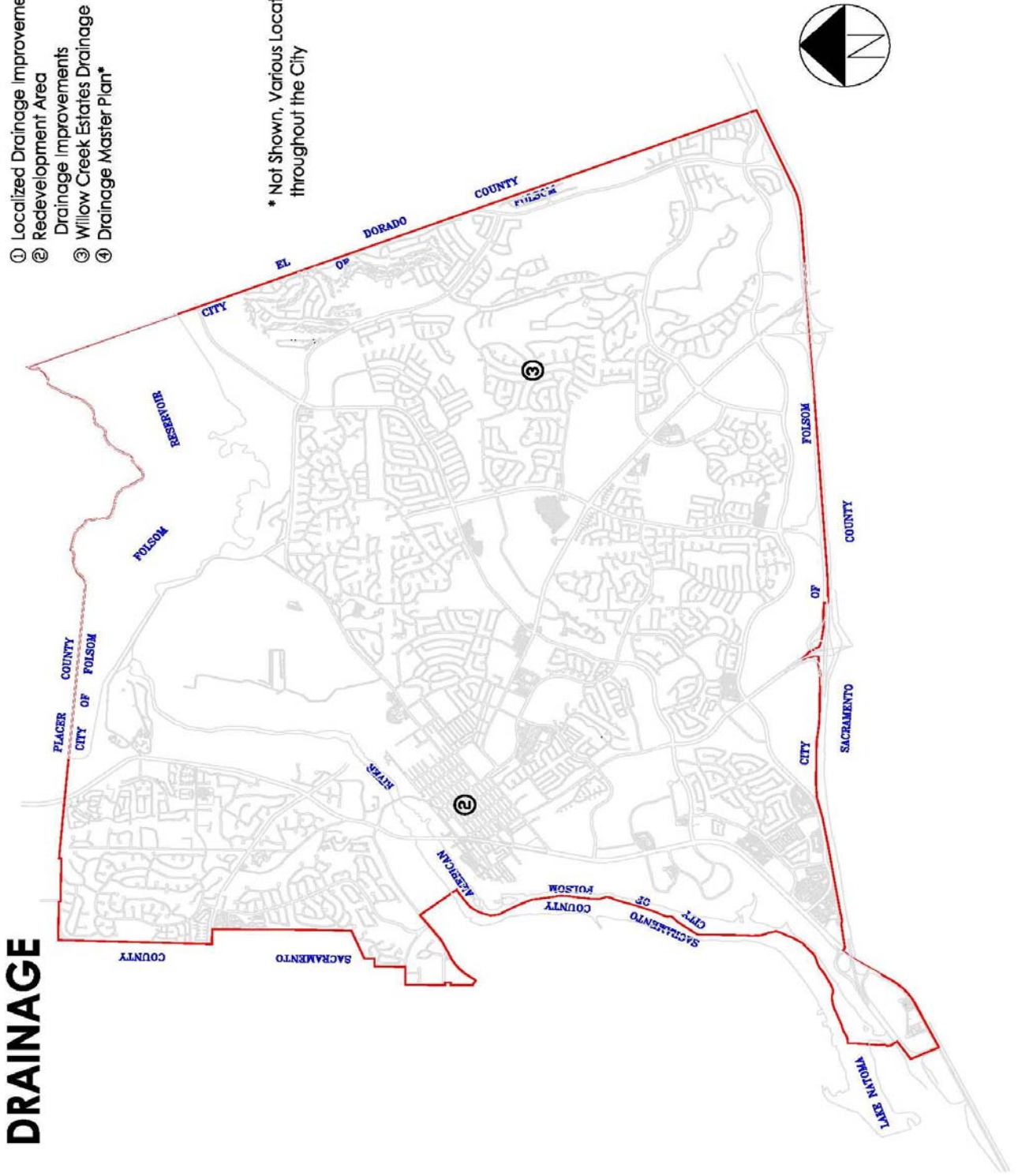


# *Drainage*

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- ① Localized Drainage Improvements\*
- ② Redevelopment Area
- ③ Drainage Improvements
- ④ Willow Creek Estates Drainage
- ④ Drainage Master Plan\*

\* Not Shown, Various Locations throughout the City



# DRAINAGE

## Project Cost Summary

### Implementation Total All Projects, All Budgeted Costs

The table illustrates the Fiscal Year in which the funds will be spent

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
3,338,220	1,325,000	400,000	500,000	150,000	-	-	5,713,220

### Total All Projects, All Budgeted Costs

The table below illustrates the total project costs, indicating the total budget for all projects planned in the current year, or in the year the project commences.

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
5,713,220	-	-	-	-	-	-	5,713,220

## Project Operating Impact Summary

### Total All Projects (Expenditures minus Revenues)

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
-	-	-	2,500	2,500	2,500	-

<b><i>Project Name:</i></b>	<b>Drainage Master Plan</b>
<b><i>Project Number:</i></b>	2416
<b><i>Project Contact:</i></b>	Public Works ~ pwdept@folsom.ca.us
<b><i>Project Description:</i></b>	Conduct a citywide drainage study, incorporating existing and proposed studies in the area of the Historic District, Willow Creek, etc. The study will result in the recommendation of appropriate solutions to citywide drainage issues. The project will continue with the identification of required maintenance for both system integrity and NPDES permit compliance, as well as prioritization of necessary improvements.
<b><i>Justification:</i></b>	The City does not currently have a comprehensive drainage plan that covers maintenance, improvements, and NPDES permit compliance. This project will consolidate existing and proposed studies. It will become a tool for improving the storm drainage system maintenance program, and will thereby improve drainage and stormwater quality.
<b><i>Relationship to other CIP:</i></b>	This project will incorporate the Redevelopment Area Drainage Improvements (Project No. 2203). It will also provide information that will aid in the development of the stormwater program funding (Project 2414).
<b><i>Alternatives:</i></b>	Do nothing and have possible drainage capacity and water quality issues from stormwater.
<b><i>Project Update / Progress Report:</i></b>	During FY 2005/2006, a contract will be put in place for consultant services to perform an assessment of the City's detention ponds and develop an O&M plan for the detention ponds.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	The project will incorporate the Redevelopment Area Drainage Master Plan and the Willow Creek and Humbug Creek Master Plan.

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*Drainage Master Plan*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--448	5,000	60,000						65,000
Pay-Go								-
Other								-
Total	5,000	60,000	-	-	-	-	-	65,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction								-
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other	5,000	60,000						65,000
Contingencies								-
Total	5,000	60,000	-	-	-	-	-	65,000

**Operating Impact**

*Net Operating Effect:*

	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-



***Project Name:*** Localized Drainage Improvements

***Project Number:*** 7010

***Project Contact:*** Public Works ~ pwdept@folsom.ca.us

***Project Description:*** Construct various minor drainage improvements throughout the city, including replacement or addition of drain inlets, drain pipes, manholes, swales, and appurtenances.

***Justification:*** Prevent flooding of private property.

***Relationship to other CIP:*** None, this project is independent of other CIPs.

***Alternatives:*** None

***Project Update / Progress Report:*** Several improvements have been made to various facilities as deficiencies or unanticipated failures are identified.

***Relationship to General Plan or other adopted plan:*** None

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*Localized Drainage Improvements*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2-10	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise--448	2,130,498	50,000	50,000	150,000	150,000	-	-	2,530,498
Loans/Grants--220	870							870
Impact Fees								-
Pay-Go								-
Other								-
Total	2,131,368	50,000	50,000	150,000	150,000	-	-	2,531,368

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	150,000	50,000	50,000	150,000	150,000			550,000
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other	1,981,368							1,981,368
Contingencies								-
Total	2,131,368	50,000	50,000	150,000	150,000	-	-	2,531,368

**Operating Impact**

*Net Operating Effect:*

	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>Redevelopment Area Drainage Improvements</b>
<b><i>Project Number:</i></b>	2203
<b><i>Project Contact:</i></b>	Public Works ~ pwdept@folsom.ca.us
<b><i>Project Description:</i></b>	This project is the result of a review and analysis of the drainage system within the Redevelopment Area. As a result, a variety of deficient areas have been identified and a rehabilitation/implementation plan has been created. The intent now is to carry out the recommendations. This year's plan is to construct storm drain improvements along Bidwell Street near Sibley Street.
<b><i>Justification:</i></b>	To improve the overall drainage and water quality within the Redevelopment Area and reduce localized drainage and flooding.
<b><i>Relationship to other CIP:</i></b>	The City is proposing the formation of a comprehensive Drainage Master Plan. The improvements that are part of this rehabilitation plan will be incorporated into the Master Plan.
<b><i>Alternatives:</i></b>	During the design phase, improvement alternatives will be considered. Another alternative is to do nothing and continue with ongoing localized flooding and possible water quality issues.
<b><i>Project Update / Progress Report:</i></b>	No improvements have been completed to date. During FY 2005/2006 a request for proposal for consultant services will be issued to develop a design for the proposed drainage improvements. This contract will not be presented for approval until FY 2006/2007.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	These improvements will be consistent with the Redevelopment Area Drainage Master Plan.

*Redevelopment Area Drainage Improvements*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other--431	157,929	620,000	350,000	350,000				1,477,929
Total	157,929	620,000	350,000	350,000	-	-	-	1,477,929

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	6,127	620,000	350,000	350,000				1,326,127
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other	151,802							151,802
Contingencies								-
Total	157,929	620,000	350,000	350,000	-	-	-	1,477,929

**Operating Impact**

*Net Operating Effect:*

	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>Willow Creek Estates Drainage</b>
<b><i>Project Number:</i></b>	2502
<b><i>Project Contact:</i></b>	Public Works ~ pwdept@folsom.ca.us
<b><i>Project Description:</i></b>	This project provides technical data gathering on drainage system failures experienced in the Willow Creek Estates South subdivision that utilized aluminum pipe. Once the problem is identified, projects to repair, replace and/or rehabilitate the system will be completed.
<b><i>Justification:</i></b>	This project is needed to prevent road failures due to failure of the large drainage pipes. Flooding in the area is a potential impact due to system failure. Without correction, the potential for property damage and/or personal injury may be significant due to flooding and severe road failures.
<b><i>Relationship to other CIP:</i></b>	None.
<b><i>Alternatives:</i></b>	If no action is taken, road failure could occur. The study will determine alternative courses of action based on need, engineering judgment, and economics.
<b><i>Project Update / Progress Reports:</i></b>	Immediate repairs were made in Phase I of this project, to address acute pipe failures along Prewett Drive. For Phase II, a more comprehensive approach will be taken. The initial project investigation and analyses for Phase II have been completed. Further investigation is still needed to determine the total extent of the failures of the drainage system in this area. The proposed Storm Drain Rehabilitation Plan includes proposed immediate remedies to repair the failed sections of the system as well as future improvements to rehabilitate the storm drainage system.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	There is currently no Drainage Master Plan for this area.

*Willow Creek Estates Drainage*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--448	1,043,923	395,000	-					1,438,923
Pay-Go--537		200,000						200,000
Other--TBD								-
Total	1,043,923	595,000	-	-	-	-	-	1,638,923

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design		50,000						50,000
Construction	978,509	363,000						1,341,509
Inspection								-
Project Management		70,000						70,000
Materials Testing								-
Construction Staking								-
Other	65,414							65,414
Contingencies		112,000						112,000
Total	1,043,923	595,000	-	-	-	-	-	1,638,923

**Operating Impact**

*Net Operating Effect:*

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	2,500	2,500	2,500	-



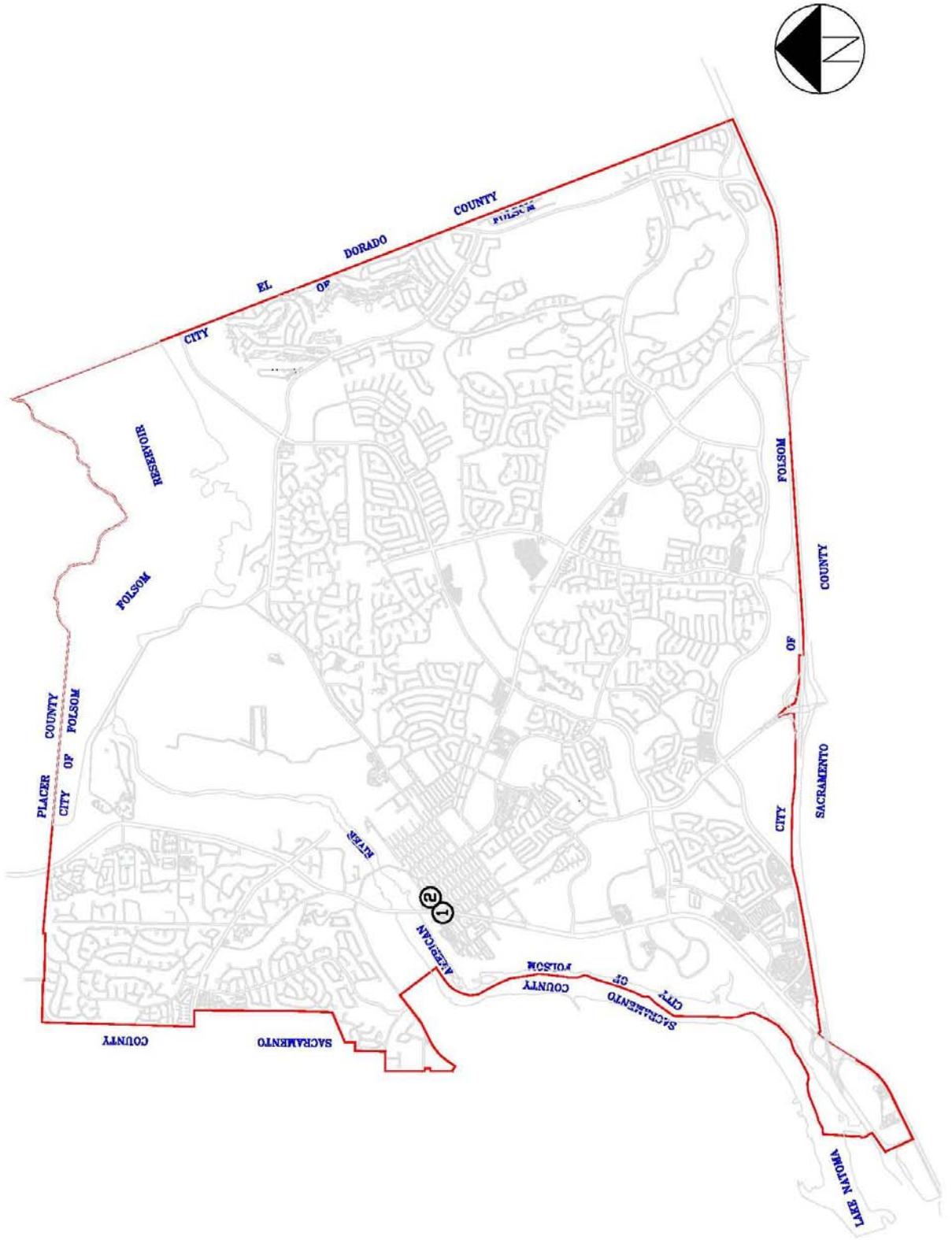
***General Services***

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- ① Multi-Modal Public Improvements
- ② Railroad block Parking Structure

# GENERAL SERVICES



## Project Cost Summary

### Implementation Total All Projects, All Budgeted Costs

The table illustrates the Fiscal Year in which the funds will be spent

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
466,276	10,812,108	3,542,000	-	-	-	-	14,820,384

### Total All Projects, All Budgeted Costs

The table below illustrates the total project costs, indicating the total budget for all projects planned in the current year, or in the year the project commences.

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
14,820,384	-	-	-	-	-	-	14,820,384

## Project Operating Impact Summary

### Total All Projects (Expenditures minus Revenues)

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
-	-	9,360	24,180	28,080	28,080	28,080	117,780

<b><i>Project Name:</i></b>	<b>Multi-Modal Public Improvements</b>
<b><i>Project Number:</i></b>	2613
<b><i>Project Contact:</i></b>	Joe Luchi ~ jluchi@folsom.ca.us
<b><i>Project Description:</i></b>	Project involves improvements to the public plaza within the Railroad Block development, including restoration of the historic S.P. rail to connect to the previously restored turntable, hardscape and landscape improvements, underground utilities, street frontage, curb and gutter, and lighting. A new public plaza, landscaped amphitheater near the historic turntable, commemorative garden, and engine display will be key elements of the public spaces.
<b><i>Justification:</i></b>	The project will provide public improvements portion for the Railroad Block development in the Historic District. In order to develop the Railroad Block, this work is required and part of the overall plan per the Development Agreement.
<b><i>Relationship to other CIP:</i></b>	This project is related to Multi-modal Transportation Improvements (Reading Street Modifications and Leidesdorff Plaza) Project, the Railroad Block Parking Structure Project, and the development of the Railroad Block.
<b><i>Alternatives:</i></b>	Several alternatives were considered through a lengthy and ongoing public process that involved all stakeholders in a hands-on approach to design and implementation. This project is the result.
<b><i>Project Update / Progress Report:</i></b>	This project is proposed to be added to the list of projects to be funded partially through FTA earmarks. It is in its formative stages and the schematic design is currently underway. Construction will not occur until the parking structure is near completion, likely to be in FY 2007-2008.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This project is included in the City Council approved Railroad Block Conceptual Master Plan.

**Multi-Modal Public Improvements**

**Financial Impact** (Once final design and estimate is complete project budget will be submitted for City Council approval.)

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--451	33,122	286,180	2,585,660					2,904,962
Pay-Go								-
Other--431	12,262	106,820	956,340					1,075,422
<b>Total</b>	<b>45,384</b>	<b>393,000</b>	<b>3,542,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,980,384</b>

**Project Cost Estimates:**

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental		25,000	200,000					225,000
Plan Check								-
Design	45,384	289,000						334,384
Construction			3,047,000					3,047,000
Inspection			295,000					295,000
Project Management								-
Materials Testing		58,000						58,000
Construction Staking								-
Other		21,000						21,000
Contingencies								-
<b>Total</b>	<b>45,384</b>	<b>393,000</b>	<b>3,542,000</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,980,384</b>

**Operating Impact**

**Net Operating Effect:**

	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
<b>Net Operating Effect</b>	-	-	-	11,700	15,600	15,600	15,600

<b>Project Name:</b>	<b>Railroad Block Parking Structure</b>
<b>Project Number:</b>	2614
<b>Project Contact:</b>	Gordon Tornberg ~ gtornberg@folsom.ca.us
<b>Project Description:</b>	Construction of a multi-level parking structure on the northwest corner of the Railroad Block adjacent to the Historic District Light Rail Station. Access to the structure will be from the new Reading Street and from Leidesdorff Street. The parking structure will provide approximately 320 parking spaces.
<b>Justification:</b>	This project will provide a portion of the parking requirements for the Historic District as well as provide parking for the Railroad Block Development.
<b>Relationship to other CIP:</b>	This project is related to the Multi-modal Transportation Improvements (Reading Street Modifications and Leidesdorff Plaza) Project, the Multi-modal Public Improvements Project, and the development of the Railroad Block.
<b>Alternatives:</b>	Other parking facilities were considered and may still be required to meet the total parking demand in the Historic District. This Parking Structure will help replace existing surface parking on the Railroad Block as well as provide parking for the Railroad Block Development itself.
<b>Project Update / Progress Report:</b>	This project has been removed from the list of projects to be funded using FTA earmarks. Those earmarks are proposed to be redirected for development of the public improvements for the balance of the Railroad Block. FTA has not yet approved use of the earmarks for this proposed purpose. Instead, it is proposed to be funded with Redevelopment funds. In FY 2005-2006, the project design is being completed; and in FY 2006/2007, construction will be underway.
<b>Relationship to General Plan or other adopted plan:</b>	This project is included in the City Council approved Railroad Block Conceptual Master Plan.

**Railroad Block Parking Structure**

**Financial Impact** (Once final design and estimate is complete project budget will be submitted for City Council approval.)

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other--431	420,892	10,419,108						10,840,000
<b>Total</b>	<b>420,892</b>	<b>10,419,108</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,840,000</b>

**Project Cost Estimates:**

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental	15,000							15,000
Plan Check								-
Design	355,892							355,892
Construction		10,000,000						10,000,000
Inspection	50,000							50,000
Project Management								-
Materials Testing		75,000						75,000
Construction Staking								-
Other		344,108						344,108
Contingencies								-
<b>Total</b>	<b>420,892</b>	<b>10,419,108</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,840,000</b>

**Operating Impact**

**Net Operating Effect:**

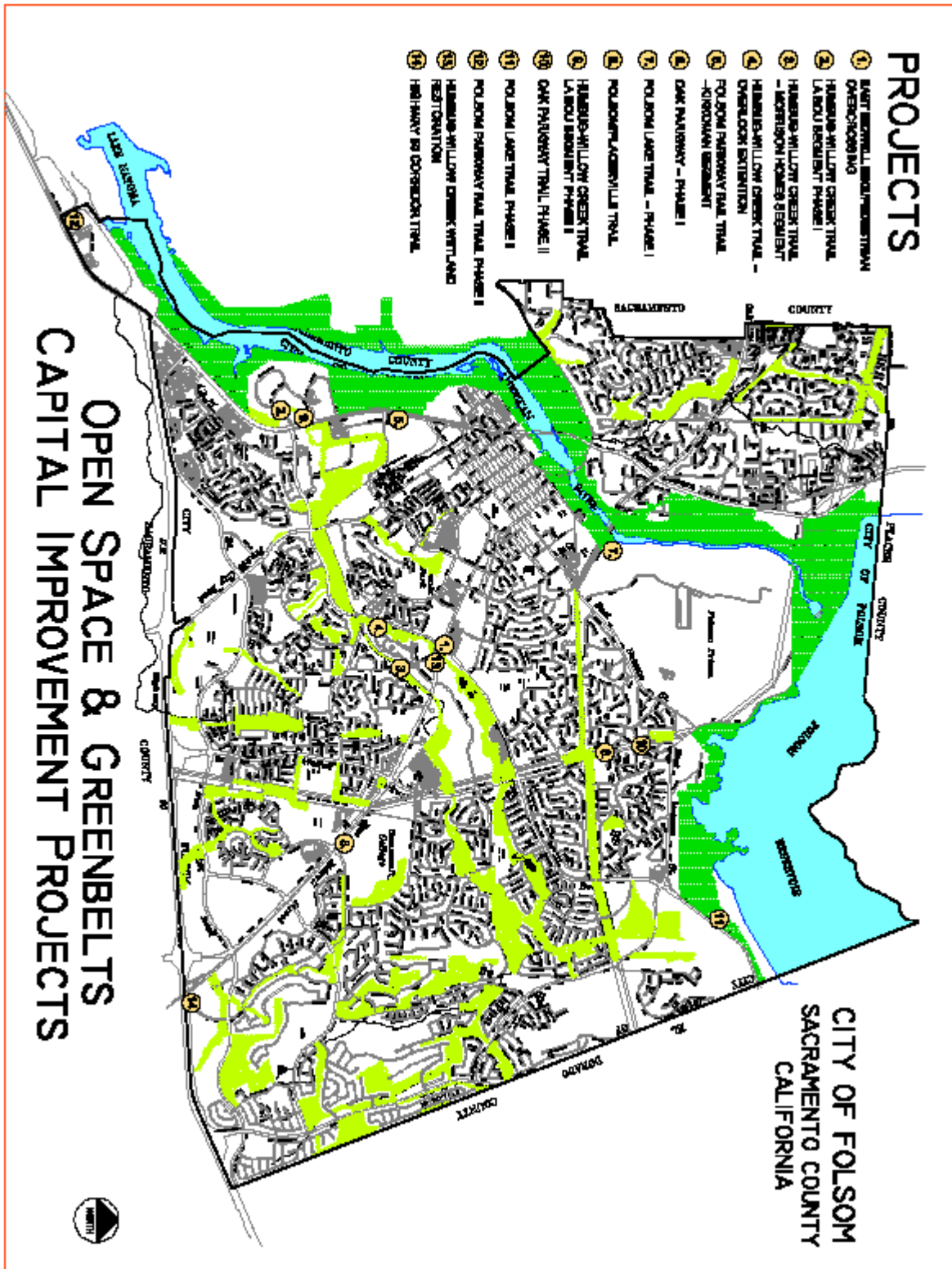
	Prior Years	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
<b>Net Operating Effect</b>	-	-	9,360	12,480	12,480	12,480	12,480



## *Open Space & Greenbelts*

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## Project Cost Summary

### Implementation Total All Projects, All Budgeted Costs

The table illustrates the Fiscal Year in which the funds will be spent.

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
1,841,752	193,200	1,660,556	3,195,000	-	-	-	6,890,508

### Total All Projects, All Budgeted Costs

The table below illustrates the total project costs, indicating the total budget for all projects planned in the current year, or in the year the project commences.

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
2,133,458	193,200	1,368,850	3,195,000	-	-	-	6,890,508

## Project Operating Impact Summary

### Total All Projects (Expenditures minus Revenues)

FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
-	1,100	3,315	9,134	24,596	25,800

<b><i>Project Name:</i></b>	<b>Lake Natoma Trail Gap Closure—Phase 2</b>
<b><i>Project Number:</i></b>	New
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	The construction of a Class I Bike Trail from the current end of the Lake Natoma trail, behind the Lake Natoma Inn Hotel, to the Scott Road/Riley Street intersection (approx. 3,000 linear feet).
<b><i>Justification:</i></b>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<b><i>Relationship to other CIP:</i></b>	This project completes the second phase of the Lake Natoma Trail Gap closure project. This section of trail would complete the last segment of the 6-mile Lake Natoma Trail and provide for a seamless connection to the American River Bike Trail.
<b><i>Alternatives:</i></b>	The alignment of this segment of trail was coordinated between the many jurisdictions impacted by the project. The preferred alignment was chosen based on a consensus of the involved agencies.
<b><i>Project Update / Progress Report:</i></b>	Staff is in the process of identifying available grant funds. Next round of funding will be in October 2007.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This project is identified in the adopted Bikeway Master Plan.

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*Lake Natoma Trail Gap Closure—Phase 2*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Other								-
Other				845,000				845,000
Total	-	-	-	845,000	-	-	-	845,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental				50,000				50,000
Plan Check								-
Design				45,000				45,000
Construction				750,000				750,000
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	-	-	-	845,000	-	-	-	845,000

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	1,050	1,100

<b><i>Project Name:</i></b>	<b>Folsom Lake Trail - Phase I</b>
<b><i>Project Number:</i></b>	New
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	Construction of 2 miles of Class I bikeway, Parallel to East Natoma Street from the Historic Powerhouse Canal to the Dam Road.
<b><i>Justification:</i></b>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<b><i>Relationship to other CIP:</i></b>	This project compliments the State Parks trail system by providing a direct Class I trail connection between El Dorado Hills and the Historic Truss Bridge. Most of the trail would be along the Folsom Lake Shore Line.
<b><i>Alternatives:</i></b>	Several alternative alignments were studied and this alignment was chosen because it provided the most direct route with limited environmental impacts.
<b><i>Project Update / Progress Report</i></b>	The City received written approval from Folsom Prison for the proposed trail alignment.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	The project is consistent with the Bikeway Master Plan.

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*Folsom Lake Trail - Phase I*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Other								-
Other			750,000					750,000
Total	-	-	750,000	-	-	-	-	750,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design			50,000					50,000
Construction			645,000					645,000
Inspection								-
Project Management								-
Materials Testing			5,000					5,000
Construction Staking			10,000					10,000
Other								-
Contingencies			40,000					40,000
Total	-	-	750,000	-	-	-	-	750,000

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	3,360	3,528	3,700

<b><i>Project Name:</i></b>	<b>Folsom Lake Trail - Phase II</b>
<b><i>Project Number:</i></b>	New
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	The construction of 3 miles of Class I bikeway along the shore of Folsom Lake from Dam Road to Green Valley Road.
<b><i>Justification:</i></b>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<b><i>Relationship to other CIP:</i></b>	This project is being planned and financed in coordination with the State Department of Parks and Recreation. This project would provide the final piece of the trail that connects El Dorado Hills (Green Valley Road) and the Historic Truss Bridge.
<b><i>Alternatives:</i></b>	Several alternative alignments were studied and this alignment was chosen because it provided the most direct route with limited environmental impacts.
<b><i>Project Update / Progress Report</i></b>	The State Department of Parks & Recreation is updating their Master Plan for the Folsom Lake area and is planning to include this alignment in the Master plan.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	The project is consistent with the adopted Bikeway Master Plan.

*Folsom Lake Trail - Phase II*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Other								-
Other				850,000				850,000
Total	-	-	-	850,000	-	-	-	850,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design				60,000				60,000
Construction				725,000				725,000
Inspection								-
Project Management								-
Materials Testing				5,000				5,000
Construction Staking				10,000				10,000
Other								-
Contingencies				50,000				50,000
Total	-	-	-	850,000	-	-	-	850,000

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	5,600	5,880



<b><i>Project Name:</i></b>	<b>Folsom Parkway Rail Trail - Phase II</b>
<b><i>Project Number:</i></b>	N/A
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	The construction of 1.5 miles of Class I bikeway from Natoma Station Drive to Aerojet Road. The trail follows the light rail line adjacent to Folsom Boulevard.
<b><i>Justification:</i></b>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<b><i>Relationship to other CIP:</i></b>	This project completes the second phase of the Folsom Parkway Rail Trail and provides a continuous trail from downtown Folsom to Aerojet Road and the bike/pedestrian over crossing at Highway 50.
<b><i>Alternatives:</i></b>	There are limited opportunities for an off-road trail along this corridor. The proposed alignment was chosen because it provides the most direct and uninterrupted trail between Aerojet Road and Natoma Station Drive.
<b><i>Project Update / Progress Report:</i></b>	None
<b><i>Relationship to General Plan or other adopted plan:</i></b>	The project is consistent with the adopted Bikeway Master Plan.

**Folsom Parkway Rail Trail - Phase II**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Other								-
Other				750,000				750,000
Total	-	-	-	750,000	-	-	-	750,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design				65,000				65,000
Construction				620,000				620,000
Inspection								-
Project Management								-
Materials Testing				5,000				5,000
Construction Staking				10,000				10,000
Other								-
Contingencies				50,000				50,000
Total	-	-	-	750,000	-	-	-	750,000

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	2,800	2,940

<b><i>Project Name:</i></b>	<b>Folsom / Placerville Trail Phase 2</b>
<b><i>Project Number:</i></b>	N/A
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	The construction of 6,000 linear feet of Class I bike trail, parallel to the Southern Pacific Railroad right-of-way from Clarksville Road to the Humbug-Willow Creek Trail.
<b><i>Justification:</i></b>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<b><i>Relationship to other CIP:</i></b>	Project completes the final phase of the planned 2.5 mile Folsom/Placerville bike trail. This trail segment is part of the planned trail from the Humbug-Willow Creek Trail to Highway 50 and in the future to Placerville.
<b><i>Alternatives:</i></b>	There is no other right-of-way in this area that provides the linkages and connections this corridor provides.
<b><i>Project Update / Progress Report:</i></b>	The first phase of the project, approximately 4,500 linear feet has been completed.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	Project is consistent with the Bikeway Master Plan.

---

*Folsom / Placerville Trail Phase 2*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Other								-
Other			550,000					550,000
Total	-	-	550,000	-	-	-	-	550,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design			35,000					35,000
Construction			475,000					475,000
Inspection								-
Project Management								-
Materials Testing			10,000					10,000
Construction Staking			5,000					5,000
Other								-
Contingencies			25,000					25,000
Total	-	-	550,000	-	-	-	-	550,000

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	1,764	1,852	1,945

<b><i>Project Name:</i></b>	<b>Highway 50 Corridor Trail</b>
<b><i>Project Number:</i></b>	N/A
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	The construction of 3 miles of Class I bikeway adjacent to the Highway 50 right-of-way from East Bidwell Street to the Alder Creek Trail.
<b><i>Justification:</i></b>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<b><i>Relationship to other CIP:</i></b>	This trail segment provides a much needed off-road trail linkage between the Folsom/Placerville Rail Trail and the future Alder Creek Trail along the Hwy 50 corridor.
<b><i>Alternatives:</i></b>	Alternative trail alignments were analyzed and due to the topography of the area and the limited available right-of-way, this alignment was chosen as the preferred alternative.
<b><i>Project Update / Progress Report:</i></b>	The City has been meeting with El Dorado Hills and Caltrans to coordinate the connection between trails as they cross City and County jurisdictions.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	The project is consistent with the adopted Bikeway Master Plan.

*Highway 50 Corridor Trail*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Other								-
Other				750,000				750,000
Total	-	-	-	750,000	-	-	-	750,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design				65,000				65,000
Construction				620,000				620,000
Inspection								-
Project Management								-
Materials Testing				5,000				5,000
Construction Staking				10,000				10,000
Other								-
Contingencies				50,000				50,000
Total	-	-	-	750,000	-	-	-	750,000

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	5,556	5,830

<b><i>Project Name:</i></b>	<b>HBWC – Morrison Homes Segment</b>
<b><i>Project Number:</i></b>	2461
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	Construction of 5,000 linear feet of bike/pedestrian trail along Willow Creek from East Bidwell Street to Chaffin Court. Project includes one bicycle/pedestrian bridge.
<b><i>Justification:</i></b>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<b><i>Relationship to other CIP:</i></b>	This project completes another segment of the planned 16 mile Humbug Willow Creek Trail corridor. This project provides a much needed connection between two existing trail segments.
<b><i>Alternatives:</i></b>	The trail alignment through this section of Willow Creek was analyzed during the Humbug Willow Creek Parkway Master Plan and this alignment was chosen as the preferred alternative.
<b><i>Project Update / Progress Report:</i></b>	Applied for grant to fund this project.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	The project is identified in the adopted Bikeway Master Plan and the adopted Humbug Willow Creek Parkway Master Plan.

**HBWC – Morrison Homes Segment**

**Financial Impact**

**Funding Sources:** *(leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees	51,000							51,000
Pay-Go								-
Other								-
Other								-
Other								-
Total	51,000	-	-	-	-	-	-	51,000

**Project Cost Estimates:**

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	51,000							51,000
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	51,000	-	-	-	-	-	-	51,000

**Operating Impact**

**Net Operating Effect:**

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	1,110	1,200	1,260	1,302



<b><i>Project Name:</i></b>	<b>Oak Parkway Trail - Phase II</b>
<b><i>Project Number:</i></b>	N/A
<b><i>Project Contact:</i></b>	Parks & Recreation ~ kparks@folsom.ca.us
<b><i>Project Description:</i></b>	The construction of 3,500 linear feet of Class I bikeway from BT Collins Park to Blue Ravine Road. The trail is along the power line corridor.
<b><i>Justification:</i></b>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<b><i>Relationship to other CIP:</i></b>	This project completes the second phase of the planned three-mile Oak Parkway Trail. This is the final segment between BT Collins Park and Blue Ravine Road.
<b><i>Alternatives:</i></b>	There was no other alternative off-road alignment that provided the same connections that this alignment provides.
<b><i>Project Update / Progress Report:</i></b>	Applied for grant to fund this project.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	The project is consistent with the adopted Bikeway Master Plan.

**Oak Parkway Trail - Phase II**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants		155,200						155,200
Impact Fees								-
Pay-Go								-
Other--248		38,000						38,000
Other								-
Other								-
Total	-	193,200	-	-	-	-	-	193,200

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design		20,000						20,000
Construction		155,000						155,000
Inspection								-
Project Management								-
Materials Testing		2,000						2,000
Construction Staking		2,000						2,000
Other								-
Contingencies		14,200						14,200
Total	-	193,200	-	-	-	-	-	193,200

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	1,110	1,200	1,260	1,302

<b><i>Project Name:</i></b>	<b>Humbug Willow Creek Wetland Restoration</b>
<b><i>Project Number:</i></b>	New
<b><i>Project Contact:</i></b>	Parks & Recreation ~ jkonopka@folsom.ca.us
<b><i>Project Description:</i></b>	Project involves the restoration of an existing wetland that is located at the corner of Harrington and East Bidwell Street along Humbug-Creek. Project includes the removal of non-natives and re-establishing native vegetation to the area.
<b><i>Justification:</i></b>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<b><i>Relationship to other CIP:</i></b>	This project enhances the Humbug-Willow Creek corridor and improves the experience of the trail user. This project will be in combination with the planned East Bidwell Bike/Pedestrian overcrossing.
<b><i>Alternatives:</i></b>	The proposed project is necessary to restore the wetlands to a more natural state. The only other alternative was to do nothing, which was not acceptable and did not meet the goals and objectives of the HBWC Master Plan.
<b><i>Project Update / Progress Report:</i></b>	None
<b><i>Relationship to General Plan or other adopted plan:</i></b>	The project is identified in the adopted Humbug-Willow Creek Master Plan.

*Humbug Willow Creek Wetland Restoration*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants			45,900					45,900
Impact Fees			22,950					22,950
Pay-Go								-
Other								-
Other								-
Other								-
Total	-	-	68,850	-	-	-	-	68,850

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design			20,000					20,000
Construction			45,350					45,350
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking			2,000					2,000
Other			1,500					1,500
Contingencies								-
Total	-	-	68,850	-	-	-	-	68,850

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	500	525	550

**Project Name:** East Bidwell Overcrossing

**Project Number:** 2306

**Project Contact:** Parks & Recreation ~ jkonopka@folsom.ca.us

**Project Description:** Construction of a 400-foot long bike/pedestrian overcrossing at East Bidwell Street and Humbug Creek. Project will include a grade separated crossing of East Bidwell Street and a wetland adjacent to East Bidwell Street.

**Justification:** This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.

**Relationship to other CIP:** This project completes another segment of the planned 16-mile Humbug-Willow Creek Trail Corridor. This project provides a much needed grade separated crossing of East Bidwell Street.

**Alternatives:** The option to construct an overcrossing at this location was analyzed in a trail crossing study which looked at all trail/street crossings and made recommendations. An overcrossing was the preferred crossing at this location.

**Project Update / Progress Report:** Project was presented to Parks and Recreation Commission, Planning Commission and City Council for final approval. Project is moving into final design and will be going out to bid in April 2006 for bridge design/construction and bridge abutment design.

**Relationship to General Plan or other adopted plan:** The project is identified in the adopted Bikeway Master Plan, and the Humbug-Willow Creek Trail/street crossing study.

*East Bidwell Overcrossing*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants	933,957		291,706					1,225,663
Impact Fees	185,614							185,614
Pay-Go								-
Other								-
Other								-
Other								-
Total	1,119,571	-	291,706	-	-	-	-	1,411,277

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design	185,614							185,614
Construction	933,957		291,706					1,225,663
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	1,119,571	-	291,706	-	-	-	-	1,411,277

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	1,050	1,100	1,155	1,200

**Project Name:** Overlook Trail Extension

**Project Number:** 2372

**Project Contact:** Parks & Recreation ~ jkonopka@folsom.ca.us

**Project Description:** Construction of approximately 1,500 linear feet of bike/pedestrian trail between Willow and Humbug Creeks, including the installation of a bike/pedestrian bridge over Willow Creek.

**Justification:** This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.

**Relationship to other CIP:** This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.

**Alternatives:** The trail alignment through this section of Willow Creek was analyzed during the Humbug-Willow Creek Parkway Master Plan and this alignment was chosen as the preferred alternative.

**Project Update / Progress Report:** Waiting on small parcel to be transferred to the city before we can proceed with the project.

**Relationship to General Plan or other adopted plan:** The project is identified in the adopted Bikeway Master Plan and the adopted Humbug Willow Creek Parkway Master Plan.

*Overlook Trail Extension*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants	15,175							15,175
Impact Fees	309,359							309,359
Pay-Go								-
Other								-
Other								-
Other								-
<b>Total</b>	<b>324,534</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>324,534</b>

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental	1,175							1,175
Plan Check								-
Design								-
Construction	323,359							323,359
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
<b>Total</b>	<b>324,534</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>324,534</b>

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
<b>Net Operating Effect</b>	-	500	525	550	580	610



- Project Name:** Oak Parkway Trail – Phase I
- Project Number:** 2605
- Project Contact:** Parks & Recreation ~ jkonopka@folsom.ca.us
- Project Description:** Construction of a bike/pedestrian trail along the Oak Parkway Corridor from East Natoma Street to BT Collins Park. Project includes construction of approximately 2,000 linear feet of Class I bike trail.
- Justification:** This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
- Relationship to other CIP:** This project completes another segment of the planned 3 mile Oak Parkway Trail Corridor. This project provides the first phase of the Oak Parkway Trail Corridor.
- Alternatives:** The trail alignment through this section of Oak Parkway was analyzed during the update of the Bikeway Master Plan and this alignment was chosen as the preferred alternative.
- Project Update / Progress Report:** Project started construction in Fall 2005. Project expected to be completed in Summer 2006.
- Relationship to General Plan or other adopted plan:** The project is identified in the adopted Bikeway Master Plan.

*Oak Parkway Trail – Phase I*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Debt Service								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants	96,147							96,147
Impact Fees								-
Pay-Go								-
Other--206	212,500							212,500
Other--248	38,000							38,000
Other	-							-
Total	346,647	-	-	-	-	-	-	346,647

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	340,647							340,647
Inspection								-
Project Management								-
Materials Testing	3,000							3,000
Construction Staking	3,000							3,000
Other								-
Contingencies								-
Total	346,647	-	-	-	-	-	-	346,647

**Operating Impact**

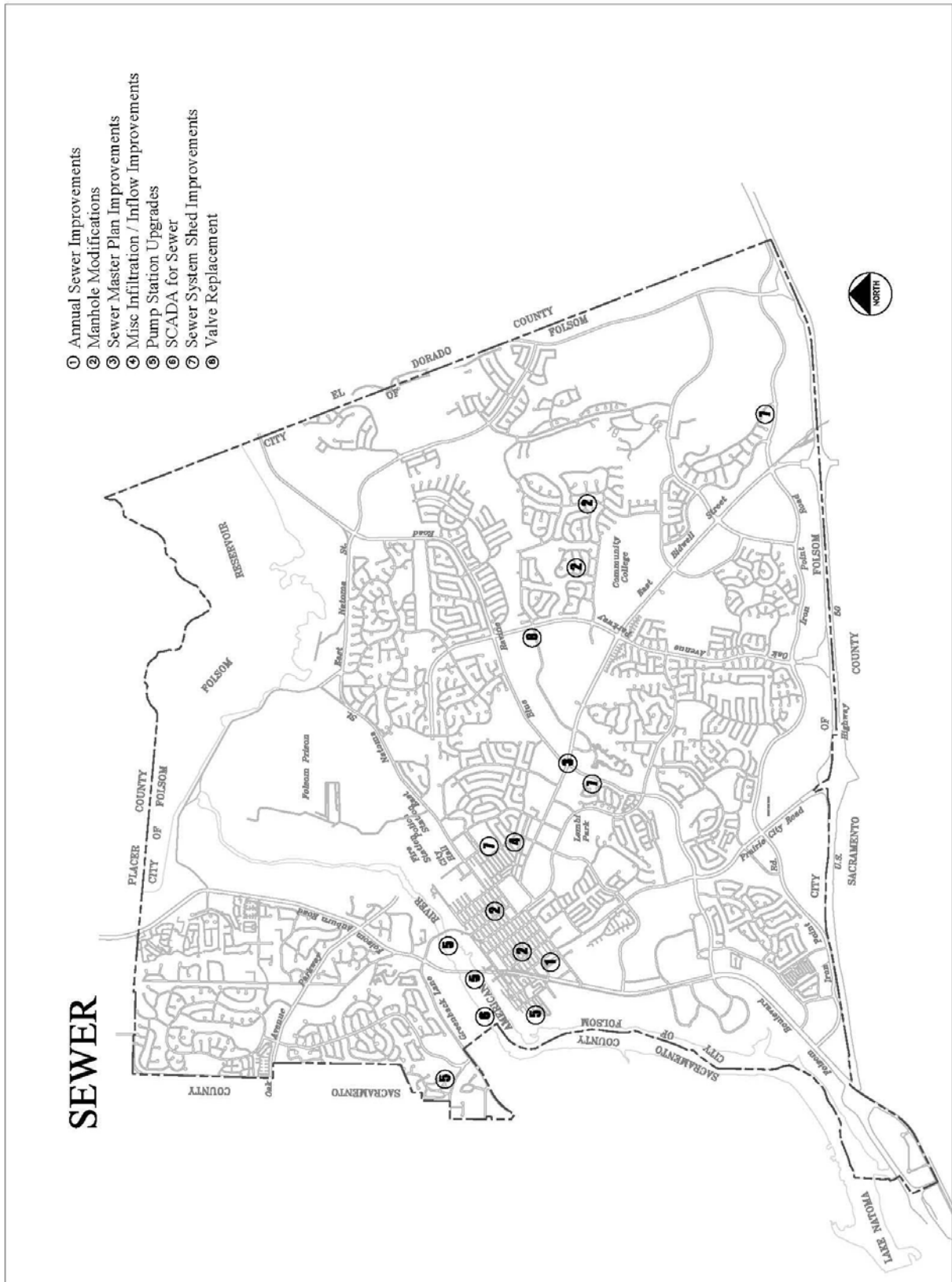
*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	600	630	660	690	725



# *Sewer*

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## Project Cost Summary

### **Implementation Total All Projects, All Budgeted Costs**

The table illustrates the Fiscal Year in which the funds will be spent.

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
11,070,331	1,345,000	2,695,000	2,695,000	1,545,000	1,545,000	1,545,000	22,440,331

### **Total All Projects, All Budgeted Costs**

The table below illustrates the total project costs, indicating the total budget for all projects planned in the current year, or in the year the project commences.

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
22,440,331	-	-	-	-	-	-	22,540,331

## Project Operating Impact Summary

### **Total All Projects (Expenditures minus Revenues)**

FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>Annual Sewer Improvements Projects</b>
<b><i>Project Number:</i></b>	7009
<b><i>Project Contact:</i></b>	Utilities ~ utilitiesdept@folsom.ca.us
<b><i>Project Description:</i></b>	Sewer system rehabilitation and replacement improvements as discovered during maintenance activities.
<b><i>Justification:</i></b>	Based on RWQCB orders and City's condition assessment and retrofit plan, the City is required to repair discovered deficiencies within two years of discovery.
<b><i>Relationship to other CIP:</i></b>	This project is related to sewer master plan improvements and miscellaneous inflow/infiltration improvements.
<b><i>Alternatives:</i></b>	Keep routine maintenance, but because of RWQCB orders and sewer system's need of repair, this project is necessary.
<b><i>Project Update / Progress Report:</i></b>	Rehabilitation projects are progressing as planned – no changes to the budget are estimated.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This project helps meet the RWQCB orders and condition assessment, and the retrofit plan.

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## Annual Sewer Improvements Projects

### Financial Impact

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	1,994,075	600,000	600,000	600,000	600,000	600,000	600,000	5,594,075
Loans/Grants								-
Impact Fees	914,476							914,476
Pay-Go								-
Other	147,215							147,215
Total	3,055,766	600,000	600,000	600,000	600,000	600,000	600,000	6,655,766

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design	80,000	50,000	50,000	50,000	50,000	50,000	50,000	380,000
Construction	2,895,766	500,000	500,000	500,000	500,000	500,000	500,000	5,895,766
Inspection	80,000	50,000	50,000	50,000	50,000	50,000	50,000	380,000
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	3,055,766	600,000	600,000	600,000	600,000	600,000	600,000	6,655,766

### Operating Impact

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-



<b><i>Project Name:</i></b>	<b>Manhole Modifications</b>
<b><i>Project Number:</i></b>	2421
<b><i>Project Contact:</i></b>	Utilities ~ utilitiesdept@folsom.ca.us
<b><i>Project Description:</i></b>	Modifications to manholes as determined through the condition assessment and retrofit plan.
<b><i>Justification:</i></b>	Based on RWQCB orders and City's condition assessment and retrofit plan, the City is required to repair discovered deficiencies within two years of discovery.
<b><i>Relationship to other CIP:</i></b>	This project is related to some miscellaneous inflow/infiltration improvements and annual sewer improvements.
<b><i>Alternatives:</i></b>	Keep routine maintenance, but because of RWQCB orders and sewer system's need of repair, this project is necessary.
<b><i>Project Update / Progress Report:</i></b>	Manhole modifications are currently in progress and no changes to the budget are estimated.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This is part of meeting RWQCB orders and condition assessment and retrofit plan.

---

*Manhole Modifications*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	256,560	50,000	75,000	75,000	75,000	75,000	75,000	681,560
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Total	256,560	50,000	75,000	75,000	75,000	75,000	75,000	681,560

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	256,560	50,000	75,000	75,000	75,000	75,000	75,000	681,560
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	256,560	50,000	75,000	75,000	75,000	75,000	75,000	681,560

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>Miscellaneous Infiltration / Inflow Improvements</b>
<b><i>Project Number:</i></b>	9441
<b><i>Project Contact:</i></b>	Utilities ~ utilitiesdept@folsom.ca.us
<b><i>Project Description:</i></b>	Locate and reduce infiltration using appropriate investigation and construction methods. Initial work will address required improvement in the Historic Area and Folsom South, based on the sewer basin prioritization outlined in the RWQCB compliance plans.
<b><i>Justification:</i></b>	Based on RWQCB orders and the City's condition assessment and retrofit plan, the City is required to repair discovered deficiencies within two years of discovery.
<b><i>Relationship to other CIP:</i></b>	This project may be related to some miscellaneous infiltration/inflow improvements and annual sewer improvements.
<b><i>Alternatives:</i></b>	Keep routine maintenance, but because of RWQCB orders and sewer systems in need of repair, this project is necessary.
<b><i>Project Update / Progress Report:</i></b>	Rehabilitation projects are progressing as planned – no changes to the budget are estimated.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This is part of meeting RWQCB orders and condition assessment and retrofit plan.

---

*Miscellaneous Infiltration / Inflow Improvements*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	1,130,000	300,000	300,000	300,000	300,000	300,000	300,000	2,930,000
Loans/Grants								-
Impact Fees	3,951,937							3,951,937
Pay-Go								-
Other								-
Total	5,081,937	300,000	300,000	300,000	300,000	300,000	300,000	6,881,937

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design	90,000	30,000	30,000	30,000	30,000	30,000	30,000	270,000
Construction	4,991,937	240,000	240,000	240,000	240,000	240,000	240,000	6,431,937
Inspection		30,000	30,000	30,000	30,000	30,000	30,000	180,000
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	5,081,937	300,000	300,000	300,000	300,000	300,000	300,000	6,881,937

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

**Project Name:** Pump Station Upgrades

**Project Number:** 2420

**Project Contact:** Utilities ~ utilitiesdept@folsom.ca.us

**Project Description:** Upgrading of existing pump stations, as required, for routine maintenance.

**Justification:** Based on RWQCB orders and City's condition assessment and retrofit plan, the City is required to repair discovered deficiencies within two years of discovery.

**Relationship to other CIP:** May be related to annual sewer improvements.

**Alternatives:** Keep routine maintenance, but because of RWQCB orders and sewer system's need of repair, this project is necessary.

**Project Update / Progress Report:** Project currently in progress include Pump Station SCADA Upgrades.

**Relationship to General Plan or other adopted plan:** This is part of meeting RWQCB orders and condition assessment and retrofit plan.

---

**Pump Station Upgrades**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	181,365	75,000	100,000	100,000	100,000	100,000	100,000	756,365
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Total	181,365	75,000	100,000	100,000	100,000	100,000	100,000	756,365

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	181,365	75,000	100,000	100,000	100,000	100,000	100,000	756,365
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	181,365	75,000	100,000	100,000	100,000	100,000	100,000	756,365

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

***Project Name:*** SCADA for Sewer

***Project Number:*** 2341

***Project Contact:*** Utilities ~ utilitiesdept@folsom.ca.us

***Project Description:*** SCADA equipment installed in the field for sewer collection systems to remotely monitor field conditions to meet RWQCB requirements and maintenance of the SCADA system.

***Justification:*** Per the City's Sanitary Sewer Management Plan the pump stations and monitoring sites need to have SCADA upgrades and SCADA maintenance.

***Relationship to other CIP:*** None.

***Alternatives:*** Manually collect data off of data recorders in the field and manually input this data into excel.

***Project Update / Progress Report:*** Most pump stations and monitoring locations have been equipped with SCADA. The project includes completion and maintenance of the SCADA.

***Relationship to General Plan or other adopted plan:*** This is part of the overall Sanitary Sewer Management Plan.

---

**SCADA for Sewer**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	301,909	95,000	95,000	95,000	95,000	95,000	95,000	871,909
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Total	301,909	95,000	95,000	95,000	95,000	95,000	95,000	871,909

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	301,909	95,000	95,000	95,000	95,000	95,000	95,000	871,909
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	301,909	95,000	95,000	95,000	95,000	95,000	95,000	871,909

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-



<b><i>Project Name:</i></b>	<b>Sewer Master Plan Improvement</b>
<b><i>Project Number:</i></b>	2339
<b><i>Project Contact:</i></b>	Utilities ~ utilitiesdept@folsom.ca.us
<b><i>Project Description:</i></b>	Design and construction for capital projects identified in the master plan for retrofit and capacity.
<b><i>Justification:</i></b>	Based on the capacity study required by the RWQCB, the entire sewer system was analyzed for capacity and projects from the study need to be completed.
<b><i>Relationship to other CIP:</i></b>	This project may be related to some miscellaneous inflow/infiltration improvements and annual sewer improvements.
<b><i>Alternatives:</i></b>	Immediate level projects need to be completed, but secondary projects will be refined with more analysis after completion of the initial projects.
<b><i>Project Update / Progress Report:</i></b>	Basin 7 sewer design project (Project A) has been completed and the next phase of the project (Project B) is planned for this coming fiscal year.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	Improvement recommended directly from capacity study and capacity study updates.

---

*Sewer Master Plan Improvement*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	1,322,185				60,000	60,000	60,000	1,502,185
Loans/Grants								-
Impact Fees	80,000		1,250,000	1,250,000	40,000	40,000	40,000	2,700,000
Pay-Go								-
Other								-
<b>Total</b>	<b>1,402,185</b>	<b>-</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>4,202,185</b>

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design	20,000		100,000	100,000	10,000	10,000	10,000	250,000
Construction	1,382,185		1,050,000	1,050,000	90,000	90,000	90,000	3,752,185
Inspection			100,000	100,000				200,000
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
<b>Total</b>	<b>1,402,185</b>	<b>-</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>4,202,185</b>

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

**Project Name:** System Shed Improvements

**Project Number:** 2405

**Project Contact:** Utilities ~ utilitiesdept@folsom.ca.us

**Project Description:** Design and construction of system improvements for various sheds.

**Justification:** Based on RWQCB orders and City's condition assessment and retrofit plan, the City is required to repair discovered deficiencies within two years of discovery.

**Relationship to other CIP:** This project may be related to some miscellaneous inflow/infiltration improvements and annual sewer improvements.

**Alternatives:** Keep routine maintenance, but because of RWQCB orders and sewer system's need of repair, this project is necessary.

**Project Update / Progress Report:** Rehabilitation projects are progressing as planned – no changes to the budget are estimated.

**Relationship to General Plan or other adopted plan:** This is part of meeting RWQCB orders and condition assessment and retrofit plan.

---

*Sewer System Shed Improvements*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	730,609	200,000	250,000	250,000	250,000	250,000	250,000	2,180,609
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Total	730,609	200,000	250,000	250,000	250,000	250,000	250,000	2,180,609

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design	50,000	20,000	25,000	25,000	25,000	25,000	25,000	195,000
Construction	630,609	160,000	200,000	200,000	200,000	200,000	200,000	1,790,609
Inspection	50,000	20,000	25,000	25,000	25,000	25,000	25,000	195,000
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	730,609	200,000	250,000	250,000	250,000	250,000	250,000	2,180,609

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

**Project Name:** Valve Replacement

**Project Number:** 2419

**Project Contact:** Utilities ~ utilitiesdept@folsom.ca.us

**Project Description:** Valve replacements at existing sewer pump stations.

**Justification:** Based on RWQCB orders and the condition assessment and retrofit plan, the City is required to repair discovered sewer deficiencies within two years of discovery.

**Relationship to other CIP:** This project is related to some miscellaneous inflow/infiltration improvements and annual sewer improvements.

**Alternatives:** Keep routine maintenance, but because of RWQCB orders and sewer system's need for repair, this project is necessary.

**Project Update / Progress Report:** None.

**Relationship to General Plan or other adopted plan:** This is part of meeting RWQCB orders and condition assessment and retrofit plan.

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**Valve Replacement**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	60,000	25,000	25,000	25,000	25,000	25,000	25,000	210,000
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
<b>Total</b>	<b>60,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>210,000</b>

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction								-
Inspection	60,000	25,000	25,000	25,000	25,000	25,000	25,000	210,000
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
<b>Total</b>	<b>60,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>210,000</b>

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-



## *Streets*

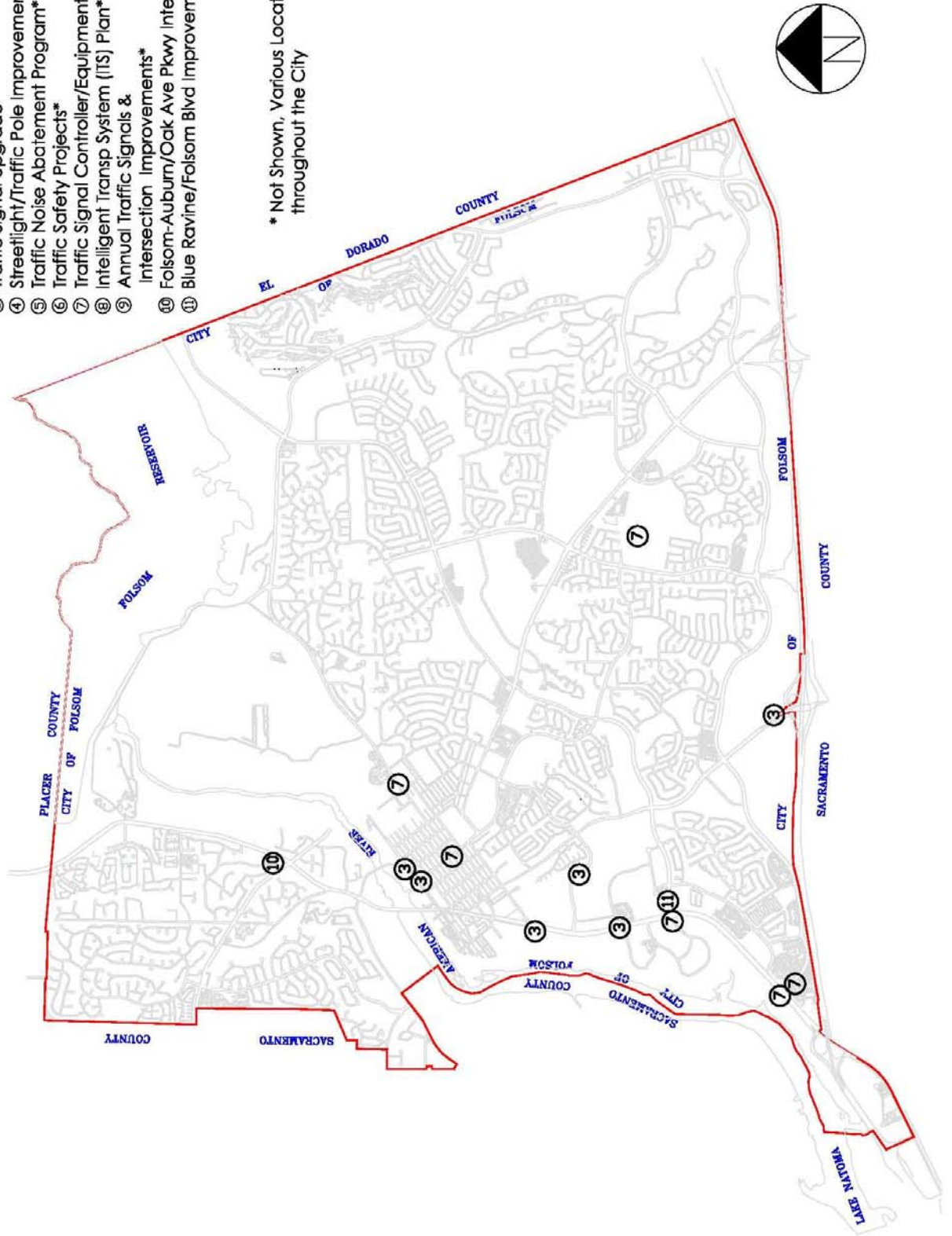
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# STREETS

- ① City-wide ADA Compliance\*
- ② Street Overlay-Pavement Management\*
- ③ Traffic Signal Upgrade
- ④ Streetlight/Traffic Pole Improvements\*
- ⑤ Traffic Noise Abatement Program\*
- ⑥ Traffic Safety Projects\*
- ⑦ Traffic Signal Controller/Equipment
- ⑧ Traffic Signal System (ITS) Plan\*
- ⑨ Annual Traffic Signals & Intersection Improvements\*
- ⑩ Folsom-Auburn/Oak Ave Pkwy Inters.
- ⑪ Blue Ravine/Folsom Blvd Improvements

\* Not Shown, Various Locations throughout the City



## Project Cost Summary

### Implementation Total All Projects, All Budgeted Costs

The table illustrates the Fiscal Year in which the funds will be spent

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
5,037,592	1,942,500	4,662,500	3,647,500	3,647,500	3,647,500	2,945,000	25,800,092

### Total All Projects, All Budgeted Costs

The table below illustrates the total project costs, indicating the total budget for all projects planned in the current year, or in the year the project commences.

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
25,800,092	-	-	-	-	-	-	25,800,092

## Project Operating Impact Summary

### Total All Projects (Expenditures minus Revenues)

FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>City-Wide ADA Compliance</b>
<b><i>Project Number:</i></b>	2409
<b><i>Project Contact:</i></b>	Public Works ~ pwdept@folsom.ca.us
<b><i>Project Description:</i></b>	Retrofitting or installation of new pedestrian facilities to gain compliance with Americans with Disabilities Act (ADA). May include, but is not limited to, the retrofitting of existing handicap ramps to comply with current standards, relocation of street 'furniture' to increase sidewalk accessibility, and installation of assistive devices at traffic signals.
<b><i>Justification:</i></b>	Title II of the ADA requires local agencies to ensure that public facilities are accessible to all persons regardless of disability.
<b><i>Relationship to other CIP:</i></b>	Citywide Pedestrian Master Plan (PMP) - The PMP will identify constraints in the City's pedestrian transportation system, including any non-ADA compliant locations.
<b><i>Alternatives:</i></b>	Non-compliance with federal ADA mandates would potentially subject the City to the threat of litigation.
<b><i>Project Update / Progress Report:</i></b>	Development of citywide Pedestrian Master Plan will be complete in Spring 2006. The PMP will identify potential ADA projects and their relative priority. Audible pedestrian signals will be installed at the East Bidwell/Blue Ravine Road intersection as a pilot program.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	Citywide Pedestrian Master Plan (pending).

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**City-Wide ADA Compliance**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-10	FY 2010-11	FY 2011-12	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants	200,000							200,000
Impact Fees--446	93,875	125,000	125,000	125,000	125,000	25,000	-	618,875
Pay-Go								-
Other								-
<b>Total</b>	<b>293,875</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>25,000</b>	<b>-</b>	<b>818,875</b>

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-10	FY 2010-11	FY 2011-12	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	286,950	125,000	125,000	125,000	125,000	125,000		911,950
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other	6,925							6,925
Contingencies								-
<b>Total</b>	<b>293,875</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>-</b>	<b>918,875</b>

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>Intelligent Transportation System (ITS) Plan</b>
<b><i>Project Number:</i></b>	2480
<b><i>Project Contact:</i></b>	Public Works ~ pwdept@folsom.ca.us
<b><i>Project Description:</i></b>	Construction and operation of an "Intelligent" Transportation System (ITS), featuring vehicle detection, video monitoring, communications infrastructure, dynamic message boards and pathfinder signs linked to a traffic operations center. Funding may be reimbursable via Department of Homeland Security grants but this is not guaranteed at this time.
<b><i>Justification:</i></b>	Closure of Folsom Dam Road has diverted traffic into the Historic District, exceeding the capacity of the transportation system. An ITS plan will maximize the efficiency of the arterial street system.
<b><i>Relationship to other CIP:</i></b>	Arterial street widening projects (Sibley Street, Glenn Drive), traffic signal projects.
<b><i>Alternatives:</i></b>	Road widening to increase the capacity of the arterial street system is not feasible in certain cases (Folsom Boulevard, Folsom-Auburn Road, and Natoma Street) and therefore projects that maximize the existing system are preferred.
<b><i>Project Update / Progress Report:</i></b>	In FY 2005/2006, the City will complete a fiberoptic link from Folsom Blvd/RT to City Hall. In FY 2006/2007, the early elements of the ITS system will begin to be installed. This will start with pan/tilt/zoom (PTZ) cameras at five intersections on Folsom Blvd. and the equipment to view the cameras from City Hall.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	None

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*Intelligent Transportation System (ITS) Plan*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY2008-2009	FY2009-10	FY2010-11	FY2011-12	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--446	283,211	75,000	75,000	75,000	75,000	75,000	75,000	733,211
Pay-Go								-
Other								-
Total	283,211	75,000	75,000	75,000	75,000	75,000	75,000	733,211

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY2008-2009	FY2009-10	FY2010-11	FY2011-12	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	90,000	75,000	75,000	75,000	75,000	75,000	75,000	540,000
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other	193,211							193,211
Contingencies								-
Total	283,211	75,000	75,000	75,000	75,000	75,000	75,000	733,211

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

**Project Name:** Signals Upgrade

**Project Number:** 2315

**Project Contact:** Public Works ~ pwdept@folsom.ca.us

**Project Description:** Upgrade of traffic controller equipment at six intersections per year as identified by the Traffic Maintenance Division.

**Justification:** Traffic signals are operated by computers that are subjected to the harsh environment of being outdoors, inside a metal cabinet. We have been replacing the inner components of the signal system approximately every 10 years. We currently have 65 signalized intersections, this equates to six or seven intersections per year needing to be upgraded.

**Relationship to other CIP:** None.

**Alternatives:** Waiting for systems to fail before replacing them impacts public safety, is not cost effective, and makes estimating an accurate annual budget difficult.

**Project Update / Progress Report:** This is an annual project. This fiscal year we have identified the intersections to be upgraded and are developing an equipment list of what is needed.

**Relationship to General Plan or other adopted plan:** None

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*Signals Upgrade*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-10	FY 2010-11	FY 2011-12	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--446	96,174	50,000	50,000	50,000	50,000	50,000	-	346,174
Pay-Go								-
Other								-
Total	96,174	50,000	50,000	50,000	50,000	50,000	-	346,174

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-10	FY 2010-11	FY 2011-12	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	50,000	50,000	50,000	50,000	50,000	50,000		300,000
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other	46,174							46,174
Contingencies								-
Total	96,174	50,000	50,000	50,000	50,000	50,000	-	346,174

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-



**Project Name:** Streetlight / Traffic Pole Improvements

**Project Number:** 2310

**Project Contact:** Public Works ~ pwdept@folsom.ca.us

**Project Description:** Repair and/or replacement of damaged traffic signal or streetlight poles.

**Justification:** Every year there are a number of traffic signal and street light poles that are damaged or knocked down. This project is to hire the contractors to replace damaged poles, their foundations, and any equipment mounted to them.

**Relationship to other CIP:** None

**Alternatives:** None. The work is beyond the abilities of our city crews to accomplish. Not replacing a damaged or knocked down pole would impact public safety.

**Project Update / Progress Report:** Ongoing. We respond as needed to each incident as required and the number of replacements varies from year to year.

**Relationship to General Plan or other adopted plan:** None

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**Streetlight/Traffic Pole Improvements**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-10	FY 2010-11	FY 2011-12	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--446		37,500	37,500	37,500	37,500	37,500	40,000	227,500
Pay-Go								-
Other--244 & 248	71,040							71,040
<b>Total</b>	<b>71,040</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>	<b>40,000</b>	<b>298,540</b>

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-10	FY 2010-11	FY 2011-12	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	37,500	37,500	37,500	37,500	37,500	37,500	40,000	265,000
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other	33,540							33,540
Contingencies								-
<b>Total</b>	<b>71,040</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>	<b>40,000</b>	<b>298,540</b>

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>Street Overlay</b>
<b><i>Project Number:</i></b>	8017
<b><i>Project Contact:</i></b>	Public Works ~ pwdept@folsom.ca.us
<b><i>Project Description:</i></b>	This is annual pavement resurfacing project for various streets throughout the City as identified by the streets and engineering divisions.
<b><i>Justification:</i></b>	The City of Folsom annually identifies streets that are in need of resurfacing. As part of the capital improvement goals of the Public Works Department, the annual street overlay project prioritizes the candidates and applies the available funding to the list of streets. The Pavement Management System, which analyzes the current condition of all pavement in the City, indicates that \$3 million per year is required at a minimum to maintain surface conditions at the current level.
<b><i>Relationship to other CIP:</i></b>	This project is coordinated with the annual striping project within the Public Works Department.
<b><i>Alternatives:</i></b>	None
<b><i>Project Update / Progress Report:</i></b>	The 05-06 Overlay program included portions of East Bidwell Street, Natoma Street, and Bidwell Street. Rubberized asphalt was used on Oak Avenue Parkway from Fox Ridge Drive to American River Canyon Drive to reduce traffic noise.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	None

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*Street Overlay*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-10	FY 2010-11	FY 2011-12	Total
General Obligation Bonds								-
023								-
243		200,000						200,000
244		100,000						100,000
247		100,000						100,000
431		100,000						100,000
203		350,000						350,000
Pay-Go								-
Other 023 203 243 244 247 431	2,997,358		2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	15,997,358
Total	2,997,358	850,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	16,847,358

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-10	FY 2010-11	FY 2011-12	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	1,672,242	850,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	12,922,242
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other	1,325,116							1,325,116
Contingencies								-
Total	2,997,358	850,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000	16,847,358

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>Traffic Noise Mitigation Program</b>
<b><i>Project Number:</i></b>	2316
<b><i>Project Contact:</i></b>	Public Works ~ pwdept@folsom.ca.us
<b><i>Project Description:</i></b>	Measurement, analysis, design, and construction of traffic noise mitigation improvements based on priorities recommended by staff and approved by City Council.
<b><i>Justification:</i></b>	Improve the quality of life of residents living in residential areas adjacent to major arterial streets by reducing noise caused by high traffic volumes and speeds.
<b><i>Relationship to other CIP:</i></b>	One methodology for mitigating noise is to install rubberized asphalt pavement, which ties in to the Pavement Management Program. Therefore, this project is included in the overall funding for pavement management.
<b><i>Alternatives:</i></b>	The City Strategic Plan states that the City will seek to mitigate traffic noise-impacted areas of the City. Failure to pursue noise-reducing measures will result in continued resident dissatisfaction.
<b><i>Project Update / Progress Report:</i></b>	Staff may pursue purchase of noise meter equipment, with appropriate training/certification, to conduct in-house noise measurement, rather than relying on consultants.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	None

**Traffic Noise Mitigation Program**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-10	FY 2010-11	FY 2011-12	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--446	580,771	350,000	350,000	350,000	350,000	350,000		2,330,771
Pay-Go								-
Other								-
<b>Total</b>	<b>580,771</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>-</b>	<b>2,330,771</b>

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-10	FY 2010-11	FY 2011-12	Total
Land/ROW								-
Environmental	10,000	10,000	10,000	10,000	10,000	10,000		60,000
Plan Check								-
Design	30,000	30,000	30,000	30,000	30,000	30,000		180,000
Construction	250,000	250,000	250,000	250,000	250,000	250,000		1,500,000
Inspection	2,000	2,000	2,000	2,000	2,000	2,000		12,000
Project Management	8,000	8,000	8,000	8,000	8,000	8,000		48,000
Materials Testing								-
Construction Staking								-
Other	280,771	50,000	50,000	50,000	50,000	50,000		530,771
Contingencies								-
<b>Total</b>	<b>580,771</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>-</b>	<b>2,330,771</b>

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

**Project Name:** Traffic Safety Projects

**Project Number:** 8023

**Project Contact:** Public Works ~ pwdept@folsom.ca.us

**Project Description:** The project is to fund annual traffic safety projects, including those requested through the Traffic Safety Committee, and includes analysis of traffic safety requests and time/material costs for installation of signs and markings, public outreach, etc. The FY 2006/2007 project will include purchase/implementation of a collision database tool.

**Justification:** The project provides funding for traffic safety improvements identified by the City Council, Traffic Safety Committee, or public safety and public works staff.

**Relationship to other CIP:** None

**Alternatives:** Seek alternate funding source; alternative not pursued due to potential delays in installation of safety features while awaiting funding.

**Project Update / Progress Report:** Project has successfully funded numerous traffic safety projects, including installation of traffic control signs and markings, data collection, community outreach, and educational material.

**Relationship to General Plan or other adopted plan:** None

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**Traffic Safety Projects**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-10	FY 2010-11	FY 2011-12	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--446	175,366	115,700	115,700	115,700	115,700	115,700	115,700	869,566
Pay-Go								-
Other--243	418,324	14,300	14,300	14,300	14,300	14,300	14,300	504,124
<b>Total</b>	<b>593,690</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>1,373,690</b>

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-10	FY 2010-11	FY 2011-12	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction		20,000	20,000	20,000	20,000	20,000	20,000	100,000
Inspection		30,000	30,000	30,000	30,000	30,000	30,000	150,000
Project Management		80,000	80,000	80,000	80,000	80,000	80,000	400,000
Materials Testing								-
Construction Staking								-
Other	593,690							593,690
Contingencies								-
<b>Total</b>	<b>593,690</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>1,373,690</b>

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-



**Project Name:** Traffic Signal Controller / Equipment

**Project Number:** 2108

**Project Contact:** Public Works ~ pwdept@folsom.ca.us

**Project Description:** Annual program to replace outdated traffic signals and equipment, improve signal subsystems, and enhance the performance of City infrastructure.

**Justification:** This project is exclusive of the "in cabinet" system upgrades. It is designed to upgrade the interconnect from copper to fiber optic, and upgrade master system software, as well as some of the other parts of the signal system infrastructure.

**Relationship to other CIP:** None

**Alternatives:** The City continues to experience increased traffic flow. Inaction would mean that our ability to react to changes in traffic flow and implement software improvements could be limited by an inadequate traffic signal infrastructure, thus creating potential traffic safety issues.

**Project Update / Progress Report:** Currently evaluating master system hardware and software.

**Relationship to General Plan or other adopted plan:** None

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**Traffic Signal Controller / Equipment**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-10	FY 2010-11	FY 2011-12	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--446	156,180	100,000	100,000	100,000	100,000	100,000	100,000	756,180
Pay-Go								-
Other								-
Total	156,180	100,000	100,000	100,000	100,000	100,000	100,000	756,180

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-10	FY 2010-11	FY 2011-12	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction								-
Inspection								-
Project Management	80,000	100,000	100,000	100,000	100,000	100,000	100,000	680,000
Materials Testing								-
Construction Staking								-
Other	76,180							76,180
Contingencies								-
Total	156,180	100,000	100,000	100,000	100,000	100,000	100,000	756,180

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

**Project Name:** Folsom-Auburn/Oak Avenue Parkway Intersection

**Project Number:** 2607

**Project Contact:** Public Works ~ pwdept@folsom.ca.us

**Project Description:** Complete the Design/Environmental documentation for the widening of the Folsom-Auburn Road/Oak Avenue Parkway intersection to create, at a minimum, a second northbound left turn lane and a dedicated eastbound right turn lane. Project will potentially include significant right-of-way, grading and utility relocation.

**Justification:** Increased peak hour traffic congestion at the intersection has resulted in significant delays.

**Relationship to other CIP:** None

**Alternatives:** None

**Project Update / Progress Report:** Preliminary engineering completed FY 2005/2006.

**Relationship to General Plan or other adopted plan:** The Transportation Development Impact Fee Nexus Study, approved by City Council, includes this project.

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*Folsom-Auburn/Oak Avenue Parkway Intersection*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-12	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--446	85,000	75,000	900,000					1,060,000
Pay-Go								-
Other								-
Total	85,000	75,000	900,000	-	-	-	-	1,060,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-12	Total
Land/ROW								-
Environmental								-
Plan Check			18,750					18,750
Design	10,000	75,000						85,000
Construction	75,000		750,000					825,000
Inspection			37,500					37,500
Project Management			37,500					37,500
Materials Testing			18,750					18,750
Construction Staking			37,500					37,500
Other								-
Contingencies								-
Total	85,000	75,000	900,000	-	-	-	-	1,060,000

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>Annual Traffic Signals and Intersection Improvements</b>
<b><i>Project Number:</i></b>	2615
<b><i>Project Contact:</i></b>	Public Works ~ pwdept@folsom.ca.us
<b><i>Project Description:</i></b>	Design and construction of new traffic signals, signal interconnect, signal operations, and intersection improvements designed to improve safety and/or mobility. FY 2006/2007 projects include new traffic signal fiberoptic interconnect on major arterial roadways.
<b><i>Justification:</i></b>	Increased traffic volumes limit mobility and increase collision risk, requiring installation and coordination of traffic control devices and additional intersection capacity.
<b><i>Relationship to other CIP:</i></b>	None.
<b><i>Alternatives:</i></b>	Timing adjustments at isolated signals are not as effective as synchronization with adjacent signals. Stop signs and turn restrictions are safe alternatives to traffic signals but can limit mobility and encourage unsafe movements.
<b><i>Project Update / Progress Report:</i></b>	In FY 2005/2006, new signals were installed at East Bidwell/Woodsmoke and Riley/Russi. Design was initiated for traffic signal interconnect along East Bidwell from Glenn Drive to Woodsmoke Way.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	None

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## Annual Traffic Signals and Intersection Improvements

### Financial Impact

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--446	20,000	80,000	295,000	180,000	180,000	180,000	-	935,000
Pay-Go								-
Other								-
Total	20,000	80,000	295,000	180,000	180,000	180,000	-	935,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design	20,000	80,000	40,000	25,000	25,000	25,000		215,000
Construction			250,000	150,000	150,000	150,000		700,000
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking			5,000	5,000	5,000	5,000		20,000
Other								-
Contingencies								-
Total	20,000	80,000	295,000	180,000	180,000	180,000	-	935,000

### Operating Impact

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>Blue Ravine / Folsom Boulevard Improvements</b>
<b><i>Project Number:</i></b>	2410
<b><i>Project Contact:</i></b>	Public Works ~ pwdept@folsom.ca.us
<b><i>Project Description:</i></b>	This project consists of improvements to the intersection of Blue Ravine Road and Folsom Boulevard. Improvements to the intersection may include additional turning lanes, signal improvements, and drainage improvements.
<b><i>Justification:</i></b>	The General Plan anticipates that this intersection will operate below the adopted standard for intersections. These roadways, Blue Ravine Road and Folsom Boulevard, are two heavily traveled and vital routes for circulation in the City. With light rail providing service to the north, this intersection will continue to be used as a major component in the City's traffic circulation network.
<b><i>Relationship to other CIP:</i></b>	None.
<b><i>Alternatives:</i></b>	No Project - This option would result in the level of service of this intersection falling below an acceptable operating level.
<b><i>Project Update / Progress Report:</i></b>	Preliminary operational and design feasibility completed in FY 2005/2006. If a cost-effective solution is identified, it will be constructed in FY 2006/2007.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This Project is identified in the City's General Plan.

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**Blue Ravine / Folsom Boulevard Improvements**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-12	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--537	130,293	70,000						200,293
Pay-Go								-
Other								-
<b>Total</b>	<b>130,293</b>	<b>70,000</b>	<b>-</b>	<b>-</b>	<b>-</b>			<b>200,293</b>

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-12	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design	30,000							30,000
Construction		70,000						70,000
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other	100,293							100,293
Contingencies								-
<b>Total</b>	<b>130,293</b>	<b>70,000</b>	<b>-</b>	<b>-</b>	<b>-</b>			<b>200,293</b>

**Operating Impact**

*Net Operating Effect:*

	FY 2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012
Net Operating Effect	-	-	-	-	-	-





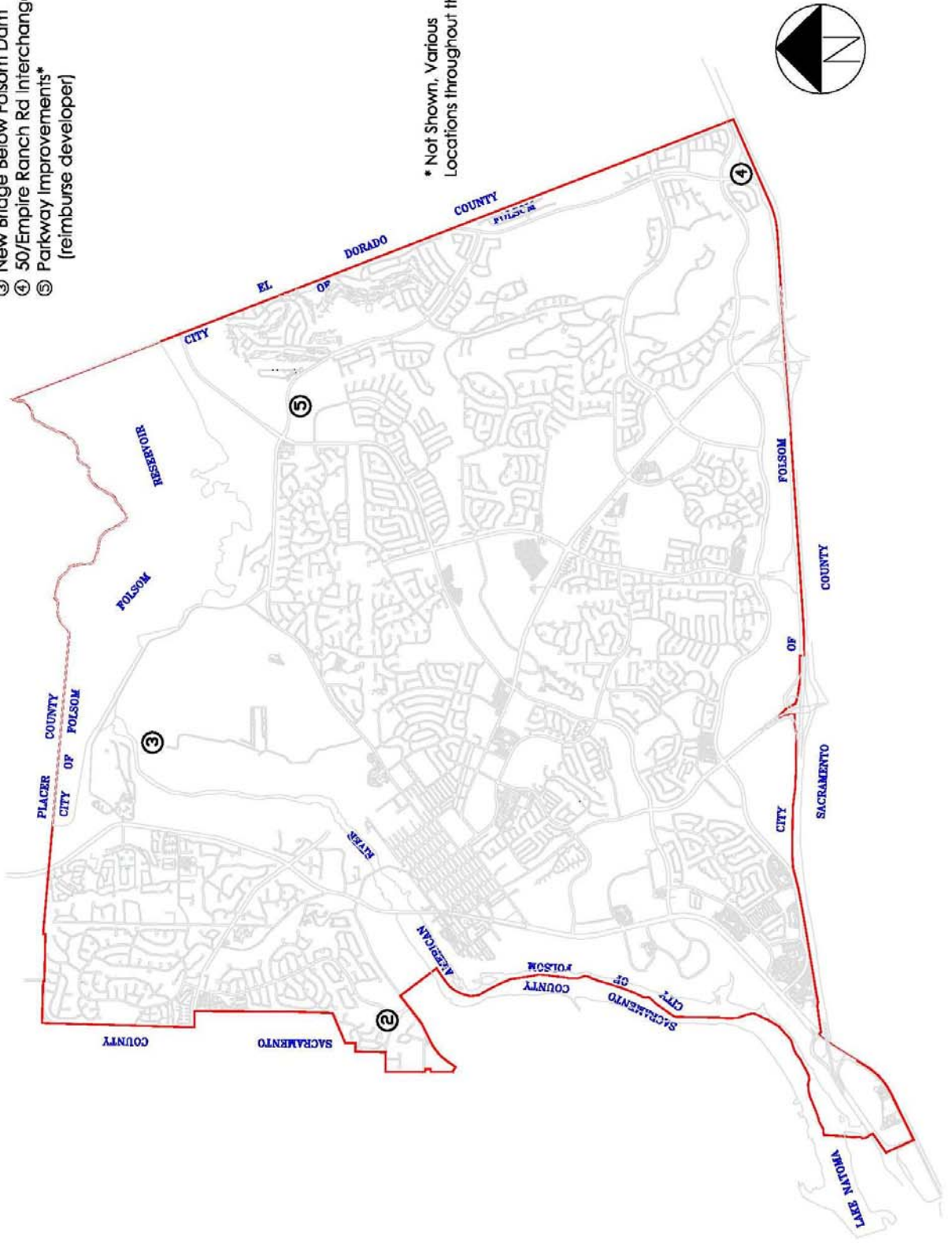
# *Transportation*

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# TRANSPORTATION

- ① Light Rail Project/Reimbursement\*
- ② Orangevale Bridge
- ③ New Bridge Below Folsom Dam
- ④ 50/Empire Ranch Rd Interchange
- ⑤ Parkway Improvements\* (reimburse developer)

\* Not Shown, Various Locations throughout the City



## Project Cost Summary

### Implementation Total All Projects, All Budgeted Costs

The table illustrates the Fiscal Year in which the funds will be spent

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
3,879,850	18,486,560	9,884,880	1,599,560	20,000,000	3,000,000	-	56,850,850

### Total All Projects, All Budgeted Costs

The table below illustrates the total project costs, indicating the total budget for all projects planned in the current year, or in the year the project commences.

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
56,580,850	270,000	-	-	-	-	-	56,850,850

## Project Operating Impact Summary

### Total All Projects (Expenditures minus Revenues)

FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
1,400,000	1,400,000	(35,000)	896,500	-	-

<b><i>Project Name:</i></b>	<b>Light Rail</b>
<b><i>Project Number:</i></b>	8084
<b><i>Project Contact:</i></b>	Public Works ~ pwdept@folsom.ca.us
<b><i>Project Description:</i></b>	This project will provide funding for contractual services in Sacramento Regional Transit District (RT) projects, including City Betterments to Folsom/Amtrak Light Rail Project, the modifications of Bidwell Street, construction of Iron Point retaining wall, utility relocation, architectural enhancements, park and ride lot construction, and other City expenses.
<b><i>Justification:</i></b>	City contributions to Folsom/Amtrak Light Rail Extension were required in order for the project to be fully funded. By agreement, the City is to pay for betterments over and above RT construction standards.
<b><i>Relationship to other CIP:</i></b>	Folsom Amtrak Light Rail Project, RT long range service plan, light rail park and ride lot construction projects.
<b><i>Alternatives:</i></b>	Once the decision to bring light rail to Folsom was made, certain City expenditures were necessary.
<b><i>Project Update / Progress Report:</i></b>	Construction of the project is complete. The City has reimbursed RT for a portion of the construction costs of Iron Point and Historic District Park and Ride Lots, and other costs related to light rail not otherwise covered by RT and the balance will be reimbursed in FY2006/2007. The Project was open for service in October 2005.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	Complies with the current Maintenance and Operations Agreement (M&O) between the City and Regional Transit. M&O Agreement to be updated.

*Light Rail***Financial Impact***Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
519		500,000						500,000
431	205,104		-	-	-			205,104
451	1,491,533	182,920						1,674,453
453	484,150	917,080	-	-	-			1,401,230
Total	2,180,787	1,600,000	-	-	-			3,780,787

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	500,000	1,600,000						2,100,000
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other	1,680,787							1,680,787
Contingencies								-
Total	2,180,787	1,600,000	-	-	-			3,780,787

**Operating Impact***Net Operating Effect:*

	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
Net Operating Effect	-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>New Bridge Below Folsom Dam</b>
<b><i>Project Number:</i></b>	2319
<b><i>Project Contact:</i></b>	Public Works ~ pwdept@folsom.ca.us
<b><i>Project Description:</i></b>	This project represents the City's contribution towards construction of a new bridge below Folsom Dam. It includes the City's obligations as the non-federal project sponsor of the Bridge Project. During FY 06-07, the City will meet City obligations to enable the U.S. Corps of Engineers to begin construction.
<b><i>Justification:</i></b>	Mitigate closure of Folsom Dam Road, relieve congestion on City streets from commuter traffic between El Dorado and Placer Counties.
<b><i>Relationship to other CIP:</i></b>	Natoma Street Widening (future).
<b><i>Alternatives:</i></b>	Reopening the existing Dam Road has been considered, but this alternative requires extensive security measures and is not viable in the long run due to the existing Dam Road's limited capacity.
<b><i>Project Update / Progress Report:</i></b>	Folsom Dam Road closed on March 1, 2003. All commuter traffic re-routed to City or County streets. Traffic studies have begun to gauge impact of Dam Road closure. During FY 2005-2006, the City is working to acquire properties and relocate SMUD towers as required to enable the project to proceed.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	The Corp of Engineers is the project sponsor and lead. The City provides input and assistance as required. Federal funding for Project is capped at approximately \$86 million. Local funds must make up the difference between construction costs and the Federal funding available.

***New Bridge Below Folsom Dam***

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--446	1,000,827	14,216,560	8,484,880	1,599,560				25,301,827
Pay-Go								-
Other								-
Total	1,000,827	14,216,560	8,484,880	1,599,560				25,301,827

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY 2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction								-
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other	1,000,827	14,216,560	8,484,880	1,599,560				25,301,827
Contingencies								-
Total	1,000,827	14,216,560	8,484,880	1,599,560		-	-	25,301,827

**Operating Impact**

*Net Operating Effect:*

	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
Net Operating Effect	-	-	-	-	-	-



**Project Name:** Orangevale Bridge

**Project Number:** 9432

**Project Contact:** Public Works ~ pwdept@folsom.ca.us

**Project Description:** This project may include replacing the existing concrete arch bridge with a new cast-in-place concrete box girder bridge with the associated abutments and roadway alignment that meet American Association of State Highway and Transportation Officials standards. Other options are being considered to retain the existing historic bridge.

**Justification:** This project conforms to the goal of providing efficient transportation facilities that meet local, state and federal standards. The current bridge does not meet standards for lane and shoulder widths, and is in need of structural rehabilitation.

**Relationship to other CIP:** This project is independent of other CIPs. However, it is part of the Federal Highway Bridge Rehabilitation and Replacement (HBRR) Program.

**Alternatives:** Rehabilitating the existing structure without widening is being considered.

**Project Update / Progress Report:** Design of the project has been delayed due to the structure becoming eligible for the State Historic Registry. Currently, alternative preliminary designs are being investigated prior to the completion of the environmental documentation. Staff is coordinating with the Folsom Historic Preservation League and the Lincoln Highway Association to maintain the structure's historical eligibility throughout the design process.

**Relationship to General Plan or other adopted plan:** This project is part of the City's HBRR program along with the Rainbow Bridge Rehabilitation Project. This program is federally funded at an 88.53% rate with a 11.47% local match and is administered by Caltrans.

**Orangevale Bridge**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--446	213,407	1,000,000						1,213,407
Pay-Go								-
Other								-
Total	213,407	1,000,000	-	-	-			1,213,407

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design	92,610	10,000						102,610
Construction		680,000						680,000
Inspection		20,000						20,000
Project Management		120,000						120,000
Materials Testing								-
Construction Staking								-
Other	120,797							120,797
Contingencies		170,000						170,000
Total	213,407	1,000,000	-	-	-			1,213,407

**Operating Impact**

*Net Operating Effect:*

	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
Net Operating Effect	-	-	(35,000)	(3,500)	-	-

<b><i>Project Name:</i></b>	<b>Highway 50 / Empire Ranch Road Interchange</b>
<b><i>Project Number:</i></b>	2320
<b><i>Project Contact:</i></b>	Public Works ~ pwdept@folsom.ca.us
<b><i>Project Description:</i></b>	Design and construction of a new interchange at Empire Ranch Road and HWY 50.
<b><i>Justification:</i></b>	This project is identified in the City's General Plan, SACOG Regional transportation plan and SACOG Blueprint. Residential and commercial growth in the area demands this additional interchange.
<b><i>Relationship to other CIP:</i></b>	This project will connect the new Empire Ranch Road/Sophia Parkway project to HWY 30. This interchange will also provide access to HWY 50 from the parallel capacity corridor—Iron Point Road/Saratoga Road.
<b><i>Alternatives:</i></b>	None. No-build alternative would result in reduced access to City and commercial services, as well as reduced level of service at E. Bidwell Interchange.
<b><i>Project Update /</i></b>	Environmental clearance will be completed by the end of FY 2005/2006. STIP funding for PS&E delayed until 2009. Federal earmark(s) received for design. Funding for construction has not been fully identified.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	Interchange included in East Area Plan, General Plan and Transportation Plan. The interchange is also part of Hwy 50 Corridor Plan for addition of auxiliary lanes, HOV lanes, El Dorado Hills Blvd/Latrobe Road Interchange reconstruction, and Silva Valley Road Interchange construction. Also being considered under the I-5/Hwy 99/Hwy 50 Connector and Latrobe/Hwy 50 Connector.

**Highway 50 / Empire Ranch Road Interchange**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--446	484,829	1,400,000	1,400,000	-	20,000,000	3,000,000	-	26,284,829
Pay-Go								-
Other								-
Total	484,829	1,400,000	1,400,000	-	20,000,000	3,000,000	-	26,284,829

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY 2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental	30,000							30,000
Plan Check								-
Design		1,400,000	1,400,000					2,800,000
Construction					20,000,000	3,000,000		23,000,000
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other	454,829							454,829
Contingencies								-
Total	484,829	1,400,000	1,400,000	-	20,000,000	3,000,000	-	26,284,829

**Operating Impact**

*Net Operating Effect:*

	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
Net Operating Effect	1,400,000	1,400,000	-	900,000	-	-

**Project Name:** Parkway Transportation Improvements

**Project Number:** 2612

**Project Contact:** Public Works ~ pwdept@folsom.ca.us

**Project Description:** Reimbursement to the Parkway Development for construction of major road facilities in the area of Blue Ravine Road at East Natoma Street.

**Justification:** The facilities that were constructed were included in the City's General Plan and the Transportation Fee Program. A contract has been approved by the City Council obligating the City to pay this reimbursement.

**Relationship to other CIP:** The facilities constructed were not dependent on any other City CIP project.

**Alternatives:** The decision to reimburse the Parkway Development has already been approved by the City Council. The alternative would have been for the City to manage the construction of these improvements itself. However, for purposes of both cost and timing, it was determined by the City Council that the Parkway reimbursement was preferable.

**Project Update / Progress Report:** Construction is now complete and reimbursement is due.

**Relationship to General Plan or other adopted plan:** This project was included in the City's Transportation Fee Program.

**Parkway Transportation Improvements**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise								-
Loans/Grants								-
Impact Fees--446	-	270,000	-	-	-	-	-	270,000
Pay-Go								-
Other								-
Total	-	270,000	-	-	-	-	-	270,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction		270,000						270,000
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	-	270,000	-	-	-	-	-	270,000

**Operating Impact**

*Net Operating Effect:*

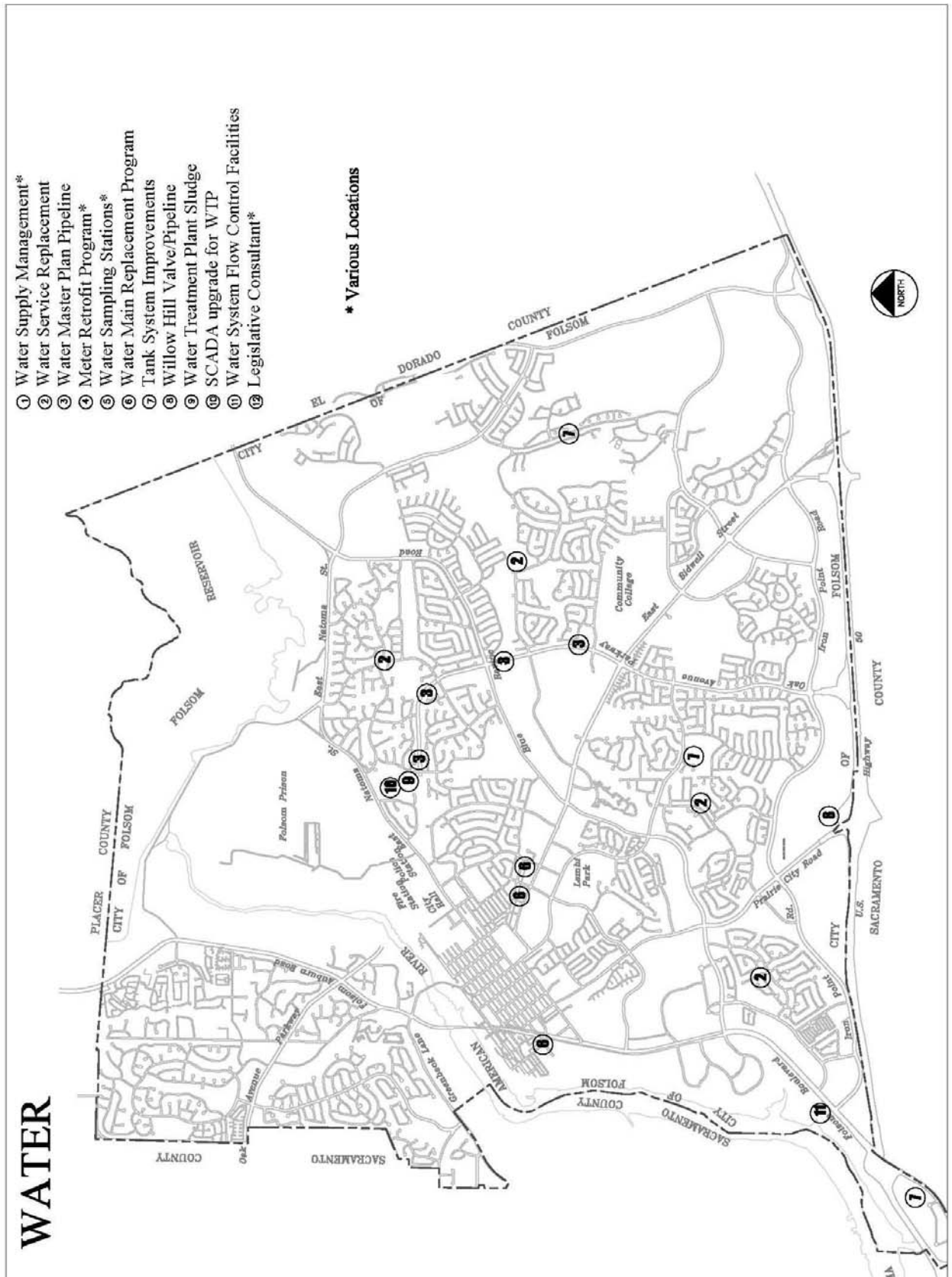
	FY 2005 - 2006	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011
Net Operating Effect	-	-	-	-	-	-



# *Water*

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**WATER**

## Project Cost Summary

### **Implementation Total All Projects, All Budgeted Costs**

The table illustrates the Fiscal Year in which the funds will be spent

Prior Years	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012	Total
9,228,131	4,495,000	1,562,000	1,405,000	1,535,000	1,195,000	1,195,000	20,615,131

### **Total All Projects, All Budgeted Costs**

The table below illustrates the total project costs, indicating the total budget for all projects planned in the current year, or in the year the project commences.

Prior Years	FY 2005 - 2006	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	Total
20,615,131	-	-	-	-	-	-	20,615,131

## Project Operating Impact Summary

### **Total All Projects (Expenditures minus Revenues)**

FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>Miscellaneous Tank System Improvements</b>
<b><i>Project Number:</i></b>	7016
<b><i>Project Contact:</i></b>	Utilities ~ utilitiesdept@folsom.ca.us
<b><i>Project Description:</i></b>	This project involves the design and related site work (found necessary as a result of annual tank inspections) needed to maintain the City's existing water storage tanks. Work could include recoating of the tank's interior or exterior, adding cathodic protection, replacing deteriorated materials and fittings, and other such improvements to help prolong the life of these structures.
<b><i>Justification:</i></b>	This project meets the City's CIP goal of ensuring that existing infrastructure is maintained. As the City's existing water system ages, interior and exterior coatings deteriorate. Without continued maintenance on these existing facilities, they will deteriorate to the point where they will need to be replaced which is extremely costly.
<b><i>Relationship to other CIP:</i></b>	This project is independent of other projects and will be required as long as the City is the water purveyor.
<b><i>Alternatives:</i></b>	Each tank will be evaluated on a case-by-case basis. Depending on the extent of maintenance needed, alternatives will be considered at that time.
<b><i>Project Update / Progress Report:</i></b>	During the last two years, interior coatings have been replaced at the Tower Reservoir and the South Reservoir. The remaining tanks will continue to be inspected and, if appropriate, recoated at a rate of about one tank every other year. Three new tanks have or will be added to the water system as the East Area develops. However, their coatings should be adequate for at least the next 15 to 20 years.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	The Water Master Plan recommends that storage tank inspections be conducted every two to three years, which has been the City's practice. Once deteriorated conditions are found, the Master Plan recommends that appropriate action be taken to correct the problem.

### Miscellaneous Tank System Improvements

## Financial Impact

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	2,130,661	100,000	440,000	440,000	440,000	100,000	100,000	3,750,661
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other	43,271							43,271
Total	2,173,932	100,000	440,000	440,000	440,000	100,000	100,000	3,793,932

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design		60,000						60,000
Construction	2,093,932		440,000	440,000	440,000	100,000	100,000	3,613,932
Inspection								-
Project Management		30,000						30,000
Materials Testing								-
Construction Staking								-
Other								-
Contingencies	80,000	10,000						90,000
Total	2,173,932	100,000	440,000	440,000	440,000	100,000	100,000	3,793,932

## Operating Impact

*Net Operating Effect:*

	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
Net Operating Effect	-	-	-	-	-	-

**Project Name:** SCADA Upgrade for Water Treatment Plant

**Project Number:** 2328

**Project Contact:** Utilities ~ utilitiesdept@folsom.ca.us

**Project Description:** Upgrade hardware/software/architecture at the Water Treatment Plant (WTP).

**Justification:** SCADA upgrades will ensure the City will stay abreast with anticipated regulatory changes that will affect how the City operates its water system. As monitoring and control strategies change to meet those regulations, communications and hardware must be added/upgraded to help meet the challenge of providing high quality drinking water.

**Relationship to other CIP:** A proposed new project called “Water Sampling Stations” has a similar goal: meet the challenge of current and changing regulations through better monitoring.

**Alternatives:** Not upgrading SCADA was considered and rejected. Folsom has a very complex water system. Without proper monitoring and control strategies in place that complex system will suffer failures. Upgrading SCADA as changes occur in monitoring and control technologies, and regulations provides an additional tool for management of the water system.

**Project Update / Progress Report:** None

**Relationship to General Plan or other adopted plan:** None

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**SCADA Upgrade for Water Treatment Plant**

**Financial Impact**

**Funding Sources:** *(leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	270,638	190,000	70,000	70,000	70,000	70,000	70,000	810,638
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Total	270,638	190,000	70,000	70,000	70,000	70,000	70,000	810,638

**Project Cost Estimates:**

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	270,638	190,000	70,000	70,000	70,000	70,000	70,000	810,638
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	270,638	190,000	70,000	70,000	70,000	70,000	70,000	810,638

**Operating Impact**

**Net Operating Effect:**

	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
Net Operating Effect	-	-	-	-	-	-

<b><i>Project Name:</i></b>	<b>Water Main Replacement Program</b>
<b><i>Project Number:</i></b>	9004
<b><i>Project Contact:</i></b>	Utilities ~ utilitiesdept@folsom.ca.us
<b><i>Project Description:</i></b>	This project involves the design and construction of new water mains, valves, and other control devices to replace aging and under-sized facilities within the existing water distribution system. It could also include miscellaneous improvements to the existing water facilities (i.e. telemetry upgrades, pump station modifications, etc.) found necessary to provide continued water service.
<b><i>Justification:</i></b>	This project meets the City's CIP goal of ensuring that the existing infrastructure is maintained and replaced. As the City's existing water system ages, steel and cast iron water mains deteriorate and need to be replaced. In other areas, providing adequate pressure and fire flow is at a minimum. These existing facilities will eventually need to be replaced to provide an appropriate level of service.
<b><i>Relationship to other CIP:</i></b>	This project is independent of other projects and will be required as long as the City is the water purveyor.
<b><i>Alternatives:</i></b>	For small size water mains, the least costly alternative is usually to replace the main with a new main. Other alternatives considered are "slip lining" with polyethylene pipe or using "insituform" lining, but these alternatives are usually more costly when service replacements are involved.
<b><i>Project Update / Progress Report:</i></b>	This is an annual project, where several main replacements will be designed and implemented each year mainly in the older part of the City. A December 2002 report by Boyle Engineering Corporation has evaluated the Zone 1 water system and proposes a specific plan to replace and upgrade the water mains in this system. The order of main replacement may be modified over future years depending on reported mains leaks, problems, and the effect on water customers.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This project is intended to follow the recommendation contained in the Boyle report entitled <u>Zone 1 Water System Study &amp; Improvements</u> , dated December 2002. The project also follows the recommendations contained in the Water Master Plan Update regarding "Phase I Small Pipeline Improvement Projects" and water distribution operation condition assessment program.

## Water Main Replacement Program

### Financial Impact

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	2,662,475	405,000	200,000	200,000	330,000	330,000	330,000	4,457,475
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Total	2,662,475	405,000	200,000	200,000	330,000	330,000	330,000	4,457,475

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design	100,000	40,000	20,000	20,000	30,000	30,000	30,000	270,000
Construction	2,463,775	316,000	155,000	155,000	270,000	270,000	270,000	3,899,775
Inspection	2,500	1,500	1,000	1,000	30,000	30,000	30,000	96,000
Project Management	8,500	4,500	2,000	2,000				17,000
Materials Testing	11,000	6,000	5,000	4,000				26,000
Construction Staking								-
Other								-
Contingencies	76,700	37,000	17,000	18,000				148,700
Total	2,662,475	405,000	200,000	200,000	330,000	330,000	330,000	4,457,475

### Operating Impact

*Net Operating Effect:*

	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
Net Operating Effect	-	-	-	-	-	-



<b><i>Project Name:</i></b>	<b>Water Sampling Stations</b>
<b><i>Project Number:</i></b>	2418
<b><i>Project Contact:</i></b>	Utilities ~ utilitiesdept@folsom.ca.us
<b><i>Project Description:</i></b>	Install 40-50 sampling stations for coliform bacteria monitoring in the water distribution system. These sites will be selected based on water system characteristics and will be randomly located throughout the system.
<b><i>Justification:</i></b>	State regulation requires all water systems to monitor for the presence of coliform bacteria in drinking water. These sampling stations will provide a more sanitary environment than outside faucets at businesses and residences, which are now used for collecting samples. Current sampling strategies increase the risk of returning false-positives for coliform.
<b><i>Relationship to other CIP:</i></b>	Once these sites are installed, they can be used for more than just collecting samples for coliform monitoring. The sites can be used to monitor for other water quality parameters to meet increasing water quality regulation for water systems. The SCADA upgrade project for the Water Treatment Plant is intended not only to upgrade technologies but also to enhance and increase monitoring of the water system.
<b><i>Alternatives:</i></b>	Maintain current sampling strategy. Maintaining sanitary conditions at sites the City does not control is becoming increasingly difficult under the current strategy. Control of site and sanitary conditions caused us to reject this alternative.
<b><i>Project Update / Progress Report:</i></b>	Water sampling stations have been designed and installation is underway and will be part of the overall water distribution system installation.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	None

**Water Sampling Stations**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	52,299	15,000	15,000	15,000	15,000	15,000	15,000	142,299
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Total	52,299	15,000	15,000	15,000	15,000	15,000	15,000	142,299

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	52,299	15,000	15,000	15,000	15,000	15,000	15,000	142,299
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	52,299	15,000	15,000	15,000	15,000	15,000	15,000	142,299

**Operating Impact**

*Net Operating Effect:*

	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
Net Operating Effect	-	-	-	-	-	-

**Project Name:** Water Service Replacement

**Project Number:** 2226

**Project Contact:** Utilities ~ utilitiesdept@folsom.ca.us

**Project Description:** Installation of cathodic protection or replacement of copper water services, which is necessary due to development in areas of the city with corrosive soil conditions. This funding is used for ongoing project as the deficiencies are discovered.

**Justification:** Replace failed copper water services, while providing uninterrupted service to City residents.

**Relationship to other CIP:** None

**Alternatives:** None

**Project Update / Progress Report:** Annual corrosion protection installation and service replacement completed by operation staff.

**Relationship to General Plan or other adopted plan:** None

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**Water Service Replacement**

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	880,000	250,000	250,000	250,000	250,000	250,000	250,000	2,380,000
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Total	880,000	250,000	250,000	250,000	250,000	250,000	250,000	2,380,000

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	880,000	250,000	250,000	250,000	250,000	250,000	250,000	2,380,000
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	880,000	250,000	250,000	250,000	250,000	250,000	250,000	2,380,000

**Operating Impact**

*Net Operating Effect:*

	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
Net Operating Effect	-	-	-	-	-	-

**Project Name:** Water System Flow Control Facilities

**Project Number:** 2509

**Project Contact:** Utilities ~ utilitiesdept@folsom.ca.us

**Project Description:** Over the next 5 years (3 sites per year), modify existing flow control facilities to increase control, reliability, and service life. Modifications will reduce employee's exposure to hazardous conditions and environments.

**Justification:** Maintain infrastructure, regulatory compliance, and water availability.

**Relationship to other CIP:** None

**Alternatives:** Defer maintenance, which can lead to a reduced service life of facility or replacing the facility upon failure or replacing the facilities more frequently. Another alternative is to increase the labor force, training and safety equipment to meet confined space regulations.

**Project Update / Progress Report:** Document the completion each PRV site modification.

**Relationship to General Plan or other adopted plan:** None

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**Water System Flow Control Facilities**

**Financial Impact**

**Funding Sources:** *(leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	513,967	58,000	87,000	50,000	50,000	50,000	50,000	858,967
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
Total	513,967	58,000	87,000	50,000	50,000	50,000	50,000	858,967

**Project Cost Estimates:**

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design								-
Construction	513,967	58,000	87,000	50,000	50,000	50,000	50,000	858,967
Inspection								-
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
Total	513,967	58,000	87,000	50,000	50,000	50,000	50,000	858,967

**Operating Impact**

**Net Operating Effect:**

	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
Net Operating Effect	-	-	-	-	-	-

**Project Name:** Willow Hill Raw Waterline Relocation

**Project Number:** 2417

**Project Contact:** Utilities ~ utilitiesdept@folsom.ca.us

**Project Description:** Installation of a second valve on the outlet of the dam on Willow Hill Reservoir and relocation or replacement of the Willow Hill raw waterline in specific problem areas.

**Justification:** The Department of Safety of Dams has required the City to install a second valve on the outlet pipe of the Willow Hill Reservoir. The existing raw water line is presently on private property and realignment would alleviate existing problems within private property.

**Relationship to other CIP:** None

**Alternatives:** Leave the pipeline as is, but maintenance of line and citizen issues warrant relocation.

**Project Update / Progress Report:** None

**Relationship to General Plan or other adopted plan:** None

---

*Willow Hill Raw Waterline Relocation*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	1,480,000	500,000						1,980,000
Loans/Grants								-
Impact Fees								-
Pay-Go								-
Other								-
<b>Total</b>	<b>1,480,000</b>	<b>500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,980,000</b>

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design	150,000							150,000
Construction	1,180,000	500,000						1,680,000
Inspection	150,000							150,000
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
<b>Total</b>	<b>1,480,000</b>	<b>500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,980,000</b>

**Operating Impact**

*Net Operating Effect:*

	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
Net Operating Effect	-	-	-	-	-	-



<b><i>Project Name:</i></b>	<b>Pipeline Water Master Plan</b>
<b><i>Project Number:</i></b>	2307
<b><i>Project Contact:</i></b>	Utilities ~ utilitiesdept@folsom.ca.us
<b><i>Project Description:</i></b>	Design and construction of major water mains to meet demands based on the recommendation of the Water Master Plan Update and other hydraulic analyses.
<b><i>Justification:</i></b>	Computer analyses have indicated that in order to provide the desired level of service to meet maximum day demands plus fire flows and to meet peak hour demand conditions, the proposed facilities are required. Therefore, in order to ensure that existing infrastructure can continue to meet demands as growth continues, this project is needed.
<b><i>Relationship to other CIP:</i></b>	This project is related to the Water Treatment Plant Expansion Phase IV and to the WTP Pump Station Expansion Projects in that both projects will provide the supply (treatment and pumping capacity) that is needed to meet the demands that these pipelines will serve.
<b><i>Alternatives:</i></b>	In order to meet water demands, pumps are increased, and additional mains are installed to meet demands. Both are being proposed as two CIP's to meet increased demands in accordance with the recommendations in the Water Master Plan Update and other hydraulic analyses.
<b><i>Project Update / Progress Report:</i></b>	This project has been on hold pending the completion of the Water Master Plan Update. Pipeline Rehabilitation Projects have begun and will continue to ensure adequate infrastructure for supply.
<b><i>Relationship to General Plan or other adopted plan:</i></b>	This project is the result of the recent work in the Water Master Plan Update and other hydraulic analyses. Details regarding location and size are now known, so that the design can be started.

*Pipeline Water Master Plan*

**Financial Impact**

*Funding Sources: (leave blank if funding source has not been identified)*

Sources	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
General Obligation Bonds								-
Revenue Bonds								-
COP's								-
Redevelopment Bonds								-
Enterprise	528,153	2,500,000	440,000	380,000	380,000	380,000	380,000	4,988,153
Loans/Grants								-
Impact Fees	286,667	477,000	60,000					823,667
Pay-Go								-
Other	380,000							380,000
<b>Total</b>	<b>1,194,820</b>	<b>2,977,000</b>	<b>500,000</b>	<b>380,000</b>	<b>380,000</b>	<b>380,000</b>	<b>380,000</b>	<b>6,191,820</b>

*Project Cost Estimates:*

Elements	Prior Years	FY2006-2007	FY2007-2008	FY 2008-2009	FY2009-2010	FY 2010-2011	FY 2011-2012	Total
Land/ROW								-
Environmental								-
Plan Check								-
Design	1,194,820	400,000	50,000	40,000	40,000	40,000	40,000	1,804,820
Construction		2,177,000	400,000	300,000	300,000	300,000	300,000	3,777,000
Inspection		400,000	50,000	40,000	40,000	40,000	40,000	610,000
Project Management								-
Materials Testing								-
Construction Staking								-
Other								-
Contingencies								-
<b>Total</b>	<b>1,194,820</b>	<b>2,977,000</b>	<b>500,000</b>	<b>380,000</b>	<b>380,000</b>	<b>380,000</b>	<b>380,000</b>	<b>6,191,820</b>

**Operating Impact**

*Net Operating Effect:*

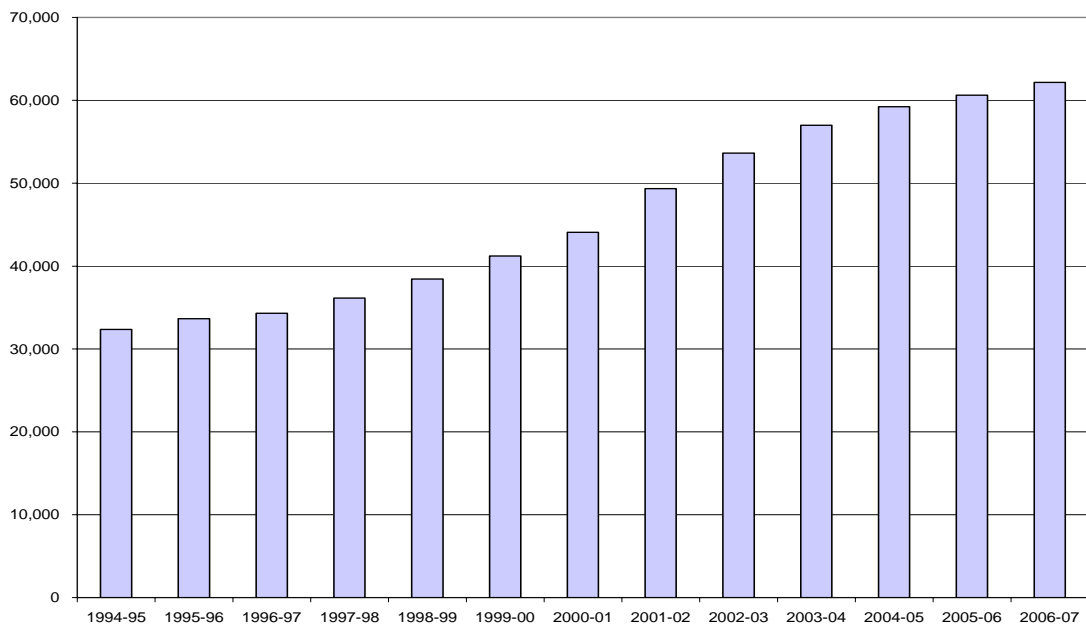
	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011	FY 2011 - 2012
Net Operating Effect	-	-	-	-	-	-



## Miscellaneous Statistics

Date of Incorporation	1946
Form of Government	Charter City
Population (excludes Folsom Prison)	62,148
Area of Square Miles	15
Miles of Streets	237
Single Family Residential Building Permits	250
Zoos	1
Community Centers	1
Community Clubhouses	3
Parks	43
Park Acreage	304
Swimming Pools	3
Tennis Courts	23
Fire Stations	4
Fire Personnel & Officers	69
Police Stations	1
Police Personnel & Officers	77
Number of Patrol Units	43
Elementary schools	9
Secondary schools	4
School instructors	386
Community colleges	1
Hospitals	1

## Population Trend



## Major Employers

*Major employers in the region encompassing the City are shown below. Information provided by the Folsom Chamber of Commerce, updated February 2006.*

<b><u>Business</u></b>	<b><u>Product / Service</u></b>	<b><u>Number of Employees</u></b>
Intel Corporation	Electronics / Manufacturing	7,000
City of Folsom	Government Entity	690
California ISO	Utilities	600
MAXIMUS	Insurance Services	500
Mercy Hospital of Folsom	Hospital	433
Wal-Mart Store	Retail Sales	280
Sam's Club	Wholesale Membership Clubs	170
Video Products Distributors, Inc., (VPD, Inc.)	Video Tapes/DVD's-Wholesale	250
The Home Depot	Home Improvement Centers	235
Kaiser Permanente	Healthcare Plans	250
Folsom Lake Toyota	Auto Dealers	218
Folsom Lake Ford	Auto Dealers	221
Raley's	Grocers	160
HDR Engineering, Inc.	Engineering Services	137
Lake Natoma Inn	Hotels/Motels/Inns/Bed & Breakfast's	40
e.Republic, Inc.	Publishers	140
Agilent Technologies, Inc.	Manufactures	100
Elliott Homes, Inc.	Real Estate-Developers	100
Folsom Lake Dodge	Auto Dealers	140
People's Chrysler/Plymouth/Jeep/Hyundai	Auto Dealers	51

# Appropriation Limit

In 1979, California voters approved Proposition 4 (Article XIII-B of the California State Constitution). Informally known as the “Gann Initiative,” Article XIII-B provides limits to the amount of tax proceeds state and local governments can spend each year. In 1980, the State Legislature added Section 9710 of the Government Code stating that the governing body of each City must establish, by resolution, an appropriations limit for the following year. The limit for any fiscal year is equal to the previous year’s limit, adjusted for population changes and the change in the U.S. Consumer Price Index (or California per capital personal income, if smaller). The necessary statistical information is provided by the California Department of Finance.

In 1990, Proposition 111 modified Article XIII-B. A city may choose which annual adjustments to use. The adjustment factors include the growth in the California Per Capita Income or the growth in the non-residential assessed valuation due to construction within the city, and the population growth within the city or county. The table below illustrates the computation used to derive the preliminary FY 2006-07 appropriation limits.

## RESOURCES

## APPROPRIATIONS

### PROCEEDS OF TAXES:

Property Taxes	\$ 14,541,736
Sales Taxes	20,756,063
Special Taxes	2,095,117
State Subventions	5,567,938
Franchise Taxes	463,029
Business Licenses	511,900
	<hr/>

### SUBJECT TO LIMITATIONS:

TOTAL PROCEEDS OF TAXES: \$ 43,935,783 \$ 43,935,783

### NON-PROCEEDS OF TAXES:

### NOT SUBJECT TO LIMITATION:

\$ 14,825,626	General fund not financed with proceeds of taxes
28,548,478	Special Revenue Funds
38,105,525	Capital Project Funds
41,301,030	Enterprise Funds
3,203,961	Internal Service Funds
513,642	Trust Funds
10,405,978	Miscellaneous General Funds
<hr/>	

### TOTAL NON-PROCEEDS OF ALL TAXES:

136,904,240 136,904,240

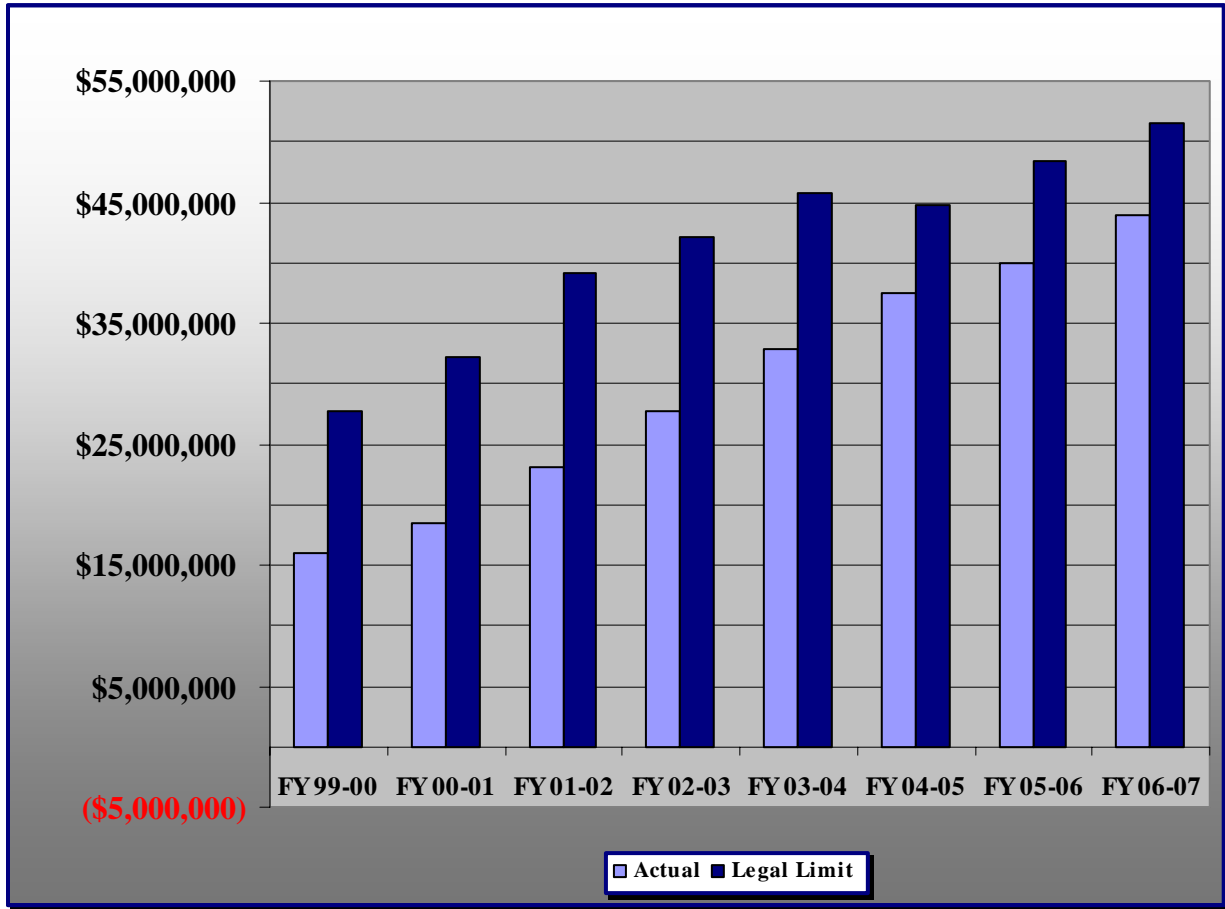
### TOTAL ALL RESOURCES:

\$ 180,840,023 \$ 180,840,023

Maximum allowable appropriation subject to limitations 2006-2007 fiscal year	\$ 51,586,592
Less: Total appropriation subject to limitation for 2006-2006 fiscal year	<hr/> (43,935,783)

BALANCE UNDER ARTICLE XIII B LIMIT: \$ 7,650,809

### Comparison of Appropriations Limit from FY 1999-00 to FY 2006-07



**RESOLUTION NO. 7833**

**RESOLUTION ADOPTING THE FY 2006-07 FINAL BUDGET  
FOR THE CITY OF FOLSOM, THE FOLSOM  
REDEVELOPMENT AGENCY, AND THE FOLSOM PUBLIC FINANCING  
AUTHORITY; AND THE ADOPTING FY 2006-07 STRATEGIC PLAN**

**WHEREAS**, Section 3.02.030 of the Folsom Municipal Code states “An Annual Budget shall be prepared by the City Manager, with the assistance of the Finance Director . . .”; and

**WHEREAS**, on the 23<sup>rd</sup> day of May 2006, the City Manager presented to the City Council the FY 2006-07 Preliminary Budget; and

**WHEREAS**, this Preliminary Budget includes the budget recommendations of each office and department of the City, including the FY 2006-07 Preliminary Budget for the Folsom Redevelopment Agency and the Folsom Public Financing Authority; and

**WHEREAS**, the Preliminary Budget sets forth the “Proposition 4 Appropriations Limitation Schedule”, computed using the City population growth factor of 2.53% and the California Per Capita personal income increase factor of 3.96% as determined by the State of California, Department of Finance, for the FY 2006-07 of the City of Folsom; and

**WHEREAS**, the Preliminary Budget, as well as the “Proposition 4 Appropriations Limitation Schedule,” are on file and available for inspection in the Office of the City Clerk and the City Library; and

**WHEREAS**, the City Council reviewed the Preliminary Budget and all components thereof on May 30, 2006; and

**WHEREAS**, the FY 2006-07 Budget prepared was based on the Strategic Goals identified by the City Council and implemented by the City Manager and City departments; and

**WHEREAS**, the draft FY 2006-07 Strategic Plan was developed by the City Manager with assistance from City departments and was distributed to City Council on May 30, 2006.

**NOW, THEREFORE, BE IT RESOLVED** by the City Council of the City of Folsom that the proposed summary of revenues and summary of appropriation by funds shown in the FY 2006-07 budget document, which are incorporated herein, are hereby appropriated to the departments’ offices and operations in the amounts and for the objects and purposes therein stated.

**BE IT FURTHER RESOLVED** that the City Council hereby appropriates \$200,000 in the Solid Waste Fund to repay a portion of advances from the General Fund; and



**BE IT FURTHER RESOLVED** that the City Council hereby adopts the Fiscal Year 2006-07 Strategic Plan.

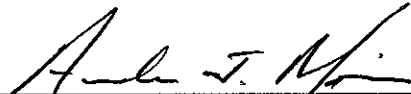
**PASSED AND ADOPTED** this 13<sup>th</sup> day of June 2006 by the following roll call vote:

AYES: Council Member(s): King, Miklos, Starsky, Howell, Morin

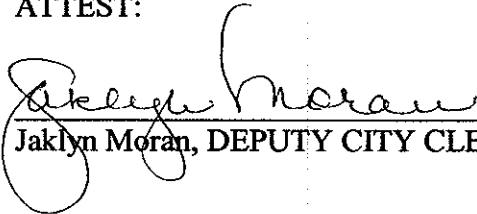
NOES: Council Member(s): None

ABSENT: Council Member(s): None

ABSTAIN: Council Member(s): None

  
\_\_\_\_\_  
Andrew J. Morin, MAYOR

ATTEST:

  
\_\_\_\_\_  
Jaklyn Moran, DEPUTY CITY CLERK

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## *Glossary of Terms*

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**ACCRUAL BASIS** – Sometimes called “full accrual” basis. A basis of accounting in which revenues are recognized when earned regardless of when they are received, and expenses are recorded at the time the liability is incurred, regardless of when it is paid.

**ACCUMULATED DEPRECIATION** – The amount of depreciation that has accumulated to date during the existing useful life of City assets.

**ADOPTED BUDGET** – The City Council approved annual budget establishing the legal authority for the expenditure of funds as set forth in the budget resolution adopted by Council.

**APPROPRIATION** – An authorization by the City Council to make expenditures and to incur obligations for a specific purpose. An appropriation is usually limited in amount as to the time when it may be expended.

**APPROPRIATION RESOLUTION** – The official enactment by a legislative body establishing the legal authority for officials to obligate and expend resources.

**ASSESSED VALUATION** – A dollar value placed on real estate or other property by Sacramento County as a basis for levying property taxes.

**ASSESSMENT DISTRICT** – Not a separate government entity, but rather a defined area of land that will benefit from the acquisition, construction, or maintenance of a public improvement.

**AUDIT** – A systematic collection of sufficient and competent evidential matter needed to attest to the fairness of management’s assertions in the financial statements, or to evaluate whether management has efficiently and effectively carried out its responsibility.

**BEGINNING/ENDING FUND BALANCE** – Appropriated resources available in a fund from the prior/current year after payment of the prior/current year’s expenses. This is not necessarily cash on hand.

**BOND** – A City may raise capital by issuing a written promise to pay a specific sum of money, called the face value or principal amount, at a specified date or dates in the future together with periodic interest at a special rate.

**BUDGET** – A plan of financial operation listing an estimate of proposed applications or expenses and the proposed means of financing them for a particular time period. The budget is proposed until it has been approved by the City Council.

**BUDGET CALENDAR** – A schedule of key dates and milestones that a government follows in the preparation and adoption of the budget.

**BUDGET MESSAGE** – Included in the opening section of the budget, the Budget Message provides the Council and the public with a general summary of the most

important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the City Manager.

**CAPITAL IMPROVEMENT** – A permanent addition to the City’s assets, including the design, construction, or purchase of land, buildings, or facilities, or major renovations of the same.

**CAPITAL IMPROVEMENT PROGRAM** – A financial plan of proposed capital improvement projects with single and multiple-year capital expenditures. This program plans for five years and is updated annually.

**CAPITAL OUTLAY** – A budget category which budgets all equipment having a unit cost of more than \$5,000 and an estimated useful life of over one year. Capital outlay is budgeted in the operating budget.

**CERTIFICATES OF PARTICIPATION** – Form of lease-purchase financing used to construct or acquire capital facilities and equipment.

**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)** – A federal grant that aims to develop viable urban communities by providing decent housing, a suitable living environment, and expanded opportunities for persons of low and moderate income. The City of Folsom receives an annual CDBG entitlement from the U.S. Department of Housing and Urban Development.

**DEBT SERVICE** – Payment of the principal and interest on an obligation resulting from the issuance of bonds or notes.

**DEFICIT** – An excess of expenditures or expenses over resources.

**DEPARTMENT** – A major organizational unit of the City that has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

**DEPRECIATION** – The decrease in value of physical assets due to use and the passage of time.

**DEVELOPMENT IMPACT FEE** – Fees placed on the development of land or conditions required for the approval of a development project such as the donation (dedication or exaction) of certain land (or money) to specific public uses. The fees are typically justified as an offset to the future impact that development will have on existing infrastructure.

**ENCUMBRANCES** – A legal obligation to pay funds for an expenditure that has not yet occurred. They cease to be encumbrances when the obligations are paid or otherwise terminated.

**ENTERPRISE FUNDS** – This fund type is used to account for operations that are: (a) financed and operated in a manner similar to private sector enterprises and it is the intent of the City that the costs (including depreciation) for providing goods or services to the general public be financed or recovered primarily through the user charges; or (b) the City or an outside grantor

agency has determined that a periodic determination of revenues earned, expenses, and net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The City has established the following enterprise funds: water, sewer, solid waste, transit, and recreation.

**EXPENDITURE** – The outflow of funds paid or to be paid for an asset or goods and services obtained regardless of when the expense is actually paid. This term applies to all funds. Note: An encumbrance is not an expenditure; an encumbrance reserves funds to be expended.

**FISCAL YEAR** – A 12-month period of time to which the budget applies. The City of Folsom’s fiscal year is July 1 through June 30.

**FULL-TIME EQUIVALENT (FTE)** – The decimal equivalent of a part-time position converted to a full-time base (i.e., one person working half time would equate to 0.5 FTE).

**FUND** – An independent fiscal and accounting entity used to record all financial transactions related to the specific purpose for which the fund was created. The seven generic fund types used by the City are: General Fund, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Trust and Agency.

**FUND BALANCE** – The amount of financial resources available for use. Generally, this represents the detail of all the annual operating surpluses and deficits since the fund’s inception. Also known as the financial position, fund balance is the excess of assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditure and other financing issues.

**GANN APPROPRIATIONS LIMIT** – This term refers to Article XIII B of the California State Constitution that places limits on the amount of proceeds from taxes that state and local governmental agencies can receive and spend each year.

**GAS TAX** – Administered by the State Board of Equalization (SBOE), this is a per gallon tax on fuel used to propel a motor vehicle or aircraft. Use of the revenue is for research, planning, construction, improvement, maintenance, and operation of public streets and highways or public mass transit.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)** – Uniform minimum standards and guidelines for financial accounting and reporting.

**GENERAL FUND** – The primary fund of the City used to account for all revenues and expenditures of the City not legally restricted as to use. Examples of departments financed by the General Fund include the City Council, City Manager’s Office, Police, Fire, Personnel, Attorney’s Office, Finance, and others.

**GENERAL PLAN** – California State law requires each City to adopt a General Plan that describes the direction the City will take concerning its future development.

**GOAL** – The desired result of accomplishments within a given time frame.

**GRANT** – Contribution or gift or cash or other assets from another governmental entity to be used or expended for a specific purpose, activity, or facility.

**HTE** – The City’s primary financial, community development, and public safety software vendor.

**INFRASTRUCTURE** – Facilities on which the continuance and growth of the community depend on, such as roads, water lines, sewers, public buildings, etc.

**INTER-FUND TRANSFERS** – Monies moved from one fund to another. The money is transferred to finance the operations of another fund or to reimburse the fund for expenses.

**INTERNAL SERVICE FUND** – Funds established to account for the financing of goods or services provided by one department for other departments within the City on a cost reimbursement basis.

**LANDSCAPE AND LIGHTING DISTRICT** – An assessment district that is formed for the maintenance of landscaping and street light improvements.

**MEASURE A** – Sacramento County voters approved a ½ cent sales tax funding source in the late 1980’s to fund specific transportation projects.

**MELLO ROOS DISTRICT** – The formation of a special tax district for the installation and maintenance of public improvements.

**MODIFIED ACCRUAL** – An adaptation of the accrual basis of accounting for governmental fund types. Revenues and other financing resources are recognized when they become available to finance expenditures for the current period. Expenditures are recognized when the fund liability is incurred.

**MOTOR VEHICLE IN-LIEU** – A State vehicle fee imposed on motorists for the privilege of operating a motor vehicle on the public highways. It is imposed “in-lieu” of a local property tax.

**MUNICIPAL CODE** – A book that contains City Council approved ordinances currently in effect. The Code defines City policy with respect to areas such as planning, zoning, building, etc.

**OBJECTIVES** – The necessary steps that need to be accomplished to achieve a desired goal.

**OPERATING BUDGET** – Annual appropriation of funds for on-going program costs, including salaries and benefits, services and supplies, debt service and capital outlay.

**OPERATING EXPENSES** – Expenditures for materials, supplies, and services which are ordinarily consumed within a fiscal year and which are not included in program inventories.

**ORDINANCE** – A formal legislative enactment by the City Council. It is the full force and effect of law within City boundaries unless pre-empted by a higher form of law. An ordinance has a higher legal standing than a resolution.

**PERFORMANCE MEASURES** – Performance measures are an important component of decision making, and at a minimum they should be based on program goals and objectives, measure program results or accomplishments, provide for comparisons over time, measure efficiency and effectiveness, and be reliable, verifiable, and understandable.

**PROPERTY TAX** – Property tax is imposed on real property (land and permanently attached improvements such as building) and tangible personal property located within the City.

**PROPOSED BUDGET** – This refers to the status of an annual budget which has been submitted by the City Manager and is pending public review and City Council adoption.

**REDEVELOPMENT AGENCY (RDA)** – A separate legal entity charged with the responsibility for elimination of blight through the process of redevelopment.

**REIMBURSEMENT** – The payment of an amount remitted on behalf of another party, department, or fund.

**RESERVE** – An account used to record a portion of the fund's balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**RESOLUTION** – A special order of the City Council which has a lower legal standing than an ordinance.

**RETAINED EARNINGS** – An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**REVENUE** – Amount received for taxes, fees, permits, licenses, interest, and intergovernmental sources during the fiscal year.

**REVENUE BONDS** – A type of bond usually issued to construct facilities. The bonds are repaid from the revenue produced by the operation of these facilities.

**SALARIES AND BENEFITS** – A budget category that generally accounts for full-time and temporary employees, overtime, and all employee benefits, such as medical, dental, and retirement.

**SPECIAL ASSESSMENT** – A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

**SPECIAL REVENUE FUND** – A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

**STAFFING** – A budget category which generally accounts for full-time and temporary employees.

**TAXES** – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

**TRANSIENT OCCUPANCY TAX (TOT)** – A tax imposed on travelers who stay in temporary lodging facilities within the City. Also referred to as a Hotel/Motel Tax.

### A

AASHTO:	American Association of State Highway and Transportation Officials
AB939:	Assembly Bill
ABW:	Automatic Backwash
ADA:	American's with Disabilities Act
ADAM:	Apparatus Deployment Analysis Module
AED:	Automated external defibrillator
ALS:	Advanced Life Support
APT:	Association of Public Treasurers
AR:	Air Unit

### B

B & GT:	Buildings & Ground Trust
BARB:	Box Area Response Builder

### C

CAD:	Computer Aided Dispatch
CAFR:	Comprehensive annual financial report
Cal PERS:	California Public Employees' Retirement System
CAP:	Citizen assisting police
CBD:	Central Business District
CCF:	Community Correctional Facility
CDC:	Collection Development Committee
CDPD:	Cellular Digital Packet Data
GPRS:	General Packet Radio Service
CEQA:	California Environmental Quality Act
CFD:	Community Facility District
CHP:	California Highway Patrol
CIP:	Capital Improvement Plan
CMB design:	Coyne Maur Bane Design Partners Inc.
CMC:	Certified Municipal Clerk
CMMS:	Computerized Maintenance Management System
CMO:	City Manager's Office
COP:	Certificates of Participation
CPR:	Cardiopulmonary resuscitation
CPSC:	Consumer Product Safety Commission
CRRF:	California Recovery & Recycling Facility
CRT:	Disposal cathode ray tube/T.V (includes computers)
CSMFO:	California Society of Municipal Finance Officers
CSUS:	California State University, Sacramento
CVPIA:	Central Valley Project Improvement Act
CY:	Corporation yard



***D***

DHS: Department of Health Services  
DOC: Department of Conversation

***E***

EDITH: Exit Drills in the Home  
EIR: Environmental Impact Report  
EMS: Emergency Medical Service

***F***

F/A LRE: Folsom Amtrak Light Rail Extension  
FCUSD: Folsom Cordova Unified School District  
FED Corp: Folsom Economic Development Corporation  
FMLA: Family Medical Leave Act  
FPPC: Fair Political Practices Commission  
FT: Full-time  
FTA: Federal Transit Act  
FTBID: Folsom Tourism Business Improvement District  
FY: Fiscal Year

***G***

GASB: Government Accounting Standards Board  
GF: General Fund  
GFOA: Government Finance Officer's Association of the United States and Canada  
GIS: Geographic Information System  
GO: General Obligations

***H***

HBRR: Highway Bridge Rehabilitation & Replacement  
HBWC: Humbug Willow Creek  
HES: Hazard Elimination and Safety  
HHW: Household Waste  
HIPPA: Health Insurance Portability and Accountability Act of 1996  
HUD: U.S. Department of Housing and Urban Development

***I***

IS: Information Systems

***J***

JPA: Joint Powers Authority

***L***

LED: Light Emitting Diode

***M***

MDC: Mobile Data Computer

**N**

NPDES: National Pollution Elimination  
NTU: Nephelometric Turbidity Units

**O**

OSHA: Occupational Safety & Health Agency

**P**

PG & E: Pacific Gas and Electric  
PMP: Pedestrian Master Plan  
PPT: Permanent part-time  
PRA: Public Records Act  
PSAP: Public safety answering point

**R**

RFP: Request for Proposal  
ROW: Right-of-way  
RT: Regional Transit  
RWQCB: Regional Water Quality Control Board

**S**

SACOG: Sacramento Area Council of Government  
SCADA: Supervisory Control and Data Acquisition  
SDP: Services Delivery plan  
SMUD: Sacramento Municipal Utility District  
SPR: Southern Pacific Railroad  
SRRE: Source Reduction and Recycling Element  
SRTD: Sacramento Regional Transit District  
SSMP: Sanitary Sewer Management Plan  
SWOT: Strengths, Weaknesses, opportunities and Threats

**T**

TOT: Transient Occupancy Tax  
TPT: Temporary part-time

**U**

USBR: U.S. Bureau of Reclamation

**V**

VLF: Vehicles License Fee

**W**

WTP: Water Treatment Plant

**A**

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