



City Manager's Proposed
FY 2016-2017 Operating and Capital Budgets
Presented April 12, 2016



CITY OF
FOLSOM

Appropriations by Fund



CITY OF
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	<u>FY16 Appropriated</u>	<u>FY17 Proposed</u>
• General Fund	\$72,301,228	\$77,348,800
• Enterprise Fund	\$38,116,965	\$35,942,766
• Special Revenue Fund	\$ 9,769,122	\$11,446,904
• Debt Service Funds	\$16,200,536	\$16,681,227
• Capital Project Funds	\$ 6,532,749	\$13,846,456
• Internal Service Funds	\$16,744,668	\$17,802,569
• Fiduciary Funds	<u>\$21,196,085</u>	<u>\$21,043,628</u>
• Total	\$180,861,353	\$194,112,350

General Fund Summary



CITY OF
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	Actual FY14-15	Projected FY15-16	Proposed FY16-17
• Revenue	\$72,639,226	\$74,627,010	\$77,348,800
• Expenditures	\$70,672,725	\$73,938,931	\$76,748,800
• Change in Fund Balance	\$ 1,966,501	\$ 688,079	\$ 600,000
• Unassigned Fund Balance	\$ 8,157,227	\$ 8,997,510	\$ 9,597,510
• % of Expenditures	11.5%	12.1%	12.5%

General Fund Revenues



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Property Tax
Other Taxes
Sales and Use
Transient (TOT)
Real Prop Transfer

General Fund Revenue Projections

Licenses & Permits
Intergovernmental
Charges for Services
Fines & Forfeitures
Interest
Misc
Transfer In from other Funds

Gen Fund Revenue Forecast



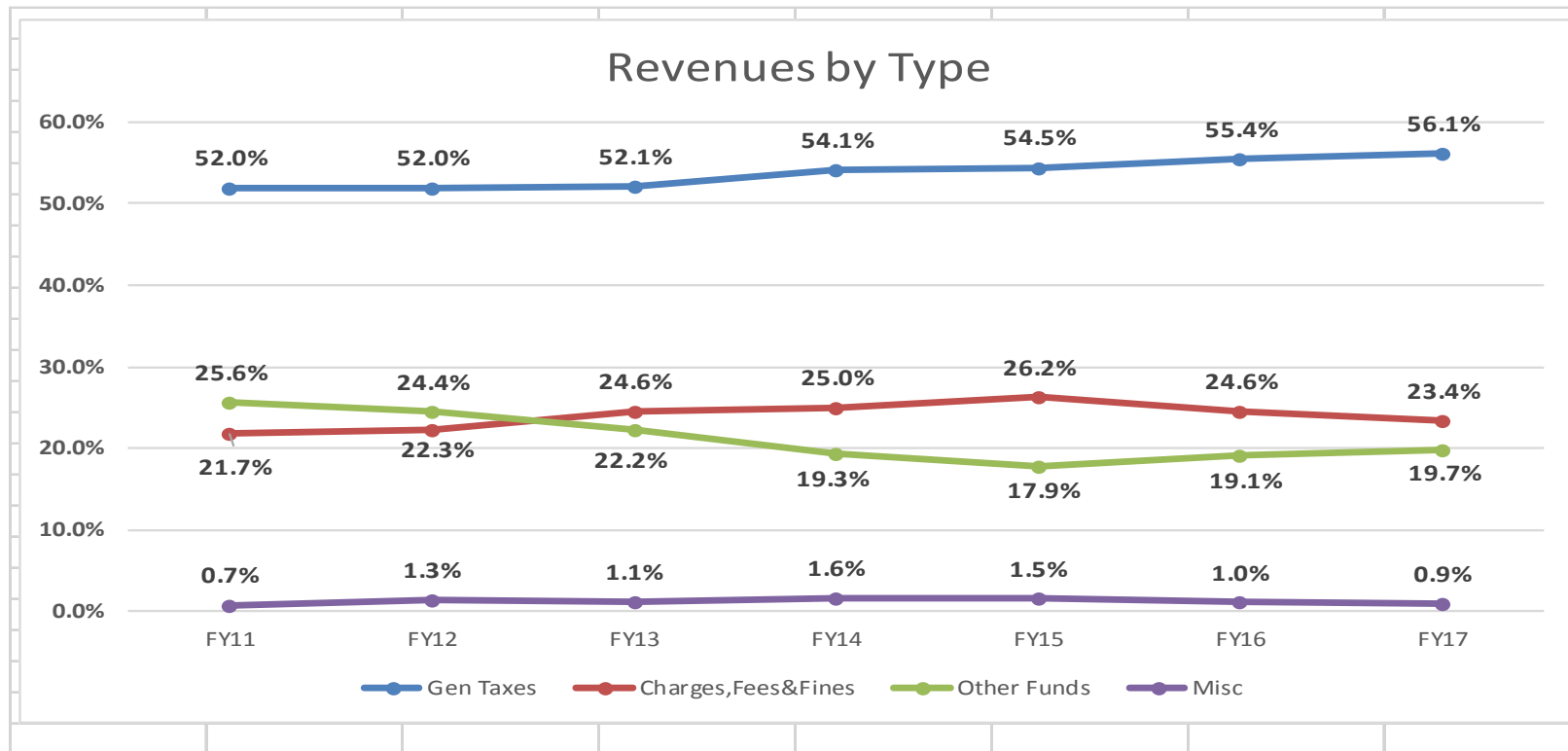
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	<u>Projected FY16</u>	<u>Forecast FY17</u>	
Property Tax	\$20,830,411	\$21,614,525	+3.8%
Sales Tax	\$20,476,867	\$21,745,757	+6.2%
Transient Occupancy Tax	\$ 1,650,000	\$ 1,721,367	+4.3%
Charges for Svs	\$12,558,410	\$12,228,545	-2.6%
Intergovernmental	\$ 6,851,567	\$ 6,625,968	-3.3%
Transfers In	\$ 7,374,700	\$ 8,635,584	+17.1%
All Other	<u>\$ 4,885,055</u>	<u>\$ 4,777,054</u>	-2.2%
Total Revenue:	\$74,627,010	\$77,348,800	+3.65%

Gen Fund Revenues by Type and % of Total



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Property Tax Projections – Assessed Value



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	<u>FY14-15</u>	<u>FY15-16</u>	<u>FY16-17</u>
• Gross Secured AV	\$10,743,159,981	\$11,229,239,560	\$11,730,752,333
• New Home Sales	37,050,000	40,222,000	44,589,920
• Pre-Owned Sales	77,400,000	82,692,000	75,505,780
• Prop 8 increase	349,989,119	320,954,353	208,552,038
• Prop 13 increase	<u>21,640,460</u>	<u>57,644,420</u>	<u>113,948,272</u>
• Equalized AV	\$11,229,239,560	\$11,730,752,333	\$12,173,348,343
• Homeowners Exempt	(100,181,578)	(101,183,393)	(102,195,227)
• Utility Roll	<u>122,013</u>	<u>122,013</u>	<u>122,013</u>
• Gross Secured AV	\$11,129,179,996	\$11,629,690,953	\$12,071,275,129
		+4.5%	+3.8%

Property Tax Forecast



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	<u>FY14-15</u>	<u>FY15-16</u>	<u>FY16-17</u>
Assessed Value	\$11,129,179,996	\$11,629,690,953	\$12,071,275,129
City Tax Rate	<u>.0019217</u>	<u>.0019000</u>	<u>.0019000</u>
Gross Sec Prop Tax	\$ 21,386,934	\$ 22,096,413	\$22,935,423
Tax Sharing	\$ (2,074,480)	\$ (2,141,683)	\$ (2,219,805)
Unsecured Prop Tax	<u>\$ 857,041</u>	<u>\$ 875,681</u>	<u>\$ 898,908</u>
Total Property Tax	\$ 20,169,495	\$ 20,830,411	\$ 21,614,525
		+3.28%	+3.76%

Sales Tax Projections



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Bradley Burns 1% (Triple Flip thru December 2015 - 1% of sale thereafter)

	Actual FY 13	Actual FY14	Actual FY15	Projected FY16	Proposed FY 17
Point of Sale	\$17,503,618	\$18,443,729	\$18,765,376	\$19,633,714	\$20,859,126
Annexation	\$ 119,170	\$ 251,105	\$ 278,788	\$ 310,387	\$ 335,218
Prop 172	<u>\$ 445,889</u>	<u>\$ 470,067</u>	<u>\$ 512,275</u>	<u>\$ 532,766</u>	<u>\$ 551,413</u>
Total	\$18,068,677	\$19,164,901 6.1%	\$19,556,439 2.0%	\$20,476,867 4.7%	\$21,745,757 6.2%

Sales Tax Projection



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	<u>Actual</u> <u>FY 13</u>	<u>Actual</u> <u>FY 14</u>	<u>Actual</u> <u>FY15</u>	<u>Projected</u> <u>FY16</u>	<u>Proposed</u> <u>FY 17</u>
General Retail	\$ 6,468,227	\$ 6,678,918	\$ 6,687,758	\$ 6,854,952	\$ 6,992,051
Transportation	\$ 5,060,801	\$ 5,349,672	\$ 5,624,054	\$ 5,937,413	\$ 6,187,325
Food	\$ 2,331,021	\$ 2,428,433	\$ 2,490,836	\$ 2,553,107	\$ 2,616,935
State & Co Pool	\$ 2,117,635	\$ 2,328,948	\$ 2,423,725	\$ 2,544,911	\$ 2,696,060
Construction	\$ 903,931	\$ 871,348	\$ 958,386	\$ 996,721	\$ 1,011,672
Bus to Bus	\$ 718,519	\$ 1,006,879	\$ 829,940	\$ 1,029,801	\$ 1,669,801
Misc	\$ 67,939	\$ 78,668	\$ 78,515	\$ 78,515	\$ 75,000
Sub-Total	\$17,668,073	\$18,742,866	\$19,093,178	\$19,995,421	\$21,248,845
Prop 172	\$ 445,889	\$ 470,067	\$ 512,275	\$ 532,766	\$ 551,413
Total Sales Tax	\$18,113,962	\$19,212,933	\$19,605,453	\$20,528,187	\$21,800,258
Co Admin	\$ (45,285)	\$ (48,032)	\$ (49,014)	\$ (51,320)	\$ (54,501)
Net Sales Tax	\$18,068,677	\$19,164,901	\$19,556,439	\$20,476,866	\$21,745,757
		6.1%	2.0%	4.7%	6.2%

Revenue – Charges, Licenses & Permits



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	<u>FY14-15</u> Actual	<u>FY15-16</u> Projected	<u>FY16-17</u> Proposed
Parks & Rec	\$ 4,927,174	\$ 4,996,751	\$ 5,245,330
Ambulance Fees	\$ 2,860,174	\$ 2,975,000	\$ 3,025,000
Building Permits	\$ 1,435,293	\$ 1,276,480	\$ 1,100,000
Plan Check Fees	\$ 727,688	\$ 886,790	\$ 1,000,000
Planning & Eng Fees	\$ 1,289,721	\$ 1,272,238	\$ 1,155,899
Public Works Fees	\$ 1,469,020	\$ 876,867	\$ 924,266
All Other	<u>\$ 2,481,437</u>	<u>\$ 2,247,259</u>	<u>\$ 1,612,725</u>
Total:	\$15,190,507	\$14,531,385	\$14,063,220

Charges for Service – Parks & Recreation



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	<u>FY14-15</u>	<u>FY15-16</u>	<u>FY16-17</u>
	Actual	Projected	Proposed
Outdoor Sports	\$ 706,989	\$ 771,371	\$ 835,360
Indoor Sports	\$ 975,912	\$ 923,994	\$ 995,000
Aquatics	\$1,067,321	\$1,102,470	\$1,115,470
Com & Cul	\$1,367,595	\$1,392,500	\$1,437,000
Zoo	\$ 756,661	\$ 784,452	\$ 807,500

Gen Tax Support of P&R Programs



	<u>Actual FY10</u>	<u>Actual FY11</u>	<u>Actual FY12</u>	<u>Actual FY13</u>	<u>Actual FY14</u>	<u>Actual FY15</u>	<u>Projected FY16</u>	<u>Proposed FY17</u>	<u>Target Level</u>
Sports	41.3%	36.3%	25.4%	23.0%	1.8%	9.7%	11.4%	4.0%	5.0%
Aquatics	30.7%	25.9%	20.5%	19.5%	24.9%	17.6%	10.1%	12.5%	10.0%
Com & Cul	43.6%	39.8%	38.9%	26.3%	15.1%	18.8%	20.0%	16.1%	15.0%
Zoo	62.4%	57.7%	43.2%	39.7%	41.1%	42.4%	44.7%	45.3%	40.0%



General Fund Appropriations



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Salaries and Wages Benefits Operations & Maintenance Debt Service Capital Expenses

Police
Fire
Parks & Rec
Lib
Com Dev
Public Works

City Council

City Manager
City Attorney
City Clerk
HR
OMB
Non-Dept

General Fund Proposed Appropriations

Budget Principles and Priorities



Principles are:

- ❖ Maintain and strengthen our fiscal sustainability
- ❖ Be Transparent to the Public
- ❖ Be Accountable for Results
- ❖ Be Responsive to the Community

Priorities are:

- Invest in the Future
- Enhance Operations
- Address Deferred Maintenance
- Enhance Vehicle/Equipment Replacement

Invest in the Future – What we have done



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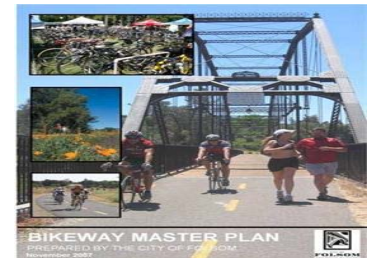
- Added \$5 million to Fund Balance
- Decreased debt payments by \$250,000 annually.
- Eliminated Compensated Absences Fund deficit of \$3 million
- Strengthened the Tree Mitigation Fund by eliminating \$230,000 in expenses.
- Started investment in the Johnny Cash Trail Art Project - \$160,000
- Invested in IT development at \$100,000 per year - \$300,000 last 3 yrs.
- Replaced city-wide radio system for future compliance - \$750,000.
- Increased investment in Retiree Health Trust Fund - \$100,000 annually.

Invest in the Future – What the FY16-17 budget does



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- Planned increase in General Fund balance of \$600,000.
- No new debt; No rate increases
- Provide \$60,000 for Economic Development.
- Design Fire Stations 38 & 39 - \$170,000
- Update the Bikeway Master Plan - \$50,000.
- Complete the study of future Library demands and needs



Enhance Operations – What we have done



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We have added the following positions:

- 3 Firefighters and 1 Fire Division Chief
 - 3 Police Officers that were grant funded
 - Police Technician
 - Code Enforcement Officer
 - Maintenance Worker to Muni Landscaping
 - .7 Graphic Coordinator
 - 1.4 Zoo positions
 - 2 Solid Waste Drivers
-
- Added mobile computer terminals in fire apparatus
 - Installed computerized timing for irrigation
 - Started on-line business license application and payment system
 - Updated RecTrac software and OneSolution financial system software

Enhance Operations – What we have done



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- Replace synthetic turf at Sports Complex and Kemp Park
- Refurbish baseball field at Lembi Park
- Added lighting controls to Kemp and Livermore Parks
- Started construction of Barn Exhibit at Zoo
- Added \$45,000 to Library materials
- Started STEM Program in Library
- Replace Early Learning Station computers in Library
- Expanded street sweeping operations
- Added city-wide newsletter and revamped city website

Enhance Operations – What the FY16-17 budget does



- Increase library materials budget from \$100,000 to \$130,000
- Add Storm Drain Video Inspection System - \$100,000
- Replace 10 ECG monitors in Fire - \$400,000
- Switch street lighting to LED lights - \$45,000
- Replace personal protection gear for Police & Fire - \$96,000
- Purchase TRAKiT software for Com Development - \$89,000
- Addition of Disc Golf Course at Nisenan Park
- Add 2 Police Officers, 1 Records Clerk, 1 Recreation Coordinator, 0.2 Maint. Worker (MLS), 1 Office Assistant, 2 Solid Waste Drivers, 0.8 Transit Driver, and 1 Water Utility Worker



Address Deferred Maintenance –what we have done



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- Increased allocation for Trail Maintenance to \$50,000 per year
- Increased allocation for Garage Maintenance to \$40,000 per year
- Increased allocation for City Hall Maintenance to \$40,000 per year
- Increased allocation for Fire Facilities Maintenance to \$90,000 per year
- Added funds for annual Historic District sidewalk cleaning - \$30,000 per year
- Retrofit the bear pool filtration system at zoo -
- Resurfaced several tennis and basketball courts

Deferred Maintenance – What the FY16-17 budget does



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- Resurface tennis courts at Lembi Park - \$70,000
- Repair the Rotary Clubhouse - \$34,000
- Fire Station Maintenance at \$90,000
- Police Station Maintenance at \$90,000
- Library repairs at \$40,000
- ADA improvements - \$50,000
- Painting at various facilities - \$50,000



Vehicle Replacement – What we have done



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- Increased allocation for Police Vehicles - \$500,000 annually; \$900,000 last 3 yrs
- Increased allocation for Fire Apparatus - \$1,000,000 annually; \$1,500,000 last 3 yrs
- Allocated funds for Pool vehicle replacement - \$150,000 annually
- Completed total replacement program of Solid Waste vehicles on pay-as-you go basis - \$ 6,200,000
- Expended \$931,584 to Water and Wastewater vehicle replacement programs
- Replaced Animal Control vehicle
- Invested in 5 hybrid pool cars as replacements - \$175,000
- Added vehicles to Park & Rec – \$135,400
- Added dump truck and street sweeper to Public Works

Vehicle Replacement –What the FY16-17 budget does



- Replace 11-13 Police vehicles - \$500,000
- Replace one Type 1 Fire Engine - \$690,000
- Add Emergency Utility vehicle - \$70,000
- Add Fire Prevention vehicle - \$37,000
- Replace Vector Truck in Public Works – \$320,000
- Replace Boom/Aerial Bucket truck - \$215,000
- Replace heavy duty Sign truck - \$95,000
- Replace 2 Solid Waste Side Loaders - \$ 610,000
- Replace 1 Solid Waste Front Loader - \$ 340,000
- Replace 3 high mileage pool trucks with hybrid vehicles - \$150,000



FY17 Budget by Category



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	<u>FY16 Approp</u>	<u>FY17 Proposed</u>	<u>\$ Change</u>	<u>% Change</u>
• Salaries	\$31,692,841	\$32,994,942	\$ 1,302,101	4.11%
• Benefits	\$21,745,141	\$23,659,881	\$ 1,914,740	8.81%
• O & M	\$15,078,491	\$16,471,918	\$ 1,393,427	9.24%
• Outlay	\$ 1,860,196	\$ 2,301,000	\$ 440,804	23.70%
• Debt Serv	<u>\$ 1,924,560</u>	<u>\$ 1,921,059</u>	<u>\$ (3,501)</u>	<u>-0.18%</u>
• Total:	\$72,301,228	\$77,348,800	\$ 5,047,572	6.98%

Salary Detail



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	<u>FY16 Approp</u>	<u>FY17 Prop</u>	<u>\$ Change</u>	<u>% Change</u>
• Perm Salaries	\$27,632,390	\$28,781,033	\$1,148,643	4.16%
• Temp Wages	\$ 1,534,670	\$ 1,606,814	\$ 72,144	4.70%
• Overtime	\$ 1,674,590	\$ 1,726,103	\$ 51,513	3.08%
• Annual Leave	\$ 741,324	\$ 770,617	\$ 29,293	3.95%
• Allowances	<u>\$ 109,867</u>	<u>\$ 110,375</u>	<u>\$ 508</u>	<u>0.46%</u>
Total	\$31,692,841	\$32,994,942	\$1,302,101	4.11%

FY16-17 Budget Enhancement - Staffing



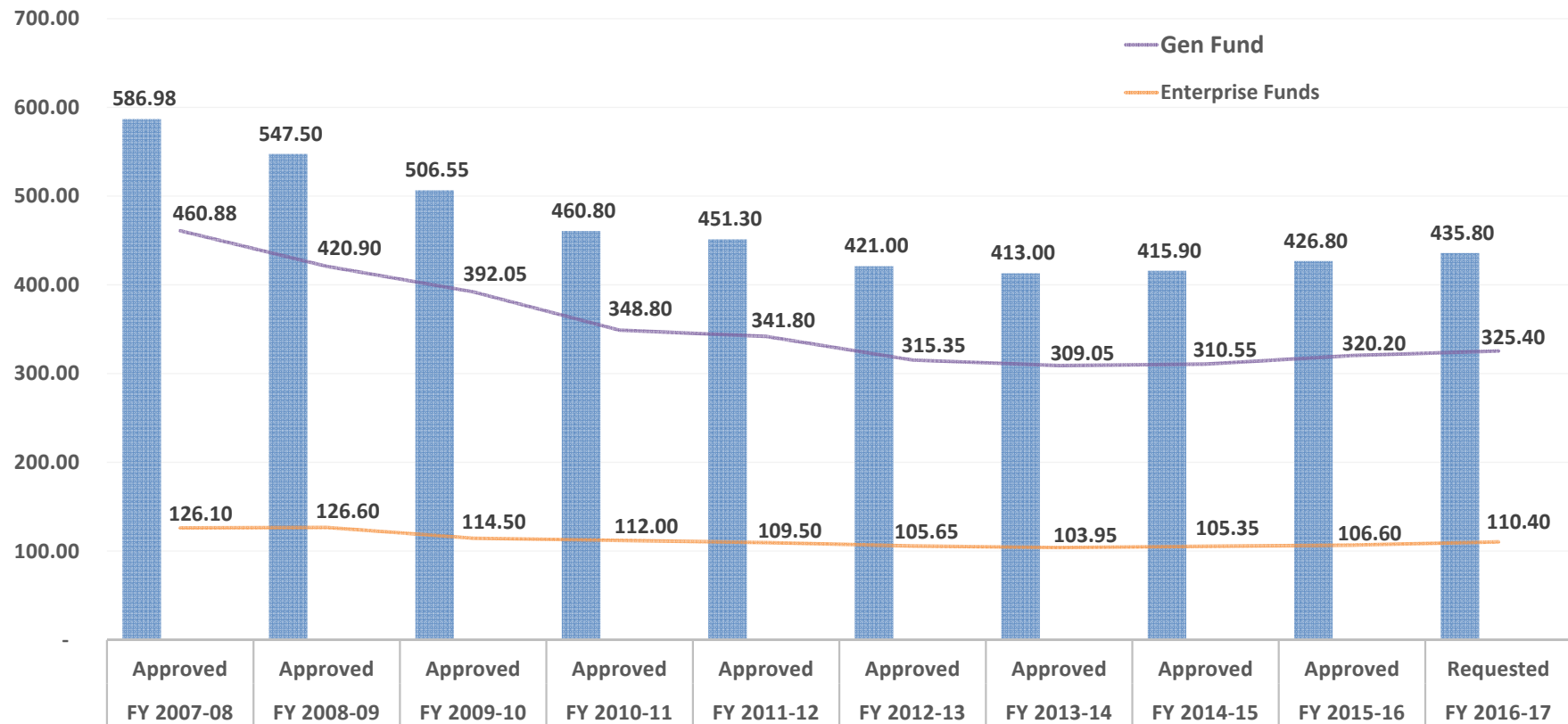
	<u>General Fund</u>	<u>Utilities</u>	<u>Transit</u>	<u>Total</u>
<u>FY 15-16</u>	320.20	94.20	12.40	426.80
<u>FY16-17</u>	325.40	97.20	13.20	435.80
<u>Change</u>	5.20	3.00	0.80	9.00

2.0 – Police Officers 2.0 – SW Drivers 0.8 – Transit Drivers
 1.0 – Records Clerk
 1.0 – Office Asst (CD) 1.0 – Water Utility Worker
 1.0 – Rec Coord
 0.2 – Maintenance Worker

Authorized Positions by Fiscal Year



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Benefit Detail



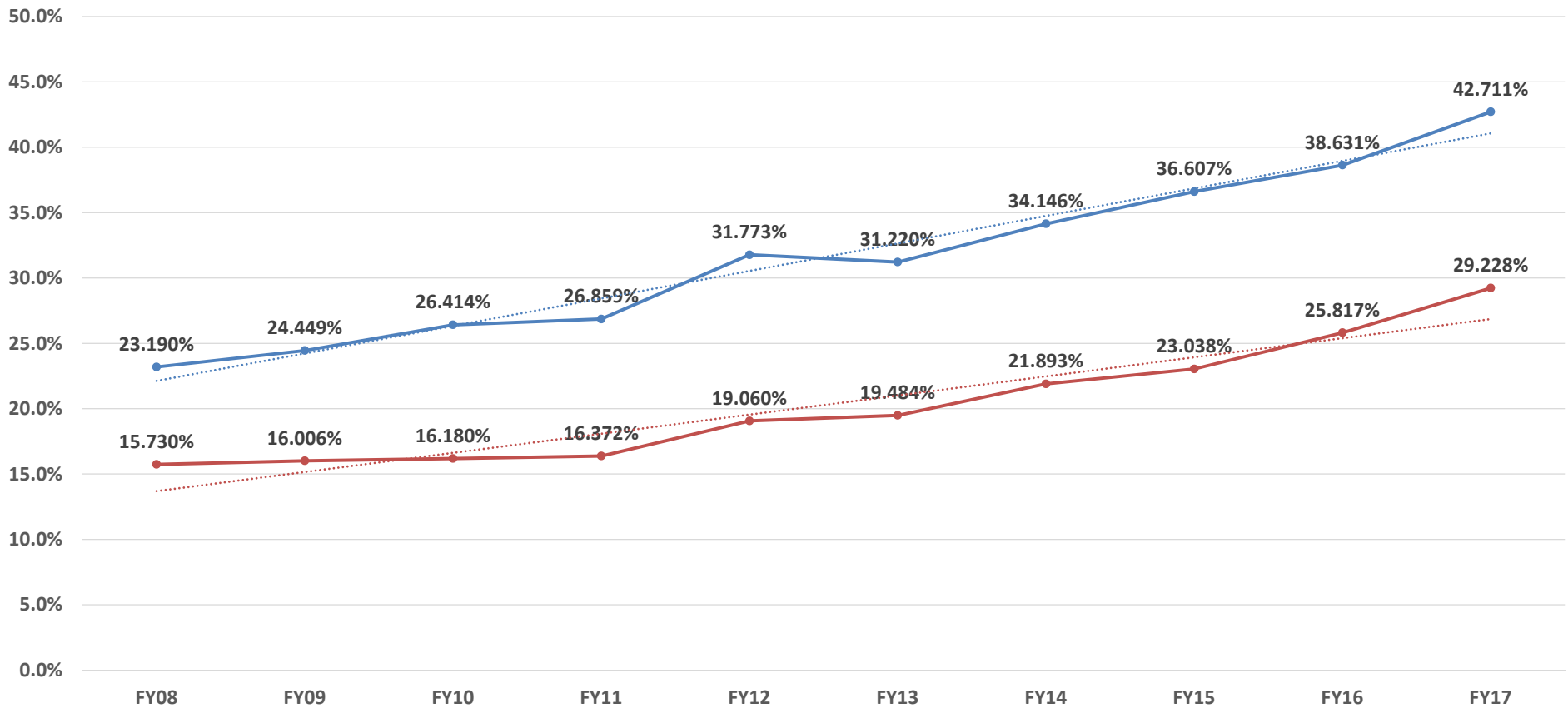
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	<u>FY16 Approp</u>	<u>FY17 Proposed</u>	<u>\$ Change</u>	<u>% Change</u>
• PERS	\$ 8,947,810	\$10,415,137	\$ 1,467,327	16.40%
• FICA	\$ 2,352,991	\$ 2,458,304	\$ 105,313	4.48%
• Health	\$ 7,253,959	\$ 7,420,402	\$ 166,443	2.29%
• Ret. Health	\$ 2,772,103	\$ 2,900,000	\$ 127,897	4.61%
• All Other	<u>\$ 418,278</u>	<u>\$ 466,038</u>	<u>\$ 47,760</u>	<u>11.42%</u>
• Total	\$21,745,141	\$23,659,881	\$ 1,914,740	8.81%

City PERS Contribution Rates



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Gen Fund Appropriations by Department



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	<u>Approp FY15-16</u>	<u>Proposed FY16-17</u>	<u>\$ and % Change</u>		<u>Auth Positions</u>
• Gen Gov	\$ 7,098,053	\$ 7,372,051	\$ 273,998	3.9%	0
• Police	\$18,283,008	\$19,823,548	\$1,540,540	8.4%	+3.00
• Fire	\$16,220,659	\$16,989,549	\$ 768,890	4.7%	0
• Com Dev	\$ 3,930,781	\$ 4,274,944	\$ 344,163	8.8%	+1.00
• Public Works	\$ 6,363,724	\$ 7,457,593	\$1,093,869	17.2%	0
• P&R	\$11,732,398	\$12,473,346	\$ 740,948	6.3%	+1.20
• Library	\$ 1,492,568	\$ 1,540,430	\$ 47,862	3.2%	0
• Non-Dept	<u>\$ 7,180,037</u>	<u>\$ 7,417,339</u>	<u>\$ 237,302</u>	<u>3.3%</u>	<u>0</u>
• Total	\$72,301,228	\$77,348,800	\$5,047,572	7.0%	+5.20

Note: Public Works increase due to one-time allocation of \$730,000 for vehicles.

Appropriations by Function



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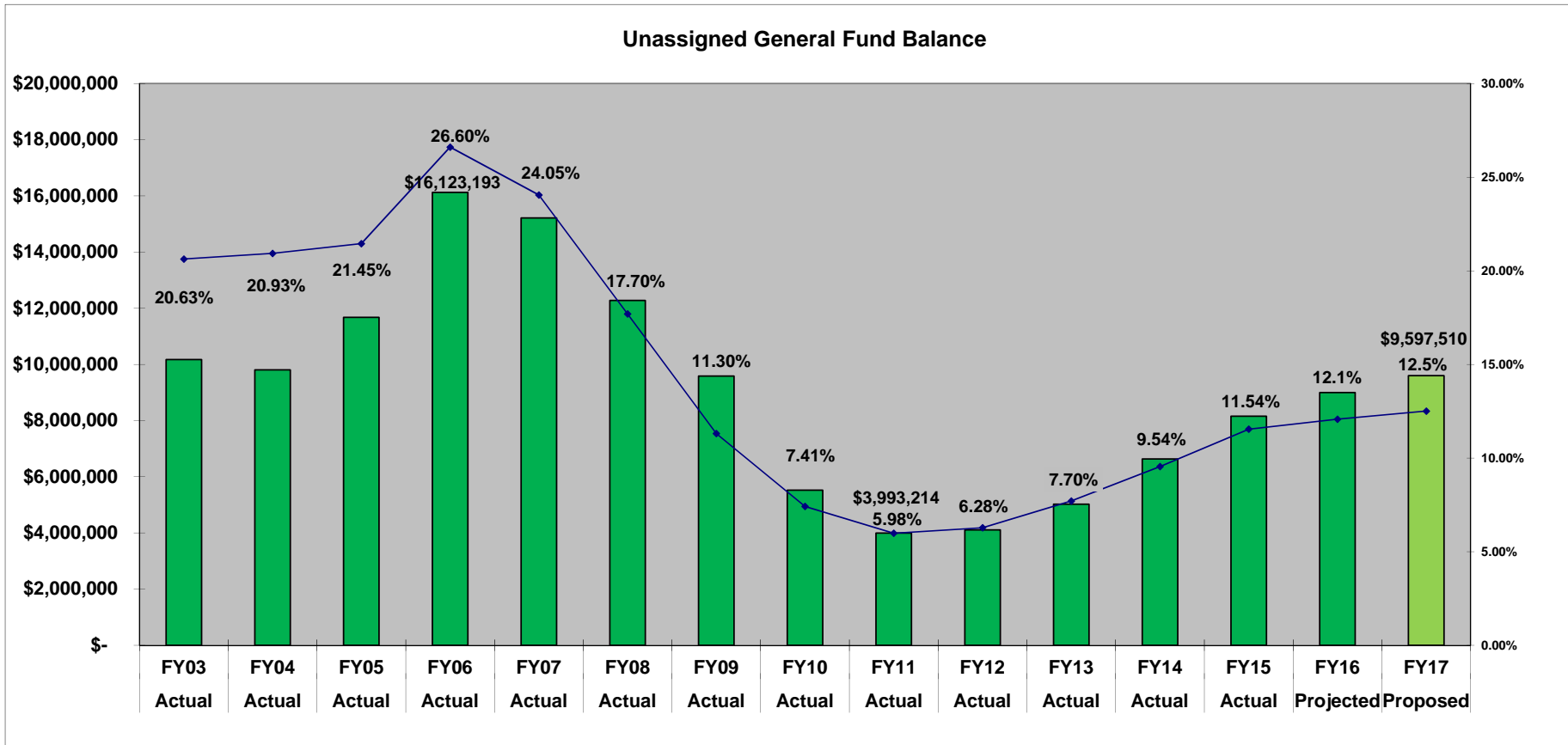
% of General Tax Revenue

	Actual	Actual	Actual	Projected	Proposed
	<u>FY12-13</u>	<u>FY13-14</u>	<u>FY14-15</u>	<u>FY15-16</u>	<u>FY16-17</u>
• Gen Gov	8.14%	8.02%	8.92%	8.11%	7.89%
• Public Safety	63.67%	59.77%	59.48%	61.11%	60.62%
• Com Dev& PW	4.18%	4.38%	3.37%	6.59%	7.77%
• P&R & Culture	14.59%	13.75%	13.88%	14.68%	14.62%
• Non-Dept	9.43%	14.08%	14.36%	9.52%	9.10%

Undesignated General Fund Balance



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Other Funds



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Enterprise Funds Revenue and Proposed Appropriations

Enterprise Funds - Water



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	<u>Actual FY15</u>	<u>Projected FY16</u>	<u>Proposed FY17</u>
Prog Revenue	\$13,105,941	\$12,892,652	\$12,270,675
Salaries	\$ 2,314,322	\$ 2,356,953	\$ 2,715,844
Benefits	\$ 838,089	\$ 959,501	\$ 1,007,030
PERS	\$ 460,119	\$ 521,307	\$ 713,483
O&M	\$ 4,240,710	\$ 5,203,807	\$ 4,982,817
Debt	\$ 2,080,544	\$ 2,011,939	\$ 2,014,670
Capital Outlay	\$ 0	\$ 0	\$ 233,000
Transfers	<u>\$ 633,380</u>	<u>\$ 814,001</u>	<u>\$ 854,495</u>
Total Operations:	\$10,567,164	\$11,867,508	\$12,521,339
Capital Projects	\$ 4,420,823	\$ 5,971,283	\$ 2,211,080
Working Capital	\$ 9,109,335	\$ 8,936,466	\$ 9,000,000

Enterprise Fund - Wastewater



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	<u>Actual FY15</u>	<u>Projected FY16</u>	<u>Proposed FY17</u>
Revenue	\$ 6,163,970	\$ 6,342,200	\$ 6,454,200
Salaries	\$ 1,491,582	\$ 1,552,217	\$ 1,478,872
Benefits	\$ 540,042	\$ 557,321	\$ 565,209
PERS	\$ 312,134	\$ 367,853	\$ 406,136
O&M	\$ 1,144,812	\$ 1,284,599	\$ 1,480,266
Capital	\$ 55,070	\$ 230,990	\$ 400,000
Transfers	\$ 523,260	\$ 548,733	\$ 652,396
Total Operations:	\$ 4,066,900	\$ 4,541,713	\$ 4,885,879
Capital Projects	\$ 5,052,389	\$ 1,622,865	\$ 2,923,220
Working Capital	\$ 7,403,843	\$ 6,823,835	\$ 7,000,000

Enterprise Fund – Solid Waste



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	<u>Actual FY15</u>	<u>Projected FY16</u>	<u>Proposed FY17</u>
Revenue	\$10,362,825	\$10,561,627	\$10,656,500
Salaries	\$ 2,702,284	\$ 2,905,572	\$ 2,795,807
Benefits	\$ 1,151,765	\$ 1,228,839	\$ 1,230,492
PERS	\$ 564,478	\$ 633,644	\$ 734,931
O&M	\$ 3,296,540	\$ 3,478,337	\$ 3,651,375
Capital	\$ 3,302,994	\$ 675,000	\$ 950,000
Transfers	<u>\$ 1,166,428</u>	<u>\$ 1,218,303</u>	<u>\$ 1,306,169</u>
Total Operations:	\$ 12,184,489	\$ 10,139,695	\$ 10,668,774
Working Capital	\$ 2,483,754	\$ 2,246,533	\$ 2,200,000

Enterprise Fund - Transit



	<u>Actual FY15</u>	<u>Projected FY16</u>	<u>Proposed FY17</u>
Revenue	\$ 4,761,032	\$ 4,644,147	\$ 3,730,000
Salaries	\$ 577,273	\$ 599,715	\$ 674,503
Benefits	\$ 354,530	\$ 357,136	\$ 390,251
PERS	\$ 106,931	\$ 128,311	\$ 173,501
O&M	\$ 2,108,414	\$ 2,190,373	\$ 2,081,923
Capital	\$ 1,459,350	\$ 930,183	\$ 0
Transfers	<u>\$ 209,948</u>	<u>\$ 272,674</u>	<u>\$ 265,828</u>
Total Operations:	\$ 4,820,453	\$ 4,478,392	\$ 3,586,006

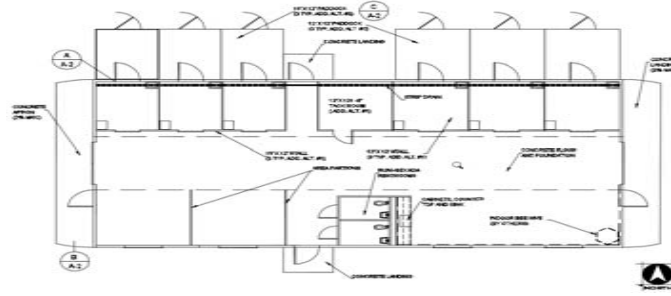
Capital Improvement Plan (CIP)



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Zoo Barn Structure



Capital Improvement Plan Overview



CIP – Major Projects in FY16-17



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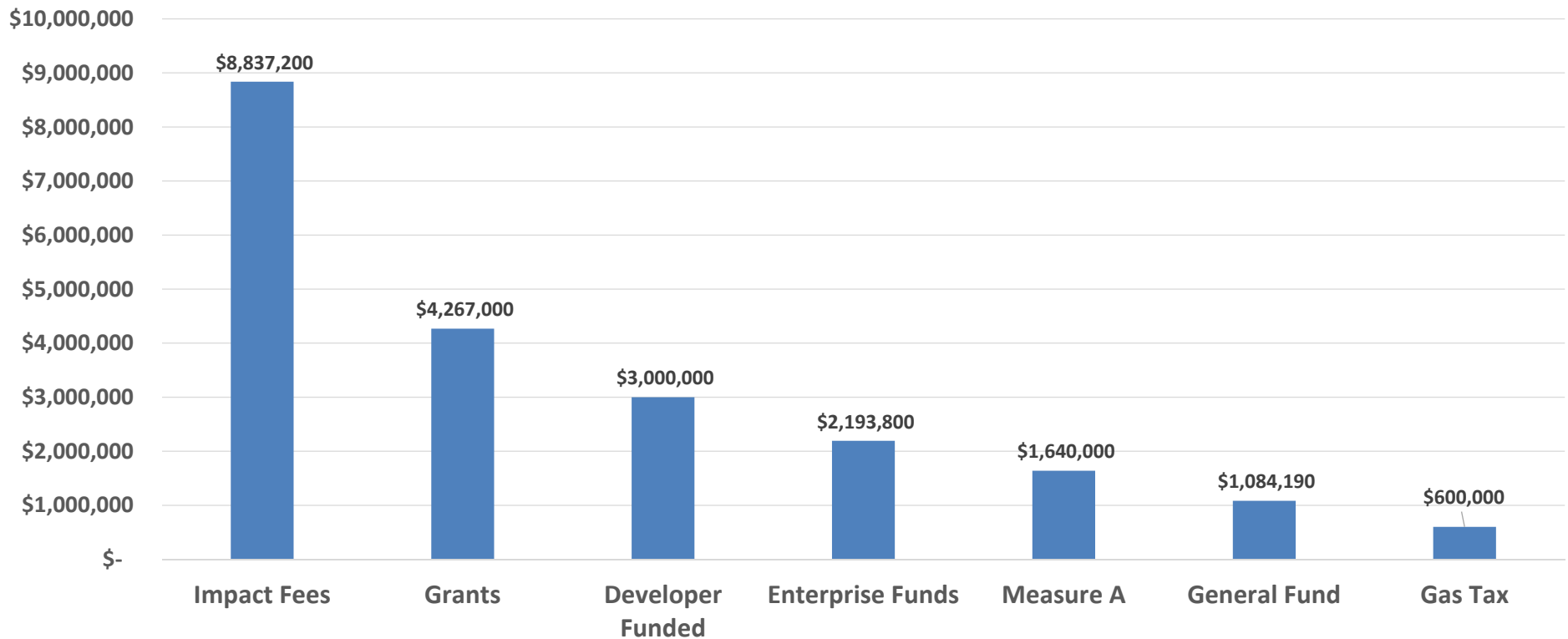
• Econome Park	\$8,184,000
• Johnny Cash Trail – Phase 2	\$3,177,000
• Orangevale Bridge Rehab	\$3,000,000
• Rainbow Bridge Rehab	\$1,387,500
• Green Valley Road Widening	\$3,000,000
• Street Resurfacing Projects	\$1,200,000
• Upgrades to Water Treatment Plant	\$1,300,000
• Willow Hill Pipeline – Phase 2	\$5,000,000
• Completion of Zoo Barnyard	\$ 760,025

CIP – Project Funding Sources



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Sources of Funding for FY 16-17 Capital Projects



5-Year Forecast



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Revenue	<u>FY17-FY22 Change</u>		<u>Ave/yr</u>
Property & Sales Tax	\$ 9,668,770	22.3%	4.5%
Charges for Service	\$ 1,515,157	12.4%	2.5%
All Other	\$ 639,740	9.8%	2.0%
Intergovernmental	\$ 512,081	7.7%	1.6%
Transfers In from other Funds	\$ <u>(300,834)</u>	<u>-3.5%</u>	<u>-0.7%</u>
Total Revenue Growth:	\$12,034,914	15.6%	3.1%
Expenditures			
Salaries & Wages	\$ 4,389,193	13.4%	2.7%
Benefits	\$ 8,854,204	37.3%	7.5%
O&M	\$ 680,907	4.3%	0.9%
Debt Service	\$ (1,246,499)	-64.9%	-1.9%
Capital Outlay	\$ <u>(217,000)</u>	<u>-9.5%</u>	<u>-1.9%</u>
Total Expenditure Growth:	\$12,560,805	16.4%	3.3%

5-Year Forecast Cautions



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- Budgets are sustainable if economy continues to grow.
- Revenue options are limited and economy dependent.
- Benefit cost increases are the major expenditure pressure.
- Sustainability depends on managing staffing costs.
- There are limited financial options for growth in Capital Outlay and general maintenance levels.

Summary



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- General Fund is balanced and sustainable.
- Gen Fund Balance will continue to grow.
- Continue to make strides in addressing maintenance, asset replacement, and program enhancements.
- Enterprise Funds are in good financial shape, but should be monitored closely.

FY16-17 Budget Presentation



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Questions and/or Comments