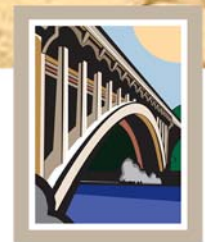




City of Folsom

Fiscal Year 2017-18 Operating Budget and Capital Improvement Plan



CITY OF
FOLSOM
DISTINCTIVE BY NATURE

Lake Natoma Waterfront Trail

The Lake Natoma Waterfront Trail provides access from the Historic District to the lakefront and the American River Parkway. The trail provides an American with Disabilities Act (ADA) compliant path from Lake Natoma Crossing, which is adjacent to Gold Lake Drive, to a main overlook at the water's edge. The path continues in both east and west directions to additional smaller overlook sites with interpretative features. The trail opened in April 2017.

Photo by: Lorraine Poggione, Lighting and Landscaping District Manager, City of Folsom

Cover Design by: Pam Sakamoto-Murray, Marketing and Graphics Coordinator, City of Folsom

City of Folsom, California

Operating Budget Fiscal Year 2017-18

City Council

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Kerri Howell, Vice Mayor

Roger Gaylord III, Council Member

Steve Miklos, Council Member

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April 2017



Table of Contents

Introduction

City Manager’s Budget Message	I-1
Long-term Financial Planning and the Budget Process	I-10
Profile.....	I-18
California Map	I-19
City-wide Organizational Chart	I-20
Vision, Mission, and Core Values	I-21
Budget Principles	I-22
Guide to the Budget	I-23
Budget Calendar.....	I-26
Management and Budget Policies.....	I-28
Distinguished Budget Presentation Award	I-34
Certificate of Award-Excellence in Operational Budgeting.....	I-35

Budget Summaries

Fund Description.....	II-1
Major Revenue Description and Projection	II-7
Appropriation Description	II-14
Fund Balance Summary	II-15
Historical Revenue Summary	II-18
Historical Expenditure Summary.....	II-21
Summary of Revenues by Fund.....	II-25
Summary of Appropriations by Fund	II-31
Operating Expenditure Summary by Program.....	II-36
Summary of Capital Outlay.	II-37
Summary of Staffing.....	II-38
Summary of Transfers.....	II-39
Summary of Capital Improvement Plan	II-41

General Fund Summary

General Fund Summary	III-1
----------------------------	-------

Departmental Presentations

City Council	IV-1
City Manager	IV-5
City Attorney	IV-11
City Clerk.....	IV-17
Community Development.....	IV-23
Fire	IV-39
Human Resources	IV-49
Library.....	IV-55
Management and Budget	IV-61
Parks & Recreation	IV-71
Police.....	IV-91
Public Works.....	IV-105
Solid Waste	IV-123
Environmental and Water Resources.....	IV-129

Risk Management	IV-143
Non-Departmental.....	IV-147

Debt Management

Introduction.....	V-1
Credit Rating.....	V-2
Types of Debt Financing Instruments.....	V-2
Legal Debt Margin.....	V-3
Summary of Debt Position.....	V-5
Debt Service amounts by Fund.....	V-7

Capital Improvement Plan (CIP)

Introduction.....	VI-1
FY 2016-17 CIP Accomplishments.....	VI-4
FY 2017-18 Project Budget Proposals.....	VI-7
CIP Projects by Category.....	VI-12
Summary of Total CIP by Category	VI-18
Summary of CIP by Funding Source.....	VI-20
Culture and Recreation	VI-21
Drainage.....	VI-83
General Services	VI-101
Open Space and Greenbelts	VI-127
Streets.....	VI-155
Transportation.....	VI-203
Wastewater.....	VI-229
Water.....	VI-251

Appendix

Demographics	VII-1
Major Employers	VII-7
Operating Indicators.....	VII-8
Indicators.....	VII-10
Staffing Detail.....	VII-18
Resolution 9920	VII-27
Appropriation Limit.....	VII-28
Resolution 9936	VII-30
Glossary of Terms.....	VII-31
Directory of Acronyms	VII-36

Introduction

CITY OF FOLSOM

50 Natoma Street
Folsom, CA 95630



To the Honorable Mayor and Members of the Folsom City Council:

Please accept on behalf of myself and the City's Executive Management Team the Operating and Capital Budgets for Fiscal Year 2017-2018. These budget documents provide detailed information about the projected revenues and proposed expenditures for the City in the coming fiscal year.

CURRENT FISCAL YEAR 2016-17

The City of Folsom continues to benefit from a steady improvement in the economy, and we expect to finish FY16-17 with a surplus. This will be six consecutive years of surpluses, where we have added approximately \$6 million to our Unassigned General Fund Balance, and gives us reason to be optimistic about our financial future. This has come about primarily because of our constant search for efficiencies, and attention to controlling expenditures rather than waiting for revenues to grow. The changes that were made in the Collective Bargaining Agreements have greatly and positively impacted the budgets from the last several years. Because, as a service organization, wages and benefits represent 75% of our operating budget, we have reviewed each vacant position and discussed the impact not filling it would have, how it might be redesigned, and how it will affect us in the future. Savings we have obtained have allowed us to maintain a surplus. The uncertain nature of this economic environment makes it reasonable to be cautious. We are seeing the new economic reality that will have less reliance on State and Federal grants and other financing sources and approximately 3.0% - 4.0% year over year revenue growth. At the same time, I expect expenditure pressures will be around 4% to 5% per year. Such an environment causes us to constantly review our service delivery plans and mechanisms and to keep a sharp eye on our priorities as we align our organization for the future and determine where to invest our resources in order to maintain our high service levels and the high quality of our community.

CHALLENGES FOR FISCAL YEAR 2017-18

As we begin the process of adopting a FY17-18 budget, it is important to note that the City of Folsom remains fiscally sound thanks to prudent and conservative planning by the City Council. Focusing on preserving the unique Folsom experience, maintaining the quality of our core services, adhering to a clear and strong financial plan and growing our reserves continues to be the primary goals of this budget process. We intend not only to maintain these principles but also intend to strengthen our fiscal soundness and sustainability.

In preparing the FY17-18 budget we faced four major challenges:

First, certain specific and significant expenses continue to rise faster than overall revenues. This is probably our biggest challenge and is largely due to employee benefit costs. The FY17-18 proposed budget is 5.9% or \$4.6 million more than the appropriated budget for FY16-17. The major expense increase is a 10.3% or \$1.2 million increase in our contribution to PERS. This is

due to the continuing rate increases that are being required by the PERS Board. We have no reason to believe that this cost will flatten out in the near future, and, in fact, we expect the rate will significantly increase for the next five to seven years. This will be discussed in more detail in the long-term forecast.

Second, we are beginning to see an increase in the cost of wages and salaries. In the last five years our wages and salaries have been kept flat (\$32.3 million in FY11-12 and \$32.3 million in FY15-16). The new three-year Collective Bargaining Agreements essentially provide for a 2.5% general increase in wages each fiscal year. In addition, employee step increases are also being enacted after a period of being frozen. And finally, we are experiencing a prolonged period where the minimum wage will increase, from \$10/hour now to \$15/hour. This will impact our temporary wages. Offsetting this will be any turnover in staff. Our last retirement incentive program was offered in FY17-18 and no more are scheduled. In this last incentive program a total of 44 employees opted to take advantage of it. This represents almost 20% of our non-safety workforce. We expect that in future years we will return to a more normal turnover rate after FY17-18 and that that rate may initially be low for a period of time after the incentive program.

Third, during the past several fiscal years we have tried to introduce the purchase of needed capital, such as police cars, fire apparatus, and computer hardware as well as our investment in capital maintenance of our buildings, open space, and other infrastructure. We must be mindful that we deferred these expenses in an effort to reduce costs, but we cannot sustain this and resources will need to be included for these capital items. While we are not able to respond to all the capital needs, we have tried to reinvest in a number of areas, at least to begin the process of incrementally building in that capacity. Specifically we have tried to begin addressing the areas of public safety vehicles, parks and facilities renovation, and information technology. These items are discussed in more detail in the Long-term Financial Planning section.

Fourth, the City of Folsom's revenue outlook is mixed. We have been positively impacted by a significant increase in property tax revenues, a gradual increase in residential and commercial development (resulting in an increase in service charges and development fee revenues), and a steady increase in sales tax. This has resulted in property and sales taxes being up \$2.15 million or 4.7% in FY17-18. In addition, we have taken steps to strategically increase program fees and charges where it makes economic and practical sense. We must continue to evaluate Charges for Services and make prudent, market-based decisions on everything from Building Permits to Recreation registration fees. Charges for services and intergovernmental revenue are both essentially flat and transfers-in from other funds are up, but reflect one-time transfers for capital items. All of our other revenue is up only \$772,749 or 2.3%. The challenge in this is that we must be prudent and thoughtful on how to allocate these additional resources. There remains significant expenditure pressures and many areas to reinvest. We must look at supporting existing programs and services as well as examining new services for the future, and abandoning programs and services that may no longer be effective or serve their purpose. In short, we must carefully execute according to our current and anticipated priorities.

An important piece of our revenue picture is the state of the economy and the impact of economic development efforts. Currently, we continue to have low unemployment, high employment levels, low to moderate inflation and rates, growth in housing prices, and high income levels. These are currently all positive indicators for our property tax, sales tax, transient occupancy tax (TOT), and

real property transfers. However, changes to these indicators would have an immediate and substantial effect on our revenues, as seen in the last recession when we lost over \$8 million dollars from these revenue sources.

As we can see from the announced loss of AeroJet Rocketdyne and its 1,200 jobs, it is important to keep up our efforts to promote economic development. While we can lose jobs in the thousands very quickly, we generally add them in small numbers. The retail business is changing and it has an effect on us. We have seen Sports Authority declare bankruptcy and close its store, WalMart has announced a restructuring and is closing 154 stores in the US, and Office Depot has announced it is closing 700 stores in the next 3 years. These changes will have significant impact on our economy. It takes a great deal of job recovery to make up for those large losses. The impact of a business moving into the City can easily be seen by the move of VSP to Folsom. This has had a very positive effect on our community and on our sales tax revenue. Our continuous efforts toward economic development will be increasingly important as the economy changes.

As discussed at the February 28, 2017 Council workshop on the budget, the focus in building the FY17-18 budget was on four main areas:

1. Maintaining and Strengthening Fiscal Sustainability
2. Transparency to the Public
3. Accountability for Results
4. Responsiveness to the Community

Priorities within these principles included:

- A. Strengthen our Core Services
- B. Invest in Technology
- C. Address deferred Maintenance and Equipment needs, and
- D. Invest for the Future

I began the budget process by asking department heads to carefully review their departmental programmatic priorities and to prepare an initial budget that kept priority programs intact or even at improved levels and to propose expenditures based on priorities, mandates, and needs. We reviewed each program and discussed the impact to the community of each option. From there I selected the options I felt would best serve the community and prepared the proposed budget on that basis. My goal was to prepare a structurally sound and balanced budget that is aligned with our priorities and keeps the budget commitments sustainable. A focus on our community priorities is important during this process. We took the historical allocation of the general fund as a guide to this endeavor.

The following chart shows the distribution of the overall General Fund the last five fiscal years and the proposed distribution for FY17-18:

Total General Tax Allocations by Function:

	<u>Actual FY12-13</u>	<u>Actual FY13-14</u>	<u>Actual FY14-15</u>	<u>Actual FY15-16</u>	<u>Projected FY16-17</u>	<u>Proposed FY17-18</u>
General Government	8.14%	8.02%	8.92%	7.87%	7.89%	7.95%
Public Safety	63.67%	59.77%	59.48%	60.55%	60.62%	60.58%
Com. Dev & PW	4.18%	4.38%	3.37%	6.72%	7.77%	7.92%
Cultural & Recreation	14.59%	13.75%	13.88%	15.58%	14.62%	15.88%
Non-Departmental	9.43%	14.08%	14.36%	9.28%	9.10%	7.68%

In terms of the program areas that were identified, the FY17-18 proposed budget has the following items contained in it. They represent additions to the basic core budget and continue the process of restoring basic services and fiscal sustainability:

Strengthen our Core Services

- Replace Police Vehicles - \$500,000
- Add 2 Dispatchers - \$235,898
- Police Reorganization - \$70,000
- Enhance K-9 and Equine Programs - \$23,287
- Camp Abatement - \$30,000

- Replace SCBA for Firefighters - \$631,500
- Add 3 Firefighters - \$400,000
- Replace personl Protection gear - \$153,000
- Replacement Ambulance - \$254,000

- Increase Library Materials budget to \$150,000
- Complete Zoo Barn Exhibit - \$204,500
- Park Improvements - \$244,000
(Handy,Nisenan, Sheldon, Reflections, and Mann Parks)
- Sports Complex Flooring - \$304,000
- Park Maintenance - \$50,000
- Johnny Cash Trail Program - \$50,000
- Increase Trail Maintenance to \$60,000
- New Lacrosse Nets at Livermore Park - \$35,000
- Irrigation Truck and Paint Sprayer - \$50,000

- Backhoe Replacement - \$135,000
- Hybrid Fleet - \$150,000
- Roadside Sprayer - \$30,000
- Public Works reorg – (\$225,000)

Invest in Technology

- Replacement Computers - \$40,000
- Program specific software - \$40,000
- Gov Accounting Software - \$99,475
- Police Digital Evidence Server - \$25,000
- Document Storage Software - \$42,000
- Document Scanning and Storage - \$100,000
- Disaster Recovery - \$60,000
- Network Fiber Upgrade - \$50,000
- Hardwire Zoo computers - \$50,000
- GIS Analyst - \$119,280

Address Deferred Maintenance

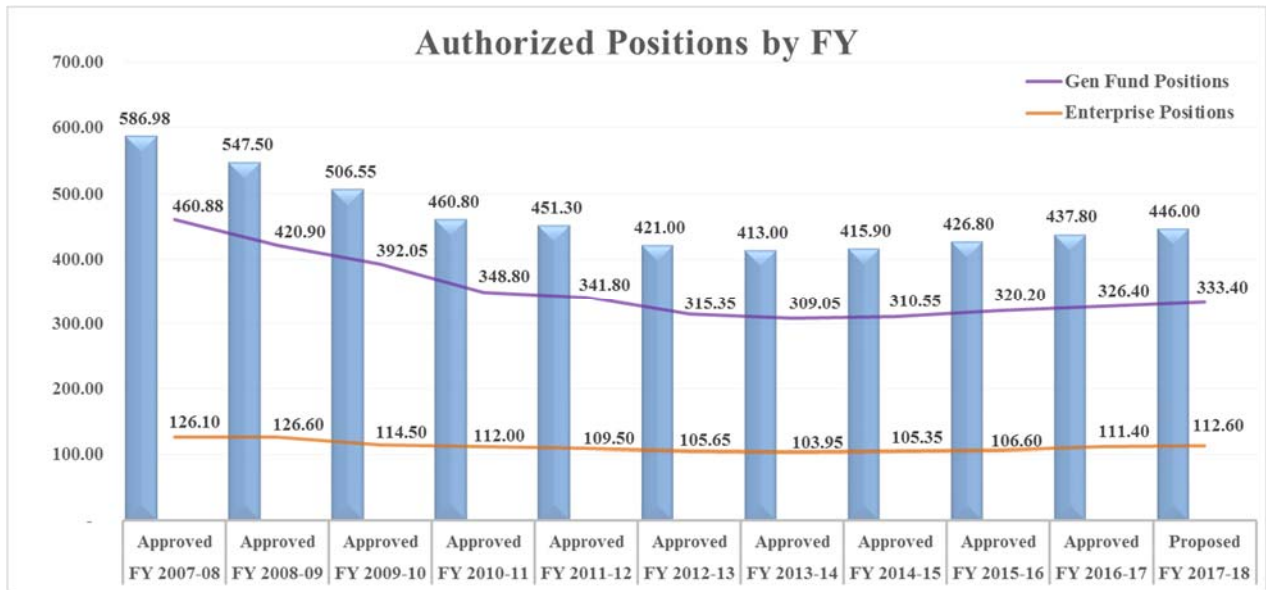
- Resurface Fire Station Driveways - \$222,000
- Fire Station Maintenance - \$76,744
- Fire Vehicle Maintenance - \$52,000
- Police Station HVAC - \$170,000
- Library Roof and Window repair - \$50,000
- ADA Improvements - \$50,000
- Drainage Improvements - \$50,000

Invest for the Future

- Planned increase in Fund Balance by \$700,000
- No new debt proposed.
- General Plan Implementation - \$100,000
- Increase Retiree Health Trust Fund Contribution to \$500,000.
- Folsom Ranch Entitlement Implementation - \$400,000

This budget preserves and enhances the fundamental priorities of this community, maintains the historical balance of expenditures by function, and maintains a sustainable budget that addresses our priority programmatic needs. There are no program eliminations or reductions, and it does not draw upon the City's undesignated, unreserved General Fund balance.

As the following chart shows, the total number of authorized positions has grown by 7.0 in the general fund. The number of authorized positions in other funds has been increased from 111.4 to 112.6 which is due to the conversion of a permanent part-time to two transit drivers, a partial maintenance worker, and the sharing of a management analyst position minus the deletion of 2.7 positions.



The addition of positions in the budget was done with a great deal of consideration as to the value that would be achieved by adding these positions. We do so only cautiously and with great reserve. However, I do strongly recommend these positions and feel that they are necessary to continue to meet the service level expectations of the community. Here is a brief description of each:

Police Dispatchers (2) – Due to the high demand for emergency and “911” calls these positions are recommended in order to have a minimum of 3 dispatchers on every shift.

Firefighters (3) – these positions will allow the department to staff for absences in order to meet the minimum staffing requirements rather than fill with overtime. In the future, these positions can be assigned to the staffing of Station 39 when it is built and ready to be operational.

GIS Analyst – this position is needed in order to continue and expand the city’s growing geographic information system needs. Spatial and Land-based records are of immense value to operations as well as providing measuring statistics. It will allow us to visualize, analyze, and interpret data to better understand relationships, patterns, and trends. The City used to have this position but it was eliminated during the recession. Since then our capability to develop spatial information has been greatly diminished. With the use of new software, like TrakIT, the desire for better program analysis, such as with crime statistics, and the development of the infrastructure improvements south of HWY 50 there is a need to reinstitute this capability City-wide.

Maintenance Worker – this position will be assigned to the Corporation Yard and will address the overall “housekeeping” in the Corp Yard and will provide a single point of contact related to monitoring, sampling, cleanup, maintenance and all efforts related to the Best Practices related to the Industrial General Permit required of the Yard. The position will be funded by each division within the Corp Yard with Solid Waste (40%) and Transit (30%) bearing the largest shares.

Office Assistant (2) – these positions are in the Community Development and Public Works departments. Both departments have one Administrative Assistant that serves the entire department and these positions will assist them in their duties. By providing administrative support to the department division’s professional staff time will be freed up to deal with customer requests, project reviews, and other customer needs.

Transit Drivers (2) – these positions are necessary in order for us to have the drivers available to have a full fleet out every day. Due to turnover and the high reliance on temporary help we do not always have the minimum drivers available. These positions will allow us to more frequently have the necessary drivers for each route. One PPT position will be eliminated as part of this action.

Inventory Clerk – this position is located in the Fleet Division of Public Works. It will be responsible for the parts inventory for all of fleet maintenance. Currently we have several of the mechanics doing this work as well as the responsibilities as mechanics. This will free up their time to devote to maintaining our fleet and will reduce the need for overtime. This was a position that we had prior to the recession.

We have five (5) positions that we are also recommending be deleted from the authorized positions list. These include 1 Fire Mechanic, 1 Senior Environmental Specialist, 1 Public Works Section Manager, 1 Streets Operations Manager, 1 Associate Engineer, and a PPT Transit Driver.

In addition, we have made a minor reorganization in the Public Works Department. This reorganization was proposed by the Director and will have a cost saving of approximately \$225,000. It essentially consolidates the three sections into two and realigns various positions in order to increase operational efficiencies.

The net result is that we are adding 7.0 positions to the General Fund and 1.2 positions to the Enterprise Funds. I believe that this budget can sustain these additional positions and I recommend the Council approve these positions.

ASSUMPTIONS

Please note that the FY17-18 budget was built upon a series of assumptions related to employee compensation, insurance rates, program fees, and utility rates. Additionally, in preparing General Fund revenue forecasts, realistically conservative revenue projections were used. These are further explained in the budget document. There are employee union contract changes built into this budget. With the exception of the gas tax, we have not assumed or anticipated any financial cuts from Federal, State, or County government grants and reimbursements unless we had already been notified of such change. In preparing the cost of providing the same services we assumed a 2.5% increase in non-personnel operational costs, a 3.5% increase in salaries due to COLA’s, step increases, minimum wage adjustments, and restructured salaries; a maintenance of compensated leaves at 2.5% of base salary, a 10% increase in the city’s contribution to PERS, a 3% increase in health care for active employees due to stabilization thru the Risk Management Fund, continuation of a Contingency at 0.5% of revenues, and an essentially flat debt service payment schedule due to no new debt being issued in the fiscal year. In addition, we have assumed the continuation of the accounts set up to provide on-going maintenance of assets. These include trail maintenance,

garage maintenance, city hall complex maintenance, fire station maintenance, and IT capital maintenance.

ANALYSIS OF FUND BALANCE IN THE GENERAL FUND

The City Council has an established financial policy of maintaining a reserve of 15% of the General Fund's annual operating expenditures as the undesignated fund balance. This balance is to be used to provide for temporary financing for unanticipated extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, economic recession, or an unexpected liability created by Federal or State legislative action.

The recommended FY17-18 Proposed General Fund Budget is balanced, and maintains reserves at 16.5% of budgeted expenditures and projects increasing the general fund balance to approximately \$13.4 million. This reserve percentage is in conformance with the Council's adopted financial policies, however, I would encourage the City Council to build the unrestricted fund balance for the General Fund above 15% of expenditures. With this in mind I have proposed to continue to budget 0.5%, or \$400,000, of the General Fund as Contingency. This is the same level as we planned for this fiscal year. If we do not utilize these monies they will automatically revert to Fund Balance. Between the contingency account and vacancies I project that we will be able to add \$700,000 to the Fund Balance at the end of FY17-18.

While this budget responds appropriately to the economic realities, and prepares the City to respond as needed in the years ahead, it will still be a difficult road to travel. Growth of the unassigned general fund balance is planned at \$700,000 but will depend on expenditure levels during FY17-18. This will be achieved primarily by our ongoing diligence in filling vacant positions and by our careful review of all ongoing expenditures. Staff remains committed to prudent fiscal planning, while providing excellent services to the community.

CONCLUSION/ACKNOWLEDGEMENTS

This year's budget document is the culmination of continuous budget review and dialogue with department heads and their staffs over the past several months. Departments suggested and discussed many significant changes for FY17-18. This budget could not have been produced without their creative ideas, their open discourse, and their professional discipline and desire to serve the community.

I would also like to thank the City staff that prepared this document. The preparation of this budget document could not have been possible without the efforts dedicated by Financial Services Manager Terri Hemley. She has diligently sacrificed her evenings and weekends to see that this document was prepared accurately and clearly. I also want to thank other City staff members who significantly assisted in the preparation and timely delivery of this budget, namely Scott Denny, Financial Analyst, Stacey Tamagni, Financial Analyst, and John Donoghue, Deputy Treasurer. My thanks also extend to Assistant City Manager Elaine Andersen, and Chief Financial Officer Jim Francis for their reflections, suggestions, and focus on the bigger picture.

Finally, I also want to thank the City Council for their support of this office. My staff and I look forward to working with you during the remainder of the FY16-17 fiscal year and in the coming FY17-18 when we make this proposed budget a reality.

Respectfully submitted,



Evert W. Palmer
City Manager

Long-term Financial Planning and the Budget Process

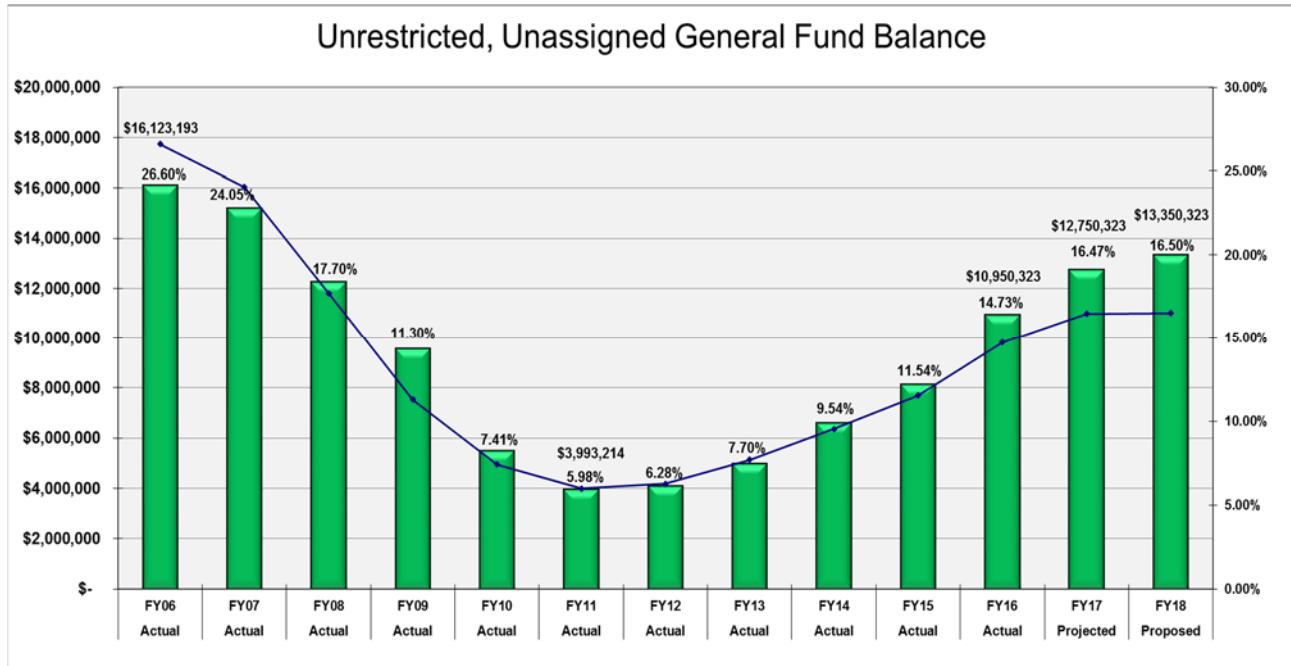
In response to the recession, previous budgets involved making significant expenditure reductions, primarily in the form of reductions in workforce. In addition to these budget adjustments, we (1) made use of a variety of funds that we would not normally use for on-going operational costs and (2) we delayed a variety of important and critical items from the budget. To incorporate some of these elements back into the budget we have committed to a long-term investment in these issues. We want to make each of these issues clear to the City Council and other readers of this document, so we have prepared this section of the budget with these issues in mind. In this section we will present to you a review of these specific issues and discuss the history of how we have addressed them in part or completely in the last several budgets and in the recommended FY17-18 budget. We will also present our strategy for future action to address these issues:

Unassigned General Fund Balance

The City has utilized its General Fund balance to mitigate the impact of declining revenues and the resultant service impacts. On June 30, 2006, the unassigned fund balance was \$16,123,193 or 26.6% of operating expenses. On June 30, 2011, we were at our lowest point at \$3,993,214. In the last six years, we are projecting to have grown our unassigned general fund balance by roughly \$8.8 million to \$12,750,323 or 16.5% of operating expenses as of June 30, 2017. The City Council has adopted a policy of maintaining a fund balance of at least 15% of expenditures. In the last three years we have grown our fund balance primarily by keeping strong control over expenses and in particular on keeping positions vacant when turnover occurs. In the future, positions are likely to be vacant for less time before they are filled. This will mean less change in fund balance and smaller growth in our unassigned general fund balance. Therefore, the FY17-18 budget again has a provision for a planned increase in fund balance thru the funding of a Contingency Fund and thru vacancies throughout the year. We plan on a total increase of \$700,000 to the unassigned general fund balance by June 30, 2018.

Contingency Item

The Council has a policy of including a 1% contingency in the budget. This Fund would be for unforeseen transactions such as revenue shortfalls, required over expenditure of the budget, emergency events, and any authorized but unbudgeted activities. The use of such a contingency is only upon approval of the Council. Any non-capital amount not utilized in the fiscal year automatically becomes a contribution to fund balance as long as all other expenditures are within the budget appropriation. We started budgeting for a contingency in the FY15-16 budget at 0.5% of revenues. In this FY17-18 budget, we are recommending again budgeting 0.5%, or \$400,000. The full 1% would be \$819,000. Our plans are to budget an additional \$50,000 in FY18-19 and in subsequent years until the full 1% is reached.



GASB 45 Fund Commitment

The commitment to prefund retiree health care expenses is a belief that the taxpayer who receives a benefit should bear the responsibility to fund that expense. An employee provides a benefit to the taxpayer today while they are actively working and in return receive a benefit later in the form of health care. The Annual Required Contribution (ARC) for retiree health benefits is \$7,260,092. The ARC is made up of the normal cost, (\$1,514,890), which is the actuarial determined current and future liability, and the past service cost, (\$5,745,202), which represents unmet payments from prior years. The City should consider making a contribution equal to the normal cost because this more fairly reflects the value of benefits “earned” each year by employees. The full normal cost would equal about \$3,400 per employee. In the FY17-18 budget an amount of \$500,000 is proposed to be contributed to the Trust Fund. This amounts to approximately \$1,120 per employee. In the future the city should continue to give consideration to increasing its contribution up to the normal cost for active employees.

In addition, we are treating this fund as a stabilization fund rather than trying to address all of the unfunded liability from past years. A stabilization fund would limit the pay-as-you-go amount included in the budget for retiree health costs to a 5-6% increase. Any costs above that increase would be funded from the Trust fund. This would allow the fund to grow and also remove uncertainty from the volatility of retiree health expenses. Currently the fund has a balance of \$4.6 million and has earned 5.5% annually since inception.

Compensated Absences Fund

This fund is used to account for the payments made to employees for cashing out accrued time as allowed by their collective bargaining agreements. In FY11-12, the fund had a deficit of nearly \$3.0 million. In FY12-13 and FY13-14 we increased the contribution to 7% of base salary in order to not only pay for buy-outs in the fiscal year but also to reduce the deficit. At the end of FY13-14 we had

completely eliminated this deficit. In the FY14-15 budget, we reduced the contribution from 7% of base salary to 5% of base salary. This was done at the same time as we reduced the amount, thru collective bargaining, that could be bought out by employees. In the FY15-16 budget, we reduced the contribution from 5% to 3% of base salary. We continued to provide this Fund with 3% of salary in the FY16-17 budget in anticipation of the last retirement incentive program. In FY17-18, we have reduced the amount to 2.5% of base salary and will examine the Fund status at the end of the year and reassess the level necessary to maintain the Fund without a deficit.

Tree Mitigation Fund

The Tree Mitigation Fund was designed for the preservation and protection of trees and is projected to have a balance of \$600,000 as of June 30, 2016. In the FY14-15 budget we eliminated charging various positions to the Tree Mitigation Fund. Two of the positions are being picked up by the General Fund – the City Arborist in Community Development and the Park Planner in Parks and Recreation. The third position, which was vacant, was eliminated. This saved the fund over \$230,000 per fiscal year. This ended the use of the fund for staffing costs and allow for direct tree preservation costs only. It is expected that the Fund will generate about \$30,000 annually in revenue.

Gas Tax Fund and “Maintenance of Effort”

In April, 2017 a transportation funding agreement called The Road Repair and Accountability Act of 2017 was passed and will provide substantial annual funding for transportation infrastructure. Cities and Counties will receive about \$15 billion for local streets over the next ten years. We are required to submit a list of the projects proposed to be funded to the California Transportation Commission in order to receive funds. The list must be adopted as part of the City’s budget and include a description and location of the projects and a proposed schedule. Our list will be prepared and presented to the City Council as a budget amendment later in the fiscal year. The use of funds will be audited and we are required to maintain our existing maintenance of effort which must not be less than the average expenditures in 2009-10, 2010-11, and 2011-12 fiscal years. We are currently calculating this level of effort. Preliminary estimates are that we will receive an additional \$445,000 in FY17-18 and an additional \$1,327,000 in FY18-19.

Apparatus Replacement and Purchase

Due to the recession, the purchase of new or replacement vehicles and major equipment was reduced or simply not done in order to meet budgetary shortfalls. In the long run, using existing equipment beyond the recommended useful service life results in excessive maintenance costs, increased purchasing costs, and inefficient operations. The following amounts (in today’s dollars) are recommended to maintain an on-going vehicle and major equipment replacement program:

	<u>Annual Appropriation</u>	<u>FY17-18 Proposed</u>
Fire	\$1,200,000	\$ 885,535
Police	\$ 600,000	\$ 500,000
Water & Wastewater	\$ 300,000	\$ 415,000
Solid Waste	\$ 650,000	\$ 376,000
Public Works	\$ 300,000	\$ 165,000

Parks & Rec	\$ 100,000	\$ 250,000
Gen Gov	<u>\$ 150,000</u>	<u>\$ 150,000</u>
	\$3,300,000	\$2,741,535

As the chart above shows, we have regained most of the funding levels necessary to sustain an on-going equipment replacement program. The amounts listed for annual appropriations are those that would continue year after year (with CPI adjustments) and be allocated to the equipment replacement fund. As this is a capital fund the amounts are carried over from year to year. Therefore, if a department is allocated \$200,000 and only spends \$150,000 in a given year, \$50,000 is carried over to the next year. This allows for the purchase of equipment that may cost more than is allocated in any one year or for unexpected replacements. In future fiscal years, we will attempt to bring all the areas up to their annual appropriation level. This will be done as funds allow and proposed funding levels will be reviewed annually.

Computer Infrastructure and Technology

In today's world, there are hardly any functions that do not rely on the computer infrastructure that the City has developed. However, to keep this resource running in a cost-effective manner demands constant maintenance and upgrading of software, hardware, and peripheral equipment, as well as a well-established commitment to training employees on how to make optimal use of the resource. Electronic registrations, financial systems, geographical mapping, various data analysis, utility payments, electronic reporting, payroll system, and many more applications are all dependent upon us maintaining our technology. Technology obsolescence can cause unexpected spikes in required spending for replacement and a replacement schedule is an indispensable component of infrastructure planning. Current estimates for basic hardware replacement and upgrade are an on-going annual replacement cost of \$150,000. In the FY17-18 General Fund budget there is \$100,000 for replacement of personal computers, printers, mobile computer terminals, and other hardware and software.

A critical need that is addressed in this budget is to replace our GIS capability. During the recession we eliminated the GIS Specialist position and we are proposing to bring this back. It will assist almost all departments and is generally more cost-effective than purchasing GIS services every time we need a new application or need to modify an existing one.

Other investments in technology in the FY17-18 budget include providing for a disaster recovery system - \$60,000, upgrading our network fiber - \$50,000, hardwiring the Zoo - \$50,000, purchasing a police digital evidence server - \$25,000, purchasing enhanced government accounting software - \$99,475, and purchasing various program software - \$82,000, and scanning and storing development records - \$100,000.

Basic Maintenance

Basic repair and maintenance of our infrastructure, facilities, buildings, parks, and open space require a continuous effort to keep them from disrepair and major investments in the future. This includes not only bricks and mortar but systems maintenance, repair, and replacement, such as HVAC systems. Constant planning and adequate resource allocation to these areas can make the building operations

more cost effective and also improve park management thru the coordination of utilization schedules and maintenance activities. Some of these activities and projects are more directly dealt with in the Capital Improvement Plan (CIP).

In the FY17-18 budget we have maintained the various building and facilities maintenance accounts that we have added in the last few years – Trails – increased to \$60,000, Garage - \$48,000, City Hall complex - \$40,000, and Fire Facilities - \$76,000. This fiscal year (FY17-18), we plan on replacing the HVAC in the Police Building - \$170,000, repairing the Library roof and windows - \$50,000, resurfacing the Fire Station driveways - \$222,000, making several park improvements - \$244,000, and addressing some storm drainage issues - \$50,000.

5-Year Financial Plan

In order to assess the longer-term impacts and trends, we are presenting our long-term (5-year) projection of revenues and expenses. These projections are based on our best estimates of what the future economic environment will be. In general, we are looking at slow but steady growth over the next five years, with no rapid development in either the housing market or the commercial market. Housing prices will see some growth in prices and number of sales over the next five years. This forecast does not anticipate a downturn in economic growth over the next five years. It also does not include any development south of Hwy 50. If the economy were to stagnate or go into another recession the forecast would be much different.

There are five major expenditure pressures that will have to be managed in the next five years. These are:

1. Increase in wages and salaries - in the last five years (FY13-FY18), we were fortunate that we had very low wage adjustments due to wage freezes, a new wage scale for all positions, and large turnover due to our planned retirement incentives. Overall, this resulted in about a 1% wage adjustment per year. In the next five years (FY18- FY23) we will be back to a more normal pattern that will mean wage adjustments of about 5% per year. This will account for about \$1.3 additional per year.
2. Increase in the minimum wage – the State has passed legislation raising the minimum wage from \$10 to \$15 per hour, implemented over the next five years. This will have a major impact on our Parks and Recreation program costs. We anticipate that the cost will be approximately \$180,000 per year and will increase our part-time costs from \$1,977,000 to \$2,902,000 in the next five years.
3. CalPERS rate increases – the California Public Employees Retirement System has taken several actions that will have considerable financial impacts in the immediate future. The changes include some of the primary assumptions that the plan operates under, such as increasing expected life spans, reducing amortization time frames, and lowering the expected return on investments. In addition, the CalPERS investment performance over the past several years has been very poor and investment fees have been very high. Because the balance of funding is provided by employer contributions, when returns decline employer contributions go up. This will mean annual increases of \$1.0 million and more to our general fund contribution:

<u>Fiscal Year</u>	<u>Contribution</u>	<u>\$ Increase</u>	<u>% Increase</u>
FY17-18	\$11,603,167	\$ 738,364	7.1%
FY18-19	\$12,666,094	\$1,062,927	9.2%
FY19-20	\$14,806,481	\$2,140,387	16.9%
FY20-21	\$16,389,332	\$1,582,851	10.7%
FY21-22	\$17,604,708	\$1,215,376	7.4%
FY22-23	\$18,669,403	\$1,064,695	6.1%

4. Active and Retiree Health Care Costs – the market costs of health care have been going up faster than other items and as a result our rates have gone up. We have kept this increase at a minimum the last five years thru negotiations with carriers, the introduction of a high deductible plan option, and other plan changes, including using the retiree health trust fund as a stabilization fund. However, in the next five years we anticipate that these costs will increase faster than other costs. While the retirement incentives did save us substantially on the wage issue, most of the people who took the incentive are eligible and will get retiree health coverage.
5. Unsympathic Legislation – the State Legislature sometimes acts in a manner that is not beneficial to Cities and their financial status. For example, the recent legislative act to increase in the minimum wage to \$15/hour. This will cost us roughly \$180,000 per year over the next five years. Other acts include granting part-time employees three (3) days of paid sick leave and allowing it to roll-over to the next year. Every year there are a variety of proposals to make various items exempt from sales tax and currently AB1250 is being entertained by the Legislature that would severely restrict our ability to contract out any work. While we have little control over this process, we do have to respond and manage the effects.

As a result of the above pressures, we are projecting that from FY17-18 to FY22-23 we will see an increase in our revenues of about 3.7% - 5.0% per year. This will mean revenue increases from \$14.5 to \$23.0 million over the five year timeframe. Our two main sources of revenue, property and sales taxes, will remain our primary sources of growth and will account for about 85.0% of the growth. Property taxes will grow due to new homes being built and sold, the price of existing homes will continue to increase modestly, and the Assessor will continue to apply the CPI increase to our assessed values. However, over the next five years the proposition 8 values on residential homes will essentially be gone. While it is difficult to project how fast the prop 8 values will become prop 13 values, we are expecting this to be a decreasing amount over the next few years. When the prop 8 adjustments are completed our property tax will increase at about a 5.0% rate. Sales taxes are expected to increase at approximately 4.5% per year. The only other revenues that will increase significantly is our Transient Occupancy Tax due to the addition of hotel rooms and charges for services which will grow about 3% per year. We expect our transfers in from other funds to decline, especially in 2019 when some of our debt service, which was partially paid from other funds, comes to an end.

On the expenditure side, we are projecting that from FY17-18 to FY22-23 we will see an increase in expenditures of about 4.5% to 5.0% or \$18.0 to \$20.6 million. This is contingent on no new positions and no new debt service. The biggest increases will be in employee benefits, especially our CalPERS contribution. A summary of the 5% increase by expense category is shown below:

FY18 – FY23

<u>Category</u>	<u>\$\$ Increase</u>	<u>Annual</u>
Salary and Wages	\$ 7,775,049	4.6%
Benefits	\$11,222,806	8.8%
O&M expense	\$ 2,666,191	3.0%
Debt Service	(\$1,698,902)	-15.5%
Capital Expense	<u>\$ 399,465</u>	<u>3.9%</u>
	\$20,364,699	5.0%

Salaries and wages are kept low through a combination of (1) no new positions, (2) the new salary schedules negotiated in the collective bargaining agreements, and (3) a decrease in compensated leaves based on the new leave policy, also negotiated in the collective bargaining agreements. Key factors will be what, if any, growth there is in wages due to cost-of-living adjustments and the rate of turnover among existing staff.

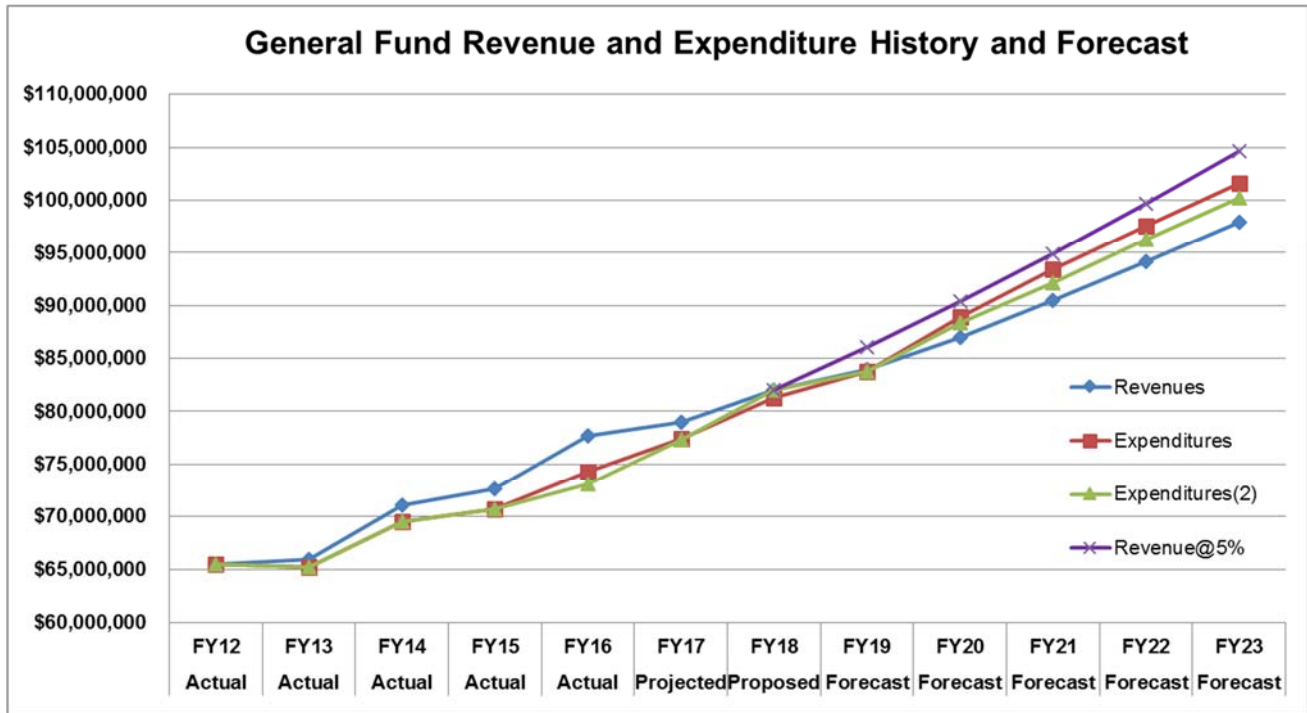
Benefits are the fastest and largest area of expenditure growth. The \$11 million of growth is a function of (1) an expected increase in the City’s PERS contribution, (2) growth in active employee health benefit costs, and (3) an increase in retiree health benefits due primarily to an expanded number of retirees.

O&M expenses are projected at 3.0% per year, which is in line with projected cost-of-living adjustments.

There is no additional debt service projected, and, in fact, our debt service will be reduced significantly in 2019 when the refunding bonds on City Hall are expired and the development incentive provided for the Broadstone Power Center ends in 2019.

Capital expenses will be limited in the next five years and will increase modestly with CPI increases only. As was presented earlier in this section, we have tried to bring the capital expenses associated with vehicle replacement to a level of sustainability.

The following chart shows the various parameters for both revenues and expenditures. As you can see the high and low revenue trends (blue and purple lines) encapsulate the high and low expenditure lines (red and green). What this means is that in any given year we may be faced with a surplus or a shortage as we prepare the budget for that year. The fiscal environment will have to be closely monitored and managed.



There is a sustainable balance in future budgets. We will still have to address some of the issues outlined earlier in this section and the City will be looking at budgets that reflect today’s commitment to service levels while keeping a sharp watch over expenditures and our future commitments.

Our goal is to insure that the financial stability of the City is sustainable beyond the next fiscal year. We are doing that. These efforts will be guided by the desire to explore all opportunities for collaboration, partnerships, consolidations, and restructuring, both internally and externally, as a means of enhancing the cost-effectiveness of services and functions to the community. As we have done in the past, the key to sustainability is on the expense side, not hoping for some quick revenue fix.

The City of Folsom (the “City”) was founded in 1856, incorporated in 1946, and chartered in 1990. Folsom is a “full service” charter City, serving a population of over 72,000. The City is approximately 110 miles northeast of San Francisco, and 20 miles east of Sacramento. The City is located along the eastern end of the Highway 50 corridor in the Sacramento foothills.

On January 19, 2012 the Sacramento Local Agency Formation Commission (LAFCO) approved the annexation of 3,585 acres into the City’s boundaries. The process for the annexation began over a decade ago and after many meetings with citizens, land owners, Sacramento County and other agency officials, LAFCO, the agency that oversees municipal expansion, voted to approve the expansion. The area just south of Highway 50 will bring the City to approximately 31 square miles.

Folsom is rich in history, established primarily by European and Asian prospectors during the early gold-rush era. Numerous antique dealers make the City one of the oldest and largest centers of the antique trade in the West. The City’s historical district includes the Folsom History Museum and the Folsom Hotel, a landmark since 1885.

Over 130 years ago Folsom was selected as the site for Folsom Prison to provide manpower for the construction of a larger dam and a powerhouse. The Prison has gained notability with the renowned song “Folsom Prison Blues” by Johnny Cash. The Powerhouse provided the world’s first long-distance transmission of electric power. In 1973 the Powerhouse was placed on the National Register of Historic Places and in 1982 was named a National Historic Landmark.

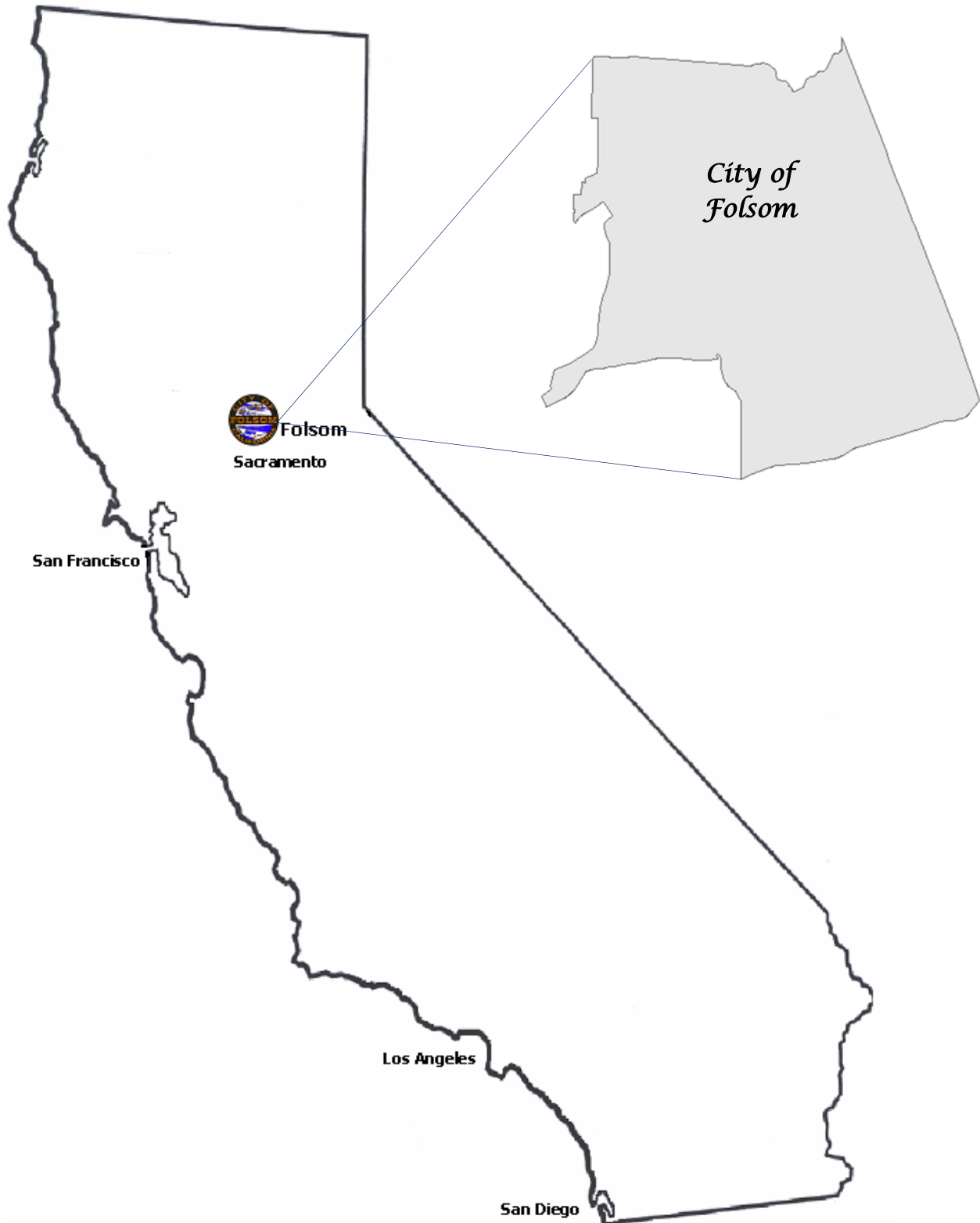
Folsom Lake and Lake Natoma are at the City’s borders offering an abundance of recreational activities. Folsom Lake State Recreation Area is one of the most popular multi-use, year-round recreational areas in the California State Park System. Each year visitors come to the 18,000-acre park—with 120 miles of shoreline—to fish, hike, camp, ride horseback, water ski, boat, swim, and study nature.

The Folsom Aquatic Center is a state-of-the-art swimming pool facility which includes a family play pool, interactive water play climbing structure, a warm water therapy/instructional pool, and an Olympic size pool. Over 100,000 visitors come each year to visit the Folsom Zoo Sanctuary where the primary goal is to teach responsible behavior toward all animals. Folsom Parks cover over 300 acres of playgrounds and recreational facilities. Additionally, Folsom Parks was the recipient of the 1999 Facility Design and Park Planning Award for the John Kemp Park from CPRS.

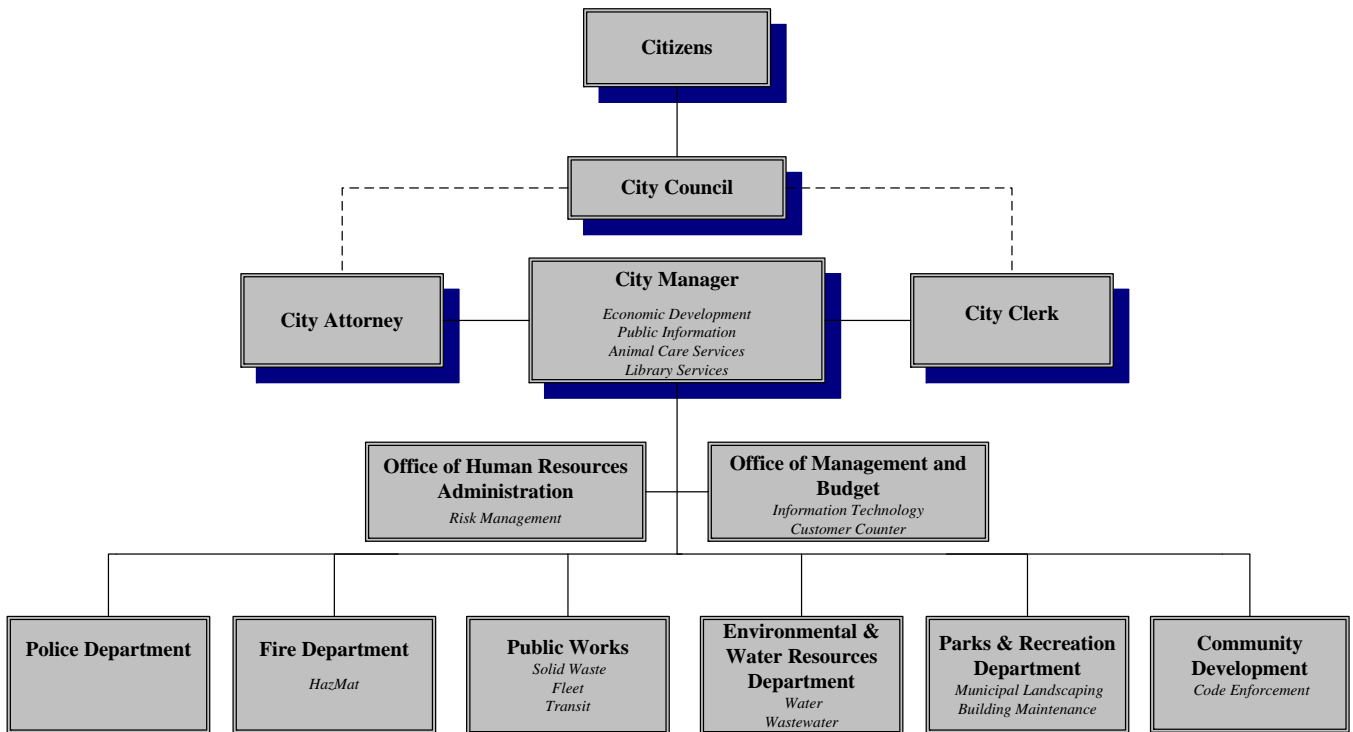
The City provides a number of municipal services including, administration, police, fire, recreation, parks, and public works. In 2007 the City opened the 24,000-square foot Folsom Public Library in the new Georgia Murray Building in City Lions Park. The City also has its own transit system, Folsom Stage Line, which provides local fixed routes, light rail commuter service, and a Dial-a-Ride program catered to the seniors and disabled citizens of the community. The City is also connected to Sacramento via the Sacramento Regional Transit District Light Rail Service Gold Line with three Light Rail stations in the City.

The Folsom-Cordova Unified School District operates schools both in the City and the City of Rancho Cordova. In the City, the district has three high schools, two middle schools, and eleven elementary schools serving over 11,000 students (over 20,000 students district wide). Additionally, the Folsom Lake College campus is accredited as a branch of the Los Rios Community College District of Sacramento and serves the community of adults achieving higher education. It is also home to the Harris Center, a Regional Visual and Performing Arts Center.

The City acknowledges the importance of and continually strives towards preserving, enhancing, and managing open space, oak trees, wetlands, and riparian habitats. Folsom has now grown to over 19,200 acres, of which over 6,000 acres are parks, schools, and undeveloped open space. City of Folsom is a beautiful and thriving community, and home to many families and businesses.



City Organizational Chart



Vision, Mission and Core Values

Vision Statement of the City of Folsom

The City of Folsom strives to be a role model and regional leader that blends its rich historical roots and diverse recreational and business resources into a great community.

Mission Statement of the City of Folsom

The City of Folsom will provide a safe, healthy, and vibrant community through innovative, responsive, and effective delivery of public services to maintain and enhance the quality of life of our residents.

Core Values

Integrity

We act with integrity, doing what is legally and ethically correct. We recommend the right course of action even if it is unpopular.

Professionalism

We are committed to excellence. We are responsive and accountable.

Teamwork

Collaboration, communication, and cooperation are essential to our success. We consider all stakeholders to be an integral part of serving the public.

Trust and Respect

We are free to express opinions, we listen to understand, and we encourage responsible decision making at all levels.

Innovation

We foster innovation as a means to achieve quality and cost effectiveness. We value employees who demonstrate initiative and creativity.

Workplace of Choice

We have a sense of purpose, take pride in accomplishments, demonstrate compassion for each other, and celebrate our successes.

Budget Principles

In order to propose a budget that focused on preserving the unique Folsom experience, maintained the quality of our priority services, kept to a clear and strong financial plan, and strengthened our fiscal soundness, the FY18 budget was developed based upon a set of principles and values as follows:

1. The budget must be balanced. Planned expenditures must not exceed expected revenues and actual implementation must keep this balance.
2. Maintain the functional balance of services that provide the unique Folsom experience.
3. Allocate financial resources based on functional priorities and programmatic goals.
4. Insure that the financial stability of the City is sustainable beyond the next fiscal year.
5. Maintain effectiveness of our primary services and functions.
6. Maintain or grow the general fund balance.
7. Consider alternative service delivery models in order to preserve services to the community.
8. Be transparent to the Public
9. Be accountable for Results
10. Be Responsive to the Community

The FY18 budget was even more specifically focused on the following additional principles:

1. Strengthen our Core Services
2. Invest in Technology
3. Address Deferred Maintenance and Equipment needs
4. Invest for the Future

The format for the Fiscal Year (FY) 2017-2018 budget document includes the following six sections: Introduction, Budget Summaries, General Fund Summary, Departmental Presentations, Debt Management, and an Appendix. The Capital Improvement Plan (CIP) is presented following the Operating Budget.

Introduction

The Introduction section includes: City Manger’s Budget Message; Guide to the Budget; City Wide Organizational Chart; Vision, Mission, and Core Values of the City; Budget Process; Calendar; and Management and Budget Policies.

Budget Summaries

The Budget Summaries section includes the following schedules encompassing all funds: Fund Description, Major Revenue Description, Appropriation Description, Summary of Revenues by Fund, Summary of Appropriations by Fund, Summary of Transfers, Summary of Capital Improvement Plan, and Summary of Staffing Positions.

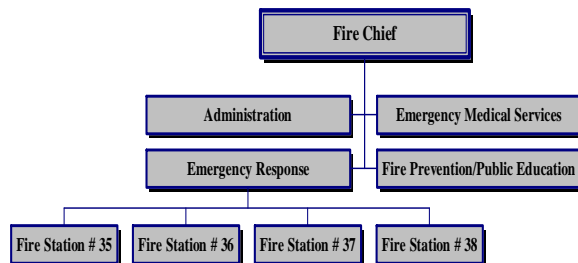
General Fund Summary

The General Fund Summary section includes the schedules pertaining specifically to the general fund.

Department Presentations

Organizational Chart:

Each Department Presentation begins with an Organization Chart. Each chart displays the various functions within that department and their relationship to one another.



Mission Statement:

The Mission Statement outlines the objectives of each department.

Budget Summary:

The Budget Summary includes Expenditures, Number of Positions, and Funding Source. The Expenditure section may include some or all of the following: Salaries, Benefits, Operations and Maintenance, Capital Outlay, Transfers Out, Reimbursement, and Debt Service. The Number of Positions section includes only Full-Time and Permanent Part-Time positions. The Funding Source section includes the various sources of funding for the operation of the department.

Expenditure	Actual FY 2009-10	Budget FY 2010-11	Projected FY 2010-11	Proposed FY 2011-12	Change From 10-11 Budget
Salaries	\$37,200	\$37,200	\$37,200	\$37,200	0.00%
Benefits	\$67,884	\$86,551	\$86,520	\$54,861	-36.61%
Operation & Maintenance	\$19,417	\$11,815	\$4,081	\$11,815	0.00%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$124,501	\$135,566	\$127,801	\$103,876	-23.38%
Funding Source					
General Fund	\$124,501	\$135,566	\$127,801	\$103,876	-23.38%
Total	\$124,501	\$135,566	\$127,801	\$103,876	-23.38%
Full-Time Positions	5.00	5.00	5.00	5.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Program Information:

Program Information includes a detailed description of the department and the specific functions and duties.

Accomplishments:

The Accomplishments are outlined in bullet format and represent each department’s accomplishments for FY 2016-17.

Customer Service Performance Indicators:

Departmental Customer Service Performance indicators for the upcoming fiscal year as well as the prior fiscal year are also outlined in table formats. As part of the city’s ongoing process improvement, each department has identified key customer service performance indicators and targets that will track their customer service to both external and internal customers.

Performance Indicator	Actual 2009-10	Projected 2010-11	Budget 2011-12
Return calls for Customer Billing Inquiries	99% within 1 Business Day	90% within 1 Business Day	90% within 1 Business Day

Statistic and Workload Measures:

Measures derived in order to provide an indication of the fluctuations in workload. The specific measures have been identified by departments.

Key Issues:

FY 2017-18 issues and future issues identified by departments.

Position Information:

The Position Information Table provides the departments number of positions approved for the upcoming fiscal year as well as the four prior fiscal years.

Position	FY 2007-08 Approved	FY 2008-09 Approved	FY 2009-10 Approved	FY 2010-11 Approved	FY 2011-12 Proposed
Human Resources Director	1.00	1.00	1.00	1.00	1.00
Personnel Technician *	3.00	3.00	3.00	3.00	4.00
Senior Management Analyst	2.00	2.00	2.00	2.00	1.00
Senior Office Assistant - PPT	0.75	0.75	-	-	-
Total	6.75	6.75	6.00	6.00	6.00

Major Contracts:

Major Contracts are defined as any contract over \$25,000. At the end of each department presentation is a table for all major contracts for that entire department.

Capital Outlay:

At the end of each department presentation is a table for Capital Outlay expenditures.

Debt Management

The Debt Management section includes Credit Ratings, Types of Debt Financing Instruments, Legal Debt Margin, and a Summary of Debt Positions.

Capital Improvement Plan (CIP)

The budget document also includes a proposed Capital Improvement Plan (CIP) for all capital improvements with a useful life of at least five years. The CIP is developed over a ten-year planning horizon and will be updated annually. The inclusion of a project in the CIP in future years shows the intent to fund the project. Circumstances and priorities may change. Each project is reevaluated in subsequent fiscal years and therefore only the first year of the plan is appropriated.

Appendix

The Appendix includes a City Profile; Demographics; Major Employers in the City; the Detailed Staffing for the entire City; the Appropriation Limit; the City Council Resolution Adopting the Budget and Strategic Plan; Indicators, which provide statistical information; Directory of Acronyms; and Glossary of Terms.

Budget Calendar

The Finance Department has a Budget Preparation Manual and a Capital Improvements Plan Manual to assist the departments. The manuals contain and explain policies, procedures, budget schedules which highlight the milestones and due dates, and forms to be used in the budget process.

Early in 2017 a meeting of the Executive Management Team was held as an introduction to the upcoming budget year. This informational meeting was held as a briefing on the status of the current fiscal year budget as well as the upcoming fiscal year. On January 13, 2017 the department “As-Is” budgets were distributed as a baseline for the department. During this week a budget schedule and budget process was distributed to the departments. On February 28, 2017 a Budget Workshop was held with the City Council as an introduction to the current economic conditions and the upcoming projections for the fiscal year 2018 Budget.

Departments were requested to prepare their departmental budgets as well as provide information as to any items that they requested to be added to their base budgets. Each department was able to decide how to develop their individual budgets and provide information as to what those budgets contained. Each department budget was then reviewed with discussions regarding the impacts to the community as well as sustainability. The departments were also asked to address infrastructure issues that may have been on hold during the past years budgets. Discussion meetings were held with the City Manager, the Finance Director, the Human Resource Director, the Deputy City Manager and the Financial Services Manager as well as the individual department representatives. This information was then used to build the respective department budgets.

The Folsom Municipal Code requires that the budget for the ensuing fiscal year shall be presented to the City Council on or before the first working day of the last month of each fiscal year. The preliminary budget was presented to the City Council on April 25, 2017. The City Council also held a budget workshop in order for the Council to ask questions of staff, to receive public comment and to review the components of the proposed budget, prior to formal consideration for adoption. The Fiscal Year 2017-18 Budget may be adopted along with the Capital Improvement Plan on May 9, 2017.

Budgets are adopted on a basis consistent with generally accepted accounting principles. The City Council adopts the annual budget submitted by the City Manager prior to the beginning of the new fiscal year. All appropriations lapse at year-end except for those relating to capital projects which are not completed. The City Manager has the authority to make adjustments within departmental budgets. Adjustments between funds require the approval of the City Council.

Budgetary controls are maintained to ensure compliance with the budget as approved by the City Council. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is at the fund and department level.

Department directors and other management staff with budgetary responsibilities are provided with a monthly budget versus actual expenditure report. Quarterly financial statements are prepared for the City Council, which include a budget-to-actual analysis for both revenues and expenditures. Revenue projections are revised as part of the mid-year budget analysis, and appropriations are adjusted, if required.

January	<ul style="list-style-type: none">✓ Management and Budget distributes preliminary budget documents to departments
February	<ul style="list-style-type: none">✓ Budget Revenue Forecast presented to City Council✓ Operating Budgets due to Management and Budget✓ City Manager review begins✓ CIP Budgets due to Management and Budget✓ CIP Budget hearings with the City Manager begin
March	<ul style="list-style-type: none">✓ Operating Budget prepared✓ CIP Budget hearings with the City Manager conclude
April	<ul style="list-style-type: none">✓ Operating Budget and CIP presented to City Council✓ Workshop held with City Council and Community
May	<ul style="list-style-type: none">✓ City Council approves Operating Budget and CIP✓ Management and Budget finalizes budget for input to financial system✓ 3rd Quarter Financial Report presented to City Council
June	<ul style="list-style-type: none">✓ Management and Budget implements Adopted Budget
July	<ul style="list-style-type: none">✓ Budget is monitored through quarterly financial statements to City Council

Management & Budget Policies

On May 25, 2004, the City Council adopted policies pertaining to the City's finances. Below is a summary of those adopted policies.

Financial Plan

A. Through the Financial Plan (the budget document), the City will link resources with results by:

1. Identifying community needs for essential services.
2. Organizing the programs required to provide these essential services.
3. Establishing program policies and goals that define the nature and level of program services required.
4. Identifying activities performed in delivering program services.
5. Proposing objectives for improving the delivery of program services.
6. Identifying and appropriating the resources required in performing program activities, and accomplishing program objectives.
7. Setting standards to measure and evaluate:
 - a. Output of program activities.
 - b. Accomplishment of program objectives.
 - c. Expenditure of program appropriations.

B. Multi Year Financial Planning:

In order to determine the effect of current year decisions on the City's future, a five year financial forecast, projecting revenues and expenditures for all operating funds, shall be developed as a part of each year's budget process and shall be updated during the mid year budget review. This tool shall be used as a planning document for developing the budget guidelines and for evaluating the future impact of current year decisions.

C. Planning for Long Term Liabilities:

To avoid future financial burdens that could affect financial stability, the City shall proactively plan for potential liabilities, such as leave payouts, pension plans, retiree health costs, state and/or federal unfunded mandates.

D. Mid-Year Budget Review:

Approximately six months after the beginning of the fiscal year, the City Council will formally review the City's fiscal condition and amend appropriations if necessary.

E. Balanced Budget:

Section 5.05 (f) of the Folsom City Charter prohibits over expenditures. The Charter requires that the total of proposed expenditures shall not exceed the total of estimated revenues plus carried forward fund balance, exclusive of reserves, for any fund.

Basis of Accounting and Budget

Basis of accounting and budget refers to the concept of recognizing the time a transaction has occurred for the purpose of recording that transaction. Below is a description of the various fund descriptions and the related basis of accounting used for both the budget and the City's annual financial report.

A. Governmental Funds:

The governmental funds use a modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Expenditures generally are recorded when a related liability is incurred, as under accrual accounting.

B. Proprietary Funds:

The proprietary funds use a full accrual basis of accounting, which recognizes revenues when earned, and expenses are recorded when a liability is incurred.

C. Fiduciary Funds:

The fiduciary funds are treated according to the nature of the fund. Agency funds are custodial in nature (assets equal liabilities) and do not measure results of operations. Fiduciary funds use a modified accrual basis.

D. Account Groups:

The account groups employed by the City are not funds and do not reflect available financial resources and related liabilities. They are accounting records of the general fixed assets and general long-term debt of the City and are not intended to measure or portray financial flows or net income.

The Annual Budget shall comply with the provisions of Section 5.05 (Budget and Accounting) of the Folsom City Charter and Chapter 3.02 (Budgeting, Accounting and Fiscal Procedures) of the Folsom Municipal Code. The Annual Budget shall meet the following criteria:

A. Balanced Budget:

The City shall maintain a balanced budget. The total of proposed expenditures shall not exceed the total of estimated revenues plus carried forward fund balance, exclusive of reserves, for any fund.

B. Structural Balance:

The Annual Budget shall clearly identify anticipated revenue for all funds for the upcoming fiscal year. Current revenue shall be sufficient to support current expenditures (defined as "structural balance"). Estimates of current revenue shall not include beginning fund balances (whether General Fund, Revenue Funds, or other Specially Designated Funds). Any unreserved fund balance available at the commencement of a fiscal year shall generally be used only to fund capital items in the operating budget or in the capital improvement plan. If projected revenue is insufficient to support projected funding requirements, the City Manager and Chief Financial Officer may recommend allocation of all or a portion of an unreserved fund balance if it appears that (1) the

revenue source leading to the development of the available revenues is likely to remain stable in future years, (2) the expenditure requiring the appropriation of additional revenues is not likely to be recurring, or (3) the City Manager and Chief Financial Officer can otherwise establish an appropriate match of revenue/expenditures that will not lead to structural imbalance in future years.

C. Appropriations Limit:

Appropriations in the Annual Budget shall comply with the annual determination of the City's appropriations limit, calculated in accordance with Article XIII B of the Constitution of the State of California and Government Code section 7900.

D. Operating Carryover:

Operating program appropriations not spent during the fiscal year shall lapse at year end, except for long term projects in progress that are carried forward to the following year and reserved for encumbrances.

E. One-Time Revenues:

One-time revenues shall only be used for one-time expenditures. Prior to allocating any one time revenues, the Chief Financial Officer shall determine that such revenues are not being used to subsidize an imbalance between operating revenues and expenditures. If the Chief Financial Officer determines that one time revenues are needed to correct a structural imbalance, the Chief Financial Officer shall present the City Manager and City Council with a financial forecast demonstrating that the operating deficit will not continue.

F. Internal Service Funds:

The City may establish and operate one or more Internal Service Funds. Internal Service Funds shall be created to report any services that are provided to other City departments and the Cost Allocation Plan does not recoup that cost. At the same time that it adopts the budget ordinance, the City Council must approve a balanced financial plan for each Internal Service Fund. A financial plan is balanced when estimated expenditures do not exceed estimated revenue.

G. Maintenance Accounts:

Equipment and buildings shall be maintained at reasonable levels to avoid service disruptions, and to achieve maximum useful life, and to ensure safety of employees and the public. Maintenance and replacement funding shall be allocated each year consistent with this policy.

H. Level of Contingency Appropriations:

A General Fund Contingency of 1% of total budgeted departmental expenditures shall be budgeted annually. The Contingency Appropriation may be used to provide for unanticipated or unforeseen needs that arise during the year. Funds shall be allocated from the Contingency Fund only after an analysis has been prepared and presented by the Chief Financial Officer and City Manager to the City Council outlining the initial and recurring costs associated with the proposed expenditure. The Contingency Fund will be exhausted prior to any utilization of Undesignated Fund Balance.

I. Strategic Plan Objectives:

The Annual Budget shall establish measurable program objectives consistent with the City's Strategic Plan. The status of major program objectives identified in the Annual Budget and the Strategic Plan shall be formally reported as part of the Quarterly Financial Report.

Financial Reporting and Budget Administration**A. Annual Financial Reporting:**

Annually, the City prepares a budget and a comprehensive annual financial report. These and all other financial reports are prepared with the informational needs of the public and the City Council in mind, as well as meeting the requirements of generally accepted accounting principles, audit standards and the reporting requirements of other governments.

- *Annual Budget*

The City's annual budget includes a budget message by the City Manager for the ensuing fiscal year. The budget message provides an explanation of the budget in fiscal terms and in terms of the City's work programs, major changes in financial policies, expenditures, revenues and debt position. The budget also contains proposed goals, objectives and appropriations for each fund by organization unit and program. The City's annual budget is prepared under the guidelines of the Government Finance Officers Association of the United States and Canada (GFOA) Distinguished Budget Presentation Awards Program.

- *Comprehensive Annual Financial Report*

The City prepares a comprehensive annual financial report (CAFR) at the end of each fiscal year. The report contains the independent auditor's report and financial statements of the City, along with operating results, statistical and demographic information about the City. The funds reported in the CAFR are the same funds that are used in the City's Annual Budget. This report is prepared under the guidelines of the GFOA for Certificate of Achievement for Excellence in Financial Reporting Program. The City has been awarded the Certificate of Achievement by the GFOA for more than twenty consecutive years.

B. Interim Financial Reporting:

- *Quarterly Financial Report*

The City Manager and the Chief Finance Director submit a Quarterly Financial Report to the City Council after the end of each quarter during the fiscal year. The report is required under the City Charter, and provides an analysis of budgeted versus actual revenues and appropriations, expenditures and encumbrances on a year-to-date basis.

- *Investment Report*

The City's Treasurer provides investment reports to the City Council on a quarterly basis. These reports include the elements required under the California Government Code Section 53646.

C. Budget Administration:

As set forth in the City Charter, prior to the City Council making any supplemental appropriation, the City Manager shall certify that monies in excess of those estimated in the budget are available for appropriation. Any such supplemental appropriation may be made for the fiscal year by resolution up to the amount of any excess.

For emergency appropriations, the City Council, by four-fifths vote only, can make emergency appropriations to respond to a public emergency affecting life, health, public welfare, property or the public peace.

Appropriations may be reduced any time during the fiscal year by the City Council or City Manager if it appears probable that either the revenues or fund balances available will be insufficient to finance the expenditures for which appropriations have been authorized.

The City Manager may transfer monies between departments and divisions, programs and accounts within departments and divisions. All such transfers made by the City Manager are reported in writing quarterly to the City Council. Only the City Council, by resolution, may transfer monies between funds and from unappropriated balances or fund balances to any fund or appropriation account.

D. Cost Allocation:

Through meetings with the staff of support departments, a list of services was developed. Time of support department staff was allocated to the sub pools within that department. These allocations were then reviewed numerous times until staff felt comfortable with the allocations. The time allocations were applied to the fully allocated hourly rates developed for each position to arrive at the costs for each sub pool.

Once the costs of each sub-pool was defined, an equitable and easily reproducible means of spreading those costs was developed. Therefore, an allocation factor is developed for each sub pool. The allocation factor varies for each sub pool, depending on what makes sense for the service being provided and also uses data that is, or can be, compiled without creating a major research project for staff. The sub pool costs are then allocated based on the allocation factors. The end result is the cost of the internal support provided to each end user department.

Appropriations Limit

A. Annual Resolution:

The City Council annually adopts a resolution establishing the City's appropriations limit calculated in accordance with Article XIII B of the Constitution of the State of California, Section 7900 of the State of California Government Code. A description of the City's appropriation limit is presented in the Appendix of this budget document.

Investments

The City's Statement of Investment Policy is reviewed and adopted annually by the City Council as required under the California Government Code Section 53646. The major objectives of the City's investment policy are as follows:

A. Safety:

Investment transactions are made to minimize credit risk and ensure the preservation of capital in the portfolio. The City limits investments to the safest types of investment grade securities and diversifies them among a variety of securities and financial institutions offering independent returns.

B. Liquidity:

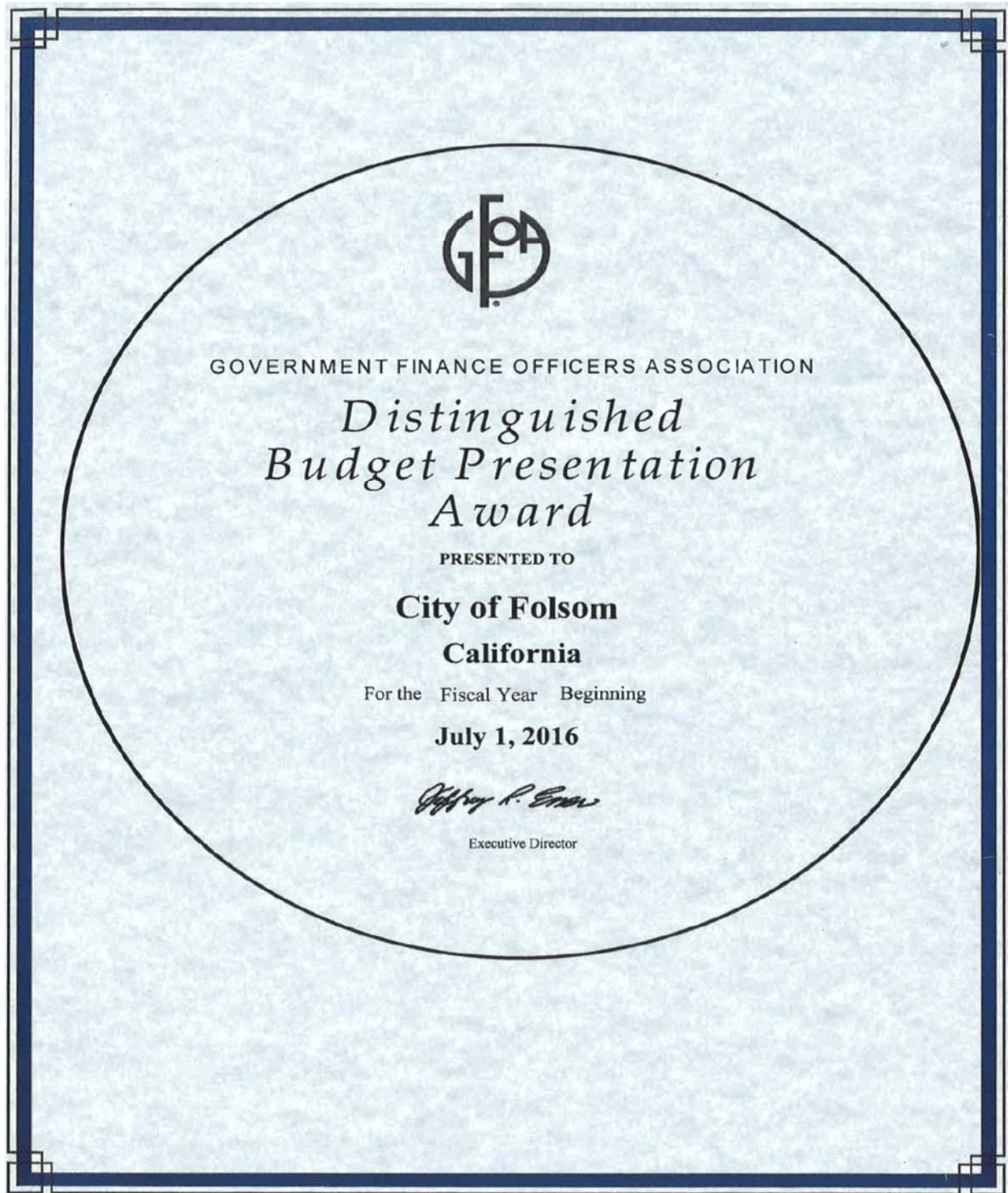
Sufficient liquidity in the investment portfolio is maintained to enable the City to meet all reasonably anticipated cash flow requirements. Liquidity is accomplished by investing operating funds in primarily shorter-term securities and structuring the portfolio so that investments mature concurrent to meet anticipated demands. Emphasis is placed on securities with low sensitivity to market risk.

C. Return on Investment:

Investment earnings are secondary to meeting the basic requirements of safety and liquidity. The investment portfolio is managed to attain a benchmark rate of return throughout budgetary and economic cycles. The benchmark rate of return against which the portfolio's performance is measured is the U.S. Treasury's one-year Treasury note, as the weighted average maturity of the City's portfolio typically averages one year or less.

Debt Management

The City's Debt Management Policies are discussed in the Debt Management section of this budget document.



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Folsom, California for its annual budget for the fiscal year beginning July 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

*California Society of
Municipal Finance Officers*

Certificate of Award

*Operating Budget Excellence Award
Fiscal Year 2016-2017*

Presented to the

City of Folsom

For meeting the criteria established to achieve the Operating Budget Excellence Award.

January 31, 2017



A handwritten signature in black ink, appearing to read "John Adams".

*John Adams
CSMFO President*

A handwritten signature in black ink, appearing to read "Craig Boyer".

*Craig Boyer, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting



Budget Summaries

Introduction

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operation of each fund is accounted for with a separate set of self-balancing accounts comprised of its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. Financial activities are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Funds used in government are classified into three broad categories: Governmental, Proprietary, and Fiduciary.

- Governmental funds are used to account for tax-supported activities. The City maintains five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds.
- Proprietary funds focus on the determination of operating income, cost recovery, financial position and cash flows. The City maintains two different types of proprietary funds: enterprise and internal service funds.
- Fiduciary funds are used in situations where the government is acting in a fiduciary capacity as a trustee or agent.

Governmental Funds

Governmental funds typically are used to account for tax-supported activities.

A. General Fund: The General Fund is the primary operating fund of the City. It accounts for all financial resources of the City, except those required to be accounted for in another fund.

B. Special Revenue Funds:

Used to record and account for the proceeds of specific revenue sources that are legally restricted by outside entities to expenditures for particular purposes. The use of special revenue funds is permissive and not required. The City's Special Revenue Funds are described below.

- 1. Community Development Block Grant:** used to account for grants received from the U.S. Department of Housing and Urban Development (HUD). The grants are used for the redevelopment of a viable community by providing decent housing, a suitable living environment, and expanding economic opportunities, principally for persons of low and moderate income.
- 2. Transportation System Management:** used to account for revenue and disbursements for study of future traffic needs and receipts from Measure A (0.5 percent) sales tax and expenditures.
- 3. Humbug Willow Creek:** used to account for revenues and expenditures related to the planning for the Humbug Willow Creek trail area.

4. **General Plan Amendment:** used to account for fees collected for the update of the general plan.
5. **Tree Planting & Replacement:** used to account for revenues and expenditures related to the mitigation of tree loss in construction.
6. **Community Affordable Housing:** used to account for revenues and expenditures related to affordable housing in the City.
7. **Park Dedication:** used to account for Quimby Act Fees for park development purposes.
8. **Planning Services:** used to account for impact fees and expenditures of special planning services for developers.
9. **Local Transportation Tax:** used to account for receipts of SB-325 transportation tax monies.
10. **Gas Tax Funds:** used to account for the Highway User’s Tax revenues received from the State of California under Sections 2103, 2105, 2106, 2107, and 2107.5 of the Streets and Highways Code. Activities in this fund are restricted to street and road construction and rehabilitation.
11. **Measure A:** used to account for 2009 “New” Measure A revenues received from a .5% sales tax to be used for local transportation purposes.
12. **Landscaping and Lighting Districts:** used to account for assessments for maintenance pursuant to the 1972 Lighting and Landscaping Act in the following subsidiary funds maintained by the City:

Los Cerros	Natoma Valley	American River Canyon N
Briggs Ranch	Cobble Ridge	Willow Springs
Natoma Station	Prairie Oaks Ranch	Willow Springs Maint Dist
Folsom Heights	Silverbrook	CFD #12 Maintenance Dist
Broadstone Unit 3	Willow Creek East	CFD #13 ARC Maint Dist
Broadstone	Blue Ravine Oaks	American River Canyon #2
Hannaford Cross	Steeplechase	The Residences at ARC N
Lake Natoma Shores	Willow Creek South	ARC N. Dist. #3
Cobble Hills/Reflections	Blue Ravine Oaks #2	Sierra Estates
Folsom Heights #2	Broadstone #4	CFD#16 The Islands
13. **Police Special Revenue:** used to account for revenues and expenditures related to police grants and reimbursements such as, POST, Police Forfeiture 15% and Asset Forfeiture 14607.6 CVC.
14. **Zoo Special Revenue:** used to account for revenues and expenditures related to the Zoo other than the normal operating revenues and expenditures.
15. **Other Special Revenue:** used to account for revenues and expenditures in the following subsidiary funds:
 - Folsom Arts and Culture Commission
 - Housing Trust
 - Cultural Events
 - Historical District
 - Sphere of Influence
 - Oaks at Willow Springs

C. Debt Service Funds:

These Funds are used to account for the accumulation of resources and the payment of general long-term debt obligations of the City and related entities. Funds included in this category are:

1. **Folsom Community Correctional Facility:** used to account for the debt service on the City of Folsom Certificates of Participation for the former Folsom Community Correctional Facility. This debt obligation is now paid in full.
2. **General Obligation Bonds for School Facilities:** used to account for the debt service on the General Obligation Bonds issued for school facilities.
3. **Folsom Public Financing Authority:** used to account for the proceeds of bonds issued for pooled debt financing for other funds and special assessment districts.
4. **City Park and Traffic Signals:** used to account for the debt service on the City of Folsom Refunding Certificates of Participation for City Park and Signals. This debt obligation is now paid in full.
5. **Recreation Facility:** used to account for the debt service on the City of Folsom Certificates of Participation for the Natoma Station Learning Center. This debt obligation is now paid in full.
6. **1915 Act Assessment Districts:** used to account for the debt service on the 1915 Assessment Districts.
7. **Community Facilities Districts:** used to account for the debt service on the Community Facilities Districts.
8. **Folsom Ranch Financing Authority:** used to account for the proceeds of bonds issued for pooled debt financing for projects and special assessment districts in the Folsom Plan Area.

D. Capital Project Funds:

Established to account for financial resources which are used for the acquisition and improvement of major capital facilities (other than the ones that are financed by proprietary and trust funds). Funds included in this category are:

1. **1915 Act Assessment Districts:** used to account for the capital construction proceeds for the 1915 Act Assessment Districts.
2. **Community Facilities Districts:** used to account for the capital construction proceeds for Community Facilities Districts. Construction activity for the following Mello-Roos districts accounted for in these funds are:
 - 1995 Empire Ranch (Russell Ranch) Community Facilities District Number 10
 - 2001 Parkway Community Facilities District Number 14
3. **Transportation Improvement:** used to account for long-term major road projects financed through developer mitigation charges and to account for construction of light rail transportation projects.

4. **Park Capital Improvement:** used to account for long-term park projects financed through developer mitigation charges; to account for grant monies received for park capital outlay and facilities; and to account for the construction bond proceeds for park improvements.
5. **Police Capital:** used to account for development mitigation fees to finance police capital outlay and facilities.
6. **Fire Capital:** used to account for development mitigation fees to finance fire capital outlay and facilities.
7. **General Capital:** used to account for development mitigation fees to finance general capital outlay and facilities.
8. **Drainage Capital:** used to account for development mitigation fees to finance drainage capital outlay and facilities.
9. **Zoo Improvement:** used to account for construction projects for the zoo.
10. **Light Rail Transportation:** used to account for construction of light rail transportation projects.
11. **Water Impact:** used to account for the estimated cost of providing water system capacity for new development.
12. **Library Development:** used to account for construction of a new library.
13. **Folsom Plan Area Infrastructure:** used to account for the infrastructure costs in the Folsom Plan Area south of Highway 50.
14. **Major Capital and Renovation:** used to account for governmental building costs, which will be charged to other funds and accounts, and provide for replacement.
15. **General Park Equipment Capital:** used to account for development mitigation fees to finance general park equipment.
16. **Johnny Cash Trail Art Development:** used to account for development of the art along the Johnny Cash Trail

E. Permanent Funds:

Permanent Funds are used to preserve a sum of money as capital, and used to generate interest income to provide payment for a specific obligation or benefit.

1. **Wetlands Preservation:** used to account for revenues and expenditures in the following subsidiary funds for the preservation of open space and wetland areas:
 - Willow Springs Wetlands Preserve
 - Lexington Hills Wetlands Maintenance
 - Willow Creek Wetland Preservation
 - Sierra Estates Open Space Maintenance
 - Prairie Oak Elderberry Open Space Maintenance
 - Natoma Station Wetlands
 - Blue Ravine & Riley – PG&E

Proprietary Funds

Proprietary funds focus on the determination of operating income, cost recovery, financial position and cash flows.

A. Enterprise Funds:

These funds are used to account for activities that are financed and operated in a manner similar to private business enterprises. Costs are financed or recovered primarily through user charges. These funds include:

1. **Transit:** used to account for the operation and maintenance of the City's bus system.
2. **Water:** used to account for the operation and maintenance of the City's water productions, transmission and distribution system.
3. **Water Capital:** used to account for development mitigation fees to finance major capital improvements such as water treatment plant storage and transmission mains.
4. **Water Meters:** used to account for funds collected for purchase and sale of water meters.
5. **Wastewater:** used to account for the operation and maintenance of the City's wastewater collection and transmission system.
6. **Wastewater Capital:** used to account for development mitigation fees to finance wastewater facilities.
7. **Facilities Augmentation:** used to account for additional services, including capital improvements of the Folsom South Area Facilities Plan.
8. **Solid Waste:** used to account for the operation and maintenance of the City's solid waste pick-up operation.
9. **Solid Waste Capital:** used to account for development mitigation fees to finance solid waste capital outlay and facilities.
10. **Landfill Closure:** used to account for the closure of the Corporation Yard Landfill.

B. Internal Service Funds:

Used to account for the financing of goods and services by one department to others within the government on a cost reimbursement basis.

1. **Equipment Replacement:** used to account for general governmental equipment, which will be charged to other funds and accounts, and provide for replacement.
2. **Risk Management:** used to account for insurance costs that are charged to other funds on a per employee basis.
3. **Compensated Leaves:** used to account for costs associated with accrued leave balances due employees.

Fiduciary Funds

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own programs.

A. Agency Funds:

Agency funds are used to account for situations where the government's role is purely custodial.

1. **1915 Act Assessment Districts:** used to account for the various assessments within the City of Folsom pursuant to the 1915 Bond Act.
2. **Community Facilities Districts:** used to account for the various Mello-Roos Districts within the City of Folsom.

B. Private Purpose Trust Funds:

Private purpose trust funds are used to report trust arrangements other than pension and investment trusts, under which principal and income benefit individuals, private organizations or other governments.

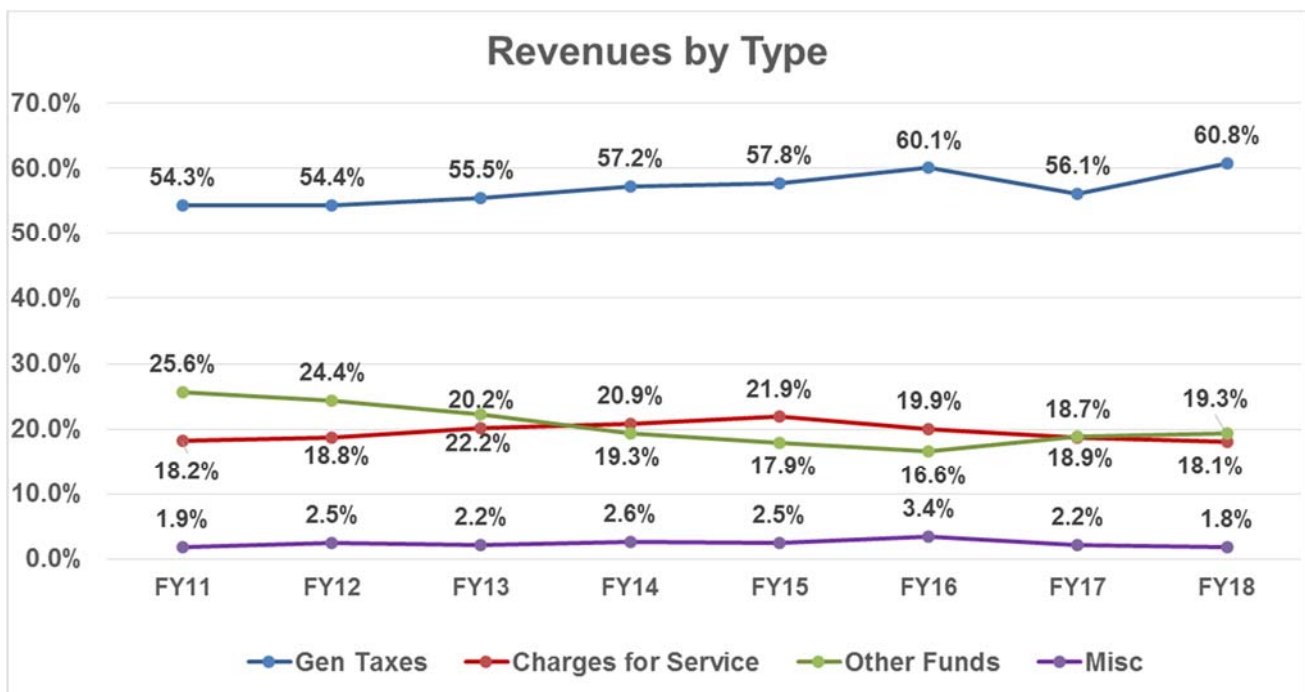
1. **Redevelopment Property Tax Trust:** used to account for the property tax received to be used for obligations of the former Redevelopment Agencies per AB X1 26.
2. **Redevelopment SA Trust – Housing:** used to account for the housing bond proceeds of the former Redevelopment Agency.

Major Revenue Description & Projection

FY 2017-18 Revenue Outlook and Projections

General Fund Revenues

The General Fund has five major categories of revenue – Property taxes, sales tax, charges for service, intergovernmental, and transfers in from other funds. They each have their own history of growth and of how they were affected by the recession. Sales taxes were the largest revenue source prior to the recession, was the first to downturn, and had the largest impact, falling from \$20.1 million in FY05 to \$13.7 million in FY10, a \$6.4 million or 32% loss of revenue. Property taxes reacted later and fell from \$19.9 million in FY09 to \$17.1 million in FY13, a \$2.8 million or 14.1% loss of revenue.

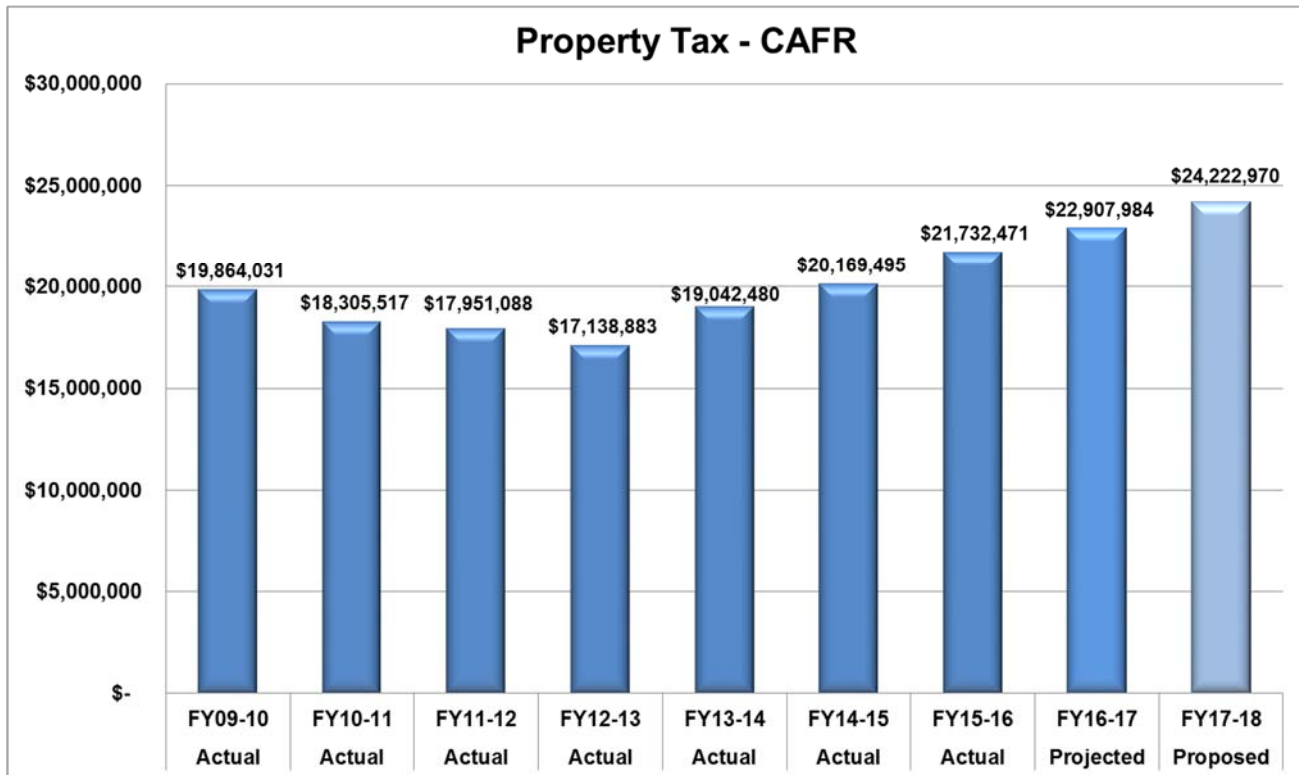


Charges for service increased as a result of new fees and CPI adjustments but are mainly subject to utilization trends. Transfers In decreased as a result of the loss of Funds (e.g. Redevelopment Fund) and planned adjustments to the amount charged other funds. In the last two years this trend has changed due to the intended use of funds on a one-time basis. (Equipment Replacement Fund). Intergovernmental revenue has stayed relatively flat and reflects primarily the Motor Vehicle License fee.

Property Tax:

Property Taxes are the largest tax received by the City, accounts for 29.6% of the total general fund revenue. They are used for a variety of purposes, at the discretion of the City Council. Property taxes continued to rise throughout the recession reaching a peak in FY09 when we received \$19,936,202. Since then there was a steady reduction in property values through FY13 when we received \$17,138,883. In FY14, for the first time in five years, we had an increase in property taxes. For FY18 we are proposing \$24,222,970 which is a \$1,314,986 or 5.7% increase in property tax revenue. This

projection is due primarily to increasing property values, as reflected in the County Assessor’s assessed value role, no change in the number of homes sold, an increase of approximately 4.0% in the price of housing, and an expected increase in the number of single-family home building permits. While declining in numbers the change of Prop 8 values to Prop 13 values still represents the largest proportion of the increase in property taxes. This is followed by the increased assessed value from the sale of pre-owned homes and the Assessor’s CPI increase in home value. The graph below shows the property tax received for FY10 through the proposed amount in the FY18 Budget.



Property Tax is also collected for purposes other than those stipulated under Proposition 13. An additional levy, above the one percent Prop 13 property tax, in past years has been collected to pay for debt service on voter approved debt. These funds have been appropriated directly to a debt service fund for payment of principal and interest on school facilities bonds. These bonds will be paid in full in FY18 and there is \$0 proposed as the final amount was received in FY17. In addition, the Folsom Cordova Unified School District, the Los Rios Community College District, and the Sacramento Regional County Sanitation District levy funds for debt service. Certain areas of the City of Folsom also have additional levies for debt service by the San Juan Water District, and various City special assessment, Mello-Roos, and landscape and lighting districts.

The City of Folsom has elected to be the Successor Agency to the Redevelopment Agency and an Oversight Board has been appointed as per the legislation. The projection for the revenue to be received for FY18 is \$4.5 million. The amounts received for FY18 and for future years will be used to pay the debt of the Agency and for any contractual obligations that the Agency had at the time of dissolution.

Property Transfer Tax:

A Property Transfer Tax is imposed on the transfer of real estate over \$500 in value. The County of Sacramento and the City of Folsom each receive 27.5 cents per \$500 value. The FY18 Proposed Budget includes \$439,750 from this source, which is slightly more than anticipated this fiscal year (\$435,000). It is based on 976 home sales (or 81 per month) at a median average price of \$488,000 and approximately \$410 million in commercial property transfers. For the first eight months (July, 2016 through February, 2017) of FY17 we have averaged 90 sales per month at a median average price of \$480,000.

Sales Tax:

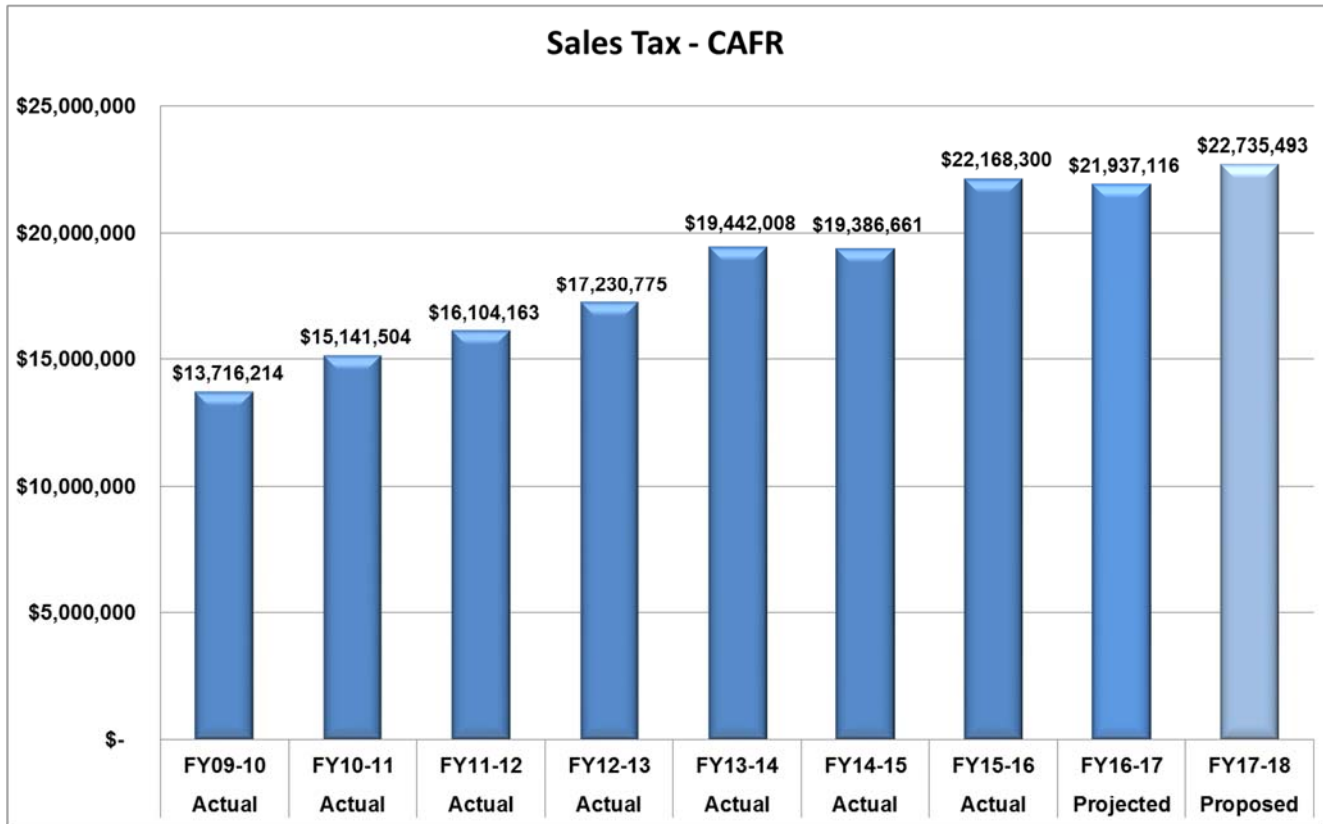
Sales Tax represents the General Fund’s second largest revenue source, accounting for 27.7% of the total general fund revenue and it is the most volatile source. The City receives monthly sales tax revenue payments based on estimates with quarterly adjustments for actual receipts. The City receives one cent of the total 7.25 cent statewide Sales Tax levied on each dollar of taxable sales. In addition Sacramento County voters approved a half-cent supplemental Sales Tax in 1988 to fund a twenty-year transportation improvement plan for Sacramento County (Measure A). In 2004 Sacramento County voters renewed the Measure for 30 more years which took effect April 2009 (“New” Measure A). This has resulted in a 7.75% countywide sales tax.

Sales tax revenue can be used for any general purpose, and the City Council has discretion on its allocation. Currently all of the Sales Tax received by the City is used in the General Fund. For FY17, the projected revenue from Sales Tax is \$21,937,116. The proposed amount is based on the assumption that the economy will continue to improve during the coming fiscal year. It is estimated that the FY18 sales tax received will total \$22,735,493, which is a 3.6% increase over this fiscal year. Listed below is a breakdown of the sales tax by category followed by a graph of the sales tax history and projection.

	<u>FY16 Actual</u>	<u>FY17 Projected</u>	<u>% Change</u>	<u>FY18 Proposed</u>	<u>% Change</u>
Point of Sale	\$17,646,923	\$18,232,583	4.5%	\$18,796,985	3.1%
State/Co Pool	\$ 2,756,824	\$ 3,167,431	14.9%	\$ 3,384,962	6.9%
Prop 172	\$ 532,766	\$ 537,102	0.8%	\$ 553,546	3.1%
Grand Total	\$20,936,513	\$21,937,116	4.8%	\$22,735,493	3.6%

If we break down the Point of Sale to major economic sectors we will see that general retail, food establishments, and construction sectors show only modest growth, about 2%-2.5%. The transportation sector is expected to continue its growth although not at the same level (5.6% in FY16 and projected 4.2% in FY17). The main sector where growth is expected is in the business to business sector. We anticipate a great deal of growth in this area due to several new businesses relocating in Folsom and having their point of sale be Folsom. This includes businesses such as VSP, Nordstom Rack, Dick’s Sporting Goods, and v3 Electric.

The increase in State/County Pool is due to internet charges. While there was a big increase between FY16 and FY17, we do not see that size of an increase continuing. We expect there will be a larger than normal increase in internet sales but at a lower rate.



Transient Occupancy Tax:

Transient Occupancy Tax (TOT) is imposed on the daily rental price of a room in a lodging facility when used by visitors staying in Folsom for less than 30 days. The TOT for the City is 8% of gross room receipts and is allocated directly to General Fund functions. In FY16 the City received a total of \$1,847,238. It is estimated that revenue for FY17 will be \$1,865,000 and the proposed TOT revenue for FY18 is \$1,903,025.

In October 2002, the City Council established the Folsom Tourism Business Improvement District (FTBID). FTBID was established to put forth a positive image for Folsom to attract more visitors to the City. With the creation of FTBID the City Council authorized an assessment of 2% of gross room receipts, effective January 2003, on all existing and future hotels within the City having more than 16 rooms. This special assessment was in effect until January 2013 when it was raised to 4%. Revenue from this assessment is not available for general fund purposes but rather is to be used by the FTBID to promote tourism for the City. This assessment is estimated at \$930,000 in FY17. For FY18, \$950,000 has been proposed.

Franchise Fees

Private utility companies pay franchise fees to the City of Folsom in exchange for the use of the City’s rights-of-way. Franchise fees are set through Franchise Agreements negotiated between the City and individual utility companies. The City of Folsom currently has a franchise agreement with Pacific Gas & Electric. The City also receives a franchise fee from Comcast Cable Company through an agreement negotiated by the Sacramento Cable Commission. The FY17 General Fund estimate for this revenue source is \$785,000. The amount proposed for FY18 is \$790,000.

Licenses and Permits

The Licenses and Permit category reflects revenue generated for licenses and permits issued to conduct business activities within the City’s jurisdiction. Building permits are the major source of revenue for the City under this category. These fees are paid by the developers to offset costs of providing construction inspection and plan review services. For FY17 the projected amount of license and permits revenue is \$1.83 million. It is estimated that in FY18 revenue from licenses and permits will have slightly lower value for permits taken and a level amount for business licenses. We are proposing FY18 revenue in the amount of \$1,971,369.

Intergovernmental Revenues

A. Motor Vehicles License Fee (VLF):

There are two primary sources of VLF revenue to the City and together they represent the General Fund’s third largest revenue source. The first part, commonly referred to as the “motor vehicle in-lieu tax” was allocated under California Revenue and Taxation Code 11005. The VLF was calculated at a percentage of the vehicle’s market value, as adjusted for depreciation. These fees are paid annually to the Department of Motor Vehicles at registration and renewal. The fee is imposed by the State “in lieu” of local property taxes on the vehicle. This revenue has a long history of changes in the total amount collected and the allocation process to cities. In 2011 SB89 eliminated, effective July 1, 2011 this revenue source. As a part of the Legislature’s efforts to solve the state’s budget problems, the bill shifted all city VLF revenues to fund law enforcement grants that previously had been paid by a temporary state tax and – prior to that – by the state general fund. The League of California Cities has challenged this action in court as a Constitutional violation; however, and we are anticipating only \$15,000 VLF revenue from this source.

The second source of VLF revenue is revenues collected by the Department of Motor Vehicles as a result of certain compliance procedures and are allocated under Revenue and Taxation Code Section 11001.5(b). Half of these revenues go to counties and half go to cities apportioned on a population basis. SB89 does not alter these revenues. In FY17 we expect to receive \$6,058,968 and are expecting to receive \$6,210,442 in FY18.

B. Federal/State Revenue and Grants:

Grants are received from both Federal Agencies and State Agencies and are awarded for specific purposes and generally require some percentage of matching funds. They are generally not budgeted until awarded and become budget amendments. We are proposing to receive \$275,000 from Homeowners tax relief and \$60,000 in State reimbursement for vehicle abatement in the FY18 budget.

Charges for Services

Charges or fees are imposed on the user for a specific service rendered based on the rationale that the benefiting party should bear the cost of the service rather than the general public. In FY17 we are projecting \$12,228,545 from charges for services. In FY18 we are proposing \$12,380,375. The proposed amount does not budget for OES reimbursements for Fire labor and equipment. A summary of the fees charged for services provided by the City are listed below by department:

<u>Program</u>	<u>FY17 Projected</u>	<u>FY18 Proposed</u>
Parks & Rec	\$ 5,245,330	\$ 5,309,580
Fire	\$ 3,566,000	\$ 3,203,200
Com Dev	\$ 1,802,399	\$ 2,381,375
Gen Gov	\$ 559,150	\$ 485,100
Public Works	\$ 924,266	\$ 862,220
Police	\$ 131,400	\$ 138,900
Total:	\$12,228,545	\$12,380,375

Fines and Forfeitures

The California Vehicle and Penal Codes impose fines and penalties for traffic violations and vehicular parking. These revenues are collected by Sacramento County and a portion is distributed to the City, less an administrative overhead cost. The City has the responsibility for administering and collecting parking citation fees. The FY17 General Fund Budget anticipates revenue for Fines and Forfeitures to total \$255,300. In FY18 we are proposing \$260,406.

Interest

The City earns interest income by investing its cash not immediately required for disbursements. The City's goal is to achieve a market average rate of return throughout budgetary and economic cycles while maintaining the required liquidity to meet cash flow needs, and protecting the safety of those funds. The City's investment portfolio is managed within the parameters stated in the City's Investment Policy. Interest income is distributed to all funds based on their proportionate cash balances. Interest income for the General Fund in FY17 is estimated at \$180,000, based on an average balance of \$80.0 million, earning 1.10% annually, and representing approximately 20% of cash balances. The proposed interest earnings for FY18 is \$185,400, based on an average balance of \$80.5 million, earning 1.15% annually, and representing approximately 20% of cash balances.

Transfers from Other Funds

Each year revenues from other funds are contributed to the General Fund to offset staffing, equipment, and CIP projects. For example, a portion of Gas Tax revenues are contributed to the General Fund to offset the cost of street and other support personnel for road construction projects. In the past few years there has been a consistent decrease in funds transferred into the General Fund due primarily to

the reduction from the Redevelopment Agency. For FY18, however, Transfers from Other Funds is proposed to be \$8,849,640, which is an increase from the FY17 appropriation of \$8,329,850. This increase is the result of the use of the equipment maintenance fund for several capital expenditures.

Enterprise Revenues

Enterprise funds are used to account for self-supporting activities that provide services on a user-charge basis. For example, the City provides water treatment, water distribution, wastewater collection, and solid waste services to its residents. Users of these services pay utility fees, which the City deposits in an enterprise fund. The Utility funds completed a rate study in FY11 and a rate increase was effective in January 2012 for water and some solid waste services. Wastewater fees did not change. The State of California had also mandated that municipality's water bills reflect actual water use by 2013. In order to comply Folsom changed to a Citywide metered bill rate for water in January 2013. The January 2013 rate schedule changed the then current flat rate to a metered rate. The FY18 proposed Charges for Services for the Utilities are as follows:

<u>Utility</u>	<u>FY16 Actual</u>	<u>FY17 Projected</u>	<u>FY18 Proposed</u>
Water	\$12,142,073	\$12,564,889	\$13,015,000
Wastewater	\$ 6,278,631	\$ 6,324,200	\$ 6,417,200
Solid Waste	\$10,608,650	\$10,445,500	\$10,526,500

The increase in water utility revenue is based primarily on an expected and continued increase in use due to the return to normal use since the drought was declared over. It should be kept in mind, however, that the water fund revenue has been reduced by about \$2 million annually due to the reduction in use the past few years. If this reduced level of program revenue continues for an extended period it will have an impact on our pay-as-we-go policy for maintenance of the system. This would potentially put pressure on either our rates or debt levels, both of which we have tried to not increase.

Both the wastewater and solid waste program revenues are expected to remain about the same, reflecting a small increase in connections or service locations.

Appropriation Description

Salaries

Salaries are costs associated with compensation paid to employees of the City. These costs include any cost-of-living adjustments (as provided under memoranda of understanding between the City and employee bargaining units), overtime, part-time, and pay differentials.

Benefits

Benefits are costs associated with the provision of employee benefits, such as the City's contributions for retirement, social security, deferred compensation, group insurance, uniform allowance, and workers' compensation insurance.

Operations and Maintenance

Operations and maintenance costs include supplies and other materials used in the operations of City departments, typically having a unit cost of less than \$5,000, and are consumed during the course of the fiscal year. Such items include stationery, pencils, printed forms, small tools, and books. This section also covers services performed by outside consulting firms; individuals or other City departments; and includes telephone services, office equipment maintenance, insurance, and utilities.

Capital Outlay

Capital Outlay includes expenditures which result in acquisitions of or addition to fixed assets—including furniture, vehicles, machinery and equipment—and the costs necessary to place the capital outlay item into service. A capital outlay expenditure must comprise the following elements: an estimated useful life of one year or more; a unit cost of more than \$5,000; and represent a betterment or improvement.

Debt Service

Debt Service is the cost of the principal and interest due during the fiscal year on debt issued by the City of Folsom, the Redevelopment Successor Agency, the Public Financing Authorities, 1915 Act Assessment Districts, and Community Facilities Districts.

Capital Improvement Plan (CIP)

CIP includes projects that have a budget of over \$100,000. These projects are often funded and constructed over a multiyear period, and are typically improvements to or result in a fixed asset.

Transfers Out

Each year revenues are contributed to funds to offset staffing, equipment, and CIP projects. Such a transaction is considered to be a transfer out in the fund contributing the revenue. This item also includes indirect cost charges that are charged to various funds for General Fund operations.

Fund Balance Summary

Title	Estimated Fund Balance 6/30/2017	CIP and Operating Revenue	Capital and Operating Expenditures	Use of Fund Balance	Estimated Fund Balance 6/30/2018
General Funds					
General Fund	\$ 14,283,253	\$ 81,970,164	\$ 81,970,164	\$ -	\$ 14,283,253
Subtotal General Funds	\$ 14,283,253	\$ 81,970,164	\$ 81,970,164	\$ -	\$ 14,283,253
Special Revenue Funds					
Community Dev. Block Grant	\$ 235,761	\$ 165,000	\$ 172,054	\$ 7,054	\$ 228,707
Transportation System Mgmt.	160,385	30,700	57,660	26,960	133,425
Folsom Arts & Culture Commission	18,740	5,000	5,000	-	18,740
Housing Trust	1,952,430	95,000	119,500	24,500	1,927,930
Humbug Willow Creek	(891,833)	165,643	165,643	-	(891,833)
General Plan	174,941	61,000	350,000	289,000	(114,059)
Tree Planting & Replacement	903,052	96,000	121,487	25,487	877,565
Community Affordable Housing	9,842,000	158,804	104,045	(54,759)	9,896,759
Park Dedication	911,917	985,000	375,275	(609,725)	1,521,642
Planning Services	15,072	100,000	200,000	100,000	(84,928)
Local Transportation Tax	48,319	300,000	117,920	(182,080)	230,399
Historical District	3,037	6,500	5,067	(1,433)	4,470
Cultural Events	-	-	-	-	-
Gas Tax 2106	453,369	275,966	425,014	149,048	304,321
Gas Tax 2107	691,582	580,008	1,029,393	449,385	242,197
Gas Tax 2107.5	918,817	316,776	822,579	505,803	413,014
Gas Tax 2105	617,848	448,973	552,802	103,829	514,019
Measure A	873,667	2,647,632	2,877,130	229,498	644,169
Los Cerros L & L	138,390	47,000	43,461	(3,539)	141,929
Briggs Ranch L & L	56,307	80,800	69,531	(11,269)	67,576
Natoma Station L & L	(82,953)	173,000	150,030	(22,970)	(59,983)
Folsom Heights L & L	21,321	20,550	16,824	(3,726)	25,047
Broadstone Unit 3 L & L	78,275	20,650	26,858	6,208	72,067
Broadstone L & L	(117,206)	385,000	303,866	(81,134)	(36,072)
Hannaford Cross L & L	45,675	20,500	29,651	9,151	36,524
Lake Natoma Shores L & L	104,414	22,400	26,338	3,938	100,476
Cobble Hills/Reflections L & L	78,902	46,100	66,371	20,271	58,631
Sierra Estates L & L	16,864	7,800	9,565	1,765	15,099
Natoma Valley L & L	123,079	60,900	48,798	(12,102)	135,181
Cobble Ridge L & L	92,293	14,800	33,114	18,314	73,979
Prairie Oaks Ranch L & L	(195,866)	195,100	234,614	39,514	(235,380)
Silverbrook L & L	109,492	17,000	34,165	17,165	92,327
Willow Creek East L & L	(30,060)	59,900	65,804	5,904	(35,964)

Title	Estimated Fund Balance 6/30/2017	CIP and Operating Revenue	Capital and Operating Expenditures	Use of Fund Balance	Estimated Fund Balance 6/30/2018
Blue Ravine Oaks L & L	99,762	37,300	34,608	(2,692)	102,454
Steeplechase L & L	82,809	25,200	38,505	13,305	69,504
Willow Creek So. L & L	584,496	165,500	155,020	(10,480)	594,976
American River Canyon N. L & L	190,785	105,200	91,193	(14,007)	204,792
Willow Springs L & L	38,159	36,500	15,001	(21,499)	59,658
Willow Springs CFD 11 Mtn Dist.	1,032,519	136,000	257,970	121,970	910,549
CFD #12 Mtn. Dist.	1,003,281	594,500	523,132	(71,368)	1,074,649
CFD #13 ARC Mtn. Dist.	116,601	93,300	98,787	5,487	111,114
ARC N. L & L Dist. #2	136,223	13,700	59,578	45,878	90,345
The Resdncs at ARC, North L & L	69,738	20,000	22,483	2,483	67,255
Sphere of Influence	(38,075)	400,000	400,000	-	(38,075)
Oaks at Willow Springs	2,851,384	300	-	(300)	2,851,684
ARC N. L & L Dist #3	738,131	202,000	228,406	26,406	711,725
Blue Ravine Oaks L & L #2	126,427	32,900	31,502	(1,398)	127,825
Folsom Heights L & L #2	179,955	61,650	55,652	(5,998)	185,953
Broadstone #4	399,928	309,700	297,609	(12,091)	412,019
CFD #16 The Islands	73,388	81,000	77,923	(3,077)	76,465
Police Special Revenue	684,530	67,000	51,803	(15,197)	699,727
Zoo Special Revenue	95,904	19,000	10,000	(9,000)	104,904
Wetland/Open Space Maintenance	31,603	6,000	11,516	5,516	26,087
Police Impound	3,892	-	-	-	3,892
Subtotal Special Revenue Funds	\$ 25,869,471	\$ 10,016,252	\$ 11,120,247	\$ 1,103,995	\$ 24,765,476
Debt Service Funds					
CCF Debt Service	291,148	-	-	-	291,148
G O School Facilities Bonds DS	2,998,365	8,000	850,776	842,776	2,155,589
Folsom South AD Refunding	230,413	-	-	-	230,413
1982-1 Nimbus AD	805,777	-	-	-	805,777
Traffic Signal Refunding	(29,130)	-	-	-	(29,130)
Recreation Facility COP DS	85,989	-	-	-	85,989
Folsom Public Financing Authority	102,946,425	16,173,620	16,173,620	-	102,946,425
Folsom Ranch Financing Authority	7,702,449	405,669	405,669	-	7,702,449
Subtotal Debt Service Funds	\$ 114,740,288	\$ 16,587,289	\$ 17,430,065	\$ 842,776	\$ 113,897,512
Capital Project Funds					
Supplemental Park Fee	\$ 263,360	\$ -	\$ -	\$ -	\$ 263,360
Park Improvement	2,864,279	930,140	857,233	(72,907)	2,937,186
Johnny Cash Trail Art	30,000	-	30,000	30,000	-
Zoo Capital Projects	(256,902)	30,800	-	(30,800)	(226,102)
Police Capital	305,670	206,000	500,000	294,000	11,670
Fire Capital	3,150,822	181,500	1,773,068	1,591,568	1,559,254
General Capital	680,149	210,000	754,617	544,617	135,532
Transportation Improvements	8,418,286	2,600,470	2,782,944	182,474	8,235,812
Drainage Capital	348,073	210,100	252,108	42,008	306,065

Title	Estimated Fund Balance 6/30/2017	CIP and Operating Revenue	Capital and Operating Expenditures	Use of Fund Balance	Estimated Fund Balance 6/30/2018
Light Rail Transportation	441,455	145,000	234,223	89,223	352,232
General Park Equipment Capital	28,311	20,500	53,000	32,500	(4,189)
Water Impact	1,981,625	270,000	545,403	275,403	1,706,222
Library Development	65,962	-	-	-	65,962
Folsom Plan Area Infrastructure	105,741	1,389,990	1,389,990	-	105,741
Major Capital & Renovation	71,098	1,000	50,000	49,000	22,098
Prairie Oak 1915 AD	315	-	-	-	315
CFD #10 Russell Ranch	2,725,453	14,000	2,700,000	2,686,000	39,453
CFD #14 Parkway II	36,505	-	-	-	36,505
Subtotal Capital Project Funds	\$ 21,260,202	\$ 6,209,500	\$ 11,922,586	\$ 5,713,086	\$ 15,547,116
Enterprise Funds					
Transit	\$ 1,882,998	\$ 3,724,398	\$ 3,884,295	\$ 159,897	\$ 1,723,101
Utilities Admin	-	-	-	-	-
Water	67,598,266	14,615,000	16,213,026	1,598,026	66,000,240
Water Capital	3,083,574	700,500	2,850,108	2,149,608	933,966
Water Meters	573,709	270,000	178,090	(91,910)	665,619
Wastewater	42,254,230	6,417,200	5,834,271	(582,929)	42,837,159
Wastewater Capital	(56,779)	94,000	260,365	166,365	(223,144)
Critical Augmentation	240,405	-	637	637	239,768
General Augmentation	(115,609)	-	1,238	1,238	(116,847)
Solid Waste	(1,835,495)	10,729,500	10,556,391	(173,109)	(1,662,386)
Solid Waste Capital	24,428	91,000	87,278	(3,722)	28,150
Landfill Closure	(20,233)	100,000	100,000	-	(20,233)
Subtotal Enterprise Funds	\$113,629,494	\$ 36,741,598	\$ 39,965,699	\$ 3,224,101	\$110,405,393
Internal Service Funds					
Equipment Replacement	\$ 2,668,714	\$ -	\$ 822,132	\$ 822,132	\$ 1,846,582
Risk Management	10,231,495	17,392,648	17,392,648	-	10,231,495
Compensated Leaves	908,897	842,920	830,000	(12,920)	921,817
Subtotal Internal Service Funds	\$ 13,809,106	\$ 18,235,568	\$ 19,044,780	\$ 809,212	\$ 12,999,894
Trust Funds					
1915 Act Assessment District	\$ -	\$ 2,435,149	\$ 2,328,532	\$ (106,617)	\$ 106,617
Mello-Roos Agency Funds	-	14,139,306	13,765,511	(373,795)	373,795
Redevelopment Prop Tax Trust	18,878,184	4,630,922	4,349,688	(281,234)	19,159,418
Redevelopment SA Trust - Housing	9,720,076	20,000	-	(20,000)	9,740,076
Subtotal Trust Funds	\$ 28,598,260	\$ 21,225,377	\$ 20,443,731	\$ (781,646)	\$ 29,379,906
Total Funds	\$ 332,190,074	\$ 190,985,748	\$ 201,897,272	\$ 10,911,524	\$ 321,278,550

Historical Revenue Summary

Description	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Budget	FY 2016-17 Estimate	FY 2017-18 Proposed
General Funds					
General Fund	\$ 72,639,225	\$ 77,679,153	\$ 77,348,800	\$ 78,794,034	\$ 81,970,164
Subtotal General Funds	\$ 72,639,225	\$ 77,679,153	\$ 77,348,800	\$ 78,794,034	\$ 81,970,164
Special Revenue Funds					
Community Dev. Block Grant	\$ 145,849	\$ 243,624	\$ 155,357	\$ 167,528	\$ 165,000
Traffic System Mgmt.	41,481	31,742	57,660	41,841	30,700
Folsom Arts & Culture Commission	1,790	1,614	12,000	4,507	5,000
Housing Trust	311,517	318,662	111,793	353,228	95,000
Humbug Willow Creek	2,522,161	533,017	1,232,000	883,362	165,643
General Plan	184,309	63,584	411,000	173,788	61,000
Tree Planting & Replacement	91,872	96,569	113,027	242,305	96,000
Community Affordable Housing	168,489	246,100	102,784	527,858	158,804
Park Dedication	186,334	15,505	79,934	6,394	985,000
Planning Services	883,995	496,910	180,000	219,576	100,000
Local Transportation Tax	283,131	438,362	425,402	300,000	300,000
Historical District	4,832	6,439	6,500	7,385	6,500
Cultural Events	11	-	-	-	-
Gas Tax 2106	310,754	300,025	231,070	225,920	275,966
Gas Tax 2107	572,153	552,584	516,218	400,480	580,008
Gas Tax 2107.5	795,991	396,992	249,549	209,584	316,776
Gas Tax 2105	447,071	436,587	912,488	326,500	448,973
Measure A	2,036,846	2,123,968	3,205,440	1,949,646	2,647,632
Los Cerros L & L	42,157	44,283	53,178	34,899	47,000
Briggs Ranch L & L	80,404	80,962	92,385	66,027	80,800
Natoma Station L & L	176,455	176,156	164,905	141,220	173,000
Folsom Heights L & L	19,771	29,634	17,106	23,088	20,550
Broadstone Unit 3 L & L	20,233	21,886	11,872	15,877	20,650
Broadstone L & L	393,430	394,873	280,039	310,558	385,000
Hannaford Cross L & L	20,511	20,708	35,922	15,662	20,500
Lake Natoma Shores L & L	21,594	21,839	30,965	19,302	22,400
Cobble Hills/Reflections L & L	43,395	45,885	65,149	36,125	46,100
Sierra Estates L & L	7,748	7,842	14,351	5,617	7,800
Natoma Valley L & L	60,836	62,372	36,872	46,665	60,900
Cobble Ridge L & L	14,391	14,720	43,302	12,548	14,800
Prairie Oaks Ranch L & L	187,544	196,092	231,142	158,532	195,100
Silverbrook L & L	21,009	17,013	34,097	17,690	17,000
Willow Creek East L & L	59,530	59,915	81,171	48,831	59,900

Description	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Budget	FY 2016-17 Estimate	FY 2017-18 Proposed
Blue Ravine Oaks L & L	33,761	37,119	60,114	29,113	37,300
Steeplechase L & L	21,316	25,206	53,505	20,406	25,200
Willow Creek So. L & L	151,943	167,661	148,615	134,105	165,500
American River Canyon N. L & L	104,004	106,905	118,396	86,681	105,200
Willow Springs L & L	14,465	14,838	14,884	11,811	36,500
Willow Springs CFD 11 Mtn. Dist.	222,346	136,529	252,443	335,140	136,000
CFD #12 Mtn. Dist.	579,186	595,100	521,823	468,528	594,500
CFD #13 ARC Mtn. Dist.	90,995	95,319	97,335	76,272	93,300
ARC N. L & L Dist. #2	13,459	14,143	44,454	11,099	13,700
The Residences at ARC, North	21,364	21,701	41,639	16,038	20,000
Sphere of Influence	61,077	2,454	-	237,963	400,000
Oaks at Willow Springs	232	294	-	153	300
ARC N. L & L Dist. #3	200,284	208,255	230,478	167,840	202,000
Blue Ravine Oaks L & L #2	30,510	31,715	41,247	25,698	32,900
Folsom Heights L & L #2	56,632	66,013	54,765	50,168	61,650
Broadstone #4	-	309,522	301,180	250,569	309,700
CFD #16 The Islands	-	83,921	38,740	557	81,000
Police Special Revenue	71,615	166,214	51,093	85,833	67,000
Zoo Special Revenue	32,378	31,004	20,000	29,626	19,000
Wetland Open Space Maintenance	3,238	5,761	10,856	2,957	6,000
Police Impound	79	-	-	655	-
Subtotal Special Revenue Funds	\$ 11,866,478	\$ 9,616,138	\$ 11,296,245	\$ 9,033,755	\$ 10,016,252
Debt Service Funds					
CCF Debt Service	\$ 3,038	\$ 3,829	\$ -	\$ 1,987	\$ -
GO School Facilities Bonds DS	1,511,980	1,464,065	1,566,311	1,492,625	8,000
Folsom South AD Refunding	2,414	3,032	-	1,573	-
1982-1 Nimbus AD	8,443	10,604	-	5,499	-
Traffic Signal Refunding	68,438	605	342	345	-
Recreation Facility COP DS	156,823	853	3,613	376	-
Folsom Public Financing Authority	6,184,820	9,932,043	14,707,417	184,314	16,173,620
Folsom Ranch Financing Authority	-	1,569,335	403,544	-	405,669
Subtotal Debt Service Funds	\$ 7,935,956	\$ 12,984,366	\$ 16,681,227	\$ 1,686,719	\$ 16,587,289
Capital Project Funds					
Supplemental Park Fee	\$ 152,078	\$ 10,491	\$ 10,000	\$ 1,797	\$ -
Park Improvement	1,045,369	601,804	6,978,011	1,344,703	930,140
Johnny Cash Trail Art	-	-	-	40,000	-
Zoo Capital Projects	1,897	367,033	-	25,552	30,800
Police Capital	355,451	177,904	300,000	304,557	206,000
Fire Capital	448,359	305,133	250,389	295,983	181,500
General Capital	563,460	217,310	504,667	408,544	210,000
Transportation Improvements	3,617,692	2,641,533	5,164,051	1,911,014	2,600,470
Drainage Capital	443,395	240,455	251,431	261,226	210,100

Description	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Budget	FY 2016-17 Estimate	FY 2017-18 Proposed
Light Rail Transportation	255,189	100,106	132,570	157,916	145,000
General Park Equipment Capital	30,836	10,384	27,000	21,277	20,500
Water Impact	288,035	128,766	153,165	207,773	270,000
Library Development	691	868	-	450	-
Folsom Plan Area Infrastructure	597,859	196,621	145,172	159,065	1,389,990
Major Capital and Renovation	745	936	50,000	485	1,000
Prairie Oak 1915 AD	3	4	-	2	-
CFD #10 Russell Ranch	470	13,710	-	95	14,000
CFD #14 Parkway II	118	567	-	-	-
Subtotal Capital Project Funds	\$ 7,801,647	\$ 5,013,625	\$ 13,966,456	\$ 5,140,439	\$ 6,209,500
Enterprise Funds					
Transit	\$ 4,768,235	\$ 4,611,944	\$ 3,586,006		\$ 3,724,398
Utilities Admin	21	-	-	-	-
Water	13,468,446	14,800,905	14,433,139	17,120,718	14,615,000
Water Capital	1,017,329	670,253	377,495	725,000	700,500
Water Meters	145,108	71,204	129,432	124,432	270,000
Wastewater	6,511,711	6,798,293	6,161,879	6,520,400	6,417,200
Wastewater Capital	157,873	72,658	226,265	93,800	94,000
Critical Augmentation	5,718	3,490	123,200	1,641	-
General Augmentation	6,059	6,233	-	3,190	-
Solid Waste	10,851,410	11,000,404	10,722,349	10,674,500	10,729,500
Solid Waste Capital	131,132	51,454	83,001	82,000	91,000
Landfill Closure	38,509	38,286	100,000	-	100,000
Subtotal Enterprise Funds	\$ 37,101,551	\$ 38,125,124	\$ 35,942,766	\$ 35,345,681	\$ 36,741,598
Internal Service Funds					
Equipment Replacement	\$ 1,855,678	\$ 354,797	\$ 981,722	\$ 400,000	\$ -
Risk Management	15,387,372	16,997,153	15,980,847	13,180,552	17,392,648
Compensated Leaves	1,542,416	942,748	960,000	972,059	842,920
Subtotal Internal Service Funds	\$ 18,785,466	\$ 18,294,698	\$ 17,922,569	\$ 14,552,611	\$ 18,235,568
Fiduciary Funds					
1915 Act Assessment Districts	\$ 3,029,237	\$ 2,922,876	\$ 2,848,136	\$ 1,880,678	\$ 2,435,149
Community Facilities Districts	13,398,077	20,693,877	12,754,797	10,959,518	14,139,306
Redevelopment Prop Tax Trust	5,903,615	6,253,778	5,440,695	4,824,737	4,630,922
RDA SA Trust - Housing	23,451	22,657	-	-	20,000
Subtotal Fiduciary Funds	\$ 22,354,380	\$ 29,893,188	\$ 21,043,628	\$ 17,664,933	\$ 21,225,377
Total Combined Budget	\$ 178,484,703	\$ 191,606,292	\$ 194,201,691	\$ 162,218,172	\$ 190,985,748

Historical Expenditure Summary

Description	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Budget	FY 2016-17 Estimate	FY 2017-18 Proposed
General Funds					
General Fund	\$ 70,672,724	\$ 74,331,667	\$ 77,348,800	\$ 77,423,350	\$ 81,970,164
Subtotal General Funds	\$ 70,672,724	\$ 74,331,667	\$ 77,348,800	\$ 77,423,350	\$ 81,970,164
Special Revenue Funds					
Community Dev. Block Grant	\$ 198,845	\$ 203,517	\$ 155,357	\$ 199,124	\$ 172,054
Traffic System Mgmt.	47,685	12,527	57,660	-	57,660
Folsom Arts & Culture Commission	58,866	-	12,000	-	5,000
Housing Trust	211,465	76,210	111,793	23,288	119,500
Humbug Willow Creek	2,217,796	986,977	1,232,000	806,353	165,643
General Plan	228,342	200,235	411,000	172,488	350,000
Tree Planting & Replacement	92,051	52,342	113,027	44,189	121,487
Community Affordable Housing	22,375	22,685	102,784	18,286	104,045
Park Dedication	121,406	261,847	79,934	25,748	375,275
Planning Services	833,296	506,723	330,000	219,576	200,000
Local Transportation Tax	588,739	377,070	425,402	425,402	117,920
Historical District	13,998	1,479	6,500	811	5,067
Cultural Events	-	-	-	-	-
Gas Tax 2106	255,893	337,638	231,070	231,070	425,014
Gas Tax 2107	258,127	642,890	516,218	516,218	1,029,393
Gas Tax 2107.5	1,320,518	481,881	249,549	238,362	822,579
Gas Tax 2105	135,581	203,494	912,488	912,488	552,802
Measure A	2,757,329	1,188,106	3,205,440	2,745,497	2,877,130
Los Cerros L & L	31,617	63,400	53,178	34,028	43,461
Briggs Ranch L & L	97,959	108,826	92,385	35,725	69,531
Natoma Station L & L	225,261	228,756	164,905	138,211	150,030
Folsom Heights L & L	25,231	9,805	17,106	9,806	16,824
Broadstone Unit 3 L & L	13,169	4,712	11,872	7,741	26,858
Broadstone L & L	402,664	398,641	280,698	214,323	303,866
Hannaford Cross L & L	16,347	21,126	35,922	15,533	29,651
Lake Natoma Shores L & L	14,936	13,884	30,965	11,986	26,338
Cobble Hills/Reflections L & L	67,043	55,330	65,149	38,464	66,371
Sierra Estates L & L	5,158	9,223	14,351	3,338	9,565
Natoma Valley L & L	47,734	17,230	36,872	9,750	48,798
Cobble Ridge L & L	12,538	12,931	43,302	4,822	33,114
Prairie Oaks Ranch L & L	290,181	226,942	231,142	164,152	234,614
Silverbrook L & L	6,067	5,163	34,097	2,774	34,165
Willow Creek East L & L	74,415	65,262	81,171	43,654	65,804

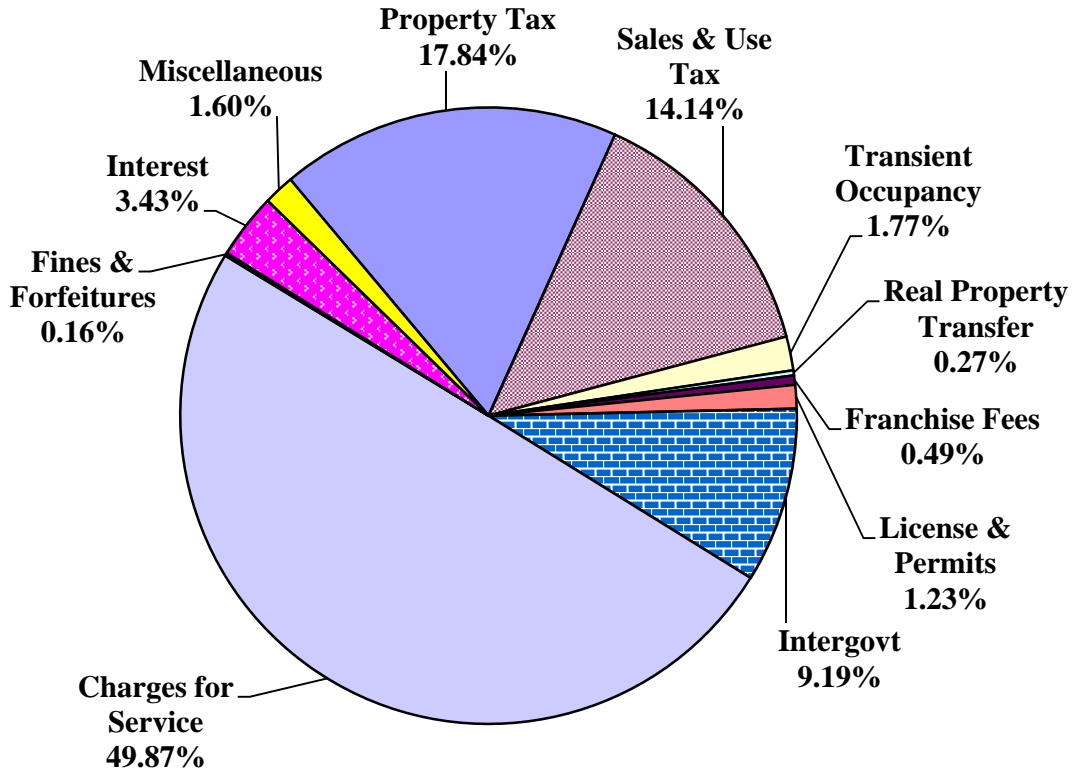
Description	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Budget	FY 2016-17 Estimate	FY 2017-18 Proposed
Blue Ravine Oaks L & L	\$ 49,422	\$ 50,807	\$ 60,114	\$ 33,370	\$ 34,608
Steeplechase L & L	53,691	36,661	53,505	16,001	38,505
Willow Creek So. L & L	155,260	96,496	148,615	108,549	155,020
American River Canyon N. L & L	60,177	60,618	118,396	41,859	91,193
Willow Springs L & L	9,549	9,954	14,884	8,993	15,001
Willow Springs CFD 11 Mtn. Dist.	116,651	238,309	252,443	63,769	257,970
CFD #12 Mtn. Dist.	357,068	317,865	521,823	230,459	523,132
CFD #13 ARC Mtn. Dist.	46,956	69,389	97,335	64,930	98,787
ARC N. L & L Dist. #2	2,809	3,566	44,454	2,863	59,578
The Residences at ARC, North L & L	13,069	18,895	41,639	15,056	22,483
Sphere of Influence	172,337	100,660	-	28,122	400,000
Oaks at Willow Springs	-	-	-	-	-
ARC N. L & L Dist. #3	139,822	175,377	230,478	64,954	228,406
Blue Ravine Oaks L & L Dist. #2	2,611	6,895	41,247	1,150	31,502
Folsom Heights L & L Dist. #2	15,119	16,419	54,765	9,031	55,652
Broadstone #4	-	12,122	301,180	148,041	297,609
CFD #16 The Islands	-	1,740	38,740	9,350	77,923
Police Special Revenue	1,584	5,381	51,093	23,325	51,803
Zoo Special Revenue	7,319	308	20,000	1,620	10,000
Wetland Open Space Maintenance	5,029	8,642	10,856	1,740	11,516
Subtotal Special Revenue Funds	\$ 11,901,105	\$ 8,026,956	\$ 11,446,904	\$ 8,186,389	\$ 11,120,247
Debt Service Funds					
CCF Debt Service					
GO School Facilities Bonds DS	\$ 2,639,211	\$ 1,578,670	\$ 1,566,311	\$ 10,244	850,776
Folsom South AD Refunding	626	506	-	-	-
1982-1 Nimbus AD	2,190	1,771	-	-	-
Traffic Signal Refunding	456,338	2,936	342	257	-
Recreation Facility COP DS	398,771	3,125	3,613	2,710	-
Folsom Public Financing Authority	15,318,522	14,578,881	14,707,417	14,707,417	16,173,620
Folsom Ranch Financing Authority	-	138,342	403,544	403,544	405,669
Subtotal Debt Service Funds	\$ 18,815,658	\$ 16,304,231	\$ 16,681,227	\$ 15,124,172	\$ 17,430,065
Capital Project Funds					
Supplemental Park Fee	\$ 8	\$ -	\$ 10,000	\$ -	\$ -
Park Improvement	273,329	517,632	6,978,011	707,206	857,233
Johnny Cash Trail Art	-	-	-	10,000	30,000
Zoo Capital Projects	3,910	295,363	-	363,652	-
Police Capital	225,554	225,833	300,000	450,000	500,000
Fire Capital	254,471	123,813	250,389	124,334	1,773,068
General Capital	364,061	354,687	504,667	609,586	754,617
Transportation Improvements	1,834,088	3,961,789	5,164,051	3,020,410	2,782,944
Drainage Capital	401,099	533,521	251,431	73,555	252,108

Description	FY 2014-15	FY 2015-16	FY 2016-17	FY 2016-17	FY 2017-18
	Actual	Actual	Budget	Estimate	Proposed
Light Rail Transportation	\$ 296,068	\$ 355,684	\$ 132,570	\$ 41,390	\$ 234,223
General Park Equipment Capital	66,154	126	27,000	24,000	53,000
Water Impact	130,318	169,507	153,165	188,165	545,403
Library Development	179	145	-	-	-
Folsom Plan Area Infrastructure	499,581	372,155	145,172	154,173	1,389,990
Major Capital and Renovation	193	156	50,000	-	50,000
Prairie Oak 1915 AD	-	-	-	-	-
CFD #10 Russell Ranch	42	35	-	-	2,700,000
CFD #14 Parkway II	10,764	9,036	-	121,101	-
Subtotal Capital Project Funds	\$ 4,359,819	\$ 6,919,482	\$ 13,966,456	\$ 5,887,572	\$ 11,922,586
Enterprise Funds					
Transit	\$ 3,554,564	\$ 3,929,593	\$ 3,586,006	\$ 3,236,962	\$ 3,884,295
Utilities Admin	23,293	-	-	-	-
Water	12,739,404	12,013,139	14,433,139	14,038,691	16,213,026
Water Capital	470,898	1,322,529	377,495	342,366	2,850,108
Water Meters	159,310	70,288	129,432	124,432	178,090
Wastewater	5,162,553	5,879,890	6,161,879	6,828,442	5,834,271
Wastewater Capital	531,363	94,917	226,265	200,365	260,365
Critical Augmentation	1,483	300,697	123,200	-	637
General Augmentation	1,637	109,919	-	-	1,238
Solid Waste	9,746,570	10,445,820	10,722,349	10,774,584	10,556,391
Solid Waste Capital	283,689	52,001	83,001	82,000	87,278
Landfill Closure	40,038	40,646	100,000	16,344	100,000
Subtotal Enterprise Funds	\$ 32,714,802	\$ 34,259,439	\$ 35,942,766	\$ 35,644,186	\$ 39,965,699
Internal Service Fund					
Equipment Replacement	\$ 508,494	\$ 870,372	\$ 981,722	\$ 981,722	\$ 822,132
Risk Management	14,061,783	14,082,314	15,980,847	11,756,201	17,392,648
Compensated Leaves	741,384	713,058	960,000	1,093,884	830,000
Subtotal Internal Service Fund	\$ 15,311,661	\$ 15,665,744	\$ 17,922,569	\$ 13,831,807	\$ 19,044,780
Fiduciary Funds					
1915 Act Assessment Districts	\$ 2,909,613	\$ 2,905,932	\$ 2,848,136	\$ 3,942,527	\$ 2,328,532
Community Facilities Districts	13,226,157	15,974,377	12,754,797	16,480,764	13,765,511
Redevelopment Prop Tax Trust	-	5,494,019	5,440,695	2,734,150	4,349,688
Redevelopment SA Trust - Housing	-	-	-	-	-
Subtotal Trust Funds	\$ 21,629,789	\$ 24,423,377	\$ 21,043,628	\$ 23,157,441	\$ 20,443,731
Total Combined Budget	\$ 175,405,558	\$ 179,930,896	\$ 194,352,350	\$ 179,254,917	\$ 201,897,272

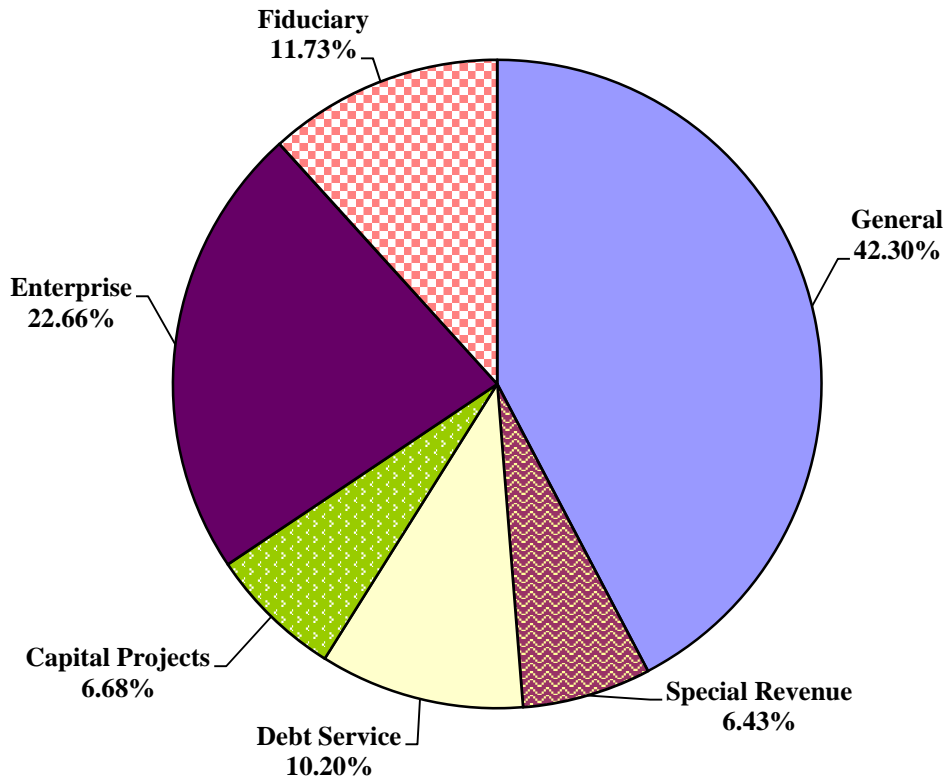


Summary of Revenues by Fund

Summary of Type of Revenues (excluding Transfers & Internal Service)



Summary of Revenues by Fund Type (excluding Transfers & Internal Service)



City of Folsom FY 2017-18 Budget

Funds	Property Tax	Sales & Use Tax	Transient Occupancy	Real Prop Transfer	Franchise Fees	License & Permits	Inter Gov't Revenues
General Fund							
General Fund	\$ 24,222,970	\$ 22,735,493	\$ 2,854,537	\$ 439,750	\$ 790,000	\$ 1,971,369	\$ 6,797,442
Subtotal General Funds	\$ 24,222,970	\$ 22,735,493	\$ 2,854,537	\$ 439,750	\$ 790,000	\$ 1,971,369	\$ 6,797,442
Special Revenue Funds							
Community Development Block Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 165,000
Transportation System Management	-	-	-	-	-	-	-
Folsom Arts & Culture Commission	-	-	-	-	-	-	-
Housing Trust	-	-	-	-	-	-	-
Humbug Willow Creek	-	-	-	-	-	-	-
General Plan	-	-	-	-	-	-	-
Tree Planting & Replacement	-	-	-	-	-	-	-
Community Affordable Housing	-	-	-	-	-	-	-
Park Dedication	-	-	-	-	-	-	-
Planning Services	-	-	-	-	-	-	-
Local Transportation Tax	-	-	-	-	-	-	-
Historical District	-	-	-	-	-	-	-
Cultural Events	-	-	-	-	-	-	-
Gas Tax 2106	-	-	-	-	-	-	275,966
Gas Tax 2107	-	-	-	-	-	-	580,008
Gas Tax 2107.5	-	-	-	-	-	-	316,776
Gas Tax 2105	-	-	-	-	-	-	448,973
Measure A	-	-	-	-	-	-	2,647,632
Los Cerros L & L	-	-	-	-	-	-	-
Briggs Ranch L & L	-	-	-	-	-	-	-
Natoma Station L & L	-	-	-	-	-	-	-
Folsom Heights L & L	-	-	-	-	-	-	-
Broadstone Unit 3 L & L	-	-	-	-	-	-	-
Broadstone L & L	-	-	-	-	-	-	-
Hannaford Cross L & L	-	-	-	-	-	-	-
Lake Natoma Shores L & L	-	-	-	-	-	-	-
Cobble Hills/Reflections L & L	-	-	-	-	-	-	-
Sierra Estates L & L	-	-	-	-	-	-	-
Natoma Valley L & L	-	-	-	-	-	-	-
Cobble Ridge L & L	-	-	-	-	-	-	-
Prairie Oaks Ranch L & L	-	-	-	-	-	-	-
Silverbrook L & L	-	-	-	-	-	-	-
Willow Creek East L & L	-	-	-	-	-	-	-
Blue Ravine Oaks L & L	-	-	-	-	-	-	-
Steeplechase L & L	-	-	-	-	-	-	-
Willow Creek South L & L	-	-	-	-	-	-	-
American River Canyon North L & L	-	-	-	-	-	-	-
Willow Springs L & L	-	-	-	-	-	-	-
Willow Springs CFD 11 Mtn. Dist.	-	-	-	-	-	-	-
CFD #12 Mtn. Dist.	-	-	-	-	-	-	-
CFD #13 ARC Mtn. Dist.	-	-	-	-	-	-	-
ARC North L & L Dist. #2	-	-	-	-	-	-	-
The Residences at ARC, North L & L	-	-	-	-	-	-	-
Folsom Plan Area-Sphere of Influence	-	-	-	-	-	-	-
Oaks at Willow Springs	-	-	-	-	-	-	-
ARC North L & L Dist. #3	-	-	-	-	-	-	-
Blue Ravine Oaks No. 2 L & L	-	-	-	-	-	-	-
Folsom Heights #2 L & L	-	-	-	-	-	-	-
Broadstone #4	-	-	-	-	-	-	-
CFD #16 The Islands	-	-	-	-	-	-	-
Police Special Revenue	-	-	-	-	-	-	-
Zoo Special Revenue	-	-	-	-	-	-	-
Wetland Open Space Maintenance	-	-	-	-	-	-	-
Subtotal Special Revenue Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,434,355

Summary of Revenues by Fund

Charges for Services	Fines & Forfeitures	Interest Revenue	Misc	Transfers In	Use of Fund Balance	Total	
							General Fund
\$ 11,558,155	\$ 260,406	\$ 185,400	\$ 482,782	\$ 9,671,860	\$ -	\$ 81,970,164	General Fund
\$ 11,558,155	\$ 260,406	\$ 185,400	\$ 482,782	\$ 9,671,860	\$ -	\$ 81,970,164	Subtotal General Funds
							Special Revenue Funds
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,054	\$ 172,054	Community Development Block Grant
30,000	-	700	-	-	26,960	57,660	Transportation System Management
-	-	-	5,000	-	-	5,000	Folsom Arts & Culture Commission
60,000	-	5,000	30,000	-	24,500	119,500	Housing Trust
40,000	-	-	-	125,643	-	165,643	Humbug Willow Creek
60,000	-	1,000	-	-	289,000	350,000	General Plan
90,000	-	6,000	-	-	25,487	121,487	Tree Planting & Replacement
125,000	-	-	33,804	-	(54,759)	104,045	Community Affordable Housing
970,000	-	15,000	-	-	(609,725)	375,275	Park Dedication
100,000	-	-	-	-	100,000	200,000	Planning Services
300,000	-	-	-	-	(182,080)	117,920	Local Transportation Tax
6,500	-	-	-	-	(1,433)	5,067	Historical District
-	-	-	-	-	-	-	Cultural Events
-	-	-	-	-	149,048	425,014	Gas Tax 2106
-	-	-	-	-	449,385	1,029,393	Gas Tax 2107
-	-	-	-	-	505,803	822,579	Gas Tax 2107.5
-	-	-	-	-	103,829	552,802	Gas Tax 2105
-	-	-	-	-	229,498	2,877,130	Measure A
41,000	-	6,000	-	-	(3,539)	43,461	Los Cerros L & L
80,500	-	300	-	-	(11,269)	69,531	Briggs Ranch L & L
173,000	-	-	-	-	(22,970)	150,030	Natoma Station L & L
20,500	-	50	-	-	(3,726)	16,824	Folsom Heights L & L
19,800	-	850	-	-	6,208	26,858	Broadstone Unit 3 L & L
385,000	-	-	-	-	(81,134)	303,866	Broadstone L & L
19,800	-	700	-	-	9,151	29,651	Hannaford Cross L & L
21,100	-	1,300	-	-	3,938	26,338	Lake Natoma Shores L & L
45,000	-	1,100	-	-	20,271	66,371	Cobble Hills/Reflections L & L
7,600	-	200	-	-	1,765	9,565	Sierra Estates L & L
60,000	-	900	-	-	(12,102)	48,798	Natoma Valley L & L
13,700	-	1,100	-	-	18,314	33,114	Cobble Ridge L & L
195,000	-	100	-	-	39,514	234,614	Prairie Oaks Ranch L & L
15,800	-	1,200	-	-	17,165	34,165	Silverbrook L & L
59,800	-	100	-	-	5,904	65,804	Willow Creek East L & L
35,800	-	1,500	-	-	(2,692)	34,608	Blue Ravine Oaks L & L
24,100	-	1,100	-	-	13,305	38,505	Steeplechase L & L
158,500	-	7,000	-	-	(10,480)	155,020	Willow Creek South L & L
103,500	-	1,700	-	-	(14,007)	91,193	American River Canyon North L & L
36,000	-	500	-	-	(21,499)	15,001	Willow Springs L & L
125,000	-	11,000	-	-	121,970	257,970	Willow Springs CFD #11 Mtn. Dist.
585,000	-	9,500	-	-	(71,368)	523,132	CFD #12 Mtn. Dist.
92,000	-	1,300	-	-	5,487	98,787	CFD #13 ARC Mtn. Dist.
12,000	-	1,700	-	-	45,878	59,578	ARC North L & L Dist. #2
19,000	-	1,000	-	-	2,483	22,483	The Residences at ARC, North L & L
-	-	-	400,000	-	-	400,000	Folsom Plan Area-Sphere of Influence
-	-	300	-	-	(300)	-	Oaks at Willow Springs
192,000	-	10,000	-	-	26,406	228,406	ARC North L & L Dist. #3
31,500	-	1,400	-	-	(1,398)	31,502	Blue Ravine Oaks No. 2 L & L
60,000	-	1,650	-	-	(5,998)	55,652	Folsom Heights #2 L & L
307,200	-	2,500	-	-	(12,091)	297,609	Broadstone #4
80,000	-	1,000	-	-	(3,077)	77,923	CFD #16 The Islands
60,000	-	7,000	-	-	(15,197)	51,803	Police Special Revenue
19,000	-	-	-	-	(9,000)	10,000	Zoo Special Revenue
-	-	6,000	-	-	5,516	11,516	Wetland Open Space Maintenance
\$ 4,879,700	\$ -	\$ 107,750	\$ 468,804	\$ 125,643	\$ 1,103,995	\$ 11,120,247	Subtotal Special Revenue Funds

City of Folsom FY 2017-18 Budget

Funds	Property Tax	Sales & Use Tax	Transient Occupancy	Real Prop Transfer	Franchise Fees	License & Permits	Inter Gov't Revenues
Debt Service Funds							
CCF Debt Service	-	-	-	-	-	-	-
GO School Facilities Bonds DS	-	-	-	-	-	-	-
Folsom South AD Refunding	-	-	-	-	-	-	-
1982-1 Nimbus AD	-	-	-	-	-	-	-
Traffic Signal Refunding	-	-	-	-	-	-	-
Recreation Facility COP DS	-	-	-	-	-	-	-
Folsom Public Financing Authority	-	-	-	-	-	-	-
Folsom Ranch Financing Authority	-	-	-	-	-	-	-
Subtotal Debt Service Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Project Funds							
Supplemental Park Fee	-	-	-	-	-	-	-
Park Improvement	-	-	-	-	-	-	-
Johnny Cash Trail Art	-	-	-	-	-	-	-
Zoo Capital Projects	-	-	-	-	-	-	-
Police Capital	-	-	-	-	-	-	-
Fire Capital	-	-	-	-	-	-	-
General Capital	-	-	-	-	-	-	-
Transportation Improvement	-	-	-	-	-	-	-
Drainage Capital	-	-	-	-	-	-	-
Light Rail Transportation	-	-	-	-	-	-	-
General Park Equipment Capital	-	-	-	-	-	-	-
Water Impact	-	-	-	-	-	-	-
Library Development	-	-	-	-	-	-	-
Folsom Plan Area Infrastructure	-	-	-	-	-	-	-
Major Capital and Renovation	-	-	-	-	-	-	-
Prairie Oak 1915 AD	-	-	-	-	-	-	-
CFD #10 Russell Ranch	-	-	-	-	-	-	-
CFD #14 Parkway II	-	-	-	-	-	-	-
Subtotal Capital Project Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Enterprise Funds							
Transit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,100,000
Utilities Admin	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	400,000
Water Capital	-	-	-	-	-	-	-
Water Meters	-	-	-	-	-	-	-
Wastewater	-	-	-	-	-	-	-
Wastewater Capital	-	-	-	-	-	-	-
Critical Augmentation	-	-	-	-	-	-	-
General Augmentation	-	-	-	-	-	-	-
Solid Waste	-	-	-	-	-	-	50,000
Solid Waste Capital	-	-	-	-	-	-	-
Landfill Closure	-	-	-	-	-	-	-
Subtotal Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,550,000
Internal Service Fund							
Equipment Replacement	-	-	-	-	-	-	-
Risk Management	-	-	-	-	-	-	-
Compensated Leaves	-	-	-	-	-	-	-
Subtotal Internal Service Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fiduciary Funds							
Assessment & CFD Agency Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Redevelopment Prop Tax Trust	4,470,922	-	-	-	-	-	-
Redevelopment SA Trust - Housing	-	-	-	-	-	-	-
Subtotal Fiduciary Funds	\$ 4,470,922	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Combined Budget	\$ 28,693,892	\$ 22,735,493	\$ 2,854,537	\$ 439,750	\$ 790,000	\$ 1,971,369	\$ 14,781,797

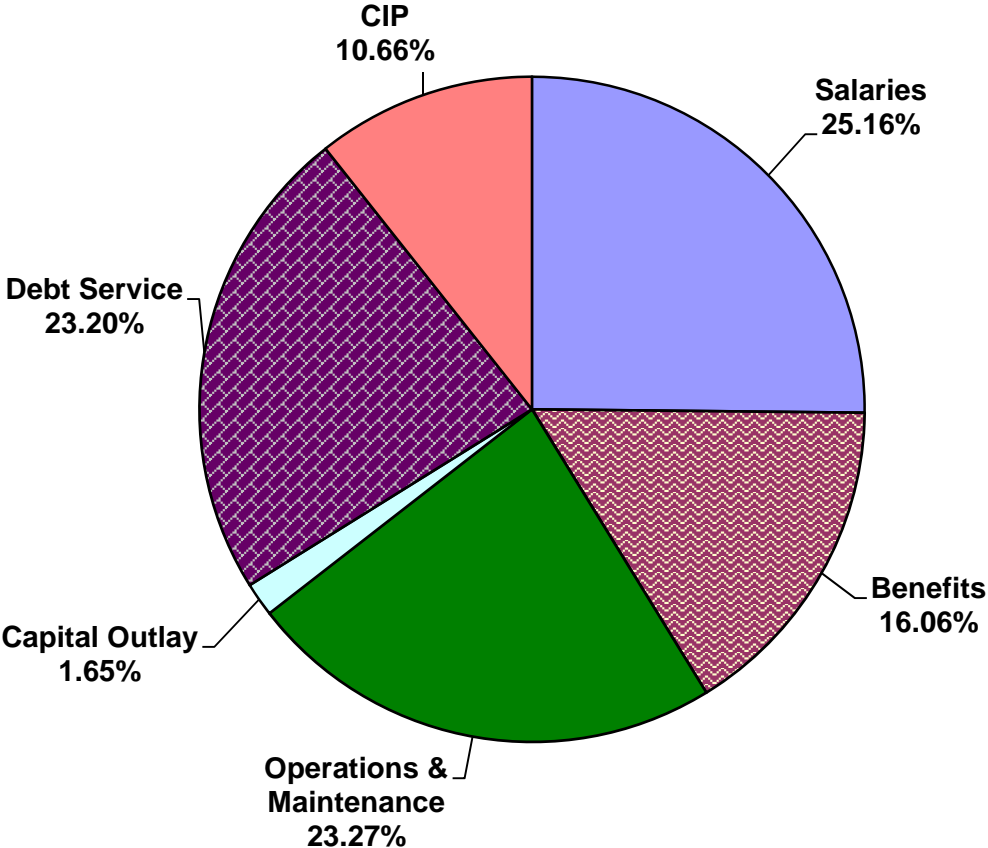
Summary of Revenues by Fund

Charges for Services	Fines & Forfeitures	Interest Revenue	Misc	Transfers In	Use of Fund Balance	Total	
							Debt Service Funds
-	-	-	-	-	-	-	CCF Debt Service
-	-	8,000	-	-	842,776	850,776	GO School Facilities Bonds DS
-	-	-	-	-	-	-	Folsom South AD Refunding
-	-	-	-	-	-	-	1982-1 Nimbus AD
-	-	-	-	-	-	-	Traffic Signal Refunding
-	-	-	-	-	-	-	Recreation Facility COP DS
11,993,509	-	4,180,111	-	-	-	16,173,620	Folsom Public Financing Authority
130,000	-	275,669	-	-	-	405,669	Folsom Ranch Financing Authority
\$ 12,123,509	\$ -	\$ 4,463,780	\$ -	\$ -	\$ 842,776	\$ 17,430,065	Subtotal Debt Service Funds
							Capital Project Funds
-	-	-	-	-	-	-	Supplemental Park Fee
910,140	-	-	20,000	-	(72,907)	857,233	Park Improvement
-	-	-	-	-	30,000	30,000	Johnny Cash Trail Art
20,000	-	800	10,000	-	(30,800)	-	Zoo Capital Projects
200,000	-	6,000	-	-	294,000	500,000	Police Capital
175,000	-	6,500	-	-	1,591,568	1,773,068	Fire Capital
200,000	-	10,000	-	-	544,617	754,617	General Capital
2,000,000	-	100,000	-	500,470	182,474	2,782,944	Transportation Improvement
205,000	-	5,100	-	-	42,008	252,108	Drainage Capital
140,000	-	5,000	-	-	89,223	234,223	Light Rail Transportation
20,000	-	500	-	-	32,500	53,000	General Park Equipment Capital
255,000	-	15,000	-	-	275,403	545,403	Water Impact
-	-	-	-	-	-	-	Library Development
-	-	-	1,389,990	-	-	1,389,990	Folsom Plan Area Infrastructure
-	-	1,000	-	-	49,000	50,000	Major Capital and Renovation
-	-	-	-	-	-	-	Prairie Oak 1915 AD
-	-	14,000	-	-	2,686,000	2,700,000	CFD #10 Russell Ranch
-	-	-	-	-	-	-	CFD #14 Parkway II
\$ 4,125,140	\$ -	\$ 163,900	\$ 1,419,990	\$ 500,470	\$ 5,713,086	\$ 11,922,586	Subtotal Capital Project Funds
							Enterprise Funds
\$ 523,398	\$ -	\$ -	\$ 101,000	\$ -	\$ 159,897	\$ 3,884,295	Transit
-	-	-	-	-	-	-	Utilities - Admin
13,015,000	-	-	100,000	1,100,000	1,598,026	16,213,026	Water
675,500	-	25,000	-	-	2,149,608	2,850,108	Water Capital
255,000	-	15,000	-	-	(91,910)	178,090	Water Meters
6,417,200	-	-	-	-	(582,929)	5,834,271	Wastewater
90,000	-	4,000	-	-	166,365	260,365	Wastewater Capital
-	-	-	-	-	637	637	Critical Augmentation
-	-	-	-	-	1,238	1,238	General Augmentation
10,526,500	-	125,000	-	28,000	(173,109)	10,556,391	Solid Waste
90,000	-	1,000	-	-	(3,722)	87,278	Solid Waste Capital
-	-	-	-	100,000	-	100,000	Landfill Closure
\$ 31,592,598	\$ -	\$ 170,000	\$ 201,000	\$ 1,228,000	\$ 3,224,101	\$ 39,965,699	Subtotal Enterprise Funds
							Internal Service Fund
-	-	-	-	-	822,132	822,132	Equipment Replacement
1,662,140	-	21,000	15,709,508	-	-	17,392,648	Risk Management
837,920	-	5,000	-	-	(12,920)	830,000	Compensated Leaves
\$ 2,500,060	\$ -	\$ 26,000	\$ 15,709,508	\$ -	\$ 809,212	\$ 19,044,780	Subtotal Internal Service Fund
							Fiduciary Funds
\$ 15,867,256	\$ -	\$ 307,200	\$ -	\$ 399,999	\$ (480,412)	\$ 16,094,043	Assessment & CFD Agency Funds
60,000	-	100,000	-	-	(281,234)	4,349,688	Redevelopment Prop Tax Trust
-	-	20,000	-	-	(20,000)	-	Redevelopment SA Trust - Housing
\$ 15,927,256	\$ -	\$ 427,200	\$ -	\$ 399,999	\$ (781,646)	\$ 20,443,731	Subtotal Fiduciary Funds
\$ 82,706,418	\$ 260,406	\$ 5,544,030	\$ 18,282,084	\$ 11,925,972	\$ 10,911,524	\$ 201,897,272	Total Combined Budget

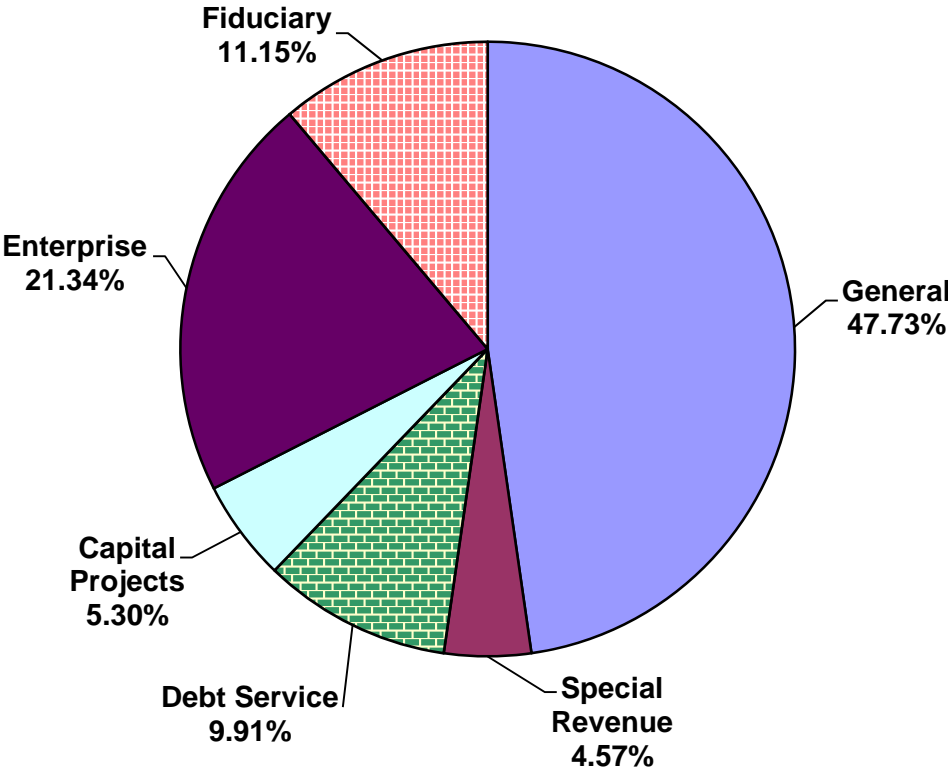


Summary of Appropriations by Fund

Summary of Appropriations (excluding Transfers and Internal Ser.) by Object



Summary of Appropriations (excluding Transfers and Internal Ser.) by Fund Type



City of Folsom FY 2017-18 Budget

Funds	Salaries	Benefits	Operations & Maintenance	Capital Outlays
General Funds				
General Fund	\$ 34,411,239	\$ 22,183,199	\$ 21,131,908	\$ 2,050,535
Subtotal General Funds	\$ 34,411,239	\$ 22,183,199	\$ 21,131,908	\$ 2,050,535
Special Revenue Funds				
Community Development Block Grant	\$ -	\$ -	\$ 165,000	\$ -
Traffic System Management	-	-	-	-
Folsom Arts & Culture Commission	-	-	5,000	-
Housing Trust	-	-	50,000	-
Humbug Willow Creek	-	-	165,643	-
General Plan	-	-	350,000	-
Tree Planting & Replacement	-	-	82,200	-
Community Affordable Housing	-	-	100,000	-
Park Dedication	-	-	50,000	-
Planning Services	-	-	200,000	-
Local Transportation Tax	-	-	-	-
Historical District	-	-	5,000	-
Cultural Events	-	-	-	-
Gas Tax 2106	-	-	-	-
Gas Tax 2107	-	-	-	-
Gas Tax 2107.5	-	-	-	-
Gas Tax 2105	-	-	-	-
Measure A	-	-	-	-
Los Ceros L & L	-	-	38,242	-
Briggs Ranch L & L	-	-	54,254	-
Natoma Station L & L	-	-	113,747	-
Folsom Heights L & L	-	-	16,400	-
Broadstone Unit 3 L & L	-	-	26,500	-
Broadstone L & L	-	-	243,966	-
Hannaford Cross L & L	-	-	25,449	-
Lake Natoma Shores L & L	-	-	23,155	-
Cobble Hills/Reflections L & L	-	-	56,186	-
Sierra Estates L & L	-	-	8,292	-
Natoma Valley L & L	-	-	40,523	-
Cobble Ridge L & L	-	-	31,968	-
Prairie Oaks Ranch L & L	-	-	168,434	-
Silverbrook L & L	-	-	32,892	-
Willow Creek East L & L	-	-	48,617	-
Blue Ravine Oaks L & L	-	-	30,018	-
Steeplechase L & L	-	-	33,871	-
Willow Creek South L & L	-	-	149,113	-
American River Canyon North L & L	-	-	89,000	-
Willow Springs L & L	-	-	14,500	-
Willow Springs CFD 11 Mtn. Dist.	-	-	222,977	-
CFD #12 Mtn. Dist.	-	-	448,378	-
CFD #13 ARC Mtn. Dist.	-	-	74,598	-
ARC North L & L Dist. #2	-	-	59,100	-
The Residences at ARC, North L & L	-	-	18,027	-
Folsom Plan Area-Sphere of Influence	-	-	400,000	-
Oaks at Willow Springs	-	-	-	-
ARC North L & L Dist. #3	-	-	211,980	-
Blue Ravine Oaks L & L Dist. #2	-	-	31,000	-
Folsom Heights L & L Dist. #2	-	-	49,710	-
Broadstone #4	-	-	296,400	-
CFD #16 The Islands	-	-	58,919	-
Police Special Revenue	-	-	50,000	-
Zoo Special revenue	-	-	10,000	-
Wetland Open Space Maintenance	-	-	10,000	-
Subtotal Special Revenue Funds	\$ -	\$ -	\$ 4,359,059	\$ -

Summary of Appropriations by Fund

Debt Service	Capital Improvements	Transfers Out	Total	
				General Funds
\$ 2,193,283	\$ -	\$ -	\$ 81,970,164	General Fund
\$ 2,193,283	\$ -	\$ -	\$ 81,970,164	Subtotal General Funds
				Special Revenue Funds
\$ -	\$ -	\$ 7,054	\$ 172,054	Community Development Block Grant
-	-	57,660	57,660	Traffic System Management
-	-	-	5,000	Folsom Arts & Culture Commission
-	-	69,500	119,500	Housing Trust
-	-	-	165,643	Humbug Willow Creek
-	-	-	350,000	General Plan
-	-	39,287	121,487	Tree Planting & Replacement
-	-	4,045	104,045	Community Affordable Housing
-	316,645	8,630	375,275	Park Dedication
-	-	-	200,000	Planning Services
-	-	117,920	117,920	Local Transportation Tax
-	-	67	5,067	Historical District
-	-	-	-	Cultural Events
-	150,000	275,014	425,014	Gas Tax 2106
-	450,000	579,393	1,029,393	Gas Tax 2107
-	100,000	722,579	822,579	Gas Tax 2107.5
-	100,000	452,802	552,802	Gas Tax 2105
-	2,365,000	512,130	2,877,130	Measure A
-	-	5,219	43,461	Los Cerros L & L
-	-	15,277	69,531	Briggs Ranch L & L
-	-	36,283	150,030	Natoma Station L & L
-	-	424	16,824	Folsom Heights L & L
-	-	358	26,858	Broadstone Unit 3 L & L
-	-	59,900	303,866	Broadstone L & L
-	-	4,202	29,651	Hannaford Cross L & L
-	-	3,183	26,338	Lake Natoma Shores L & L
-	-	10,185	66,371	Cobble Hills/Reflections L & L
-	-	1,273	9,565	Sierra Estates L & L
-	-	8,275	48,798	Natoma Valley L & L
-	-	1,146	33,114	Cobble Ridge L & L
-	-	66,180	234,614	Prairie Oaks Ranch L & L
-	-	1,273	34,165	Silverbrook L & L
-	-	17,187	65,804	Willow Creek East L & L
-	-	4,590	34,608	Blue Ravine Oaks L & L
-	-	4,634	38,505	Steeplechase L & L
-	-	5,907	155,020	Willow Creek South L & L
-	-	2,193	91,193	American River Canyon North L & L
-	-	501	15,001	Willow Springs L & L
-	-	34,993	257,970	Willow Springs CFD 11 Mtn. Dist.
-	-	74,754	523,132	CFD #12 Mtn. Dist.
-	-	24,189	98,787	CFD #13 ARC Mtn. Dist.
-	-	478	59,578	ARC North L & L Dist. #2
-	-	4,456	22,483	The Residences at ARC, North L & L
-	-	-	400,000	Folsom Plan Area-Sphere of Influence
-	-	-	-	Oaks at Willow Springs
-	-	16,426	228,406	ARC North L & L Dist. #3
-	-	502	31,502	Blue Ravine Oaks L & L Dist. #2
-	-	5,942	55,652	Folsom Heights L & L Dist. #2
-	-	1,209	297,609	Broadstone #4
-	-	19,004	77,923	CFD #16 The Islands
-	-	1,803	51,803	Police Special Revenue
-	-	-	10,000	Zoo Special Revenue
-	-	1,516	11,516	Wetland Open Space Maintenance
\$ -	\$ 3,481,645	\$ 3,279,543	\$ 11,120,247	Subtotal Special Revenue Funds

City of Folsom FY 2017-18 Budget

Funds	Salaries	Benefits	Operations & Maintenance	Capital Outlays
Debt Service Funds				
CCF Debt Service	\$ -	\$ -	\$ -	\$ -
GO School Facilities Bonds DS	-	-	-	-
Folsom South AD Refunding	-	-	-	-
1982-1 Nimbus AD	-	-	-	-
Traffic Signal Refunding	-	-	-	-
Recreation Facility COP DS	-	-	-	-
Folsom Public Financing Authority	-	-	-	-
Folsom Ranch Financing Authority	-	-	-	-
Subtotal Debt Service Funds	\$ -	\$ -	\$ -	\$ -
Capital Project Funds				
Supplemental Park Fee	\$ -	\$ -	\$ -	\$ -
Park Improvement	130,359	52,186	80,081	-
Johnny Cash Trail Art	-	-	30,000	-
Zoo Capital Projects	-	-	-	-
Police Capital	-	-	-	-
Fire Capital	-	-	-	-
General Capital	-	-	-	-
Transportation Improvement	-	-	-	-
Drainage Capital	-	-	-	-
Light Rail Transportation	-	-	-	-
General Park Equipment Capital	-	-	3,000	-
Water Impact	-	-	50,000	-
Library Development	-	-	-	-
Folsom Plan Area Infrastructure	-	-	-	-
Major Capital and Renovation	-	-	50,000	-
Prairie Oak 1915 AD	-	-	-	-
CFD #10 Russell Ranch	-	-	-	-
CFD #14 Parkway II	-	-	-	-
Subtotal Capital Project Funds	\$ 130,359	\$ 52,186	\$ 213,081	\$ -
Enterprise Funds				
Transit	\$ 758,017	\$ 644,921	\$ 2,147,895	\$ -
Utilities Admin	-	-	-	-
Water	2,789,886	1,776,965	5,633,189	200,000
Water Capital	-	-	25,000	-
Water Meters	-	-	175,000	-
Wastewater	1,473,114	983,172	2,093,329	215,000
Wastewater Capital	-	-	80,000	-
Critical Augmentation	-	-	-	-
General Augmentation	-	-	-	-
Solid Waste	2,901,087	2,097,686	3,859,347	376,766
Solid Waste Capital	-	-	85,000	-
Landfill Closure	-	-	100,000	-
Subtotal Enterprise Funds	\$ 7,922,104	\$ 5,502,744	\$ 14,198,760	\$ 791,766
Internal Service Fund				
Equipment Replacement	-	-	-	-
Risk Management	177,053	10,230,389	6,985,206	-
Compensated Leaves	830,000	-	-	-
Subtotal Internal Service Fund	\$ 1,007,053	\$ 10,230,389	\$ 6,985,206	\$ -
Fiduciary Funds				
Assessment & CFD Agency Funds	-	-	-	-
Redevelopment Prop Tax Trust	-	-	300,000	-
Redevelopment SA Trust - Housing	-	-	-	-
Subtotal Fiduciary Funds	\$ -	\$ -	\$ 300,000	\$ -
Total Combined Budget	\$ 43,470,755	\$ 37,968,518	\$ 47,188,014	\$ 2,842,301

Summary of Appropriations by Fund

Debt Service	Capital Improvements	Transfers Out	Total	
				Debt Service Funds
\$ -	\$ -	\$ -	\$ -	CCF Debt Service
841,500	-	9,276	850,776	GO School Facilities Bonds DS
-	-	-	-	Folsom South AD Refunding
-	-	-	-	1982-1 Nimbus AD
-	-	-	-	Traffic Signal Refunding
-	-	-	-	Recreation Facility COP DS
15,773,621	-	399,999	16,173,620	Folsom Public Financing Authority
405,669	-	-	405,669	Folsom Ranch Financing Authority
\$ 17,020,790	\$ -	\$ 409,275	\$ 17,430,065	Subtotal Debt Service Funds
				Capital Project Funds
\$ -	\$ -	\$ -	\$ -	Supplemental Park Fee
-	72,400	522,207	857,233	Park Improvement
-	-	-	30,000	Johnny Cash Trail Art
-	-	-	-	Zoo Capital Projects
-	-	500,000	500,000	Police Capital
-	1,693,575	79,493	1,773,068	Fire Capital
-	-	754,617	754,617	General Capital
-	2,270,000	512,944	2,782,944	Transportation Improvement
-	50,000	202,108	252,108	Drainage Capital
-	150,000	84,223	234,223	Light Rail Transportation
-	-	50,000	53,000	General Park Equipment Capital
-	391,016	104,387	545,403	Water Impact
-	-	-	-	Library Development
-	1,385,174	4,816	1,389,990	Folsom Plan Area Infrastructure
-	-	-	50,000	Major Capital and Renovation
-	-	-	-	Prairie Oak 1915 AD
-	2,700,000	-	2,700,000	CFD #10 Russell Ranch
-	-	-	-	CFD #14 Parkway II
\$ -	\$ 8,712,165	\$ 2,814,795	\$ 11,922,586	Subtotal Capital Project Funds
				Enterprise Funds
\$ -	\$ -	\$ 333,462	\$ 3,884,295	Transit
-	-	-	-	Utilities Admin
2,017,306	2,864,650	931,030	16,213,026	Water
-	2,789,950	35,158	2,850,108	Water Capital
-	-	3,090	178,090	Water Meters
-	392,030	677,626	5,834,271	Wastewater
-	180,000	365	260,365	Wastewater Capital
-	-	637	637	Critical Augmentation
-	-	1,238	1,238	General Augmentation
-	-	1,321,505	10,556,391	Solid Waste
-	-	2,278	87,278	Solid Waste Capital
-	-	-	100,000	Landfill Closure
\$ 2,017,306	\$ 6,226,630	\$ 3,306,389	\$ 39,965,699	Subtotal Enterprise Funds
				Internal Service Fund
-	-	\$ 822,132	822,132	Equipment Replacement
-	-	-	17,392,648	Risk Management
-	-	-	830,000	Compensated Leaves
\$ -	\$ -	\$ 822,132	\$ 19,044,780	Subtotal Internal Service Fund
				Trust Funds
14,800,205	-	\$ 1,293,838	16,094,043	Assessment & CFD Agency Funds
4,049,688	-	-	4,349,688	Redevelopment Prop Tax Trust
-	-	-	-	Redevelopment SA Trust - Housing
\$ 18,849,893	\$ -	\$ 1,293,838	\$ 20,443,731	Subtotal Trust Funds
\$ 40,081,272	\$ 18,420,440	\$ 11,925,972	\$ 201,897,272	Total Combined Budget

Operating Expenditure Summary By Program

	Actual FY 2013-14	Actual FY 2014-15	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18
General Fund						
City Council	\$103,256	\$104,908	\$110,157	\$115,044	\$109,079	\$110,289
City Manager	\$1,111,631	\$1,180,698	\$1,436,790	\$1,326,143	\$1,417,359	\$1,467,846
City Attorney	\$801,336	\$820,849	\$904,436	\$885,536	\$846,600	\$861,825
City Clerk	\$414,833	\$474,285	\$464,256	\$521,951	\$523,085	\$541,378
Community Development	\$3,394,648	\$3,582,489	\$3,974,423	\$4,274,944	\$4,265,642	\$4,814,699
Fire	\$14,594,934	\$15,028,690	\$16,836,514	\$16,859,203	\$17,524,734	\$17,778,363
Human Resources	\$666,655	\$672,521	\$669,435	\$711,003	\$678,378	\$713,039
Library	\$1,424,293	\$1,426,980	\$1,467,639	\$1,540,430	\$1,488,668	\$1,610,302
Management and Budget	\$3,345,072	\$3,490,436	\$3,656,657	\$3,812,379	\$3,803,224	\$4,283,424
Parks & Recreation	\$11,179,477	\$11,329,055	\$12,330,441	\$12,328,346	\$12,648,064	\$13,400,869
Police	\$17,565,624	\$17,606,828	\$18,322,867	\$19,823,548	\$19,405,148	\$21,203,620
Fleet Management	\$988,561	\$1,058,627	\$1,124,875	\$1,147,701	\$1,193,250	\$1,248,330
Public Works	\$4,598,053	\$4,727,413	\$4,833,480	\$6,309,892	\$5,118,839	\$5,671,344
Non-Departmental	\$6,228,619	\$6,929,020	\$6,211,764	\$5,771,622	\$5,834,082	\$6,071,553
Total General Fund	\$66,416,992	\$68,432,799	\$72,343,734	\$75,427,742	\$74,856,152	\$79,776,881
Special Revenue Funds						
Community Affordable Housing	\$35,519	\$20,324	\$20,545	\$100,000	\$65,690	\$100,000
Total Special Revenue Funds	\$35,519	\$20,324	\$20,545	\$100,000	\$65,690	\$100,000
Enterprise Funds						
Transit	\$3,303,677	\$4,610,505	\$4,638,633	\$3,320,178	\$2,971,134	\$3,550,833
Utilities Administration	\$0	\$0	\$0	\$0	\$0	\$0
Solid Waste	\$8,506,507	\$11,018,061	\$8,808,368	\$9,416,179	\$9,468,415	\$9,234,886
Wastewater	\$3,717,299	\$3,589,289	\$3,559,133	\$4,777,483	\$4,450,939	\$4,764,615
Water	\$7,398,425	\$7,997,147	\$8,151,346	\$10,102,174	\$9,349,925	\$10,400,040
Total Enterprise Funds	\$22,925,908	\$27,215,002	\$25,157,480	\$27,616,014	\$26,240,413	\$27,950,374
Internal Service Funds						
Risk Management	\$439,980	\$432,504	\$497,139	\$830,047	\$742,347	\$1,051,828
Compensated Leaves	\$1,313,844	\$741,834	\$713,058	\$960,000	\$900,000	\$830,000
Total Internal Service Funds	\$1,753,824	\$1,174,338	\$1,210,197	\$1,790,047	\$1,642,347	\$1,881,828
Total Operating Budget	\$91,132,243	\$96,842,463	\$98,731,956	\$104,933,803	\$102,804,602	\$109,709,083
Note: Does not include Debt Service, CIPs or Transfers Out.						

Summary of Capital Outlay

Fund	Description	Amount
General		
	Police vehicles	\$ 500,000
	Ambulance	254,000
	Self Contained Breathing Apparatus	631,535
	Truck (Park Maintenance)	42,000
	Paint sprayer (Park Maintenance)	8,000
	Pool vehicles replacement	150,000
	Zoo fencing	200,000
	Backhoe (Streets Division)	135,000
	Roadside sprayer (Streets Division)	30,000
	Computer equipment	100,000
	General Fund Total	\$ 2,050,535
Capital Project Funds		
	Capital Project Total	\$
Special Revenue		
	Special Revenue Total	\$
Enterprise Funds		
	Solid Waste Vehicles	\$ 376,766
	Wastewater ½ yard Vactor Truck	215,000
	Water Vehicles	200,000
	Enterprise Fund Total	\$ 791,766
Internal Service Funds		
	Internal Service Fund Total	\$
Total Capital Outlay		\$ 2,842,301
Assets Funded through Capital Lease Financing		\$ 0
Net Capital Outlay		\$ 2,842,301

Summary of Staffing

Below is a comparison of position totals by department for the FY 2013-14 through FY 2016-17 Budgets and the proposed FY 2017-18 Budget. All positions are listed as full-time equivalent except for City Council which is listed as number of members. Please refer to page VII-18 for a detail of staffing positions.

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18
	Approved	Approved	Approved	Approved	Proposed
City Council	5.00	5.00	5.00	5.00	5.00
City Manager	5.50	5.50	5.75	5.50	5.50
City Attorney	3.75	3.75	3.75	4.00	4.00
City Clerk	3.00	3.00	3.00	3.00	3.00
Community Development	20.40	20.40	21.40	22.40	24.00
Fire Department	65.00	65.00	69.00	69.00	71.00
Human Resources	5.00	5.00	5.00	5.00	5.50
Library	11.00	10.50	10.50	10.50	10.50
Office of Management & Budget	19.00	20.00	20.00	21.00	21.50
Parks & Recreation	43.40	42.40	44.80	46.00	46.00
Police Department	97.50	97.50	98.50	101.50	103.50
Public Works	46.90	45.90	45.90	47.70	48.40
Water Resources	51.25	51.25	51.50	52.50	52.50
Solid Waste	38.70	40.70	42.70	44.70	45.60
Total Staffing Positions	415.40	415.90	426.80	437.80	446.00

Summary of Transfers

Each year revenues are contributed to funds to offset staffing, equipment, and CIP projects. Such a transaction is considered to be a transfer out in the fund contributing the funds and a transfer in for the fund receiving the funds. Listed below is a summary of all the transfers in the FY 2017-18 Budget.

	TRANSFERS TO OTHER FUNDS	TRANSFERS FROM OTHER FUNDS
GENERAL FUNDS		
General Fund	\$	\$ 9,671,860
SPECIAL REVENUE FUNDS		
Gas Tax 2106	275,014	-
Gas Tax 2107	579,393	-
Gas Tax 2107.5	722,579	-
Gas Tax 2105	452,802	-
Tree Planting	39,287	-
Community Affordable Housing	4,045	-
Park Dedication	8,630	-
Landscape & Lighting Districts	430,143	-
Local Transportation Tax	117,920	-
Transportation System Management	57,660	-
General Plan Amendment	-	-
Humbug Willow Creek	-	125,643
Police Trust	1,803	-
Housing Trust	69,500	-
Zoo Trust	-	-
Measure A	512,130	-
Community Development Block Grant	7,054	-
Historical District	67	-
DEBT SERVICE FUND		
1993 GO School FACDS	9,276	-
Traffic Signal COP Refinance	-	-
Recreation Facility COP	-	-
Fire Certificates of Participation Debt Service	-	-
Folsom Public Financing Authority	399,999	-
Folsom South Financing Authority	-	-
Miscellaneous Debt	-	-
CAPITAL PROJECT FUNDS		
Supplemental Park Fees	-	-
Transportation Improvements	512,944	500,470
Police Capital Improvements	500,000	-
Fire Capital	79,493	-
Light Rail Transportation	84,223	-
Zoo Capital	-	-
General Capital Improvements	754,617	-
Park Equipment	50,000	-
Drainage Capital Improvements	202,108	-
Library Development	-	-
Park Development	522,207	-

	TRANSFERS TO OTHER FUNDS	TRANSFERS FROM OTHER FUNDS
Capital Project Funds (cont.)		
Water Impact	\$ 104,387	\$ —
Miscellaneous Capital	4,816	—
ENTERPRISE FUNDS		
Transit	333,462	—
Utilities Admin	—	—
Water	931,030	1,100,000
Water Capital	35,158	—
Water Meters	3,090	—
Wastewater	677,626	—
Wastewater Capital	365	—
Facilities Augmentation Funds	1,875	—
Solid Waste	1,321,505	28,000
Solid Waste Capital	2,278	—
Landfill Closure	—	100,000
INTERNAL SERVICE FUND		
Equipment Replacement	822,132	—
FIDUCIARY FUNDS		
Miscellaneous Funds	1,516	—
Mello-Roos & 1915 Assessment Districts	1,293,838	399,999
TOTALS	\$ 11,925,972	\$ 11,925,972

Summary of Capital Improvement Plan

The City of Folsom also prepares an annual Capital Improvement Plan Budget (CIP) which can be found in section VI. City staff prioritizes projects according to need, project scheduling, and availability of funding. Many capital improvement projects will carry over from one fiscal year to the next due to the size of the project. Appropriations for CIP projects lapse three years after budget adoption unless they are reappropriated. The Capital Improvement Plan Budget is divided into eight categories. Below is a summary of the capital projects by category as well as the individual major projects. The amounts listed below are included in the FY17 Budget.

Category	Budget 2017-18	Funding Source				
		Enterprise	Loans/Grants	Impact Fees	Other	Total
Culture and Recreation	\$ 429,045	\$ -	\$ -	\$ 389,045	\$ 40,000	\$ 429,045
Drainage	100,000	-	-	50,000	50,000	100,000
General Services	6,069,273	-	-	1,693,575	4,375,698	6,069,273
Open Space and Greenbelts	-	-	-	-	-	-
Streets	4,585,000	-	500,000	1,220,000	2,865,000	4,585,000
Transportation	950,000	-	400,000	300,000	250,000	950,000
Wastewater	1,072,590	392,030	-	180,000	500,560	1,072,590
Water	6,930,230	2,046,400	532,250	3,180,966	1,170,614	6,930,230
Total	\$ 20,136,138	\$ 2,438,430	\$ 1,432,250	\$ 7,013,586	\$ 9,251,872	\$ 20,136,138

Significant Non-recurring Projects	Budget 2017-18	Total Project Budget
Baldwin Dam Road Tree Clearance	200,000	200,000
Bike/Ped Facilities Project	100,000	100,000
Bridge Preventive Maintenance	250,000	250,000
City Hall Campus Charging Stations	150,000	150,000
Cornerstone SWQ Basin (F9)	50,000	50,000
East Bidwell Widening & Sidewalk	125,000	425,000
Easton/Glenborough Area Phase 1	286,000	563,863
Empire Ranch Road Interchange	200,000	200,000
Fire Station 39 (Empire Ranch)	4,393,575	4,643,575
Folsom Plan EVP Sewer LS & FM	500,560	890,000
Folsom Sports Complex-Ph. II	316,645	706,000
FPA Zone 4 & Zone 5 BPS	291,031	550,949
FPA Zone 5 Tank & Zone 6 BPS	499,230	819,230
Green Valley Rd Widening	500,000	4,000,000
Greenback-Madison/Folsom Auburn Paving	1,700,000	1,700,000
GSWC Inter-tie Booster Pump Station	923,266	1,698,266
Johnny Cash Trail Art Experience	40,000	370,792
Lew Howard Park	72,400	427,500
Neighborhood Street & Sidewalk Rehab	300,000	300,000
Pump Station No. 2 Odor Control	500,000	603,325
Signal/Delineation Mod	245,000	395,000
Water System Rehab Proj #1	311,350	1,185,350
WTP Actiflo-Polymer Capacity	1,350,000	2,000,000
WTP Backwash and Recycled Water	2,000,000	2,000,000
WTP Reservoir #2 Tank Rehab	1,055,000	1,055,000

Overall Impact on Operating Budget

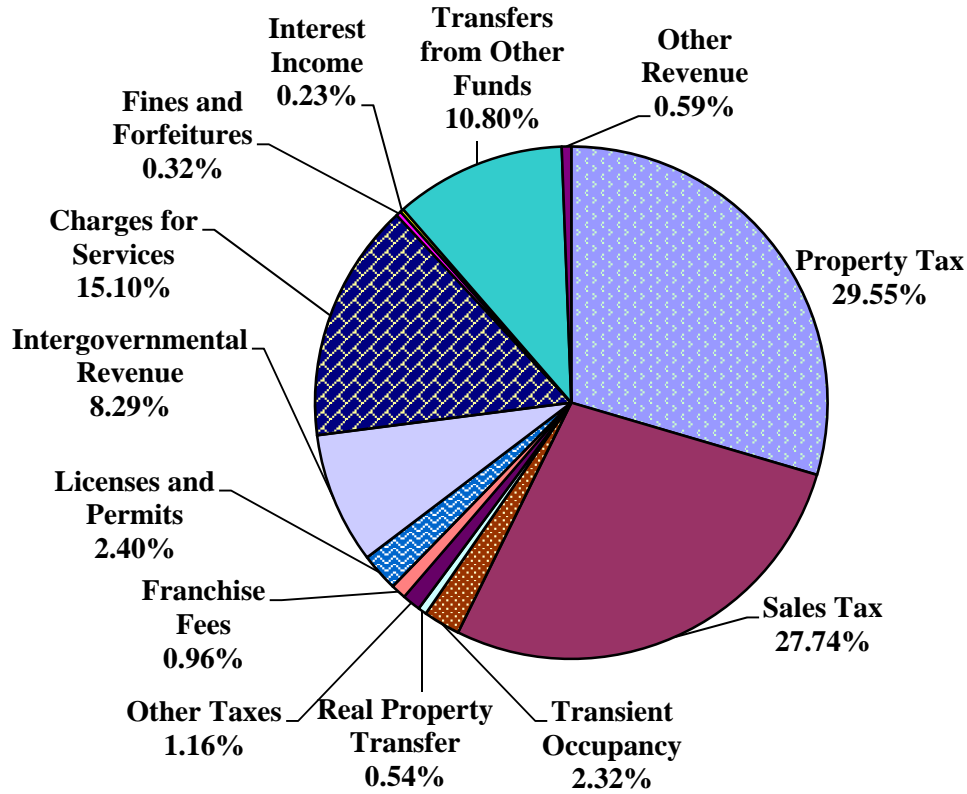
Several non-recurring projects will have operating impacts on the budget in the current or future fiscal years. The new bike / pedestrian trail additions each add from \$2,000 up to approximately \$5,000 per year as the new trails are added to the system. As new parks are added each park adds approximately \$800 up to \$120,000 per year (depending on size and what is included in the park) for upkeep and maintenance of the parks. Traffic safety projects will add maintenance costs of the intersections or signals. It is estimated that the Zoo Barn project will provide opportunities for additional revenue. Below are the estimated operating costs by project. These estimates may change depending on the project completion date and final project scope.

Operating Impact by Project Name	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Davies Park	-	850	900	1,000	1,100
Econome Park	-	103,344	108,600	114,100	119,900
Ed Mitchell Park	800	800	900	1,000	1,100
Johnny Cash Art Park	-	-	-	20,000	20,400
Johnny Cash Trail Art	-	4,700	5,000	5,300	5,600
Lew Howard Park	-	850	900	1,000	1,100
Fire Station 39	-	-	-	-	1,489,050
Folsom Lake Trail - Phase 2	-	4,800	5,100	5,400	5,700
Folsom/Placerville Trail	-	-	5,800	5,900	6,000
HBWC - Bridge	-	1,600	1,700	1,800	1,900
HBWC - Dos Coyotes	2,100	2,300	2,500	2,700	2,900
HBWC / Levy Park Trail	-	1,400	1,500	1,600	1,700
Lake Natoma Class 1 Trail - Phase 2	2,400	2,500	2,600	2,700	2,800
Lake Natoma Water Front Trail	-	-	2,500	2,600	2,700
Oak Parkway Trail Undercrossing	-	-	2,500	2,600	2,800
Traffic Safety Projects	2,000	2,000	2,000	2,000	2,000
Zoo Barn	(45,500)	(70,955)	(71,915)	(72,889)	(73,878)
Total Operating Impact	\$ (38,200)	\$ 54,189	\$ 70,585	\$ 96,811	\$ 1,592,872

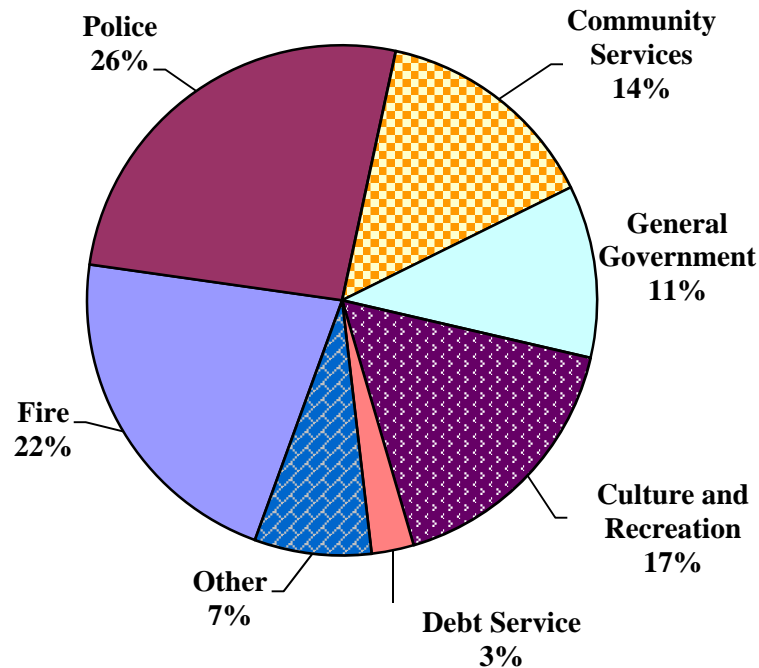


General Fund Summary

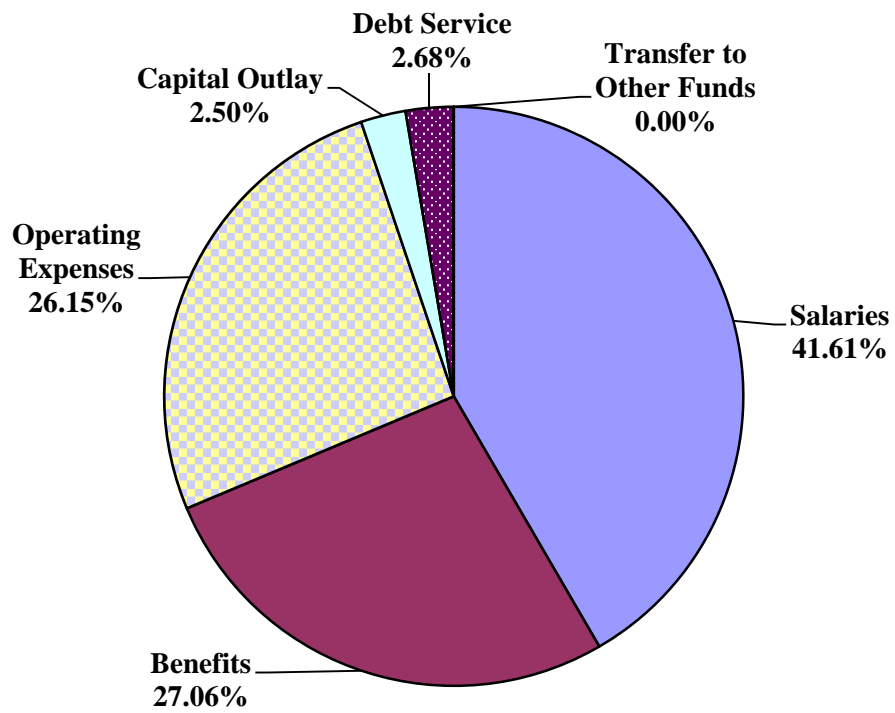
FY 2017-18 General Fund Budget Revenue Category



FY 2017-18 General Fund Budget Appropriations by Category



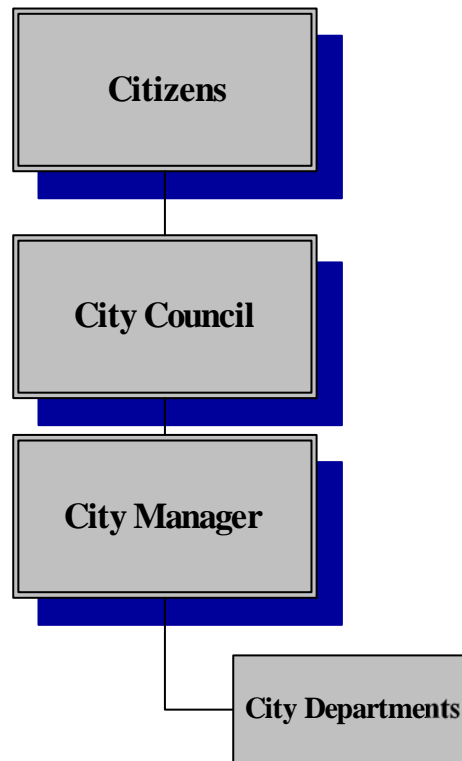
FY 2017-18 General Fund Budget Appropriations by Object



	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Proposed FY 2018</u>
REVENUES						
Property Tax	\$19,042,480	\$20,169,495	\$21,732,471	\$21,614,525	\$22,907,984	\$24,222,970
Sales Tax	19,442,008	19,386,661	22,168,300	21,745,757	21,937,115	22,735,493
Transient Occupancy	1,474,676	1,601,768	1,847,238	1,721,367	1,865,710	1,903,025
Real Property Transfer	334,598	461,770	437,116	445,500	437,542	439,750
Other Taxes	734,017	796,726	918,210	720,000	860,683	951,512
Franchise Fees	702,448	744,032	744,032	860,683	785,000	790,000
Licenses and Permits	2,100,673	2,123,853	1,902,848	1,834,675	1,930,398	1,971,369
Intergovernmental Revenue	6,720,941	6,567,298	6,459,122	6,625,968	6,621,489	6,797,442
Charges for Services	12,208,241	13,066,654	13,589,429	12,228,545	12,298,208	12,380,375
Fines and Forfeitures	270,170	250,761	264,069	255,300	218,583	260,406
Interest Income	183,472	90,833	179,157	155,000	180,000	185,400
Transfers from Other Funds	7,387,209	6,812,960	6,715,634	8,635,584	8,154,700	8,849,640
Other Revenue	438,099	566,415	669,459	505,896	596,622	482,782
Total Current Revenues	\$71,039,032	\$72,639,226	\$77,627,085	\$77,348,800	\$78,794,034	\$81,970,164
Appropriation from Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Carry over amount (one time expenses)	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$71,039,032	\$72,639,226	\$77,627,085	\$77,348,800	\$78,794,034	\$81,970,164
APPROPRIATIONS (Category)						
Fire	\$14,594,934	\$15,028,690	\$16,836,514	\$16,859,203	\$16,243,247	\$17,778,363
Police	17,745,344	17,794,726	18,593,080	20,049,950	18,896,210	21,421,537
Community Services	8,981,261	9,368,530	9,932,778	11,732,536	9,933,071	11,734,372
General Government	7,219,732	7,537,446	8,062,262	8,263,393	7,938,926	8,961,455
Culture and Recreation	11,647,100	11,774,390	12,707,337	12,751,037	12,295,711	13,809,601
Debt Service	3,069,769	2,239,899	1,916,340	1,921,059	1,925,346	2,193,283
Other	6,228,619	6,929,020	6,211,764	5,771,622	6,391,303	6,071,553
Total Appropriations	\$69,486,759	\$70,672,701	\$74,260,075	\$77,348,800	\$73,623,814	\$81,970,164
APPROPRIATIONS (Object)						
Salaries	\$32,016,231	\$32,066,611	\$32,587,690	\$32,994,942	\$32,699,175	\$34,111,239
Benefits	16,155,337	16,798,943	18,123,323	20,759,881	18,126,600	22,183,199
Operating Expenses	17,380,382	18,940,323	19,750,950	19,371,918	18,890,927	21,431,908
Capital Outlay	435,042	626,925	1,881,771	2,301,000	1,981,767	2,050,535
Debt Service	3,069,769	2,239,899	1,916,340	1,921,059	1,925,346	2,193,283
Transfer to Other Funds	430,000	-	-	-	-	-
Total Appropriations	\$69,486,761	\$70,672,701	\$74,260,074	\$77,348,800	\$73,623,815	\$81,970,164
Revenue Surplus/(Shortfall)	\$1,552,271	\$1,966,525	\$3,367,011	\$0	\$5,170,219	\$0



Departmental
Presentations



City Council

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Position Information

Mission Statement

The Folsom City Council exists to provide responsible leadership to an empowered and accountable City Manager by establishing policy direction and financial oversight required for long term viability, and to residents and businesses of Folsom through sound decision-making in our quest to provide for public health, safety, and quality of life.

FY18 Budget Highlights

- None

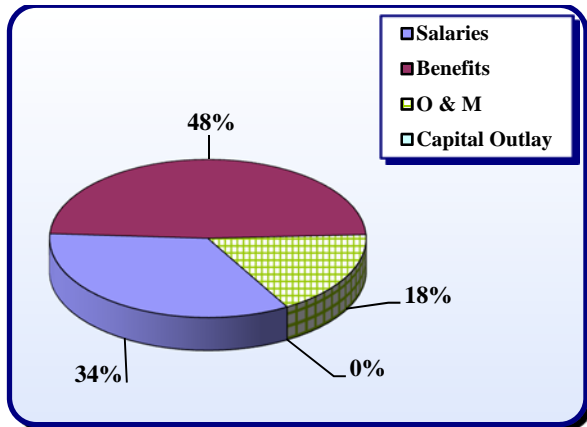
Budget Summary

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$38,400	\$38,400	\$38,400	\$37,800	-1.56%
Benefits	\$49,109	\$49,109	\$49,109	\$44,141	-10.12%
PERS-City	\$7,568	\$8,768	\$8,417	\$9,148	4.33%
Operation & Maintenance	\$15,081	\$18,767	\$13,153	\$19,200	2.31%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$110,157	\$115,044	\$109,079	\$110,289	-4.13%

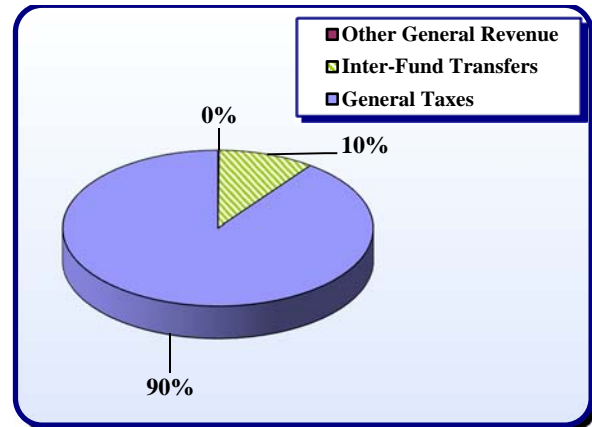
Funding Source	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Other General Revenue	\$254	\$504	\$133	\$139	-72.42%
Inter-Fund Transfers	\$15,034	\$15,464	\$15,464	\$11,057	-28.50%
General Taxes	\$94,869	\$99,076	\$93,482	\$99,093	0.02%
Total	\$110,157	\$115,044	\$109,079	\$110,289	-4.13%

Elected Positions	5.00	5.00	5.00	5.00	0.00%
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Department Expenditure by Category



Department Funding Sources



Program Information

City Council

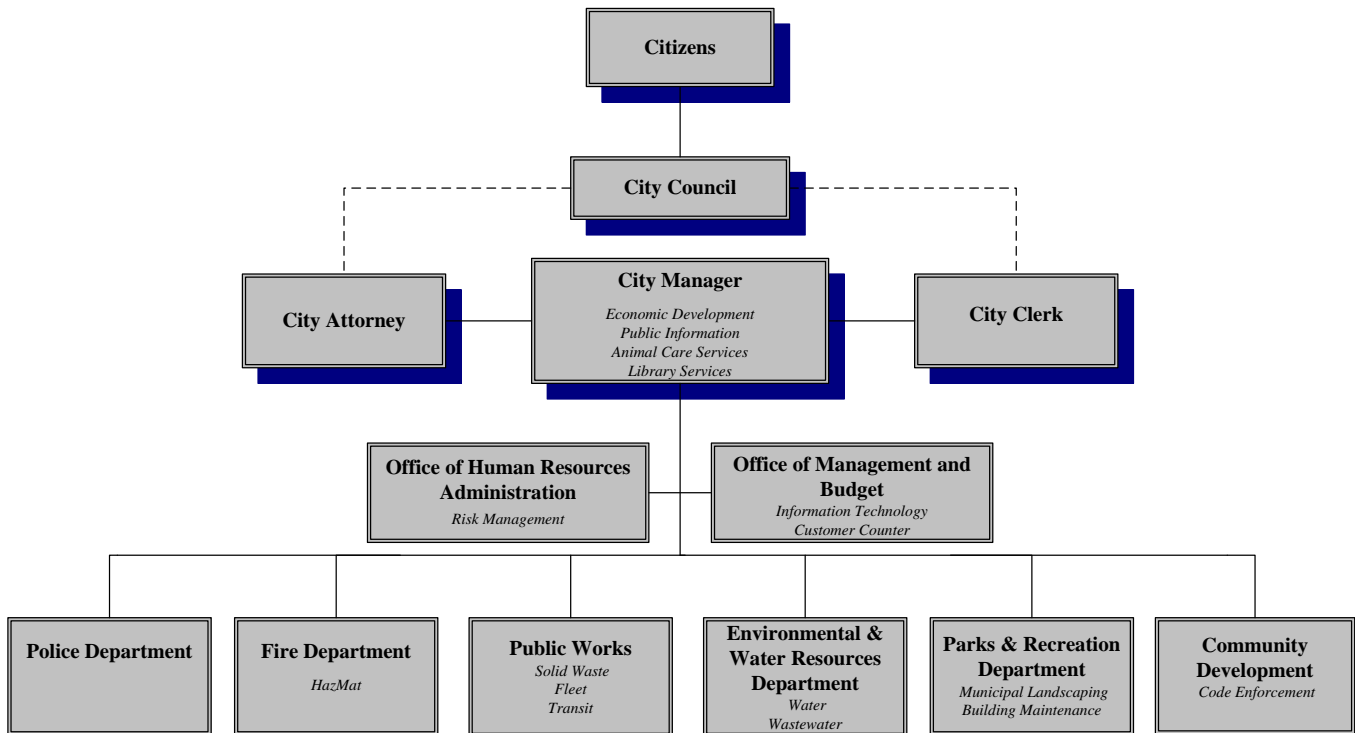
\$110,289

The Council governs the City of Folsom by enacting and enforcing all laws and regulations concerning municipal affairs, subject only to limitations and restrictions of the City Charter and the State Constitution. The Council serves as the legislative and policy-making body of the City of Folsom.

Position Information

Position	FY	FY	FY	FY	FY
	2013-14	2014-15	2015-16	2016-17	2017-18
	Approved	Approved	Approved	Approved	Proposed
Mayor	1.00	1.00	1.00	1.00	1.00
Council Member	4.00	4.00	4.00	4.00	4.00
Total	5.00	5.00	5.00	5.00	5.00





City Manager

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts

Mission Statement

The mission of the City Manager’s Office is to sustain and enhance the high quality of life in Folsom by implementing City Council policies, developing and maintaining responsive City programs and services within approved budgetary guidelines, providing leadership and motivation to City staff, maintaining and planning for fiscal integrity, promoting good customer service, and initiating and continuing strong relationships with local and regional businesses and governmental agencies.

FY18 Budget Highlights

City Manager

- Technology increase \$4,935

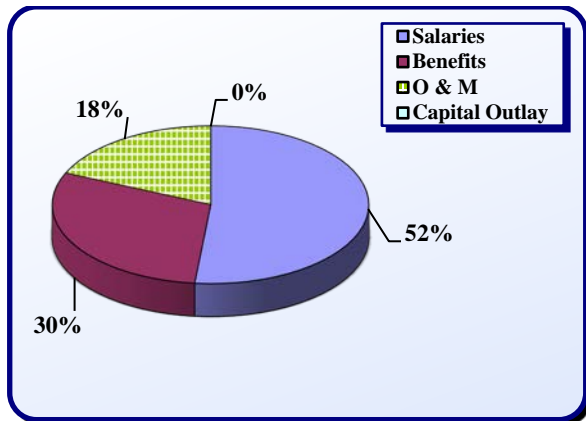
Animal Care Services

- Added temporary staffing to provide clerical support \$13,200
- Added \$1,500 for additional training for Animal Control Officer
- Technology increase \$1,600

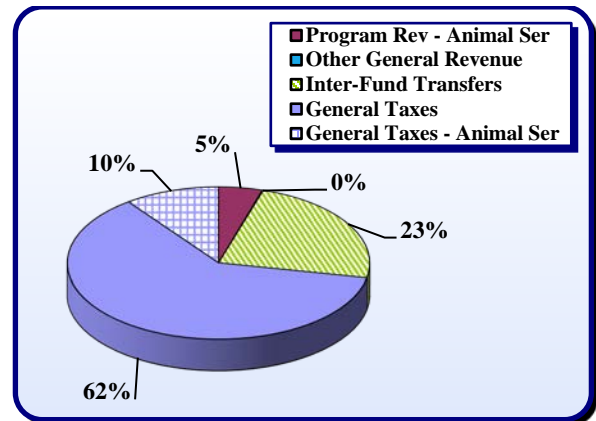
Budget Summary

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$677,613	\$662,788	\$702,325	\$747,670	12.81%
Overtime	\$5,761	\$6,300	\$8,220	\$10,000	0.00%
Benefits	\$207,817	\$213,016	\$212,937	\$222,724	4.56%
PERS-City	\$166,856	\$186,854	\$194,538	\$217,189	16.23%
Operation & Maintenance	\$312,977	\$257,185	\$249,339	\$270,263	5.08%
Capital Outlay	\$65,766	\$0	\$50,000	\$0	0.00%
Total	\$1,436,790	\$1,326,143	\$1,417,359	\$1,467,846	10.69%
Managers Office	\$809,501	\$777,964	\$820,830	\$864,695	11.15%
Public Information Office	\$357,076	\$321,777	\$324,856	\$385,234	19.72%
Animal Care Services	\$270,212	\$226,402	\$271,673	\$217,917	0.00%
	\$1,436,790	\$1,326,143	\$1,417,359	\$1,467,846	10.69%
Funding Source					
Program Rev - Animal Ser	\$70,946	\$62,493	\$64,768	\$68,680	9.90%
Other General Revenue	\$2,693	\$4,825	\$1,396	\$1,571	-67.44%
Inter-Fund Transfers	\$273,462	\$315,973	\$315,973	\$342,738	8.47%
General Taxes	\$890,424	\$778,943	\$828,317	\$905,620	16.26%
General Taxes - Animal Ser	\$199,265	\$163,909	\$206,905	\$149,237	-8.95%
Total	\$1,436,790	\$1,326,143	\$1,417,359	\$1,467,846	10.69%
Full-Time Positions	5.25	5.75	5.50	5.50	-4.35%
Part-Time Positions	0.25	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

City Manager

\$1,249,929

The City Manager serves as liaison between the City Council and the general public; manages, through the departmental organization, the service and staff operations of City government; implements City Council policies; supports City services through budget process formulation; and facilitates City Council in the development and implementation of public policies.

Animal Care Services

\$217,917

Animal Care Services responds to animal-related calls for service, coordinates rescues, helps to ensure that animal-related laws and ordinances are followed, and oversees licensing and vaccination requirements, among other duties.

FY 2016-17 Accomplishments

- Continued to navigate the economy through fiscal vigilance, careful planning, and evaluation of City programs to help ensure cost efficiency
- Continued to foster economic development through customized outreach to businesses potentially interested in relocating to Folsom and business retention activities
- Reintroduced bimonthly city-wide printed newsletter, reaches every resident and business in Folsom with City news and information
- Redesigned and launched a new City of Folsom website – increasing access to City news and information
- Initiated and developed a branding program to strengthen and enhance the City’s brand identity
- Sharply increased social media presence (121% on Facebook; 200% on Twitter).
- In 2016, successfully managed media/outreach for:
 - Amgen Tour of California

- City Works Day
- Folsom 70th anniversary event
- Managed media/outreach for citywide participation in third annual Community Service Day:
 - 2,500 Volunteers served at 2016 Community Service Day (a 56% increase from 2015)
 - 40 service projects took place citywide
 - 675 military care packages compiled and shipped to overseas troops
 - 115,167 pounds of food collected
 - \$90,000 in cash and in kind sponsorships
- Established a City of Folsom YouTube channel and developed public information videos about Folsom programs and services
- Worked to ensure consistent, open communication with employees through convening regular “employee chats”, developing and distributing internal employee newsletters, and other proactive communication tactics
- Continued commitment to quick turnaround times and tracking of responses to customer e-mail, website, phone, and written inquiries
- Continued commitment to timely response to media and public information inquiries, proactive outreach to local and regional media, and educating and informing residents on a variety of issues and projects
- In providing direct oversight of the City’s Animal Care Services function issued over 2,000 new and renewal licenses to pet owners; successfully managed relationship with sheltering facility at the Sacramento Society for the Prevention of Cruelty to Animals (SSPCA); facilitated and embraced community participation in returning lost pets to owners before they enter the sheltering system; continued education regarding responsible pet ownership and hosted 11 low-cost rabies vaccination/microchip clinics

FY 2017–18 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Ensure initial response to constituent e-mail or voice mail (with follow-up within 15 business days as necessary)	Response within 24 hours	Response within 24 hours	Response within 24 hours

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Edit, produce, and distribute email newsletter – <i>City News (previously News@95630)</i>	Produce 24 issues	Produce 24 issues	Produce 52 issues

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Update news sections and home page of City’s website	Twice weekly	Twice weekly	Three times weekly (minimum)

Customer Service Performance Indicator 4:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Ensure timely response to print and electronic news media inquiries	Response within 24 hours	Response within 24 hours	Response within 24 hours

Customer Service Performance Indicator 5:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Initiate timely, “concierge” level approach to economic development inquiries	First response within 24 hours	First response within 24 hours	First response within 24 hours

FY 2017-18 Statistics / Workload Measures

Statistics / Workload Measures	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of City Newsletters distributed	12	24	52 (plus 6 mailed newsletters)
Number of employee Newsletters	4	4	4
Number of news releases/media advisories/commentaries	42	42	42
Number of e-mail, mail, or phone contacts initiated with key economic development targets	450+	450+	450+

Key Issues

- Continuing to make economic development among the highest priorities for the City, including proactively reaching out to potential new businesses and streamlining and implementing creative processes and programs to encourage business retention and relocation
- Continuing to ensure City's fiscal stability, including vigilance with regard to budget implementation as well as identification and implementation of high value process improvements throughout the City to achieve maximum cost efficiencies resulting in cost savings

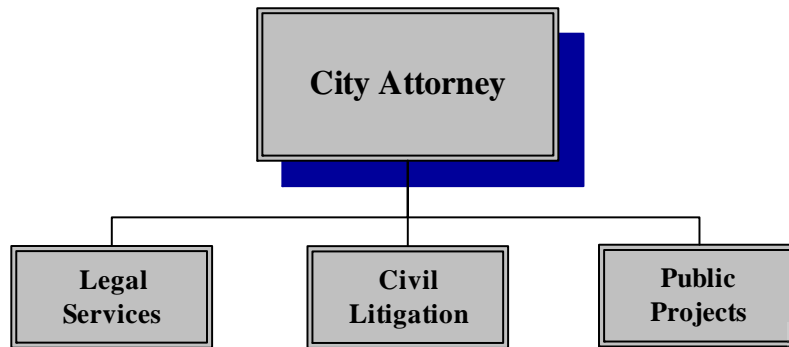
- Continuing to provide high level policy and strategic direction to City departments on major citywide initiatives.
- Improving and forging relationships that help us continue to build a strong, sustainable community featuring a balance of high quality services.
- Continuing to ensure effective and timely communication with residents, merchants, employees, members of the media, and other City of Folsom stakeholders

Position Information

Position	FY	FY	FY	FY	FY
	2013-14	2014-15	2015-16	2016-17	2017-18
	Approved	Approved	Approved	Approved	Proposed
City Manager	1.00	1.00	1.00	1.00	1.00
Administrative Support Specialist	0.50	0.50	0.50	1.00	1.00
Administrative Support Assistant	0.75	0.75	0.75	-	-
Assistant to the City Manager	1.00	-	-	-	-
Deputy City Manager	-	1.00	1.00	1.00	1.00
Subtotal	3.25	3.25	3.25	3.00	3.00
Public Information					
Public Information Officer	1.00	1.00	1.00	1.00	1.00
Marketing & Graphics Coordinator	-	-	0.50	0.50	0.50
Marketing & Graphics Coordinator - PPT	0.25	0.25	-	-	-
Subtotal	1.25	1.25	1.50	1.50	1.50
Animal Care Services					
Animal Control Officer	1.00	1.00	1.00	1.00	1.00
Subtotal	1.00	1.00	1.00	1.00	1.00
Total	5.50	5.50	5.75	5.50	5.50

Major Contracts (over \$25,000)

The Ferguson Group (legislative advocacy)	\$47,320
Animal Shelter	\$65,600



Provide counsel to:
City Council
City Manager
City Departments
Boards and Commissions
Draft and/or approve as to form:
Ordinances
Resolutions
Contracts
Documents
Provide legal opinions and/or interpretations

Defend and prosecute lawsuits involving the City
Direct and coordinate outside counsel
Supervise/Monitor tort litigation
Assist with Code Enforcement
Review/Monitor claims

Provide legal support for:
Public construction projects

City Attorney

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay

Mission Statement

The mission of the City Attorney's office is to serve the City of Folsom by providing accurate, timely and effective legal advice and representation to the City Council, the City Manager and the officers and employees of the City.

The City Attorney's office is committed to providing high quality and aggressive litigation representation to assure that each case is resolved in a manner that protects the interests of the City; devoting the time and resources necessary to provide the highest quality legal advice; responding to requests for opinions, ordinances, contracts and other documents in the highest professional manner; working creatively with City officers and employees to accomplish the policy objectives of the City and to prevent legal problems from arising.

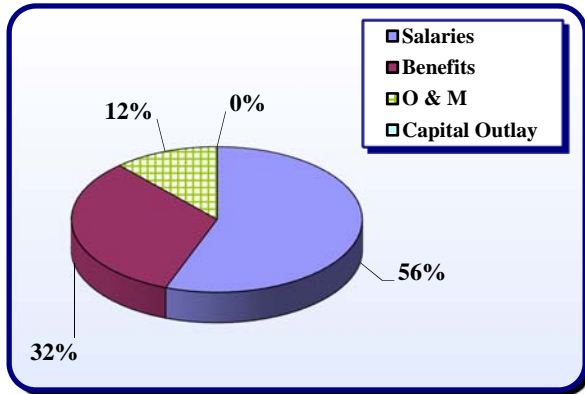
FY18 Budget Highlights

- No change in the number of full-time authorized positions
- Increased temporary staff costs by \$3,000 for an intern program.
- Additional \$15,000 added to contracts for legal consults.

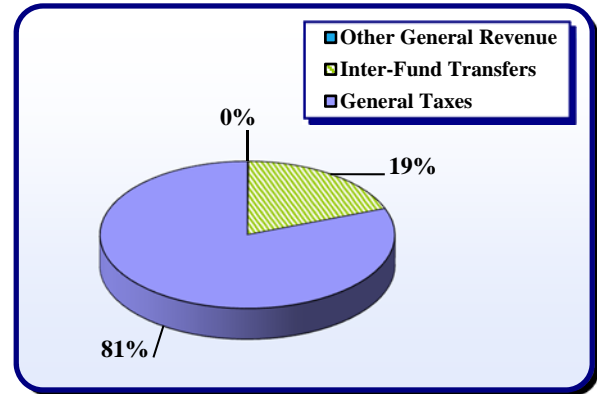
Budget Summary

	Actual	Budget	Projected	Proposed	Change From
	<u>FY 2015-16</u>	<u>FY 2016-17</u>	<u>FY 2016-17</u>	<u>FY 2017-18</u>	<u>16-17 Budget</u>
Expenditure					
Salaries	\$538,275	\$512,832	\$508,504	\$480,270	-6.35%
Overtime	\$0	\$0	\$0	\$0	0.00%
Benefits	\$145,434	\$146,510	\$140,993	\$139,060	-5.08%
PERS-City	\$131,853	\$144,584	\$143,319	\$141,801	-1.92%
Operation & Maintenance	\$88,874	\$81,610	\$53,784	\$100,694	23.38%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$904,436	\$885,536	\$846,600	\$861,825	-2.68%
Funding Source					
Other General Revenue	\$2,087	\$3,885	\$1,032	\$1,083	-72.12%
Inter-Fund Transfers	\$169,392	\$184,176	\$184,176	\$164,145	-10.88%
General Taxes	\$732,957	\$697,475	\$661,392	\$696,597	-0.13%
Total	\$904,436	\$885,536	\$846,600	\$861,825	-2.68%
Full-Time Positions	3.75	4.00	4.00	4.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

City Attorney

\$861,825

The City Attorney's office provides legal representation and services to the City Council, City officials, Commissions and City employees. The responsibilities of the City Attorney are governed by Section 4.03 of the City Charter and Section 2.11.040 of the Folsom Municipal Code (FMC).

FY 2016–17 Accomplishments

- Continued work on the development of Folsom Plan Area (FPA), including the Public Facilities Financing Plan, Community Facility Districts (CFD) financing mechanisms (CFDs 17, 18 and 19), ongoing water issues, Specific Plan Amendments and Development Agreement Amendments
- Assisted Community Development and Parks & Recreation Departments with the FPA Open Space Management Plan
- Assisted in the ongoing efforts to obtain land use entitlements for the new Corporation Yard
- Assisted with the Capital Southeast Connector JPA D-3 alignment through the Folsom Plan Area
- Provided legal support to Police Department on lawsuits against the department and the Police Officers, weapons petitions, and Pitchess motions
- Provided legal support to Fire Department on Sacramento Area Fire Fighters Local 522 grievances, the departments operating procedures, and related firefighter labor and employment matters
- Continued to play a lead role in the City’s Risk and Safety Programs and implement new safety programs
- Successfully defended the City in the Barragan matter wherein the Court granted the City’s Motion for Summary Judgement, and issued judgement in the City’s favor.
- Oversaw sewer related claims and reached successful resolutions including numerous locations in the Historic District
- Oversaw outside counsel on a number of high-exposure litigation matter and successful resolutions without trial, including the Suit federal 1983 action and the Suh wrongful death cases.
- Oversaw legal aspects of high-visibility private development projects to ensure regulatory and legal compliance

- Retained all discipline and personnel matters in-house
- Proactively addressed Prop 64 (AUMA) by preparing Marijuana Ordinances (Regular and Urgency Ordinances on cultivation and dispensary) to protect the City’s residents and businesses
- Updated Standard Construction Contracts for AB 626
- In-house processing of subrogation and Driving Under the Influence recovery efforts
- Assist City Departments on construction related disputes
- Reviewed over 260 contracts in Fiscal Year 2016-17 to date
- Provided in-house AB1234 ethics trainings to City elected and appointed officials, as well as City employees designated by the City Manager
- Provided vigorous representation in all Pitchess Motions, Weapons Petitions and Dangerous and Vicious Animal Hearings and handled all these cases in-house
- Provided legal assistance and training to Police Department on the process of obtaining Gun Violence Restraining Order and satisfying statutory requirements imposed on law enforcement agencies

FY 2017-18 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Review contracts within three days	3 business days	3 business days	3 business days

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Provide three trainings to employees and commissioners on citywide legal topics	3/year	3/year	3/year

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Meet quarterly with Human Resources and York Insurance Services Group, Inc. on Workers’ Comp matters	Quarterly	Quarterly	Quarterly

Customer Service Performance Indicator 4:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Monthly updates to Departments on claims, Workers’ Comp claims and lost work time case status	1/month	1/month	1/month

FY 2017–18 Statistics / Workload Measures

Statistics / Workload Measures	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of contracts reviewed	260	325	325
Number of active civil litigation matters	20	20	20
Number of active Workers' Compensation matters (medical only & indemnity claims)	20	20	20
Number of Pitchess Motions and Weapon Petitions handled – total:	6	10	10
In-House		10	10
Outside Counsel		0	0
Number of training sessions put on for City employees on legal issues	3	3	3
Number of claims managed	60	67	65
Subrogation cases processed	100	100	100

Key Issues

- Provide aggressive and practical litigation defense to lawsuits against the City
- Provide effective claim management – work with Human Resources and all City Departments to address best practices to reduce industrial accidents and to effectively manage Workers' Compensation and Liability claims
- Assist in processing and obtaining Sacramento County LAFCo approval for SOI amendment and annexation for the new Corporation Yard
- Continue to provide legal assistance to Environmental and Water Resources Department to manage and contain potential adverse effects from the Cal WaterFix Project
- Assist in the processing of subdivision maps, Specific Plan Amendments, financing mechanisms, infrastructure and Open Space Management Plan for the Folsom Plan Area
- Assist in updating the City's General Plan
- Assist in updating the Folsom Plan Area Public Facilities Financing Plan
- Assist in resolving labor grievances with Sacramento Area Fire Fighters Local 522
- Provide ethics and conflict of interest trainings to new members on the City Council, Commissions and Committees.

Future Key Issues

- Complete entitlement and acquisition process of the new Corporations Yard site
- Provide trainings to new employees and supervisors on Police Officers Bill of Rights, Firefighters Bill of Rights, Fair Labor Standards Act and other employment-related issues

- Provide trainings to City officials, commissioners and employees on government ethics and conflict of interest
- Assist with the infrastructure needs of the Folsom Plan Area, including CFD financing and bond issuance
- Work with staff and risk personnel on City Safety Plans and Initiatives
- Assist in the City’s sidewalk repair program

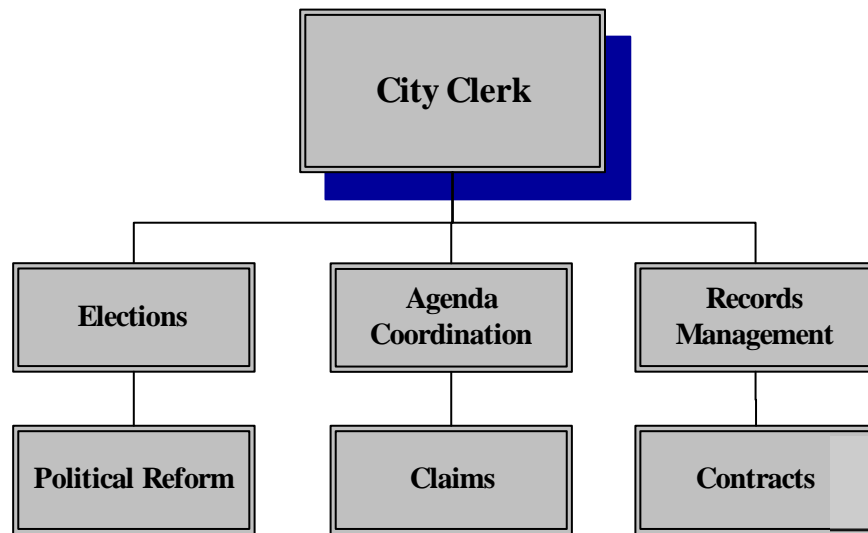
Position Information

Position	FY	FY	FY	FY	FY
	2013-14	2014-15	2015-16	2016-17	2017-18
	Approved	Approved	Approved	Approved	Proposed
City Attorney	1.00	1.00	1.00	1.00	1.00
Deputy/Assistant City Attorney	1.00	1.00	1.00	1.00	1.00
Administrative Support Specialist	0.50	0.50	0.50	-	-
Administrative Support Assistant	0.25	0.25	0.25	-	-
Legal Analyst	1.00	1.00	1.00	1.00	1.00
Legal Secretary	-	-	-	1.00	1.00
Total	3.75	3.75	3.75	4.00	4.00

Major Contracts (over \$25,000)

Capital Outlay

Miscellaneous Attorneys and Legal Firms	\$53,317	None
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City Clerk

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay

Mission Statement

The City Clerk’s Department is committed to preserving all of the City’s official records, conducting impartial elections, ensuring that City Council meetings take place in an open and public forum, and providing accurate information in a timely manner to the public and city staff and officials. The City Clerk’s Department strives to conduct all professional interactions with honesty, integrity and fairness.

FY18 Budget Highlights

- No change in the number of full-time authorized positions
- Increase of \$4,000 in advertising for increased municipal code updates
- Technology increase of \$33,682 includes software for Reform Act filings, ethics training and records management

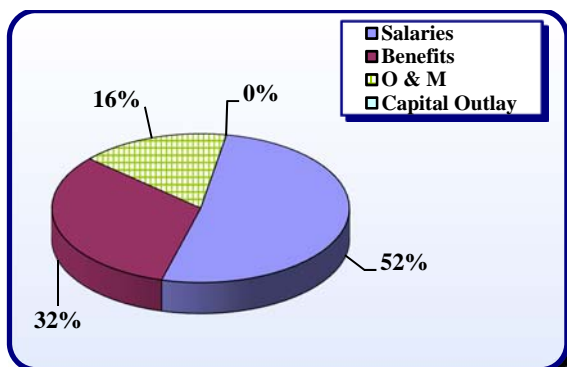
Budget Summary

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$261,216	\$265,452	\$269,704	\$278,503	4.92%
Overtime	\$100	\$0	\$302	\$0	0.00%
Benefits	\$86,362	\$89,919	\$91,806	\$93,378	3.85%
PERS-City	\$63,847	\$74,218	\$75,139	\$81,680	10.05%
Operation & Maintenance	\$52,731	\$92,362	\$86,134	\$87,817	-4.92%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	\$464,256	\$521,951	\$523,085	\$541,378	3.72%

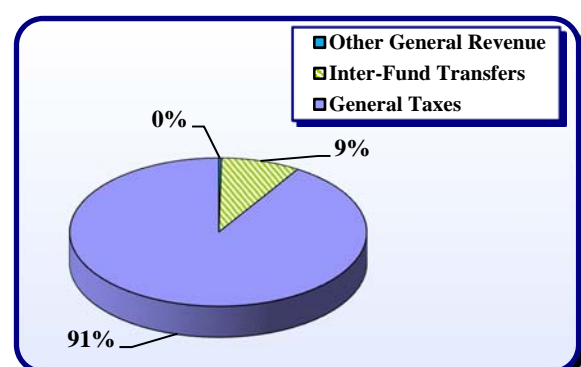
Funding Source	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Other General Revenue	\$1,091	\$3,191	\$4,100	\$1,580	-50.49%
Inter-Fund Transfers	\$60,396	\$69,914	\$69,914	\$46,603	-33.34%
General Taxes	\$402,769	\$448,846	\$449,071	\$493,195	9.88%
Total	\$464,256	\$521,951	\$523,085	\$541,378	3.72%

Full-Time Positions	3.00	3.00	3.00	3.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

City Clerk

\$541,378

The City Clerk’s Department oversees the preparation, production and distribution of the City Council meeting agenda and agenda packet. The City Clerk attends all City Council sessions and is responsible for the creation of the official record of those sessions. The City Clerk certifies (by her signature), maintains custody, and controls the storage of all city legislation including ordinances, resolutions, minutes, contracts, and other legal documents pertaining to the operation of the city. The City Clerk is responsible for the publication, update and distribution of the Folsom Municipal Code.

The City Clerk’s Department conducts impartial city elections, oversees the ballot measure process, and assists City Council candidates in meeting their legal election obligations before and after elections. The City Clerk manages compliance with State laws and with the Political Reform Act by serving as the local filing officer for all Fair Political Practices Commission, Election and Conflict of Interest filings.

FY 2016–17 Accomplishments

- Processed approximately 325 City Council staff reports
- Processed approximately 400 contracts
- Processed approximately 175 Public Records Requests
- Processed approximately 170 Political Reform Act filings
- Processed approximately 260 resolutions, ordinances, resolutions of commendation, and proclamations
- Creation, maintenance and indexing of the City’s legislative history
- Processed approximately 75 claims against the City
- Published agenda packets for approximately 24 City Council meetings
- Published agenda packets for approximately 6 Successor Agency Oversight Board meetings
- Published agenda packets for approximately 4 Retirement Board of Authority meetings

FY 2017–18 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Agendas and Agenda Packets produced	72 hours in advance	72 hours in advance	72 hours in advance

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Respond to Public Records Requests	Within ten days	Within ten days	Within ten days

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Respond to internal request for archival research	Same day	Within one to two days	Within one to two days

Customer Service Performance Indicator 4:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Contracts processing time	Same day	Within one to two days	Within one to two days

FY 2017-18 Statistics / Workload Measures

Statistics / Workload Measures	Actual 2015-16	Projected 2016-17	Budget 2017-18
Agendas and Agenda Packets (City Council, Successor Agency Oversight Board, Retirement Board of Authority)	36	36	36
City Council Meeting / Chambers Preparation	24	24	24
Successor Agency Oversight Board Meeting/Room Preparation	4	4	4
Claims (received, indexed and processed)	50	60	70
City Council Candidates Assisted	0	5	0
General Municipal Election	0	1	0
Municipal Code Updates (quarterly distribution of 100 sets of updates, online update)	4	4	4
Political Reform Act Filings (noticing, processing, indexing)	185	185	200
Public Records Requests (process, research, review, produce)	180	200	200
Resolutions of Commendation and Proclamations	50	50	50
Resolutions and Ordinances (prepared, indexed, scanned and archived)	265	275	280
Staff Reports (indexed and archived)	340	375	400

Key Issues FY2017-18

- City Council Agendas and Agenda Packets
- Implementation of electronic filing system for all FPPC-related filings

- Implementation of electronic filing system for ethics training compliance
- Upgrade of City Council Chambers AV System (Pending PEG Funding Grant from Sacramento Metro Cable Commission)
- Successor Agency Oversight Board Agendas and Agenda Packets
- Retirement Board of Authority Agenda and Agenda Packets
- Commission and Committee Member recruitment and appointments
- Contracts
- Maintenance and indexing of the City’s legislative history
- Public Records Requests
- Political Reform Act filings
- Resolutions, ordinances, resolutions of commendations, and proclamations
- Continued focus on excellent public assistance/customer service

Future Key Issues

- Replacement of Agenda Management Software
- 2018 Election
- 2018 Conflict of Interest Code Update

Position Information

Position	FY	FY	FY	FY	FY
	2013-14	2014-15	2015-16	2016-17	2017-18
	Approved	Approved	Approved	Approved	Proposed
City Clerk	1.00	1.00	1.00	1.00	1.00
Assistant City Clerk	1.00	1.00	1.00	1.00	1.00
City Clerk Technician I	1.00	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.00	3.00	3.00

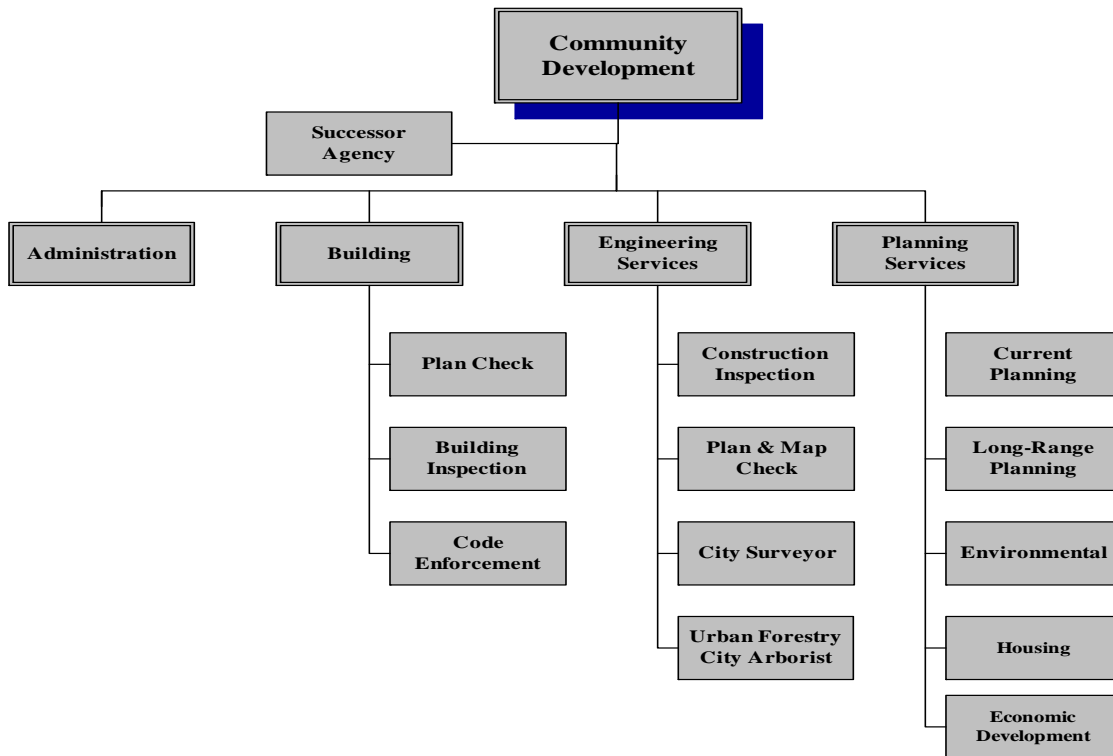
Major Contracts (over \$25,000)

None

Capital Outlay

None





Community Development

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay

Mission Statement

To provide a progressive, responsive, clear and timely development process that focuses on the public interest and results in a balanced, sustainable community. To provide comprehensive long-range planning services to keep the General Plan, Area Plans, and other special studies current.

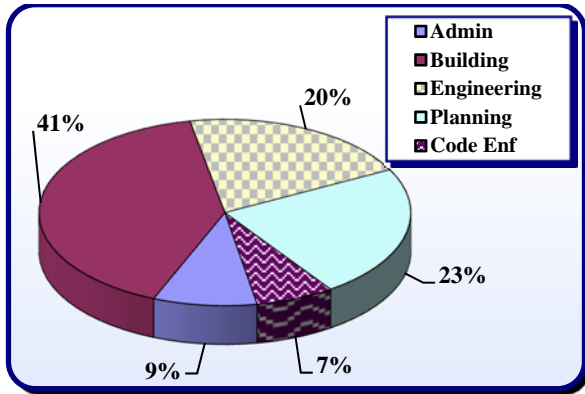
FY18 Budget Highlights

- Added one Office Assistant position
- Increased contracts by \$285,694 - \$100,000 scanning and digitizing of public records
\$185,694 for contracted plan checking
- Added \$100,000 for implementation of the General Plan
- Technology increases of \$9,000

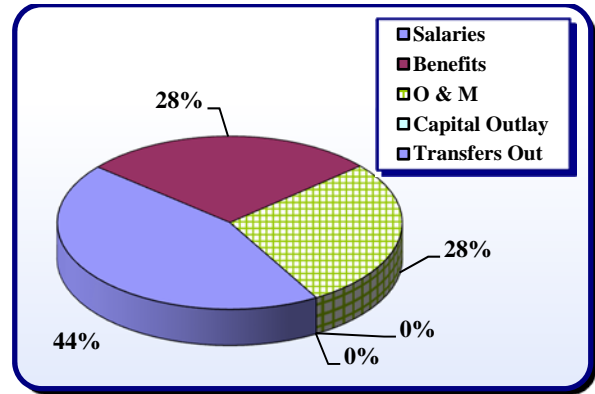
Budget Summary

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$1,930,498	\$2,044,559	\$1,972,461	\$2,139,888	4.66%
Overtime	14,437	-	10,745	-	0.00%
Benefits	\$642,201	\$646,232	\$638,143	\$689,846	6.75%
PERS-City	\$433,458	\$579,971	\$537,951	\$635,638	9.60%
Operation & Maintenance	\$954,918	\$1,004,182	\$1,106,342	\$1,349,327	34.37%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$3,975,513	\$4,274,944	\$4,265,642	\$4,814,699	12.63%
Administration	\$229,739	\$299,017	\$261,438	\$434,450	45.29%
Building Services	\$1,835,910	\$1,791,653	\$1,943,914	\$1,961,416	9.48%
Engineering Services	\$808,077	\$876,704	\$870,207	\$982,582	12.08%
Planning Services	\$854,327	\$1,000,603	\$896,487	\$1,106,778	10.61%
Code Enforcement	\$247,460	\$306,967	\$293,596	\$329,473	7.33%
Total	\$3,975,513	\$4,274,944	\$4,265,642	\$4,814,699	12.63%
Funding Source					
Program Revenue	\$3,153,250	\$2,530,441	2,580,279	\$2,878,762	13.77%
General Program Revenue	\$2,092	\$18,755	\$5,166	\$2,232	-88.10%
SAVSA	\$63,274	\$40,000	\$40,000	\$60,000	50.00%
Tree Mitigation	\$0	\$0	\$0	\$0	0.00%
Other Inter-Fund Transfers	\$59,000	\$60,000	\$60,000	\$67,000	11.67%
General Taxes	\$697,897	\$1,625,748	1,580,197	\$1,806,705	11.13%
Total	\$3,975,513	\$4,274,944	4,265,642	\$4,814,699	12.63%
Full-Time Positions	21.40	22.40	22.40	24.00	7.14%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

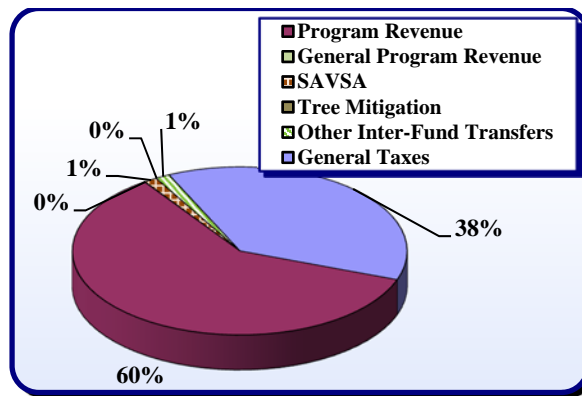
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Community Development

As of January 1, 2017, the Community Development Department was separated from the Public Works Department to return to the former Community Development Department.

The Community Development Department actively participates in development-related projects and long-range planning. The department includes three divisions: Planning, Engineering, and Building. This year the Community Development Department will focus on coordinating subdivision improvements and permit processing for the recently annexed Folsom Plan Area (FPA), and the update to the 1988 General Plan as a Sustainability Plan.

Administration Division

\$434,450

Administration for the Community Development Department is conducted by the Community Development Director who provides support to the City Manager, City Council, Planning Commission, Historic District Commission and other City departments. Functions of administration include preparation of the annual departmental budget, coordination of department divisions, monitoring

departmental communications to the City Council and other commissions, conducting intergovernmental relations, serving as liaison to the development and business community, project management of the Folsom Plan Area, and development, overseeing strategic comprehensive planning, and administering special projects. The Community Development Director is also responsible for overseeing and monitoring affordable housing activity in the City of Folsom.

Planning Division**\$1,106,778**

The Planning Division encompasses a variety of roles such as the planning of development, both current (i.e., new development, economic development, and historic preservation and revitalization) and long range (future), administering the City's affordable housing program, and assisting the City Manager's office with Economic Development and Successor Agency activities. Current planning activities deal with applications for specific development entitlements, while the long-range planning focuses on the City's General Plan and other policy-related matters. In practice, the two planning areas are intertwined so that recommendations and interpretations of codes are guided by adopted policy, including appropriate Federal and State regulations. Besides implementing the City's General Plan and Zoning Code, the Planning Division is responsible for City compliance with the California Environmental Quality Act (CEQA), as well the State Subdivision Map Act and State Planning Law. The Planning Division administers the City's affordable housing programs, acquiring sites, negotiating with housing providers, monitoring affordability requirements and maintaining and updating the City's Housing Element. The Planning Division provides support services to the City Manager's Office for Economic Development activities.

Engineering Division**\$982,582**

The Engineering Division is responsible for the review and approval of public and private improvement plans for private development in the City. The Engineering Division is also responsible for processing and approving all final/parcel maps, lot line adjustments, parcel mergers, and certificates of compliance, as well as issuing all grading, encroachment, transportation and tree permits. The Engineering Division works directly with the City Arborist and the Construction Inspection Division to assure that all public and private improvements are constructed in accordance with the approved improvement plans. The City Arborist works under the direction of the Engineering Division to manage the City's urban forest and provide landscape and irrigation plan reviews. The Engineering Division is responsible for the review and approval of the Backbone Infrastructure and all future development in the Folsom Plan Area, as well as overseeing the contract administration of the Backbone Infrastructure in the Folsom Plan Area. The Engineering Division is also responsible for the administration and enforcement of the City of Folsom's Floodplain Ordinance and is responsible for administering the City's Economic Development Treatment Capacity Sewer Fee Credit Program provided by the Sacramento Regional County Sanitation District (SRCSD).

Building and Safety Division**\$1,961,416**

The Building, Plan Check and Inspection Division is responsible for public education of code issues, processing, as well as regulating and monitoring all construction work (life safety, structural, accessibility, energy, plumbing, electrical and mechanical) within the City. This includes new construction as well as additions and remodeling to existing buildings. Building plans for projects are reviewed to assure conformance with all state and local laws. Prior to permit issuance, applications are checked for submittal of applicable revenues such as processing, plan review, inspection and development

fees as well as any additional City, County and State fees. After permit issuance, periodic inspections are conducted to verify that the structure is in conformance with the approved plans.

Code Enforcement**\$329,473**

The Code Enforcement Division is responsible for responding to citizen concerns and the enforcement of the Folsom Municipal Code. The division removes visual blight and nuisances from the community including abandoned vehicles, graffiti, vacant and unsafe buildings, junk and work performed without required City permits. The Code Enforcement Division encourages voluntary compliance and resolves a majority of cases with this approach; however, when needed violators may be issued a monetary penalty. Code Enforcement's additional duties include assisting the Animal Control Officer on animal calls to include transporting animals to the animal shelter, loose dogs and dead animals.

FY 2016-17 Accomplishments**Administration**

- Continued management at the Folsom Plan Area staff/landowner coordination committee through area plans, Community Facilities District formation, Development impact fees, large lot subdivisions and small lot subdivisions
- Continue to represent the City with the Folsom Historic District Association to administer Business Improvement District (BID)
- Continued coordination of the affordable housing projects through the City's Housing Element process for financial assistance (Broadstone Apartments, Parker Parkway site, and School District Riley site)
- Continued mPOWER PACE program

Building, Plan Check and Code Enforcement

- Adopted new 2016 California Building Codes
- Serviced over 48,000 customer visits, phone calls, and emails (approximately 185 per business day)
- Issued over 5,200 permits (approximately 20 per business day)
- Issued approximately 160 single-family production home permits
- Issued approximately 74 custom home permits
- Scanned and digitally filed 2,933 permit files and 64,000 plan sheets
- Produced in excess of 736 public records requests for internal and external customers
- Using project management methodology and teaming with developers successfully met permit issuance date and inspections for major projects such as Cornerstone Dental Building (14,000 sf), Dick's Sporting Goods tenant improvement (50,000 sf), Life Time Fitness Building (115,000 sf), Fairfield Inn and Suites (50,000 sf), Nordstrom Rack (33,000 sf), Mikuni's Restaurant, Pique Apartments, Hub Apartments, Grist Brewery & Grill, Roundhouse Restaurant, Lazy Dog Restaurant, Sprouts, Talevera Ridge, Folsom Fire Station 39
- F.A.S.T.I.R. program performed over 90 reviews with 90% of the permits being issued that same day. This accounted for over 30 new or expanded businesses and in excess of 100,000 square feet of commercial space receiving permits through this program alone
- Conducted 99% of all inspection requests the next business day
- Responded to over 27,000 inspection requests (approximately 108 per day)
- Provided proper training to meet required CEUs for individual staff members

- Increased efficiency of posting inspectors' daily schedules to website so customers can estimate time of arrival and calling ahead to let homeowners know approximate time of arrival
- Continued to document all graffiti complaints within 24 hours and abated cases within 48 hours of documentation
- Successfully investigated and removed over 750 illegal vehicles
- Successfully performed 6,000 inspections by Code Enforcement
- Code Enforcement opened 2,500 cases and resolved/closed 1,800 cases
- Over 220 residential solar permits issued for an estimated 1.1 gigawatt of power production
- Continued Pre-Application Process to coordinate efforts with all Departments/Divisions and developers of larger projects (approximately 10)

Engineering Division

- Issued over 600 annual and single trip Transportation Permits
- Approved and issued over 30 Residential, Commercial, Industrial and Office Development Grading Permits
- Approved and issued 174 Encroachment Permits
- Provided 1,397 construction inspections for various residential and commercial developments and to various public utility provider upgrades and associated work in public rights-of-way and easements
- Reviewed, approved and recorded 11 Boundary Line Adjustments and Parcel Mergers for various residential and commercial parcels
- Coordinated with the Public Works Department to install permanent irrigation as part of the East Bidwell Street widening to water the newly planted trees in the JPA corridor
- Reviewed and approved 9 applications from various retailers and businesses in the City for Economic Development Treatment Capacity Bank Sewer Credits issued by SRCSD. These businesses included Gong Cha Tea House, Papa John's Pizza, Mystique Dining, Lazy Dog Restaurant and the Grist Brewery and Grill
- Reviewed and approved public improvement plans for a number of private development projects including the Harvest Subdivision, the Pique Apartment project in Broadstone, Superior Self Storage on Folsom-Auburn Road, Cresleigh Ravine Subdivision and the HUB Apartments on Willard Drive, the Talavera Ridge Apartments on Broadstone Parkway, the Parkway Lot H Subdivision and The Islands Phase 2-A Subdivision
- Continuing the conversion of digital files of records with tracking sheets to reduce paper storage in anticipation of the large volume of files expected with the development of the Folsom Plan Area (FPA)
- Completed a fee tracking database in conjunction with the Public Works Department to keep track of the City and Consultant man hours spent on the design, construction and inspection of the first phase of Backbone Infrastructure in the FPA
- Completed a Request for Proposals (RFP) process and selected an Owner's Representative to oversee and manage the grading and construction of the first phase of Backbone Infrastructure for the Folsom Plan Area (FPA). The first phase of Backbone Infrastructure in the FPA is estimated at \$40 million.
- Completed the Folsom Plan Area Open Space Management and Financing Plan (OSMP) which provides guidelines and permanent and perpetual funding for the future maintenance of the nearly 1000 acres of open space in the Folsom Plan Area
- Assisted the Joint Powers Association (JPA) in negotiating with the FPA Landowners to secure the necessary rights-of-way and easements to allow for the construction of the first segment (D3/E1) of the Capital Southeast Connector project through the Folsom Plan Area

- Coordinated with all City divisions and departments to approve \$40 million of grading and public infrastructure improvements plans for the first phase of Backbone Infrastructure for the Folsom Plan Area. The first phase of construction will commence in Spring of 2017 and will include grading of the first phase of the Russell Ranch and Mangini Ranch subdivisions, the reconstruction of portions of Scott Road and Old Placerville Road, construction of portions of Easton Valley Parkway, a large diameter Sewer Trunk Main, a Sewer Lift Station and forced main, water transmission mains, a water storage reservoir, a water booster pump station and water quality/detention basins
- Reviewed and approved two (2) Boundary Line Adjustments and two (2) large lot Final Maps (Russell Ranch and Mangini Ranch) in the FPA
- Re-qualified the City to be a “Tree City USA” for the 11th consecutive year
- Continued to interpret new requirements and enforce the State mandated Model Water Efficient Landscape Ordinance (MWELO) with its newly updated requirements and lower square footage delineation
- Provided tree risk assessment (TRA) services to various City department and divisions to assess the health of existing trees on City parks and property and Landscape & Lighting Division maintained areas within the City. The TRA’s were conducted on Tanner Court, various Bike Trail Projects, Wellsley Court and for the City Christmas Tree
- Over 250 Tree Permits were issued to residents and commercial business owners to remove and/or prune and maintain existing trees within the City

Planning Division

- Completed Draft General Plan, including utilizing General Plan Update Public Outreach through social media
- Staffed Folsom Historic District Association Board
- On-going participation in Sacramento Area Council of Governments (SACOG) Regional Planning Partnership
- Continued participation in Sacramento Municipal Utility District’s (SMUD) Greenhouse Gas (GHG) Forecast and Reduction Measure Project
- Continued participation in Sacramento Metropolitan Air Quality Management District’s (SMAQMD) Climate Action Planning
- Housing Element program implementation, including preparation of the Annual Housing Element Report
- Inclusionary Housing program administration, monitoring and implementation
- Administration of Community Development Block Grant (CDBG) and Down Payment Assistance loan pay-offs/reconveyances
- Coordination with Placer County on the mPower program
- Seniors Helping Seniors program administration
- Executed Mortgage Credit Certificate (MCC) Program and CDBG Program Cooperative Agreements with SHRA
- Managed the City’s addressing tasks, including the Hawk Court street name change
- Fairfield Inn and Suites (Cavitt Drive near Costco) opened in Fall 2016 with 90 rooms; all were modular units, a first for Folsom
- 254 Seniors Helping Seniors service calls

FY 2017–18 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Review new project entitlement submittals and determine completeness within 15 working days	70%	70%	70%

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Process applications requiring Planning Commission level approvals within 3 months from the time of the determination of completeness	70%	70%	70%

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Process applications requiring Historic District Commission level approvals within 3 months from the time of the determination of completeness	90%	95%	90%

Customer Service Performance Indicator 4:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Update the website map of proposed projects on a bi-weekly basis	70%	70%	70%

Customer Service Performance Indicator 5:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Complete Engineering Division review of all building permit applications within current established turnaround times	80%	85%	90%

Customer Service Performance Indicator 6:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Complete Engineering Division review of public and private improvement plans for all development projects within current established turnaround times	80%	80%	90%

Customer Service Performance Indicator 7:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Process all final/parcel maps, lot line adjustments and certificates of compliance within 3 months from the date of a complete submittal	90%	90%	95%

Customer Service Performance Indicator 8:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Review and issue all single trip transportation permits within 24 hours from time of submittal	90%	45%	100%

Customer Service Performance Indicator 9:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Review, approve, and issue all requests for sewer fee credits by future businesses within 5 working days	80%	85%	90%

Customer Service Performance Indicator 10:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Return phone calls and emails from residents and customers within 24 hours	90%	95%	95%

Customer Service Performance Indicator 11:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Review and implement H.T.E. Click 2 Gov program to allow access by public	98%	98%	98%

Customer Service Performance Indicator 12:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Refine and continue plan review by appointment (F.A.S.T.I.R.) program for minor tenant improvement projects	95%	90%	95%

Customer Service Performance Indicator 13:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Establish system for digitally scanning and archiving records to reduce off-site storage fees and allow easier access	0%	60%	40%

Customer Service Performance Indicator 14:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Provide internal training for Permit Technicians to improve processing and customer service	90%	90%	95%

Customer Service Performance Indicator 15:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Update the City’s website to provide user-friendly, updated, revised, or new Code Enforcement information	95%	95%	95%

Customer Service Performance Indicator 16:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Purge expired permits from system and renew permits close to expiration	90%	80%	85%

Customer Service Performance Indicator 17:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Begin upgrading H.T.E. to newer version (OneSolution) to streamline permit and plan review process	25%	0%	0%

Customer Service Performance Indicator 18:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Develop seasonal Code Enforcement articles for the City’s Newsletter	0%	50%	75%

Customer Service Performance Indicator 19:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Establish system for tracking number of foreclosure/distressed properties through CE process	50%	80%	90%

Customer Service Performance Indicator 20:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Initiate focused enforcement in neighborhoods based on complaint demand	50%	90%	90%

Customer Service Performance Indicator 21:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Establish priorities of complaints from P1 (major) to P5 (very minor)	80%	90%	90%

Customer Service Performance Indicator 22:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Expand Code Enforcement role to assist Finance Department with delinquent Business Licenses and water shut offs	100%	90%	90%

FY 2017–18 Statistics / Workload Measures

Building and Safety

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Maintain established plan review turnaround times	98%	98%	98%
Respond to field inspection requests	24 Hours	24 Hours	24 Hours
Maintain F.A.S.T.I.R. turnaround times	95%	95%	95%
Develop new handouts, provide education of processes and enhance partnerships during the permit process	95%	85%	90%
Require projects to submit approved plans digitally prior to Certificate of Occupancy	98%	99%	99%
Initial response time to major Code Enforcement complaints	24 Hours Response for all Cases	24 Hours Response for all Cases	24 Hours Response for all Cases
Initial response time to minor Code Enforcement complaints	72 Hours Response for all cases	72 Hours Response for all cases	48 Hours Response for all cases
Response time, document and removal of graffiti (within 48 hours)	95 Cases Resolved	100 Cases Resolved	150 Cases Resolved
Initial response time to investigate abandoned vehicle	48 Hour Response	Within 48 hours	Within 48 hours
Business License and Water Shut Off Enforcement	75 Cases	50 Cases	50 Cases
Red Tag Enforcement	15 Red Tags Issued	10 Red Tags Issued	20 Red Tags Issued

Engineering

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Grading Permits issued	36	21	30
Retaining Wall Permits issued	39	15	35
Encroachment Permits issued	251	122	174
Transportation Permits issued	741	413	590
Tree Permits issued	454	265	300
Commercial Landscape & Irrigation reviews	12	20	40
Final/Parcel Maps processed*	11	5	6
Residential Landscape & Irrigation reviews	55	70	75
Lot Line Adjustments (Engineering review)*	5	8	14
Improvement Plans reviewed/approved*	34	12	22
Easement / Certificates / ROW Deeds	7	10	20
Construction Inspections performed*	1,449	1,376	2,500

*Includes Folsom Plan Area

Planning

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Architectural Review Applications	49	96	43
Sign Permit	41	96	39
Historic District (HDC) Entitlements*	0	5	4
Lot line Adjustment Applications	2	6	4
Planning PC/CC Entitlements*	14	23	7
Code Amendments	5	5	2
Site Design Review Applications	5	16	7
Special Event Permits	44	101	42
Temporary Sign Permits	7	21	9
Temporary Use Permits	7	11	7

*Includes multiple entitlement requests consolidated into one application.

Key Issues

Building Inspection, Plan Check & Code Enforcement

- Upgrade permitting and plan review software to allow expeditious use of staff time and streamline the permit process
- Investigate use of tablets for field use by Building Inspectors as OneSolution comes online

- Implement and refine third party plan reviews
- Review and refine plan check and permit fees to cover costs of services
- Continue updating the City's website to provide user-friendly updated, revised, or new building code-related handouts
- Refine and continue F.A.S.T.I.R success rate
- Implement P.A.S.S. program for new commercial buildings
- Provide annual staff training to maintain mandated certifications
- Reorganize and update Code Enforcement website to be more informative and user-friendly
- Initiate focused enforcement in neighborhoods based on complaint demand
- Continue implementing priorities for Code Enforcement cases (P-1 = major, P-5 = very minor)
- Review and refine techniques of cost recovery and revenue collection in Code Enforcement
- Complete training for the new SunGard software "ONESolution" and Trackit
- Assist customers in implementing mPOWER PACE Program

Planning

- Adopt new General Plan
- Housing Element Implementation
- Complete West Leidesdorff Master Plan
- South of Highway 50: Folsom Ranch: Complete three Specific Plan Amendments; 2,000 lot tentative map approval; and complete construction of water, sewer, street & storm drainage improvements for Phase 1.
- Purchase new Corporation Yard Site and begin Design
- Implement One Solution software for permit tracking and financial information in Community Development
- Create and maintain commercial land use inventory for vacant and underutilized property
- On-going participation on Folsom Historic District Association Board
- Continuation of Economic Development efforts
- Identification of creative solutions to provide financial assistance for housing projects
- Interdepartmental development review project management
- Monitor Affordable Housing Program compliance
- Continuation of Seniors Helping Seniors Program
- Produce reports for available commercial office space
- Identify development opportunities for vacant commercial properties
- Build-out of Affordable Housing Projects

Engineering

- Implement Open Space Management and Financing Plan for the Folsom Plan Area (FPA)
- Oversee grading, construction, and contract administration of Phase 1 of the Backbone Infrastructure which is anticipated to commence in Spring 2017.
- Update and revise City's Grading, Hillside Design, Encroachment Permit and Tree Preservation Ordinances
- Reviewing and approving anticipated boundary line adjustments and large lot mapping for the FPA
- Process anticipated Tier 2 Development Agreements with existing property owners for any future development in the FPA
- Establish economic development zones and associated mapping

- Provide timely plan review and construction inspection for all improvement plans for Backbone Infrastructure and grading for the FPA
- Implement, monitor, and track all plan review and construction inspection costs to ensure complete recovery of all City costs for providing plan review and inspection associated with the FPA Backbone Infrastructure and other related public improvements

Future Key Issues

Building, Plan Check, and Code Enforcement

- Proposed revised Plan Check and Permit Fees to cover cost of services
- Continue scanning and digitalizing permit, construction, and code enforcement documents as time, financing, and staffing permits
- Investigate discontinuance of pick-up trucks for Building Inspection and Code Enforcement staff and migrating to hybrid or electric vehicles to further reduce the City's carbon footprint
- Continue to review and refine techniques of cost recovery and revenue collection in Code Enforcement

Planning

- General Plan Implementation
- Housing Element Implementation
- Create Form Based Zoning Code
- Facilitation of development of the Railroad Block
- Identification of creative solutions to provide financial assistance for housing projects

Engineering

- Complete floodplain mapping for Humbug/Willow Creek, Alder Creek and Hinkle Creek
- Assist with administration of South of Highway 50 infrastructure and development proposals
- Implementation of Sustainability Plan
- Work with staff and management on identification of funding sources and objectives for an Urban Forest Management Plan
- Manage and oversee the Tree Mitigation Fund to ensure its longevity and effectiveness
- Completing the revision and updating to the City's Hillside Grading, Grading and Encroachment permit ordinances
- Continue to provide timely plan and map review services for all future development in the FSPA as development moves forward

Position Information

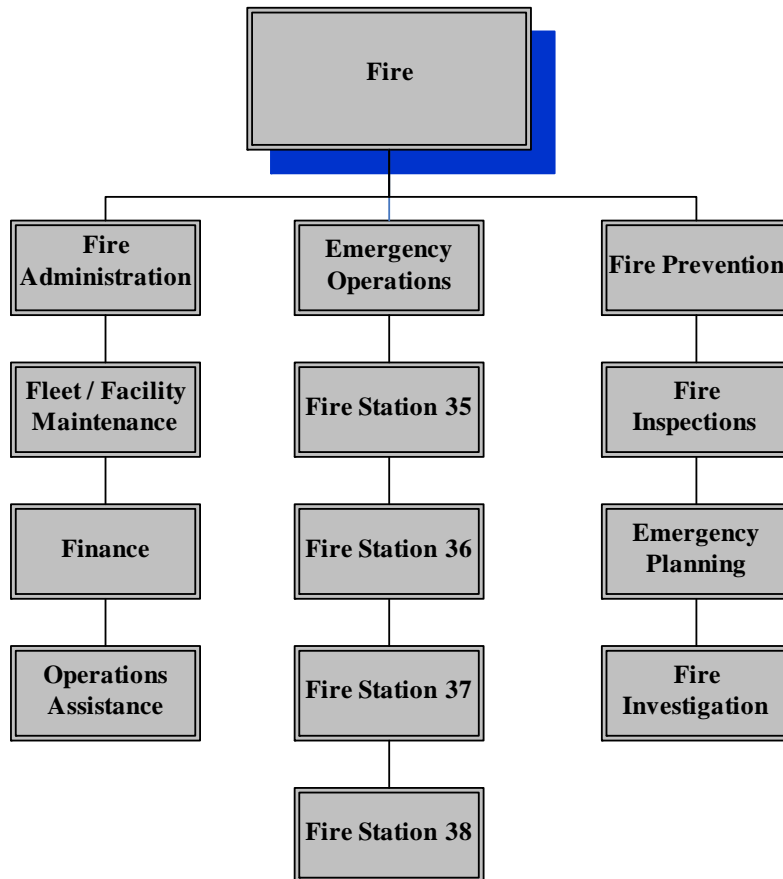
Position	FY 2013-14 Approved	FY 2014-15 Approved	FY 2015-16 Approved	FY 2016-17 Approved	FY 2017-18 Proposed
Administration					
Community Development Director	0.40	0.40	0.40	0.40	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	-	-	-	-	1.00
Subtotal	1.40	1.40	1.40	1.40	3.00
Building					
Building Inspector I/II	2.00	2.00	2.00	2.00	2.00
Building Technician I/II	3.00	3.00	3.00	3.00	3.00
Chief Building Official	1.00	1.00	1.00	1.00	1.00
Plan Check Engineer	1.00	1.00	1.00	1.00	1.00
Senior Building Inspector	1.00	1.00	1.00	1.00	1.00
Senior Civil Engineer	1.00	1.00	1.00	1.00	1.00
Subtotal	9.00	9.00	9.00	9.00	9.00
Code Enforcement					
Code Enforcement Officer I/II	-	-	1.00	1.00	1.00
Code Enforcement Supervisor	-	-	-	1.00	1.00
Senior Code Enforcement Officer	1.00	1.00	1.00	-	-
Subtotal	1.00	1.00	2.00	2.00	2.00
Engineering					
Arborist	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	1.00	1.00	1.00	-	-
Construction Inspector I/II	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	-	-	-	1.00	1.00
Principal Civil Engineer	1.00	1.00	1.00	1.00	1.00
Senior Civil Engineer	-	-	-	1.00	1.00
Subtotal	4.00	4.00	4.00	5.00	5.00
Planning					
Building Tradesworker I/II	1.00	1.00	1.00	1.00	1.00
Planner I (Assistant)/Planner II (Associate)	1.00	1.00	1.00	2.00	2.00
Planning Manager	1.00	1.00	1.00	1.00	1.00
Planning Technician I/II	1.00	1.00	1.00	-	-
Senior Planner	1.00	1.00	1.00	1.00	1.00
Subtotal	5.00	5.00	5.00	5.00	5.00
Total	20.40	20.40	21.40	22.40	24.00

Major Contracts (over \$25,000)

Surveying	\$50,000
FPA Contract Administration	\$250,000
LAFCO	\$35,000
Third party Plan Review and Inspections	\$500,000
FPA Mitigation Monitoring – Developer Funded	\$300,000
Document Scanning Contract	\$100,000
General Plan Update	\$300,000
Misc. Consulting Services	\$67,000
FMC Chapter 17 Update	\$100,000

Capital Outlay

None



Fire

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Strategies
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Work Load Measures
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay

Mission Statement

Mission Statement for the Department: Working Together to Provide Superior Services in a Safe, Thorough and Efficient Manner.

Department Priorities

Mission * Members * Community

Department Standing Orders

- Make **service** our highest priority.
- Come to their aid **quickly** and **perform skillfully**.
- Be **professional** and always **act with integrity**.
- Treat all with **dignity**.
- Be **safe** in your **attitude** and **actions**.
- **Take care of each other**.

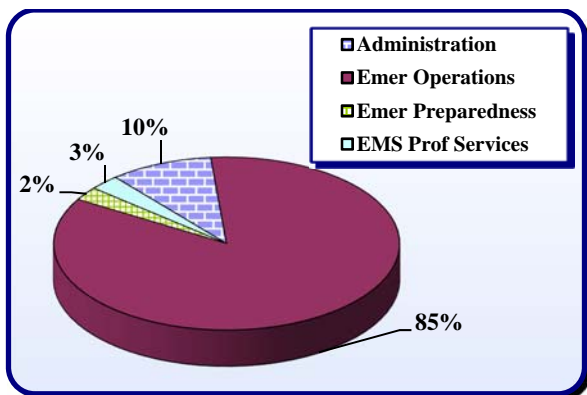
FY 18 Budget Highlights

- Added 3 Firefighter positions
- Includes \$631,535 for replacement of all Self Contained Breathing Apparatus (SCBA)
- Includes \$254,000 for replacement of a Type III Ambulance
- Includes an additional \$153,620 for replacement of firefighter personal protection equipment
- Includes \$298,744 of building maintenance to include asphalt resurface, replacement and sealcoat (\$222,000), carpet replacement (\$68,163), and apparatus room lockers (\$8,581)
- Increase to contracts for fleet preventative maintenance (\$52,200)

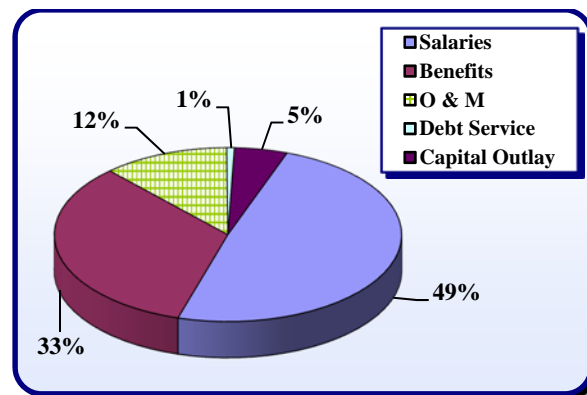
Budget Summary

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$7,014,036	\$7,414,898	\$7,771,322	\$7,686,597	3.66%
Overtime	\$2,082,320	\$1,102,050	\$1,648,771	\$1,102,050	0.00%
Benefits	\$2,379,844	\$2,475,245	\$2,377,526	\$2,546,586	2.88%
PERS-City	\$2,355,434	\$3,024,645	\$2,609,265	\$3,445,728	13.92%
Operation & Maintenance	\$1,936,997	\$2,045,365	\$2,320,851	\$2,111,867	3.25%
Debt Service	\$130,346	\$130,346	\$130,346	\$130,346	0.00%
Capital Outlay	\$1,067,882	\$797,000	\$797,000	\$885,535	11.11%
Total	\$16,966,860	\$16,989,549	\$17,655,080	\$17,908,709	5.41%
Administration	\$1,543,198	\$1,459,184	\$1,460,948	\$1,728,736	18.47%
Emergency Operations	\$14,341,131	\$14,417,761	\$14,995,033	\$15,222,416	5.58%
Emergency Preparedness	\$396,898	\$433,701	\$476,892	\$451,151	4.02%
EMS Professional Services	\$685,634	\$678,903	\$722,207	\$506,406	-25.41%
Total	\$16,966,860	\$16,989,549	\$17,655,080	\$17,908,709	5.41%
Funding Source					
Program Revenue	\$3,878,204	\$3,248,126	\$3,650,708	\$3,217,402	-0.95%
Other General Revenue	\$8,930	\$29,538	\$22,506	\$9,427	-68.09%
Inter-Fund Transfers	\$0	\$612,810	\$732,810	\$443,783	-27.58%
General Taxes	\$13,079,726	\$13,099,075	\$13,249,056	\$14,238,097	8.70%
Total	\$16,966,860	\$16,989,549	\$17,655,080	\$17,908,709	5.41%
Full-Time Positions	69.00	69.00	69.00	71.00	2.90%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

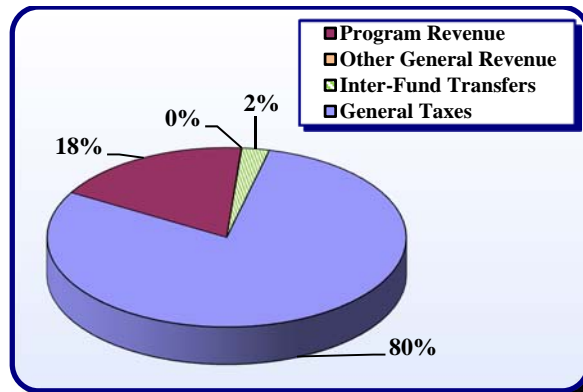
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Administration

\$1,728,736

The Fire Administration Division includes all staff functions that sustain the day-to-day operations of the Department. The Fire Administration Division is responsible for the management and supervision of all Department services, programs and policies. This involves managing a multi-million dollar budget to provide fleet and facility repairs, records management, payroll records, inventory control, labor relations and clerical support services.

Emergency Operations

\$15,222,416

The Emergency Operations Division includes all staff functions that provide fire protection, rescue, and hazardous material mitigation, advanced emergency medical services and other emergency calls for public assistance to the community. The Division provides services on a twenty-four hour basis through operations located from four fire stations geographically distributed throughout the City.

The Division operates three engine companies, one ladder truck company, two advanced life support ambulances, one rescue boat and one command vehicle on a daily basis. In addition, the Division participates in the Statewide Master Mutual Aid System and Sacramento County Automatic Aid System on a frequent basis.

Emergency Preparedness

\$451,151

The Emergency Preparedness Division includes all staff functions that support the community's preparedness related to man-made and natural incidents. The services provided by the Division include fire prevention mitigation measures including inspections, fire code analysis of new and existing buildings, fire hazard reduction and the investigation of all fires.

Emergency Medical Services

\$506,406

The Emergency Medical Services (EMS) Division includes the costs to provide emergency medical aid, excluding staff costs.

FY 2017–18 Strategies

- Ensure sustainability of our current deployment and staffing levels
- Maintain cost efficiency within the authorized funding appropriation provided in the City Operating Budget.
- Develop service delivery alternatives to improve average emergency response times in the community during peak call volume periods
- Improve Department safety measures to reduce employee lost time and equipment repair costs
- Implement resource deployment strategies that reduce personnel overtime expenditures to within the Department’s authorized appropriation throughout the year
- Work with various participants to provide an effective fire protection planning process that enhances community fire and life safety
- Enhance efforts to reduce pre-hospital emergency medical service incidents in the community through education and community paramedic initiatives designed to improve community safety
- Continue to modernize our capital equipment to support the mission requirements of the Department

FY 2016–17 Accomplishments

Fire Administration Division

- Transitioned support of the Police grant management responsibilities to the Police Department
- Processed 120 public and medical record requests
- Completed the recruitment and pre-employment hiring process for twelve Firefighter / Paramedic positions
- Assisted in the development and implementation of the City’s special event program related to the Folsom Pro Rodeo, TAP Folsom and Folsom Live events
- Provided paid and volunteer staff support to the “Camp Smokey” public education program at the California State Fair

Emergency Operations Division

- Responded to 8,276 all-hazard emergency incidents in the City and region; a 22.1% increase in calls for service as compared to the prior year
- Suppressed 29 structure fires, 73 wildland fires and 19 vehicle fires within the City
- Responded to 3,788 medical aid and rescue incidents in the City; a 1.6% increase from the prior year
- Transported 3,892 patients via ground ambulance to area hospitals; an 11.5% increase from the prior year, which was an increase of 3.6%
- Responded to 62 hazardous material incidents in the City; a .9% decrease from the prior year
- Responded to 985 requests for automatic/mutual aid assistance to area cooperating fire agencies; a 11% decrease from the prior year
- Completed a four week training program for twelve new probationary firefighters
- Participated in the PARTY (Prevent Alcohol and Risk-Related Trauma in Youth) program for Folsom High School and Vista Del Lago High School students
- Participated in “Every 15 Minutes” education program at Vista High School
- Community Emergency Response Team (CERT) staff completed over 1,252 hours of citizen based training in the City
- CERT volunteers provided 495 hours of community service in support of the Fire Department operations

- Citizens Assisting Public Safety (CAPS) volunteers provided over 2,166 hours of support to Division programs including: staffing the Administrative front counter, logistics (EMS supplies), backboard retrieval (164 backboards) and community education events (19 tours)
- Department personnel responded to 18 mutual aid requests to assist with major incidents in the State of California including two major campaign fires, the “Soberanes” and “Border” wildfires

Fire Prevention Division

- Completed 448 fire and life safety plan reviews for conformance with applicable codes and ordinances; a 3% increase from the prior year
- Completed 460 construction inspections for conformance with approved plans and relevant codes; a 14% increase from the prior year
- Completed 375 fire hazard and weed abatement inspections
- Completed 64 special event permit application reviews and event inspections
- Completed three public fireworks display inspections associated with the Folsom Pro Rodeo
- Completed 22 engine company inspections
- Completed 24 fire safety clearance inspections (including residential care facilities and large family day cares)
- Completed 20 fire code permit inspections (place of assembly, motor fueling facilities, high piled storage, etc.)
- Completed 20 false alarm follow up inspections
- Completed 54 business license inspections

FY 2017–18 Customer Service Levels

Customer Service Performance Indicator 1:

Goal	Division	Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Create a strong culture emphasizing customer service, professionalism, cost efficiency and accountability	Fire Administration	Ambulance billing for insurance claims processed within 45 calendar days of incident 90% of the time	90%	90%	90%

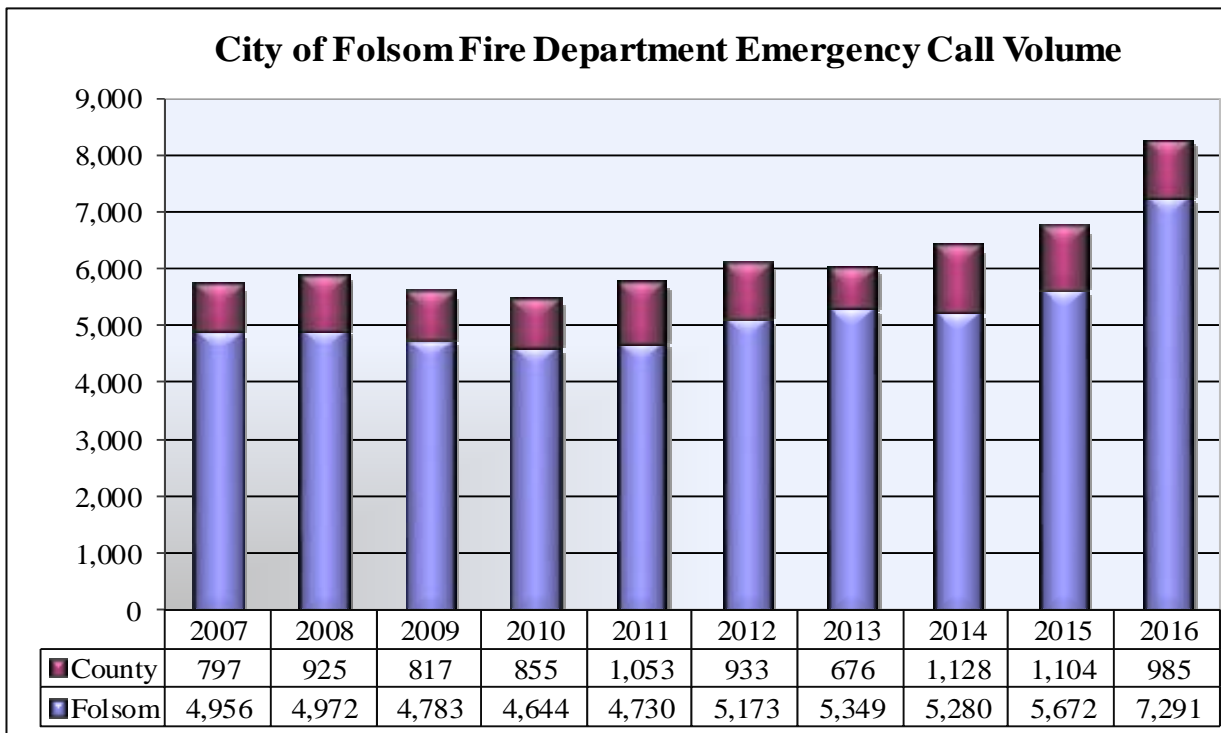
Customer Service Performance Indicator 2:

Goal	Division	Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
To plan future development to meet the needs of residents and businesses in terms of jobs-housing balance, environmental considerations, equal housing opportunities and quality of life	Fire Administration	Fire Department CIP Capabilities Master Planning is reviewed and updated annually	Completed	Completed	In Process

Customer Service Performance Indicator 3:

Goal	Division	Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
To provide appropriate levels of public safety services to protect our citizens and ensure a high level of response to any emergency	Emergency Operations	First unit response to emergencies: Dispatch to on-scene 6 minutes or less 90% of the time	61.95% Average time 5.59 minutes	61%	60%
	Emergency Operations	NFPA 1710 - first alarm assignment (16 FF) to structure fires: Dispatch to on-scene 11 minutes or less 90% of the time	55.02% Average time 8.54 minutes	55%	55%
	Emergency Operations	Customer satisfaction among those being treated and/or transported by Fire EMS 80% satisfied or better	98%	98%	98%
	Fire Prevention	Percentage of fires involving juveniles where the youth was identified, interviewed, and successfully completed the Youth Firesetter Program.	n/a	75%	100%

The graph below represents the total call volume for the Folsom Fire Department from 2007 through 2016 within the jurisdictional boundaries of the City as well as calls responded to within Sacramento County.



Key Issues

Fire Administration Division

- Integrate executive leaders into educational, business, faith-based and social communities
- Develop retention methodologies for newly hired firefighter personnel and evaluate the effectiveness of implementation
- Evaluate the unintended consequences of OES strike team and task force support
- Improve service delivery within the Empire Ranch area
- Develop and implement fire protection service plans for the Folsom Plan Area
- Develop and implement succession planning efforts within the Department for executive leaders

Emergency Operations Division

- Maintain effective firefighting force for structure fires and other major incidents within the City
- Enhance the Department preparedness efforts through field training and pre-incident planning
- Completion of engine company level fire safety inspections
- Work with community groups to provide comprehensive outreach to all stakeholders
- Participation within the Sacramento County Large-Scale Incident Exercise Program
- Provide the mandated Continuous Quality Improvement programs with limited staff support
- Provide a training plan that incorporates all mandated training at the company level
- Enhance Fire Officer and Chief Fire Officer development through specific training and education opportunities

- Funding and purchasing of up to 71 self-contained breathing apparatus and 185 air bottles to replace existing equipment that will reach their maximum 15 year life span in the next 18 months

Fire Prevention Division

- Reestablish expectations and performance measures for Fire Prevention core mission areas
- Improve the quantity of fire inspections by utilizing part-time personnel
- Update Fire Prevention standards so that they are current and consistent with other local communities
- Reduce the number of false fire alarm system activations in the community by 5% over the upcoming year

Future Key Issues

- Construction and staffing of a new fire facility within the Empire Ranch area to meet service delivery requirements of the City
- Construction of a rebuilt Fire Station 38 at its existing location to meet service delivery requirements for the east area of the City
- Funding and development of fire protection services within the Folsom Plan Area
- Maintaining adequate service levels within the community due to increased call volume
- Comply with additional mandates related to Firefighter safety and training standards
- Succession planning for the departure of several senior officers within the Department
- Establishing plans for the staffing of Fire Administration positions vacated over the last five years due to financial constraints
- Develop organizational chart with career and growth opportunities within the Fire Prevention Division.
- Implement Capital Improvement Projects with the other Joint Powers Authority (JPA) agencies that are required to maintain the dispatch and radio communication services provided by the Sacramento Regional Fire / EMS Communications Center

Position Information

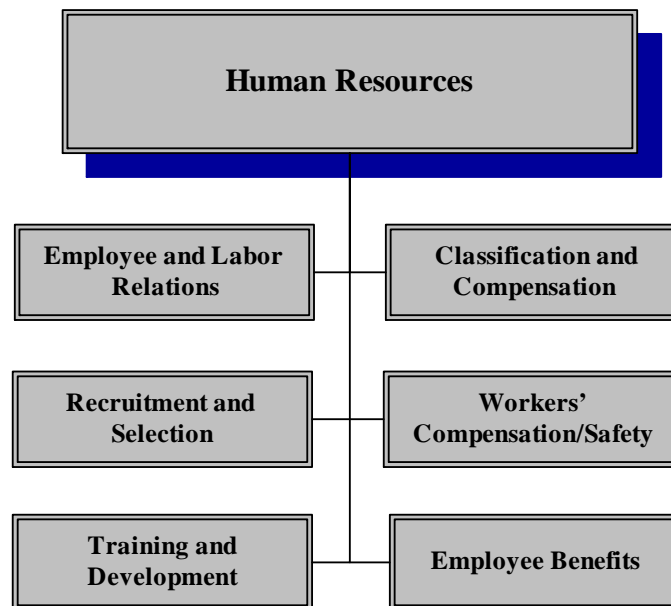
Position	FY 2013-14 Approved	FY 2014-15 Approved	FY 2015-16 Approved	FY 2016-17 Approved	FY 2017-18 Proposed
Administration					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Account Clerk	1.00	1.00	1.00	1.00	1.00
Accounting Technician I/II	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Senior Equipment Mechanic	1.00	1.00	1.00	1.00	-
Subtotal	5.00	5.00	5.00	5.00	4.00
Emergency Operations					
Fire Division Chief	3.00	3.00	4.00	4.00	4.00
Fire Captain - Suppression	12.00	12.00	12.00	12.00	12.00
Fire Engineer	12.00	12.00	12.00	12.00	12.00
Firefighter	29.00	30.00	33.00	33.00	36.00
Paramedic	1.00	-	-	-	-
Subtotal	57.00	57.00	61.00	61.00	64.00
Emergency Preparedness					
Fire Prevention Officer	2.00	2.00	2.00	2.00	2.00
Fire Protection Engineer	1.00	1.00	1.00	1.00	1.00
Subtotal	3.00	3.00	3.00	3.00	3.00
Total	65.00	65.00	69.00	69.00	71.00

Major Contracts (over \$25,000)

Emergency Fire & Medical Dispatch Services	\$280,000
Kaiser Medical	\$27,030
County of Sacramento	\$27,000
Wittman Enterprises – Ambulance billing contract	\$106,000

Capital Outlay

Self Contained Breathing Apparatus	\$631,535
Type III Ambulance	\$254,000



Human Resources

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay

Mission Statement

The Human Resources Department’s mission is (1) To contribute to organizational performance through the recruitment, retention, and development of well qualified and productive employees in a manner that will be of value to its various stakeholders, (2) Encourage and coach employees on providing a work environment that is safe, productive, civil, and promotes good employee relations, (3) To minimize organizational risk through the administration of human resource systems in compliance with Federal, State and City laws and regulations, and (4) Provide desired human resource and benefit programs in a cost-effective manner.

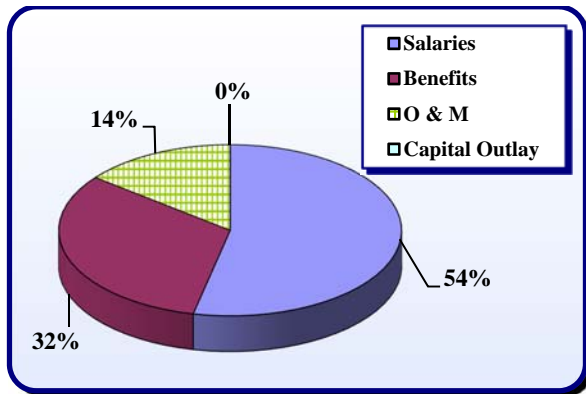
FY18 Budget Highlights

- No change in the number of full-time authorized positions

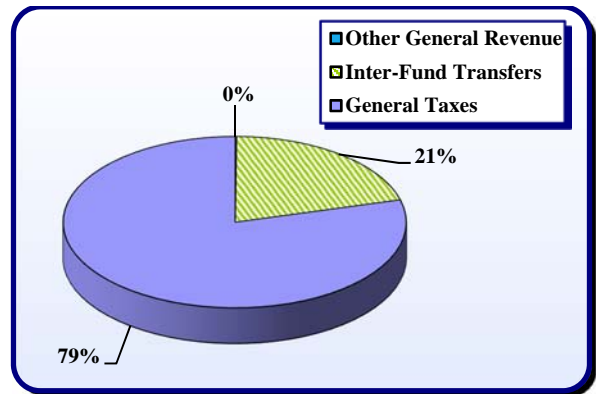
Budget Summary

	Actual	Budget	Projected	Proposed	Change From
Expenditure	<u>FY 2015-16</u>	<u>FY 2016-17</u>	<u>FY 2016-17</u>	<u>FY 2017-18</u>	<u>16-17 Budget</u>
Salaries	\$299,655	\$363,428	\$330,087	\$381,149	4.88%
Overtime	\$0	\$0	\$0	\$0	0.00%
Benefits	\$91,120	\$106,901	\$97,232	\$117,744	10.14%
PERS-City	\$72,356	\$100,819	\$91,073	\$111,282	10.38%
Operation & Maintenance	\$206,304	\$139,855	\$159,985	\$102,864	-26.45%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total	<u>\$669,435</u>	<u>\$711,003</u>	<u>\$678,378</u>	<u>\$713,039</u>	<u>0.29%</u>
Funding Source					
Other General Revenue	\$63,604	\$3,119	\$976	\$896	-71.27%
Inter-Fund Transfers	\$166,755	\$147,011	\$147,011	\$147,382	0.25%
General Taxes	\$439,076	\$560,873	\$530,391	\$564,761	0.69%
Total	<u>\$669,435</u>	<u>\$711,003</u>	<u>\$678,378</u>	<u>\$713,039</u>	<u>0.29%</u>
Full-Time Positions	5.00	5.00	5.00	5.50	10.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

Human Resources

\$713,039

The Human Resources Department is the City's centralized area for activities in support of personnel processes and human resources management. The major functions of the Human Resources Department include: Employee and Labor Relations, Classification and Compensation, Recruitment, Selection and Workforce Administration, Employee Benefits and Risk Management, and Training and Development.

FY 2016–17 Accomplishments

- Negotiated favorable health insurance rates and continued high deductible option with two providers
- Met high volume selection and hiring demands due to vacancies associated with last retirement incentive, where 44 employees or about 20% of the non-safety workforce retired
- Continued review of benefits package for sustainability, both for current and future commitments
- Conducted 3 year review of workers compensation and liability claims and proposed preventive actions
- Concluded collective bargaining with two labor unions
- Implemented new testing process for new open competitive recruitments designed to improve the initial selection of qualified candidates
- Began review and implementation of new applicant tracking software

FY 2017-18 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2015-16	Projected 2016-17		Budget 2017-18	
Timely Hiring Process (in days):		<u>Promo</u>	<u>Open</u>	<u>Promo</u>	<u>Open</u>
Requisition to Posting		18.5	34.6		
Posting to Certification		18.2	35.5		
Certification to Hire date		19.0	45.0		
Total Days		55.7	115.1	<60 days	<115 days
% of new employees who pass probation	95%	85%		95%	

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Maintain timely performance evaluations via Human Resources tracking and assistance for managers	98% of probationary evaluations completed on time.	98% of probationary evaluations completed on time.	Target 98% of probationary evaluations completed on time.

FY 2017-18 Statistics / Workload Measures

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
P-1s Processed	820	973	900
Number of Recruitments	66	75	50
Number of Workers' Comp Claims	48	42	40
Labor Relations Hours	958	452	400
Labor Relations Hours	3,850	2,700	1,200
Employee Turnover	29	61	14
% Retirement	12 – 41.4%	44 – 72.1%	6 – 42.9%
% Failed Probation	2 – 6.9%	7 – 11.5%	3 – 21.4%
% Voluntary Resignation	15 – 51.7%	10 – 15.4%	5 – 35.7%

Key Issues

- Administer City staffing and recruitments consistent with budget
- Review retention rates and turnover reasons of new employees
- Implement Hearing Conservation Program in accordance with Cal/OSHA regulations
- Revise Drug and Alcohol Policy to reflect new Cannabis laws

- Monitor benefits sustainability and ensure compliance with changes
- Research and evaluate staffing models for service and cost effectiveness
- Evaluate selection and onboarding processes and systems
- Implement risk and safety programs and training to minimize loss and ensure maximum safety and well-being of workforce

Future Key Issues

- Review and update Personnel Rules and Regulations
- Assist Departments in identifying performance issues and helping train new employees
- Preparing for continuing changes in benefits compliance, administration and costs
- Monitor effects of salary and benefit changes on employee recruitment and retention
- Ensuring compliance with legislation affecting the workplace and employee/employer relations and other regulatory compliance issues, including pension and healthcare reform

Position Information

Position	FY	FY	FY	FY	FY
	2013-14	2014-15	2015-16	2016-17	2017-18
	Approved	Approved	Approved	Approved	Proposed
Human Resources Director	1.00	1.00	1.00	1.00	0.50
Administrative Assistant	-	-	-	1.00	1.00
Personnel Technician I/II *	3.00	3.00	3.00	2.00	2.00
Senior Management Analyst	1.00	1.00	1.00	1.00	2.00
Total	5.00	5.00	5.00	5.00	5.50

* 2 Personnel Technician positions will be allocated to the Risk Management fund

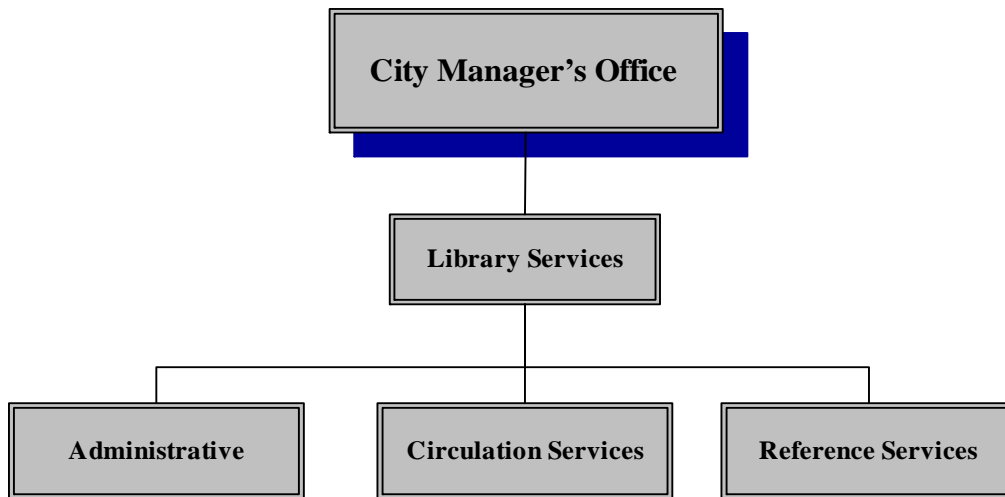
Major Contracts (over \$25,000)

Employee Benefits Broker	\$40,750
Labor Negotiation Services	\$57,000
Workers' Compensation (Risk)	\$48,000

Capital Outlay

None





Library

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay

Mission Statement

The Folsom Public Library's mission is to inspire lifelong learning, enrich lives, and connect our diverse community.

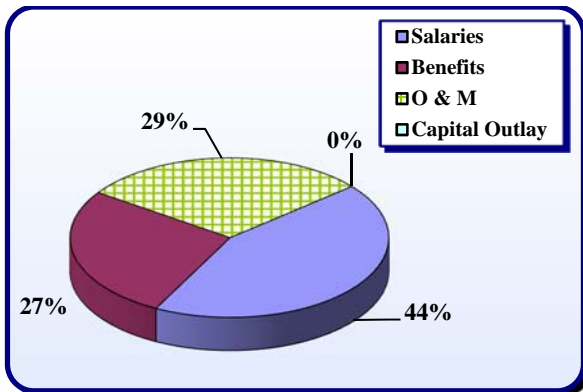
FY18 Budget Highlights

- No change in the number of full-time authorized positions
- Includes increase for marketing materials and supplies (\$8,314)
- Includes increase for book collection (\$17,500) to a total of \$150,000
- Technology increase of \$21,796 for replacement of public computers
- Includes building repairs increase for the roof and windows (\$50,000)

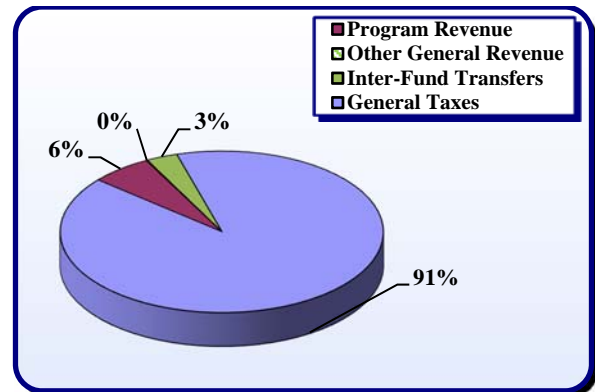
Budget Summary

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$632,048	\$730,331	\$688,084	\$703,139	-3.72%
Overtime	\$1,435	\$1,538	\$0	\$1,538	0.00%
Benefits	\$245,334	\$260,280	\$255,672	\$260,821	0.21%
PERS-City	\$119,719	\$177,198	\$159,881	\$172,816	-2.47%
Operation & Maintenance	\$442,073	\$371,083	\$385,032	\$471,988	27.19%
Capital Outlay	\$27,030	\$0	\$0	\$0	0.00%
Total	\$1,467,639	\$1,540,430	\$1,488,668	\$1,610,302	4.54%
Funding Source					
Program Revenue	\$146,038	\$79,400	\$122,495	\$98,400	23.93%
Other General Revenue	\$3,386	\$6,758	\$1,815	\$2,023	-70.07%
Inter-Fund Transfers	-	-	-	50,000	0.00%
General Taxes	\$1,318,215	\$1,454,272	\$1,364,358	\$1,459,879	0.39%
Total	\$1,467,639	\$1,540,430	\$1,488,668	\$1,610,302	4.54%
Staffing					
Full-Time Positions	9.00	10.00	10.00	10.00	0.00%
Part-Time Positions	1.50	0.50	0.50	0.50	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

Library

\$1,610,302

The Folsom Public Library is a public service organization that serves the Folsom community with professionally delivered information, education, and literary resources including a variety of print, audio, video, and electronic material provided either through the acquisition and loan of these materials or through interlibrary loans from participating libraries. Library staff provides professional information research and referral assistance to promote education, self-help, and lifelong learning to citizens of all ages. In addition, the library serves as a community gathering space and a provider of programs for instruction and entertainment.

FY 2016-17 Accomplishments

- First full year of operation for the 3D Printing Lab funded by the Intel Foundation. The lab includes six 3D printers and assistance provided by 14 volunteers. Over 700 visited the lab in 2016.
- Began participating in the Student Success Initiative (a California State Library grant) which provides mentorship and resources to allow libraries to work with school districts on large-scale library card sign-up projects. The Library will work with Folsom Cordova Unified School District to bring library cards to students.
- Added mobile Library service. The Library on the Move vehicle enables the Library to further promote literacy and learning at targeted stops and events. From March-June of 2016 the library attended 19 outreach events, directly interacting with over 2,000 Folsom residents. Outreach activities continue with regularly scheduled events at schools, senior housing and the Farmer’s Market.
- Staff training opportunities were expanded with all permanent staff attending the California Library Association annual conference (held in Sacramento) and 3 staff given State Library funded training by the Harwood Institute for Public Innovation.

FY 2017–18 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of new library cards issued	3,569	3,600	3,600

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of patrons visiting the library	261,147	261,000	261,000

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of patrons served by programs	33,381	31,000	31,000

Customer Service Performance Indicator 4:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of open library hours	46	46	46

FY 2017–18 Statistics / Workload Measures

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of items checked out or renewed	613,597	610,000	610,000
Self-checkout usage % of total	45%	49%	50%
Number of items in collection	92,599	94,000	99,000
Number of items added to collection	9,131	10,300	10,300
Number of items loaned to partner libraries	67,880	65,000	65,000
Number of items borrowed from partner libraries	73,540	71,000	71,000
Number of reference questions	24,509	20,000	20,000
Number of Public PC Sessions	30,609	29,000	29,000
Story Time attendance	16,619	16,000	16,000
Youth Program attendance	10,177	9,000	9,000
Teen Program attendance	1,208	1,300	1,300
Adult Program attendance	2,975	2,900	3,000

Key Issues

- Offering the best combination of Library accessibility, circulation, and programming
- Meeting the community's collection development needs by adequately growing the materials budget and expanding eBook availability for the growing number of readers using electronic formats
- Keeping current with social, economic and technology trends to ensure the Library provides and maintains strong educational opportunities for the Folsom community

Future Key Issues

- Continuing to develop the materials budget to serve a growing population that will expect the Library to offer new technology and formats
- Incorporating future trends in technology, material formats, and customer expectations into a sustainable service delivery plan
- Leveraging and maximizing resources through partnerships with other agencies, community groups and businesses
- Effectively serving a growing population and developing further outreach capabilities to expand the Library's maximum capacity for service
- Continuing to support planning efforts in the Folsom Plan Area in order to provide high quality services to the entire City

Position Information

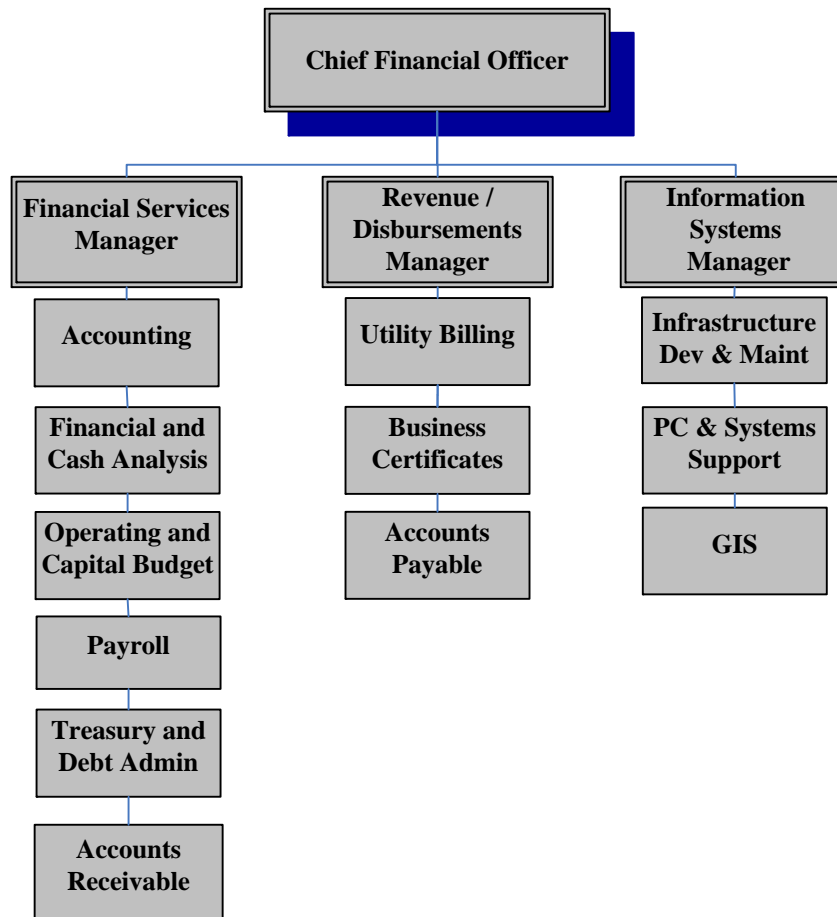
Position	FY	FY	FY	FY	FY
	2013-14	2014-15	2015-16	2016-17	2017-18
	Approved	Approved	Approved	Approved	Proposed
Library Manager	1.00	1.00	1.00	1.00	1.00
Librarian	2.00	1.00	1.00	1.00	1.00
Library Assistant	3.00	2.00	2.00	3.00	3.00
Library Assistant - PPT	1.00	1.50	1.50	0.50	0.50
Library Circulation Coordinator	-	1.00	1.00	1.00	1.00
Library Technician	3.00	2.00	2.00	2.00	2.00
Senior Librarian	-	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00
Total	11.00	10.50	10.50	10.50	10.50

Major Contracts (over \$25,000)

Automated Circulation System	\$38,500
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Capital Outlay

None



Management and Budget

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts

Mission Statement

To maintain the City's high standard of financial and technical excellence by providing the Residents, City Council, City Manager, and City Departments with professional customer service through collection and disbursement of funds, financial reporting, management of assets, and providing technology services at the highest professional and ethical standards, while fostering and promoting the City's core values.

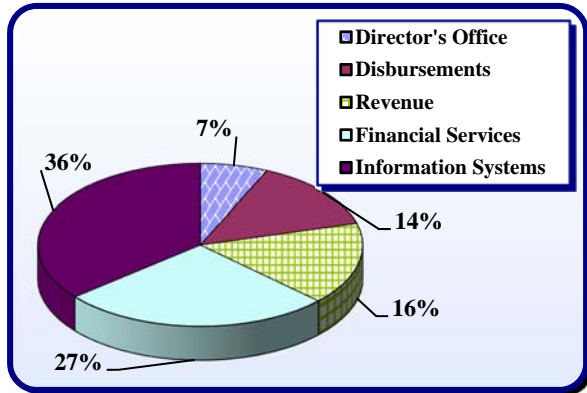
FY18 Budget Highlights

- Added GIS Analyst position to be the lead for all GIS functions across all departments
- Added \$99,475 for document production software
- Increase for technology disaster recovery plan development (\$60,000)
- Added \$50,000 for network fiber backbone upgrade
- Added \$42,000 for document storage software

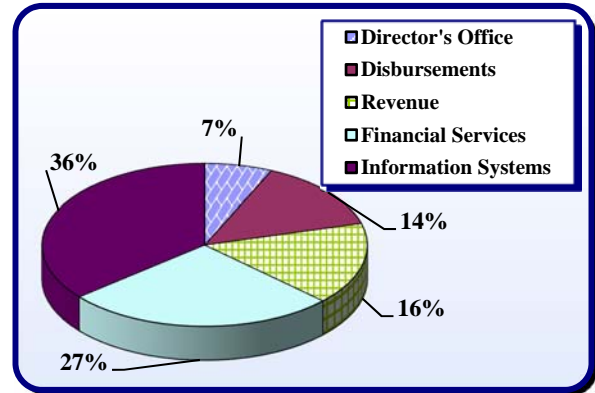
Budget Summary

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$1,696,072	\$1,796,079	\$1,748,680	\$1,880,836	4.72%
Overtime	\$69,133	\$43,050	\$67,976	\$49,506	15.00%
Benefits	\$553,556	\$570,143	\$560,606	\$609,697	6.94%
PERS-City	\$416,883	\$500,663	\$479,864	\$549,609	9.78%
Operation & Maintenance	\$869,959	\$802,444	\$870,599	\$1,093,776	36.31%
Debt Service	\$0	\$0	\$0	\$0	0.00%
Capital Outlay	\$51,055	\$100,000	\$75,500	\$100,000	0.00%
Total	\$3,656,657	\$3,812,379	\$3,803,224	\$4,283,424	12.36%
Director's Office	\$431,259	\$423,503	\$331,427	\$288,525	-31.87%
Disbursement	\$571,640	\$567,075	\$633,736	\$598,581	5.56%
Revenue	\$630,840	\$724,647	\$715,953	\$700,768	-3.30%
Financial Services	\$811,637	\$854,465	\$854,189	\$1,152,426	34.87%
Information Systems	\$1,211,282	\$1,242,689	\$1,267,920	\$1,543,124	24.18%
Total	\$3,656,657	\$3,812,379	\$3,803,224	\$4,283,424	12.36%
Funding Source					
Other General Revenue	\$1,071,288	\$929,252	\$1,032,335	\$964,983	3.85%
Inter-Fund Transfers	\$1,136,843	\$1,228,742	\$1,228,742	\$1,482,417	20.65%
General Taxes	\$1,448,526	\$1,654,385	\$1,542,147	\$1,836,024	10.98%
Total	\$3,656,657	\$3,812,379	\$3,803,224	\$4,283,424	12.36%
Full-Time Positions	20.00	20.00	21.00	21.50	7.50%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

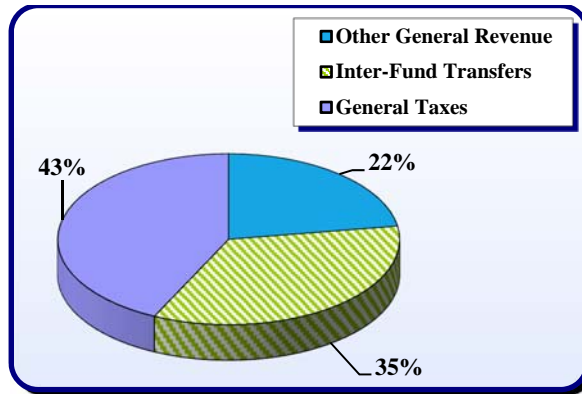
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Director's Office

\$288,525

The Director's Office is the primary advisor to the City Manager, City Council, and City Departments in the areas of financial planning, investments, debt management, financial reporting, accounts payable, payroll, accounts receivable, business certificates, and service billing. It is also responsible for preparing the operating budget, five-year revenue and expenditure projections, and capital improvement plan (CIP). This division also provides leadership in the development and implementation of city-wide financial policies. This division serves as the Office of the Treasurer as required by the State Government Code and the Folsom Municipal Code.

Disbursements

\$598,581

This division processes the City's payroll and accounts payable payments in an accurate and timely manner, and prepares and maintains accurate financial records of all disbursement transactions. This includes vendor payments by check, ACH and wire, third party payments and all CalCard transactions.

Financial Services**\$1,152,426**

The Financial Services Division is responsible for coordinating the preparation of the City's budget and capital improvement plan, prepares and maintains accurate financial records including grants, capital projects, enterprise funds, governmental funds and fixed assets. The division also reports the financial data of the City according to Generally Accepted Accounting Principles (GAAP) and the Pronouncements of the Governmental Accounting Standards Board in a timely manner. This division is also responsible for cash, investment portfolio, debt and special assessment district management. Cash Management is responsible for ensuring the timely deposit, investment and disbursement of funds, which includes investing the City's funds in compliance with the City's Investment Policy; ongoing administration and issuance of the City's debt instruments; and the ongoing administration and disclosure compliance of debt instruments of the special districts. This division is also responsible for accounts receivable for all receivables other than utility services.

Revenue**\$700,768**

The Revenue Division collects and records all City revenues including service payments, business certificates, sales taxes, franchise fees, Folsom Tourism Business Improvement District (FTBID) payments, and Transient Occupancy Taxes (TOT). It also processes all City utility services receivables. The division also provides customer service to the City's residents and other customers, including billing, new account set-ups, water meter management, business certificate questions, account inquiries, animal licensing and general City inquiries. Collection procedures for delinquent accounts are initiated through this division. Currently 19,950 metered water service billing accounts are maintained by this division.

Information Systems**\$1,543,124**

Coordinates and supplies City departments with all products and services relating to the application of information technology systems. Information Systems also provides accurate map-related information to the City as a means of encouraging data sharing, reducing data redundancy, and maximizing the value of the City's existing information systems.

FY 2016–17 Accomplishments**Director's Office**

- Assisted in the preparation and review of a balanced FY2017 Budget
- Continued the implementation of the Folsom Plan Area Financing Plan
- Continues to evaluate the fiscal health of the City and respond to current economic conditions
- In collaboration with Human Resources, renewed Memorandum's of Understanding with three of the City's five bargaining units

Disbursements

- Transitioned to a new computer system for Accounts Payable
- Transitioned to a new computer system for Payroll
- Worked on a more efficient workflow for business procedures
- Connected with other users in the Sacramento region to discuss best practices

Financial Services

- Received Government Finance Officer's Association (GFOA) of the U.S. and Canada and the California Society of Municipal Finance Officer's Association (CSMFO) Distinguished Budget Award for FY16-17 Budget Document
- Received Certificates of Excellence in financial reporting for the City's FY15-16 Comprehensive Annual Financial Report (CAFR) from GFOA
- Implemented GASB 72 reporting changes which required table and note changes to the City's Comprehensive Annual Financial Report
- Transitioned to a new computer system for all financial transactions and continued to make changes for efficiencies
- Completed the refunding process for former Redevelopment Agency bonds
- Received approval from the California Department of Finance for use of the former Redevelopment Agency housing bond proceeds
- Received preliminary approval from the California Department of Finance for use of a portion of the former Redevelopment Agency non-housing bond proceeds
- Continued to facilitate administration and reporting of dissolution of former Redevelopment Agency
- Continued to facilitate audits and respond to inquiries regarding the former Redevelopment Agency

Revenue

- Collected over \$41,000 in delinquent utility account payments through the County property tax roll lien program
- Maintained a delinquency rate under 1% for City utility accounts
- Completed a City wide audit for Commercial Sewer and Regional Sanitation collection
- Improved working relationship with Water Conservation and Lighting and Landscaping Divisions for improved identification of leaks
- New computer system implementation for cash receipts
- Billing and division records archived electronically
- Worked with Information Services to implement a new phone system for efficiency and faster phone coverage
- Maintained high level of accuracy with increased work load due to water meter billing, increased economic activity and home sales, as well as increases in new construction
- Continued to expand job sharing duties to help increase efficiency and job knowledge within the division
- Division continued to meet deadlines while adding new staff

Information Services

- Switch/Router infrastructure standardization/upgrade
- Folsom Website redesign
- Upgrade of Council Chambers technology systems
- Implemented VOIP (Voice over IP) System
- Upgrade of core City systems
- Fire Department system upgrades

FY 2017–18 Customer Service Levels

Financial Services

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Complete month-end close within five business days to provide City up-to-date financial information	80%	84%	95%

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Process departmental Budget Adjustments within three business days	90%	75%	93%

Revenue

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Return calls for Customer Billing Inquiries	90% within 1 Business Day	90% within 1 Business Day	90% within 1 Business Day

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Respond to departmental inquiries	Contact departments within one business day, provide details within three business days 90% of the time	Contact departments within one business day, provide details within three business days 90% of the time	Contact departments within one business day, provide details within three business days 90% of the time

FY 2016–17 Statistics / Workload Measures**Disbursements**

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Account Payable – Number of payments issued	10,693	10,000	10,100
Account Payable – 1099's issued	268	300	350
Account Payable – Transaction lines processed	27,766	28,000	28,500
Payroll – Personnel action forms processed	786	850	1,000
Payroll – W-2's issued	817	847	860
Payroll – Employee payments issued	13,987	14,800	14,800

Financial Services

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Budget adjustments processed	254	250	250
Number of bond refundings & issuances	1	1	3

Revenue

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Billing – Managed accounts per month	22,300	22,900	23,500
Billing – Managed delinquent accounts bi-monthly	1,000	1,200	1,200
Billing – Discontinuation of service bi-monthly	130	80	80
Customer Service – Billing phone calls per month	2,500	3,000	3,500
Customer Service – Webmails per month	2,600	3,200	3,300
Customer Service – Counter customers per month	2,000	1,500	1,200
Business Licenses – New licenses per month	85	90	105
Business Licenses – Annual renewals	4,000	4,300	4,500

Information Systems

Statistics / Workload Measures	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of trouble calls	2,800	2,800	2,500
Server uptime percentage	99%	99%	99%
Network resources uptime percentage	99%	98%	99%
Percentage of routine work orders completed within 48 hours of date scheduled	92%	98%	99%

Key Issues

Director's Office

- Continue to monitor possible State actions and its potential effects on the City's financial health
- Continue to evaluate possible cost savings measures throughout the City and work toward cost sustainability
- Continue to evaluate impacts and progress of development in the Folsom Plan Area

Disbursements

- Continued training program and problem resolution for new computer system
- Write new policy/procedures for processing with new computer system
- Identify process improvements and workflow efficiencies for new computer system
- Continue to work with departments to streamline Accounts Payable processes to enhance productivity
- Provide excellent customer service to vendors and staff
- Support and help staff with disputes on invoices with vendors
- Pay invoices within the allotted timeframe without accruing penalties
- Initiate training/workshops for city staff to assist in learning and discussion on streamlining processes to better assist the city as a whole
- Identify process improvement for consolidating to Folsom-based business purchases

Financial Services

- Continue to analyze budget closely for sustainability
- Maximize use of new computer system to continue to provide division with efficiencies and greater flexibility
- Continue to train and help all departments become more proficient with new computer system
- Continue maximizing City investment earnings and monitoring cash flow
- Continue the rebuilding of reserves for the future
- Submit FY 2017-18 budget document to GFOA and CSMFO as a Distinguished Budget Document
- Complete CAFR by December 15, 2017 and submit to GFOA's Certificate of Achievement Program
- Continue transition to new computer system and implement Employee Online to provide employees with electronic access to their respective payroll information
- Implement a process for citizens to access information on refunds issued but not received

Revenue

- Implementation of a collection agency program to collect delinquent balances from accounts that have been closed and cannot be attached to the County Property Tax Roll
- Continue to provide the best possible customer service with current staffing level
- Maintain high level of efficiency with the future implementation of new computer system for utility billing
- Internal training and adaption of new workflows due to new computer system
- Completing clean-up projects within utility billing to help reduce the volume needed to be transferred to new computer system
- Training new staff
- Implement credit card payments for transit and animal licenses
- Develop use of Connect Card for Regional Transit

- Continued new growth of City that impacts accounts, water meters and customer service volume
- Regional Sanitation audit of billing accounts

Information Systems

- Continue improving infrastructure efficiencies
- Continue virtualization of server infrastructure for efficiencies and cost savings
- Research enterprise wireless technologies for City facilities
- Continue research of Police body cams
- Continue improving efficiencies of disaster recovery
- Increase backbone data speeds for efficiencies in backup, replication, and Geographic Information System (GIS) applications

Position Information

Position	FY 2013-14 Approved	FY 2014-15 Approved	FY 2015-16 Approved	FY 2016-17 Approved	FY 2017-18 Proposed
Administration					
Chief Financial Officer/Finance Director	1.00	1.00	1.00	1.00	0.50
Finance Technician	-	-	1.00	1.00	1.00
Subtotal	1.00	1.00	2.00	2.00	1.50
Disbursements					
Disbursements Specialist	3.00	2.00	2.00	1.00	1.00
Payroll Specialist	-	-	-	1.00	2.00
Disbursements Technician	1.00	1.00	1.00	1.00	1.00
Payroll Technician	-	1.00	1.00	1.00	-
Subtotal	4.00	4.00	4.00	4.00	4.00
Revenue					
Revenue Technician I/II	3.00	4.00	3.00	4.00	4.00
Revenue/Disbursements Manager	1.00	1.00	1.00	1.00	1.00
Senior Revenue Technician	2.00	2.00	2.00	1.00	1.00
Subtotal	6.00	7.00	6.00	6.00	6.00
Financial Services					
Accounting Technician II	-	-	-	1.00	1.00
Financial Analyst I/II	3.00	3.00	3.00	2.00	2.00
Deputy Treasurer	-	-	-	1.00	1.00
Financial Services Manager	1.00	1.00	1.00	1.00	1.00
Subtotal	4.00	4.00	4.00	5.00	5.00
Information Systems					
Information Systems Manager	1.00	1.00	1.00	1.00	1.00
Information Systems Technician I/II	3.00	3.00	3.00	3.00	3.00
GIS Analyst	-	-	-	-	1.00
Subtotal	4.00	4.00	4.00	4.00	5.00
Total	19.00	20.00	20.00	21.00	21.50

Major Contracts (over \$25,000)

Annual Financial Auditing Services	\$79,500
Lock Box Service	\$72,000
Banking Services	\$50,000
Business Certificate processing	\$50,000



Parks & Recreation

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay

Mission Statement

The Parks and Recreation Department is committed to establishing and maintaining facilities, parks, and services that enhance the quality of life for all ages, cultural origins, and abilities. As stewards of the public trust, it is the department's purpose to reflect the changing human needs of our community.

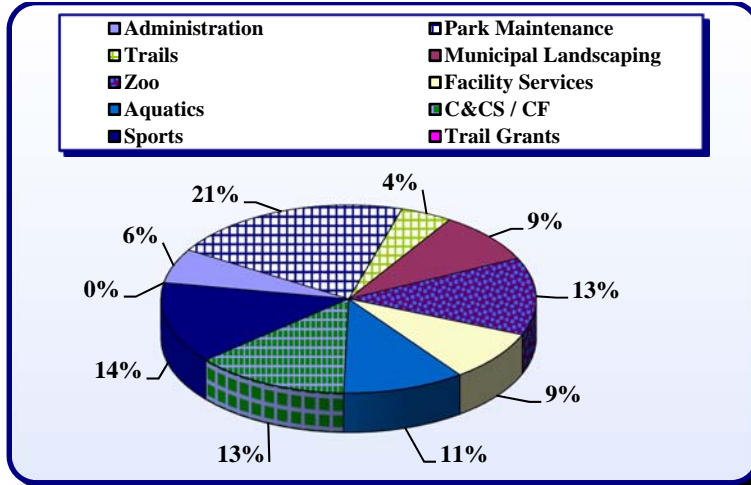
FY18 Budget Highlights

- Park Improvements of \$259,000 to include: playground matting at 4 parks (\$63,000), playground equipment at Reflections Park (\$60,000), rebuild picnic area at Mann Park (\$40,000), install air dryers in park restrooms (\$31,000), ADA improvements in parks (\$25,000), replacement of lacrosse nets (\$35,000), ring park maintenance (\$5,000)
- Includes trail maintenance of \$10,000 for a total of \$60,000
- Includes ADA improvements at facilities (\$25,000)
- Additions for the Zoo Barn include: \$54,500 additional operating expenses and \$200,000 for perimeter fencing
- Technology includes installing a hardwire connection to the Zoo to increase reliability (\$50,000)
- Includes an increase for powerwashing of Sutter Street and the Historic District Parking Garage (\$15,000)
- Additions for the Johnny Cash Trail Art project (\$40,000)
- Increase for landscaping at Fire Stations (\$13,080)
- Includes an additional truck (\$42,000) and paint sprayer (\$8,000)
- Technology increase of \$50,000 to input hardwire connection to the Zoo

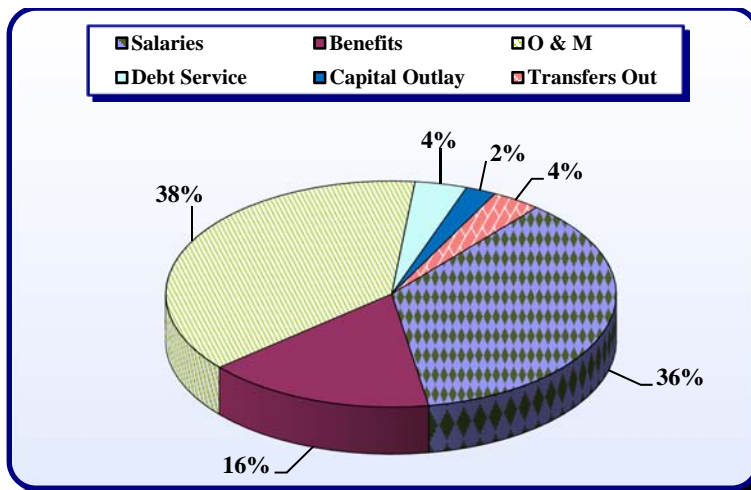
Budget Summary (All Funding Sources)

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$4,997,974	\$4,896,923	\$5,216,579	\$5,341,109	9.07%
Overtime	\$30,248	\$15,840	\$19,871	\$15,840	0.00%
Benefits	\$1,298,888	\$1,350,369	\$1,357,707	\$1,370,789	1.51%
PERS-City	\$843,114	\$979,924	\$1,001,964	\$1,053,081	7.47%
Operation & Maintenance	\$5,301,979	\$5,312,488	\$5,256,851	\$5,632,676	6.03%
Debt Service	\$145,000	\$145,000	\$145,000	\$552,000	280.69%
Capital Outlay	\$427,177	\$6,738,000	\$3,080,311	\$322,400	-95.22%
Transfers Out	\$10,789	\$12,813	\$12,813	\$522,207	3975.60%
Total	\$13,055,169	\$19,451,357	\$16,091,096	\$14,810,102	-23.86%
Administration	\$808,267	\$750,750	\$768,484	\$828,581	10.37%
Park Maintenance	\$2,574,589	\$2,756,621	\$2,782,303	\$2,912,333	5.65%
Trails	\$232,881	\$242,471	\$248,449	\$620,797	156.03%
Municipal Landscaping	\$1,106,756	\$1,189,894	\$1,162,707	\$1,232,512	3.58%
Zoo	\$1,502,617	\$1,477,703	\$1,530,389	\$1,865,761	26.26%
Facility Services	\$1,090,743	\$1,117,739	\$1,030,691	\$1,210,295	8.28%
Aquatics	\$1,347,141	\$1,289,333	\$1,376,310	\$1,466,472	13.74%
Community & Cultural Services / Community Facilities	\$1,926,856	\$1,772,996	\$1,920,715	\$1,856,119	4.69%
Sports	\$1,885,591	\$1,875,839	\$1,969,888	\$1,959,999	4.49%
Trail Grants	\$7,631	\$0	\$45,000	\$0	0.00%
Total - General Fund	\$12,483,072	\$12,473,346	\$12,834,937	\$13,952,869	11.86%
Park Planning	\$517,632	\$6,978,011	\$3,291,159	\$857,233	-87.72%
Total - Park Planning	\$517,632	\$6,978,011	\$3,291,159	\$857,233	-87.72%
Funding Source					
Program Revenue - Park Maint	\$86,264	\$77,000	\$133,768	\$97,000	25.97%
Program Revenue - Zoo	\$755,765	\$807,500	\$725,028	\$869,750	7.71%
Program Revenue - Aquatics	\$1,075,439	\$1,115,470	\$1,057,228	\$1,115,470	0.00%
Program Revenue - C&CS/CF	\$1,393,278	\$1,437,000	\$1,355,280	\$1,439,000	0.14%
Program Revenue - Sports	\$1,679,084	\$1,830,360	\$1,579,783	\$1,830,360	0.00%
Special Assessments	\$326,180	\$333,480	\$333,480	\$341,600	2.43%
Other General Revenue	\$429,643	\$396,893	\$342,689	\$341,936	-13.85%
Trail Grants	\$0	\$0	\$0	\$0	0.00%
Other Inter-Fund Transfers	\$112,180	\$73,584	\$73,584	\$194,910	164.88%
General Taxes	\$6,625,239	\$6,402,059	\$7,234,097	\$7,722,843	20.63%
Total - General Fund	\$12,483,072	\$12,473,346	\$12,834,937	\$13,952,869	11.86%
Park Imp Impact Fees	\$559,566	\$1,444,600	\$1,400,000	\$910,140	-37.00%
Other Revenue	\$0	\$0	\$0	\$0	0.00%
Inter-Fund Transfers	\$0	\$0	\$0	\$0	0.00%
Park Impmt Fund Balance	(\$41,934)	\$5,533,411	\$1,891,159	(\$52,907)	-100.96%
Total - Park Planning	\$517,632	\$6,978,011	\$3,291,159	\$857,233	-87.72%
Staffing					
Full-Time Positions	44.00	46.00	46.00	46.00	0.00%
Part-Time Positions	0.80	0.00	0.00	0.00	0.00%

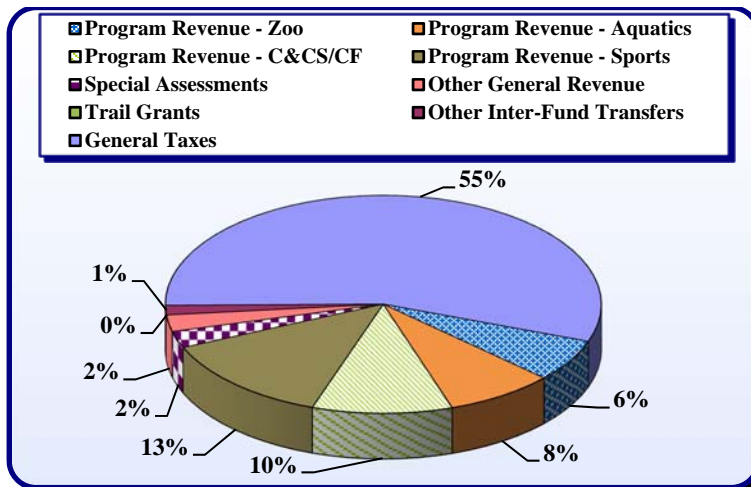
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Administration

\$828,581

The Administration Division is responsible for providing and maintaining comprehensive parks and recreation services to the community as authorized by the City Council. The division supports two City Council appointed commissions: Parks and Recreation Commission and Arts and Cultural Commission, as well as the Landscape and Lighting Advisory Committee, with a diversity of operations ranging from Arts and Athletics to the Zoo. Administration also provides clerical support services and direction to other department divisions towards achievement of annual program objectives, budget expenditures, and capital improvement programs.

Community and Cultural Services / Community Facilities

\$1,856,119

The Community and Cultural Services / Community Facilities Division provide staff support for the Arts and Cultural Commission, Senior & Arts Center, Teen Centers, Special Events, department-wide marketing, promotions, and Zoo Sanctuary. Additionally, this division provides a variety of recreational programs and services for the pre-school through adult age range, including community special events and extensive senior and arts programs and services. The division is also responsible for the management, scheduling and event support for the Community Center, Rotary Clubhouse, Senior and Arts Center and the Hinkle Creek Nature Center. This division also schedules the reservations at six City picnic facilities and Rodeo Arena.

Zoo Sanctuary

\$1,865,761

The Zoo Sanctuary teaches and promotes responsible behavior toward all animals. This mission is pursued through the rescue, humane care and housing, and exhibit of wildlife including certain domestic animals with an emphasis on North American wildlife; educational classes, events and programs onsite and via outreach; a passive and safe recreational destination for all demographic groups; a progressive media relations campaign; and cooperative relationships with animal and wildlife oriented agencies and organizations.

Sports

\$1,959,999

The Sports Division is responsible for coordinating the City's sports leagues, programs, and special events. Additionally, the division coordinates the scheduling of the community's youth sports leagues and their relationship with the Folsom Cordova Unified School District (FCUSD) Joint-Use agreement. Staff continues to enhance and/or leverage additional recreational services through partnerships/sponsorships with local businesses, community groups and/or individual volunteers. This division also provides a variety of recreational activities at the Sports Complex for youth, adults, and seniors, including sports leagues, camps, indoor batting cages, recreational classes, a cafe, two preschools and meeting rooms. The Folsom Sports Complex operates daily 10 AM - 10 PM and currently offers a full schedule of leagues, camps, clinics, classes and tournaments, as well as opportunities for drop-in play.

Aquatics

\$1,466,472

The Aquatics Division operates the year-round Lembi Park Aquatics Center providing a wide variety of recreational, fitness, and educational programs including swimming lessons, lap swim, lifeguard training, SCUBA certification, kayaking, springboard diving, recreation swim, and competitive swimming. The

facility is the home of the year-round USA swim team, Sierra Marlins, as well as the Folsom Sea Otters. Under the terms of the Joint-Use Agreement and the City's relationship with the Folsom Cordova Unified School District, Cordova High School is currently practicing at the Folsom Aquatic Center while their facility undergoes a lengthy renovation. The facility operates from 5 AM - 9 PM daily and currently offers over 70,000 hours of aquatic programming each year. The division also programs and administers the Vista del Lago High School Pool on a year-round basis. Division staff advise FCUSD staff on pool maintenance, chemistry, and repairs. The Vista pool is home to the Folsom Tigersharks and Folsom Wahoos swim teams and accommodates the Sierra Marlins summer practice schedule. Both Folsom High and Vista del Lago High School swim teams utilize the Vista del Lago High School pool beginning in February for practice and swim meets.

Facility Services and Park Maintenance

\$2,912,333

Park Maintenance is responsible for the maintenance and upkeep of all parklands, including water feature operations and playground maintenance. Parks staff provides irrigation management, scheduling and repair; specialized turf care; facility repair, renovation, and construction; as well as restroom maintenance and vandalism repair. In addition, Parks staff performs renovation work on sports fields and maintains nearly 500 acres of open space and performs trail maintenance on publicly owned trails.

\$1,210,295

Facility Services coordinates or supplies products and services relating to the maintenance and care of public buildings and facilities, including safety, cleanliness, appearance, heating/air-conditioning, and building access/security systems.

Park Planning

\$857,233

Park Planning is responsible for administration of the planning, design, construction document preparation process, and construction administration in accordance with the adopted Parks and Recreation Master Plan, Parks and Recreation Commission recommendations and the City Council policies for parks and recreation facility capital improvement projects.

Trails

\$620,797

Trails Planning provides administration of trails and direction for the accomplishment of tasks and services related to bicycle and pedestrian use and development of trails within the City; and directs the program to fulfill the goals and objectives of the Bikeway Master Plan. Staff is liaison to the Public Works and Community Development Departments related to on-street cycling information.

Municipal Landscape Services

\$1,232,512

The Municipal Landscape Services (MLS) Division manages the landscape and lighting as well as other city landscape contracts utilized to maintain the public landscape assets within the City. There are 26 Landscaping and Lighting (L&L) Districts and six Community Facility Districts with approximately \$3 million in annual assessment revenues. The City's Landscaping and Lighting Districts maintain streetscapes and medians, 15 mini-parks, 3,300 streetlights, walls, fences, signage, artwork, and over 250 irrigation controllers and irrigation systems. MLS is staff to the City's Landscaping and Lighting District Advisory Committee.

The MLS Division is also responsible for landscape maintenance contract administration and contract compliance of the City's 36 municipal parks, 40 miles of trails, and 19 different streetscape or landscape

areas along the City's arterials and roadways. Implementation and enforcement of the City's maintenance specifications, daily communication, reporting, and general oversight of contractor's duties are included in MLS responsibilities.

The MLS Division also provides maintenance staff and general City support in the Folsom Historic District to maintain the streetscape and irrigation system along and adjacent to Sutter Street and within the Plaza.

FY 2016-17 Accomplishments

Administration

- Simplified the timesheet for part-time/seasonal staff which contributes to a streamlined payroll process for the timekeepers, as well as increased accuracy
- Initiated the use of the RecTrac registration software for Leagues, beginning with softball
- Installed the credit card chip readers making us compliant with EMV (Europay, Mastercard, and Visa)
- Implemented Facility Reservations on-line allowing patrons to view the availability of and rent our Pavilions

Community and Cultural Services / Community Facilities

- Facilitated the contracts, installation, and dedication event of the \$65,000 public art donation for the William Cummings Memorial at Cummings Family Park
- Completed the donation program, artist contract, and installation and fabrication design for the Johnny Cash Trail Art Experience Donation Wall. Over \$50,000 in donations have been received to date. In addition, a \$5,000 donation was generated from the "American Legend-A Tribute to Johnny Cash's Life in Song" benefit concert at the Harris Center
- The Senior Center hosted nine special events that attracted over 700 participants. The total attendance for all senior programs including classes, events, trips and the lounge was 28,677
- A total of 40 senior trips were programmed with 90% being at capacity with waiting lists
- Launched the Parks and Recreation Department's event-based app
- Wrote more than 200 articles and created more than 20 masthead designs for the City's weekly "City News" electronic newsletter
- Negotiated in-kind sponsorship agreements valued at more than \$20,000 with Style Media Group and Gold Country Media
- Designed, edited, and coordinated the print and mailing of three Activity Guides and one Summer Camp brochure to each Folsom household with a distribution of 27,000
- Partnered with the El Dorado Hills Senior Center in presenting the regional movie premiere of the speed dating documentary "The Age of Love." The movie was shown at the Palladio Cinemas with 300 seniors attending
- Due to continued success and demand for ceramic programs, a new kiln was purchased to accommodate the increased capacity
- The annual Run with Nature event was held in the undeveloped Folsom Ranch plan area south of Highway 50. The course used existing cattle trails and dirt roads to capture the 5K and 10K distances. (May 2016)
- The 4th annual Glow Run event was a sell out with over 1,600 participants. Love My Mom 5K had 480 participants, an increase of 105 over the first year
- The CAVE teen centers averaged 160 participants per day

- Teen Council contributed \$2,000 and 30 chaperones to the annual STARS program holiday shopping trip to Target. Teen Council also donated \$5,000 to the Johnny Cash Trail Art Experience Donor Wall
- The Gallery at 48 Natoma provided 12 artist exhibitions; guided school tours; opening receptions to over 8,500 participants; rotated art displays in City Hall; sold \$5,394 in art and obtained \$1,100 in community donations and sponsorships; and, marketed and promoted the gallery in six media sources and eight online websites. The total participation with community art meetings and art classes for the center totaled nearly 21,000 participants
- A new ceiling mounted projector was installed in the Community Center. The projector was funded through a donation from the Folsom Quilt and Fiber Guild
- The terrazzo tile floor at the Community Center was renovated and a new border was installed
- A new ceramic tile floor, exterior doors, and automated door locks were installed at the Robert H. Miller III Rotary Clubhouse

Zoo Sanctuary

- Completed construction of the Barnyard Experience barn structure and initiated construction of the fencing project
- Initiated the online GoFundMe.com Campaign to help fundraise for the remainder of the Barnyard Experience project
- Hosted a successful Wild Nights and Holiday Lights Event with over 11,000 visitors attending over the course of 11 nights and generating over \$80,000 in revenue
- Added new animals to the collection: two kinkajous, two turkey vultures, one bobcat, two hedgehogs, three ferrets, two wolf hybrids, and one ringtail cat. The addition of these new animals is consistent with our Folsom City Zoo Sanctuary Master Plan

Sports

- Initiated installation of new Sport Court area at the Folsom Sports Complex to incorporate additional programming, drop-in and rental options throughout the year
- Facilitated scheduling and programming for the growing sport of rugby on city athletic facilities
- Partnered with Folsom Soccer Club to offer TopSoccer program for inclusive recreation
- Coordinated first youth tennis tournament with the Sacramento Area Tennis Association (SATA) on eight tennis courts at Ed Mitchell Park in the fall
- Collaborated with the Folsom Disc Golf Club (FDGC) on installation of first disc golf course (9-hole) in Folsom at BT Collins Park
- Expanded the pickleball program to include lessons, clinics, camps and additional drop-in play. Hosted two tournaments held at the Folsom Sports Complex with teams visiting from as far away as Reno and Eureka. Hosted pickleball camp with the #1 female pickleball player in the world – Sarah Ansbury. 12 players from across the country attended the 3-day pickleball camp

Aquatics

- Continued partnership with Intel, resulting in the sale of an additional 114 summer family swim passes and one family movie night for Intel employees and their families
- \$6,000 Family Movie Night sponsorship from the Cornerstone Dental Center
- Development of Maddie & Tommy Facebook marketing videos which received 5,565 views
- Annual grant from Autism Speaks for \$4,000 to offer swim lessons for children within the autism spectrum. These lessons were offered at no charge with over 60 participants

- Continued success with the 4th year of a summer camp program called The Academy, which focuses on water safety and swimming skill development for children ages 8-12, with 140 children participating
- Continued operation of summer camp program BS3 utilizing the skate and bike parks in the morning and the Aquatic Center in the afternoon. 90 children participated in the camp
- Provided swim lessons to 1,462 youth and adult participants
- Provided a safe aquatic facility for over 200,000 guests without any major incidents
- Updated media capabilities to be utilized for training in both Guardroom and Classroom
- Renovated Guardroom by removing carpet and replacing with epoxy flooring for ease of maintenance and cleaning
- Started Masterplan development with Aquatic Design Group
- Received 4 Ellis & Associates Safety Audits receiving 3 meets industry standard and 1 exceeds
- 3rd year of providing pool space to Cordova High School Swim team due to pool renovations in Rancho Cordova
- Hosted 2 NorCal Swim League Championship swim meets at Vista del Lago High School Pool
- Introduced Dippin' Dots at the Poolside Café, sold 4,060 units generating over \$16,000 in revenue

Park Maintenance

- Installed a new time lock system on the parks restroom doors to allow for automated locking of the restrooms
- Installed lighting, landscape material, modified irrigation system and a new ADA parking area and walkway at Cummings Park to accommodate the new memorial art work in honor of Bill Cummings and the Cummings Family
- Replaced the sand playground structure at Cohn Park that serves children 2 to 5 years old
- Replace the playground structure at Lew Howard Park that serves children 5 to 12 years old
- Created a new parking space area at the end of Oak Ave Parkway for the new Disk Golf course at BT Collins Park. As part of this project a new restroom enclosure was built for the Park's port-a-potty as well as installed etiquette and rules of the games signage
- Continued the conversion program of park lighting to LED. City Park gazebo and pavilion as well as Willow Hill walkway were completed
- Irrigation and water efficient plant material installation initiated in the park parking lot at City Hall

Facility Services

- Completed re-plastering and painting of all the stem walls at City Hall and the Community Center
- The camera system at the parking garage was replaced with a new updated system
- Completed repairing the multiple areas of broken concrete at fire station 37 in the bay door entry's and exits
- Installed a new safety lighting and notification system in the East Bidwell trail undercrossing to alert users entering the tunnel of oncoming bicycle and pedestrian traffic
- Initiated and completed the Folsom Police Department Roof Repair Project

Park Planning / Trails and Open Space

- Initiated construction of Econome Family Park
- Initiated and completed the Zoo Barn Site Pad and Building Project
- Coordinated the developer-provided oak mitigation planting for Watt Communities at Empire Ranch Park Site #51 (approximately 430 trees) and Willow Hill Reservoir Community Park (approximately 640 trees)

- Coordinated the developer-provided oak tree mitigation planting for Cresleigh Homes at Cal ISO/Hwy 50 trail frontage (approximately 30 24” box trees) and the East Bidwell Overcrossing Humbug Willow Creek Bike trail (approximately 30 24” box trees)
- Initiated and completed design development and construction documentation for the Lew Howard Overlook project and started construction
- Assisted with the completion of an Eagle Scout Project at Nisenan Park. This Eagle Scout Project is an elevated 6’ x 10’ wood observation deck located adjacent to Native American grinding rocks, nestled in native oak trees
- Initiated and completed engineering of the Bud and Artie Davies Park – Santa Juanita Frontage
- Initiated design-build construction of the Folsom Sports Complex Outdoor Basketball Court Shelter
- Initiated and completed design/construction of the “Donor Wall” of the Johnny Cash Trail Art Experience
- Completed design work, construction bid documents, and initiated construction for the Johnny Cash Trail, Phase 2 project
- Completed Improvement plans for the Oak Parkway Trail Undercrossing Project
- Planted 78 oak mitigation trees along the Lake Natoma Waterfront Trail
- Completed Improvement plans for the Lake Natoma Trail Gap Closure Project
- Completed construction of the Lake Natoma Waterfront Trail project, including planted 78 oak mitigation trees along the Trail
- Completed construction of the Humbug-Willow Creek/Levy Trail connection project
- Completed construction of the first phase of the Bowen Trail/Bridge project
- Volunteers completed construction of three bridges along the Lake Natoma Waterfront Trail Project

Municipal Landscape Services

- Completed water conservation projects in eight L&L Districts (American River Canyon North, The Preserve, Willow Springs, Briggs Ranch, Los Cerros, Steeplechase, Sierra Estates, and Blue Ravine Oaks) with installation of water-wise plant materials and water saving irrigation nozzles
- Centralized eleven irrigation controllers to Rain Master Eagle controllers to improve efficiency and increase water savings
- Made 50 repairs to irrigation mainlines to address leaks and/or breaks thus contributing to water and cost savings
- Completed 1,009 Utility Service Alerts (USA)
- Removed 60 dead or hazardous trees along bike trails and sidewalk areas
- Reduced 2016 irrigation water consumption by 42% over 2013 water usage
- Created a mutually successful tree removal and replanting plan with PG&E in connection with their gas-line safety initiative
- Began wall-painting and re-landscape project in Broadstone L&L District
- Responded and addressed approximately 200 “See Click Fix” requests in the streetscape/landscape and streetlight categories

FY 2017-18 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Complete 11 monthly playground inspections and 1 annual playground inspection per year 100% of the time.	91%	91%	100%

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Maintain daily water quality / chemistry records at the Aquatic Center in accordance with Sacramento County Health Department 100% of the time	100%	100%	100%

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Pass each of three (3) Ellis & Associates lifeguard / aquatic safety inspections with a rating of “meets standards” or better	100%	100%	100%

Customer Service Performance Indicator 4:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Complete all voicemail call-backs regarding recreation program registration within 24 hours	95%	98%	100%

Customer Service Performance Indicator 5:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Accurately process completed mail-in program registrations by close of business each day	100%	100%	100%

Customer Service Performance Indicator 6:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Pass three consecutive Food Safety Inspections at the Folsom Sports Complex’s Time Out Café to retain Food Safety Award of Excellence from Sacramento County Environmental Management	100%	100%	100%

Customer Service Performance Indicator 7:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Pass all USDA inspections at the zoo with no violations resulting in re-inspection or fines	100%	100%	100%

Customer Service Performance Indicator 8:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Percentage of general routine and facility maintenance service requests completed on annual basis	90%	95%	95%

Customer Service Performance Indicator 9:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
100% of facility safety or health issues, problems, or requests addressed/corrected within 24 hours	100%	100%	100%

Customer Service Performance Indicator 10:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Repair city street lights in L&Ls within one week	98%	98%	98%

Customer Service Performance Indicator 11:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Repair water and irrigation leaks within 24 hours (L&L) of first business day notice	95%	98%	98%

Customer Service Performance Indicator 12:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Return phone calls and emails from residents and customers within 24 hours (MLS) of first business day notice	98%	98%	98%

FY 2017–18 Statistics / Workload Measures**Park Maintenance**

Statistics / Workload Measures	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of trail bridges maintained	44	47	48
Open space acreage maintained	499	499	499
Number of turf soccer fields maintained	26	27	28
Number of baseball/softball fields maintained	25	25	25
Number of playgrounds inspected and maintained	49	49	52
Number of water features maintained	4	4	4
Irrigated turf acreage maintained and scheduled	138	138	142

Zoo Sanctuary

Statistics / Workload Measures	Actual 2015-16	Projected 2016-17	Budget 2017-18
Gate attendance	109,604	112,000	115,000
Number of volunteer hours donated	17,349	17,400	17,500
Tour Revenue	\$31,299	\$35,000	\$40,000

Aquatics

Statistics / Workload Measures	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of swim lessons taught	1,800	1,800	1,800

Park Planning

Statistics / Workload Measures	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of acres of parkland developed	0	0	16.7
Number of park renovation projects	3	3-4	3-4
Number of CEQA review and Master Development Plan adoptions	1	1	0

Trails Division

Statistics / Workload Measures	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of grants submitted	3	2	2
Linear feet of trails constructed	8,700	11,000	11,720
Number of Eagle Scout projects	4	2	2
Bridge volunteer projects	1	1	1
Total Miles of Developed Class I Trails	43.0	45.0	47.4

Community and Cultural Services / Community Facilities

Statistics / Workload Measures	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of participants served @ 48 Natoma	41,709	40,942	42,000
Number of participants served at Teen Centers	30,349	31,651	31,650
Number of Arts Master Plan tasks undertaken	3	4	6
Number of youth camp sessions provided	112	131	136
Number of events / participants	11 / 32,961	12 / 26,940	14/ 30,940
Number of facilities maintained	4	4	4
Square footage of buildings maintained	42,750	42,750	42,750
Number of reservations scheduled and serviced	2,554	2,800	2,800

Recreation / Sports Complex

Statistics / Workload Measures	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of facilities scheduled	359	360	370
Number of soccer fields coordinated daily for Folsom Soccer Club during the recreation season	67	67	73
Number of softball / baseball fields prepped for youth and adult games per year	3,375	3,375	3,375
Total number of participants involved in activities coordinated by the Sports Division	410,000	400,000	404,500
Number of pitches thrown by batting cage machines at the Sports Complex	965,000	1,100,000	1,100,000

Municipal Landscape Services

Statistics / Workload Measures	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of L&L and CFD districts managed and maintained	27	27	28
Number of Mini-Parks maintained within L&L's	16	16	16
Number of City Parks Maintained (regular service; excluding irrigation management)	37	37	39
Number of miles of Trails maintained	43.25	44.33	47.42
Number of open space acres maintained within the L&L/CFDs	158	158	158
Number of irrigation controllers within the L&L/CFDs	236	236	236
Number of pet stations maintained within the L&L/CFDs	13	13	13
Number of landscape lights maintained within the L&L/CFDs	385	385	385
Number of streetlights maintained within the L&L/CFDs	3,300	3,300	3,300
Number of candidate water conservation projects identified in the L&L districts	13	3	3
Number of public outreach plans prepared and successfully approved for required future increases	1	1	1
Number of L&L inquiries handled from City Assist and See Click Fix	125	150	150

Key Issues

- Identify and analyze opportunities to increase various program and admission fees within cost recovery policy guidelines to keep pace with rising temporary salary costs due to minimum wage increases.
- Identify opportunities to fund the Johnny Cash Trail Art Experience
- Update the Bicycle Master Plan to be eligible for future State grant funding
- Identify funding source(s) for the Folsom Boulevard Bike/Pedestrian overcrossing
- Work with staff from the Bureau of Reclamation and State Parks to fund and construct the Folsom Lake Trail from the Johnny Cash Bridge to the El Dorado County line
- Continue to identify and secure matching funds for future grant opportunities
- Prepare a trail wayfinding (sign) master plan for the existing and future trails throughout the City
- Work with El Dorado County in planning the trail along the Joint Powers Authority (JPA) corridor; integrating trails and trains, and connectivity with El Dorado County
- Review development applications from the Folsom Plan Area and coordinate infrastructure engineering, mapping and rough grading of future park sites and trail corridors
- Identify opportunities to fund build-out of the Parks and Recreation Master Plan - 2015 Plan Update
- Identify opportunities to fund maintenance and renovation of parks and recreation facilities to the current standards in a sustainable, long-term manner

- Continue focused management of City's water resources in light of the Governors emergency declarations regarding water usage. This winter proved to be very wet with good snow pack but irrigation management is still a top priority
- Aging HVAC systems in municipal buildings and increasing maintenance/management costs
- Identify L&L Districts requiring additional funding for sustained maintenance and operations service levels (i.e. outreach to residents for new/increased assessments)
- Identify and analyze opportunities to increase Zoo awareness, attendance and local tourism by creating new enhancements and improved marketing strategies
- Identify funding to build an additional den for the Zoo tiger exhibit which would also double as a large carnivore vet procedure site
- Identify funding for re-plastering of the three pools at the Aquatic Center
- Development of a Joint-Use Agreement with the Los Rios Community College District for use of athletic facilities at Folsom Lake College

Future Key Issues

Aquatics

- Major maintenance and renovation expenses associated with replacement of pool mechanical equipment such as pumps, motors, heaters and pool resurfacing within the next 2 years
- Funding sources for new amenities identified in the updated Facility Master Plan and the need to continually provide new attractions to generate revenue such as a spray park or current pool (lazy river)
- Accommodating the increasing demand for prime time, year-round pool space for competitive swim teams, water polo, and diving clubs

Community and Cultural Services / Community Facilities

- Funding sources for Johnny Cash Trail Art experience
- Replacement and/or renovation of aging equipment and furnishings including HVAC, kitchen, audio-visual, stage lighting, carpeting, restroom fixtures, tables and chairs

Facility Services

- Create phased HVAC replacement plan at City Hall
- Compile and prioritize all deferred maintenance projects
- Ongoing implementation of the City of Folsom ADA transition plan

Municipal Landscape Services

- Evaluate and assess irrigation management systems to replace obsolete technology and systems
- Analyze Landscaping and Lighting Districts for expense/revenue balance including long-term capital replacement issues
- Evaluate and assess recycle and reuse of organic material within all City landscaping to minimize and eventually eliminate the disposal of such waste in landfills
- Continue working on the finalization and implementation of the Operations and Management Plan for the Folsom Plan Area for the Conservation Area and Passive Recreation Open Space
- Implementation of the Folsom Ranch Open Space Operations and Management Plan as development begins

Park Maintenance

- Continue to manage irrigation water supply to meet the needs of the park landscapes and meet or exceed water conservation mandates
- Update the Parks Renovation Master Plan and identify funding to replace or renovate aging park infrastructure and amenities
- Replacement of aging fleet vehicles
- Complete the retrofitting of all irrigation controllers in the parks with the Rain Master system for centralized control
- Ongoing implementation of the City of Folsom ADA transition plan

Park Planning

- Park and recreation facility planning in the Folsom Plan Area
- Completion of Empire Ranch Park sites and other unfinished park sites

Trails and Open Space

- Establish program to inspect trail bridges on an annual basis to schedule maintenance and repairs
- Establish a bicycle safety and education program in coordination with City Police Department and Folsom Cordova School District
- Work with Police Department to establish a consistent bicycle enforcement program
- Trail planning in the Folsom Ranch Open Space
- Achieve Gold level status as a Bicycle Friendly Community
- Inter-government trail connection with Sacramento County, El Dorado County, Placer County, State Parks, and the Bureau of Reclamation

Recreation / Sports Complex

- Exploration of new program opportunities such as partnerships for miniature golf, a national cross-country course, and development of outdoor batting cages at Lembi Park
- Planning for development of a disc golf course at Nisenan Community Park and high-end, tournament level national disc golf course at Folsom Ranch
- Accommodating the increasing demand for field and court use by the various community youth sports leagues including soccer, Little League, lacrosse, rugby, futsal, volleyball and basketball
- Plan and implement new recreation programs, rentals and drop-ins for newly covered outdoor basketball at the Sports Complex
- Increased participation for indoor sponsorship program at the Folsom Sports Complex and outdoor sponsorship program at Lembi Park softball fields
- Create partnerships for expanding inclusive recreation program offerings. Examples include but are not limited to: TopSoccer with Folsom Soccer Club, Autism soccer classes with Joe Mihaljevic, etc

Zoo

- Completion of Phase 4 ADA upgrades
- Completion of the Zoo Operations Center
- Completion of the Zoo Canid Exhibit
- Partner with the Friends of the Folsom Zoo to achieve build-out of the Zoo Master Plan

Position Information

Position	FY 2013-14 Approved	FY 2014-15 Approved	FY 2015-16 Approved	FY 2016-17 Approved	FY 2017-18 Proposed
Administration					
Parks & Recreation Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00	2.00	2.00
Marketing and Graphics Coordinator	-	-	1.00	1.00	1.00
Marketing and Graphics Coordinator - PPT	0.80	0.80	-	-	-
Senior Management Analyst	1.00	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00
Subtotal	5.80	5.80	6.00	6.00	6.00
Park Maintenance					
Maintenance Specialist	4.00	4.00	4.00	3.00	2.00
Maintenance Worker I/II	1.00	1.00	1.00	1.00	1.00
Parks/Facilities Maintenance Manager	1.00	1.00	1.00	1.00	1.00
Parks Supervisor	-	-	-	0.50	1.00
Senior Maintenance Worker	2.50	2.50	2.50	2.50	2.00
Subtotal	8.50	8.50	8.50	8.00	7.00
Park Development					
Senior Park Planner	1.00	1.00	1.00	1.00	1.00
Subtotal	1.00	1.00	1.00	1.00	1.00
Trails					
Senior Park Planner	1.00	1.00	1.00	1.00	1.00
Subtotal	1.00	1.00	1.00	1.00	1.00
Zoo					
Assistant Zookeeper/Zookeeper I	4.00	4.00	5.00	5.00	5.00
Lead Zookeeper	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator I - PPT	0.80	0.80	-	-	-
Recreation Coordinator I	-	-	1.00	1.00	1.00
Zoo Supervisor	0.80	0.80	1.00	1.00	1.00
Subtotal	6.60	6.60	8.00	8.00	8.00
Aquatics					
Recreation Coordinator I	-	-	-	0.25	0.50
Recreation Coordinator II	-	-	-	0.50	1.00
Recreation Manager	0.50	0.50	0.50	0.50	0.50
Recreation Supervisor	0.50	0.50	0.50	0.75	1.00
Senior Maintenance Worker	0.50	0.50	0.50	0.50	1.00
Senior Recreation Coordinator	0.75	0.75	0.75	0.75	-
Subtotal	2.25	2.25	2.25	3.25	4.00

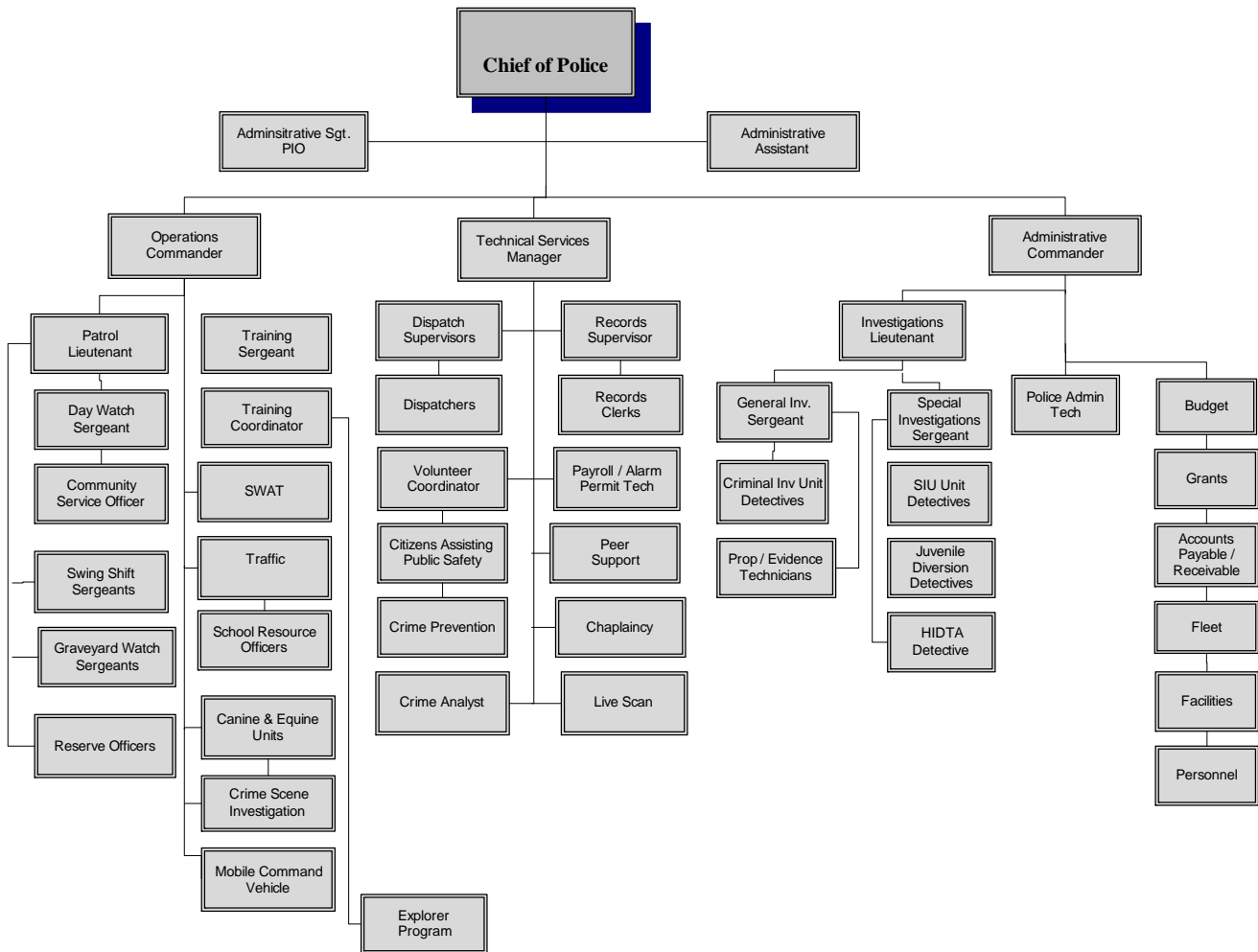
Position	FY	FY	FY	FY	FY
	2013-14 Approved	2014-15 Approved	2015-16 Approved	2016-17 Approved	2017-18 Proposed
Community & Cultural Services / Community Facilities					
Community & Cultural Services Manager	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator I	2.00	2.00	2.00	2.00	2.00
Recreation Coordinator II	1.00	1.00	1.00	1.00	1.00
Recreation Supervisor	-	-	-	0.50	1.00
Senior Recreation Coordinator	2.00	2.00	2.00	1.50	1.00
Subtotal	6.00	6.00	6.00	6.00	6.00
Recreation / Sports Complex					
Recreation Coordinator I	2.00	2.00	2.00	2.25	1.50
Recreation Coordinator II	-	-	-	-	1.00
Recreation Manager	0.50	0.50	0.50	0.50	0.50
Recreation Supervisor	0.50	0.50	0.50	0.75	1.00
Senior Recreation Coordinator	2.25	2.25	2.25	1.75	1.00
Subtotal	5.25	5.25	5.25	5.25	5.00
Facility Services					
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Building Tradesworker	2.00	2.00	2.00	2.50	3.00
Subtotal	3.00	3.00	3.00	3.50	4.00
Municipal Landscaping					
Lighting & Landscape District Manager	1.00	1.00	1.00	1.00	1.00
Maintenance Specialist	2.00	1.00	1.00	1.00	-
Maintenance Supervisor	1.00	1.00	1.00	0.50	-
Senior Maintenance Worker	-	-	-	-	2.00
Maintenance Worker I/II	-	-	0.80	1.50	1.00
Subtotal	4.00	3.00	3.80	4.00	4.00
Total	43.40	42.40	44.80	46.00	46.00

Major Contracts (over \$25,000)

Municipal maintenance	\$357,696
Parks Irrigation Management	\$81,600
Trails and Pet Station maintenance	\$61,416
Recreation Instructors	\$110,000
Powerwash Historic District sidewalks	\$39,000
Sports Officials & FCUSD facility fees	\$225,000
Sports Instructors	\$196,500
Veterinary care for zoo animals	\$65,000
Misc maintenance at the Zoo	\$26,865
Parking Garage janitorial service	\$21,480

Capital Outlay

Truck	\$42,000
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Police

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Statistics / Workload measures
- ▶ Key Issues
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay



Mission Statement

Serve with purpose; relentlessly pursue criminal behavior; proactively foster positive relationships.

Our Vision

Be a premiere law enforcement agency by investing in our community and ourselves through progressive outreach programs, training opportunities and technological advancements

We Value

- Courage
- Integrity
- Esprit de Corps
- Professionalism
- Accountability
- Compassion
- Safety
- Justice

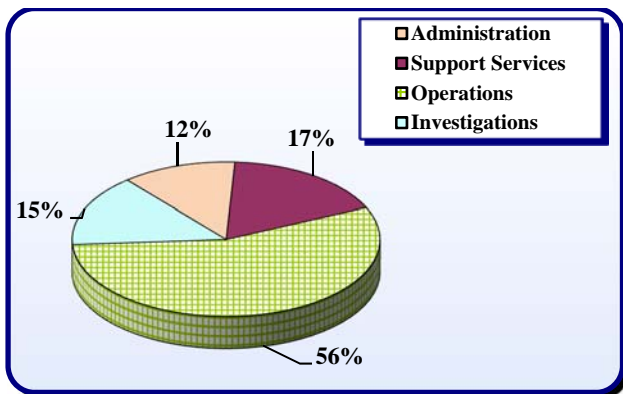
FY18 Budget Highlights

- Add 2 Dispatch positions
- Staffing reorganization \$70,024
- Include \$500,000 for the replacement of vehicles
- Increase for training of staff (\$10,000) for a total \$100,600
- Increase various items: equipment for bicycle patrol (\$3,390), K9 and Equine program (\$23,287)
- Increase to overtime costs (\$33,000) for a total of \$450,000
- Increase for clearing and abatement of homeless camps (\$30,000)
- Building repairs \$170,000 to include; HVAC replacement (\$150,000) and building security (\$20,000)
- Technology increases of \$31,000 to include digital evidence server (\$25,000) and scheduling software (\$6,000)

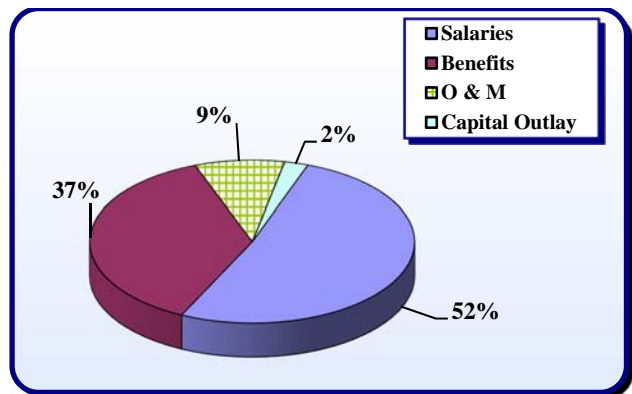
Budget Summary

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$8,846,567	\$10,008,518	\$9,351,769	\$10,489,084	4.80%
Overtime	\$920,758	\$417,000	\$753,020	\$450,000	7.91%
Benefits	\$3,125,229	\$3,391,071	\$3,285,663	\$3,446,816	1.64%
PERS - City	\$3,100,292	\$3,891,609	\$3,574,481	\$4,422,393	13.64%
Operation & Maintenance	\$1,882,200	\$1,615,350	\$1,940,215	\$1,895,327	17.33%
Capital Outlay	\$447,822	\$500,000	\$500,000	\$500,000	0.00%
Total	\$18,322,867	\$19,823,548	\$19,405,148	\$21,203,620	6.96%
Administration	\$2,441,188	\$2,418,030	\$2,480,972	\$2,548,921	5.41%
Support Services	\$2,841,593	\$3,284,191	\$3,000,756	\$3,676,264	11.94%
Operations	\$10,250,396	\$11,256,058	\$10,885,382	\$11,811,477	4.93%
Investigations	\$2,789,690	\$2,865,270	\$3,038,038	\$3,166,959	10.53%
Total	\$18,322,867	\$19,823,548	\$19,405,148	\$21,203,620	6.96%
Funding Source					
Program Revenue	\$716,932	\$336,400	\$548,688	\$353,900	5.20%
Other General Revenue	\$42,277	\$88,097	\$24,772	\$27,769	-68.48%
Grants	\$160,599	\$165,000	\$133,535	\$229,000	38.79%
Inter-Fund Transfers	\$0	\$90,000	\$250,000	\$170,000	88.89%
General Taxes	\$17,403,059	\$19,144,051	\$18,448,153	\$20,422,951	6.68%
Total	\$18,322,867	\$19,823,548	\$19,405,148	\$21,203,620	6.96%
Full-Time Positions	98.00	101.00	101.00	103.00	1.98%
Part-Time Positions	0.50	0.50	0.50	0.50	0.00%

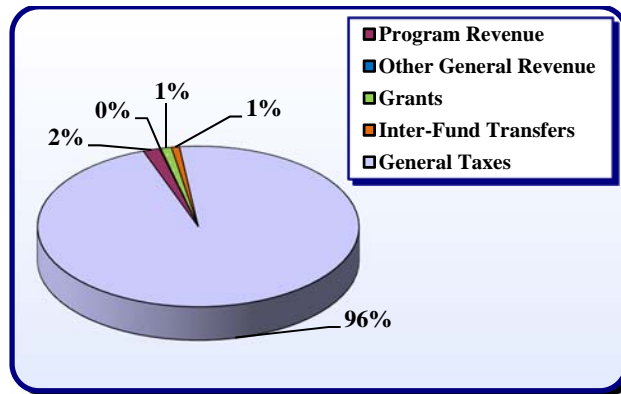
Department by Divisions



Department Expenditure by Category



Department Funding Sources



Program Information

Administration

\$2,548,921

The Administration Division is comprised of the Office of the Chief of Police, the Professional Standards Unit, Recruiting and Hiring, Training, Fiscal Management, Fleet Management, Facilities Management, Reserve Officer Program, Police Explorer Program, and Media Relations. This division is responsible for the overall leadership and administration of the Police Department. Under the direction of the Chief of Police, this division develops, implements and manages department budgets, policies and directives, as well as coordinates training, conducts personnel complaint investigations, facilitates recruitment and hiring processes, and manages the department fleet and facilities. Media Relations is responsible for informing the public of important issues and newsworthy events occurring within the police department.

Support Services

\$3,676,264

The Folsom Police Department Support Services Division is comprised of the Communication Center and Records Bureau.

The Police Communications Center is the primary Public Safety Answering Point (PSAP) for the City of Folsom. All emergency calls, whether necessitating a Police or Fire Department response, come first to the Police Department’s Communication Center. Police Dispatchers then ascertain basic information and transfer fire or medical calls to the Sacramento Regional Fire/EMS Communications Center.

The Folsom Police Communication Center Dispatchers also dispatch calls to police officers, the City Animal Control Officer, Code Enforcement and Community Services Officers via an 800 MHz radio system. The Folsom Police Dispatchers maintain an accurate chronology of events and information in the CAD system as it transpires. The Folsom Dispatchers relay pertinent information to other law and fire agencies within the region in an effort to apprehend criminals and promote citizen and officer safety. Dispatchers perform a wide variety of other functions as well. Some of those other duties include answering the police department's incoming business lines; entering information such as stolen vehicles and towed/stored vehicles into the California Law Enforcement Telecommunications (CLETS) system; answering after hour calls for the Water and Wastewater Departments; handling after hour call outs for Streets, Signs and Signals and Animal Services.

The Records Bureau is responsible for processing all documents, public records releases, counter walk-in assistance, telephone inquiries, and subpoenas. The Records Bureau staffs the front counter which is open to the public from 7:00 a.m. to 4:00 p.m., 5 days a week and greets the public in uniform. The professional staff from the Records Bureau assist the public at the front counter with citation sign offs, clearance letters, towed/stored vehicle inquiries, collection of police related fees and screening all visitors prior to allowing entry into the secured portion of the Police Department building. Police reports are made available to the public, the news media and other governmental organizations in accordance with the Public Records Act (PRA) and Right to Privacy laws. The Records Bureau quality checks all crime reports, arrest reports, traffic collisions and citations in the Police Department's Records Management System (RMS) and collision reporting database. They also produce weekly and monthly reports including the Uniform Crime Report (UCR) that is a summary based reporting system that includes our crime data. This document is mandated by the California Attorney General's Office to be provided to the Department of Justice and must be submitted by the 10th of every month. The Records Bureau staff also provides Live Scan services for prospective City employees and City volunteers.

The Records Bureau performs court liaison duties on subpoenas for all Police Department employees and requests for records. The professional staff in Records maintains a subpoena log for service of subpoenas. The Records Bureau processes all incoming and outgoing mail for the Police Department. The Records Bureau will seal the records of adult or juvenile cases as directed by the court and manages the Police Department's retention schedule. The Records Bureau issues detention certificates to individuals that were arrested yet the District Attorney's office declines to file charges. The Records Bureau also notifies the Department of Justice and Sacramento County repository of the detention certificates issued so their respective databases can be updated to reflect this detention status.

Patrol Operations**\$11,811,477**

The Patrol Operations Division consists of a division commander, three lieutenants, eight sergeants, five corporals, forty-two patrol officers, and one community service officer who provide initial response to requests for law enforcement assistance from the community and provide a visible, uniformed presence thus increasing the safety and security of residents, businesses, and visitors. Included in the forty-two patrol officers are four police K9 handlers and their service dogs.

Patrol Operations is the largest division in the police department with the responsibility of being the first responders seven days a week, 24 hours a day. Patrol officers staff a five beat system designed to spread officers throughout the City and reduce response times. The officers work the same beat on a continuous basis so they become familiar with that specific area of the City and all of the crime patterns occurring in their beat. Patrol officers perform community policing in its purest form by following the philosophy of the department's mission statement in *serving with purpose, by relentlessly pursuing criminal behavior, and by proactively fostering positive relationships*. Officers also patrol on foot, bicycle, and horseback in parks, businesses, apartment complexes, and other areas of the City when the need is identified. Uniformed patrol officers emphasize quick response, quality customer service, and promoting safe and healthy communities.

One sergeant and six officers of this Division are assigned to the Traffic Bureau. Their primary mission is to enforce traffic and commercial transit laws, educate the public in traffic safety, and provide varied and effective means of reducing fatalities, injuries and economic losses from collisions.

Also included in the Operations Division is the Neighborhood Services Bureau. This newly formed team is led by a lieutenant and comprised of a sergeant, one corporal, five officers and the volunteer

coordinator. Two officers are assigned as School Resource Officers and charged with promoting positive relations between youth and law enforcement. One School Resource Officer has an office at Vista del Lago High and the other at Folsom High School. The Fighting for Fitness program has been very successful for the department, teaching youth respect and courage by integrating an officer into an afterschool program orchestrated by the officer specifically to bring law enforcement closer to young adults. A corporal and two officers make up the Community Crime Suppression Unit. This team targets community issues that deal with quality of life. They coordinate with other city and state departments, as well as faith-based organizations to aid those in need in order to resolve issues.

The largest component of the Neighborhood Services Bureau is the Community Services Unit which provides volunteer and crime prevention programs such as vacation and security checks, safety fairs, Neighborhood Watch and Business Watch. This unit is also responsible for coordinating the Citizen's Academy annually. The Volunteer Coordinator oversees the Citizens Assisting Public Safety (CAPS) Volunteers which has 64 active CAPS Volunteers. The CAPS Volunteers participate in Neighborhood Watch, Watch Mail, Vacation Checks, Police Department and Fire Department tours, Parking Enforcement, report delivery to the DA's office, Christmas Toy Drive, Home Security Surveys, Help Every Lost Person (H.E.L.P.), Vial of Life, Dog Walk Watch, and Community Watch. The CAPS Volunteers provide a valuable service to this community by supporting Police and Fire with traffic control at major collision/crime scenes, patrolling neighborhoods and business parking lots, assisting with at risk missing person searches, assisting with DUI checkpoints, and any other prolonged event in which they are requested.

Crime scene investigators are also within the Patrol Operations Division. The Crime Scene Unit consists of patrol officers, a community service officer, and an evidence technician who are specially trained in crime scene investigations as an ancillary duty to their normal work. A crime scene investigation truck equipped with all the necessary equipment for large scale crime scenes is available for the crime scene investigators and is actively deployed on patrol as well. A community service officer assists patrol by taking report calls that are not in progress and lack known suspects.

Investigations

\$3,166,959

The Folsom Police Department Criminal Investigations Division (CID) conducts thorough, complete and accurate follow up investigations related to reports of criminal activity. Investigators prepare cases for the documentation of significant events and criminal prosecution. As a result of their duties, Investigators work closely with the Sacramento County District Attorney's Office, the Sacramento County Crime Lab, the California Department of Justice, as well as other Sacramento area law enforcement agencies and community resources.

Investigators receive specialized training to assist in their specific areas of investigation. Members of the CID are tasked with the investigation of assaults, homicide, robbery, sexual assault, domestic violence, exploited and missing children, elder abuse, narcotics violations, alcoholic beverage licensing and enforcement, gang activity, burglary, larceny, auto theft, identity theft, forgery/fraud, financial crimes, vice, and high technology crimes (internet related crimes). They are also tasked with crime analysis, surveillance in areas of criminal activity, conducting probation/parole searches, screening and conducting background checks related to concealed weapons permits, monitoring and maintenance of registered sex, arson and drug offenders, intelligence gathering, and providing educational programs for Folsom's citizens and retail businesses.

CID also utilizes a juvenile diversion detective who, in addition to investigating cases, reviews juvenile arrests to determine if they qualify for the juvenile diversion program. Those minors who complete the program in good standing are provided with a completion certificate and criminal charges are dismissed. Those who fail to complete the contract are terminated from the program and charges are filed with Juvenile Probation. In addition, the juvenile diversion detective has taken the lead role in establishing the Folsom Police Department's Explorer Program including scheduling and providing training.

The CID is also responsible for the receiving, processing, storing and purging of property/evidence collected by officers and fire investigators during the course of their duties. The integrity of the chain-of-custody and the integrity of the evidence/property room are critical for the successful prosecution of criminal cases.

FY 2016–17 Accomplishments

Administration

- The Folsom Police Department continued its extensive community outreach programs, focusing this year on attending multiple community meetings, hosting its 6th annual Open House
- Continued the Police Department command staff restructure to move from a four-commander model, with the next lower rank being that of sergeant, to a two-commander, four-lieutenant model. This restructure will enable the department to provide better supervision ratios, but will also afford us the opportunity to focus on succession planning and mentoring within our ranks
- Continued fleet purchases, lowering the number of patrol vehicles with over 100,000 miles still in-service to under five

Support Services

- Answered 97.7% of all 9-1-1 calls in 10 seconds or less
- Citizens Assisting Public Safety (CAPS) volunteered nearly 12,176 hours in support of Police and Fire (equivalent to almost 6 FTEs)
- Provided a Citizens Academy to Folsom residents and trained 17 new CAPS Volunteers
- Facilitated the 3rd annual Christmas Toy Drive; a collection and distribution program that was more intimate and personal to the specific needs of the community. Assisted more than 200 individuals in 49 families
- Utilized the CAPS Volunteers in the Records Bureau to staff the front counter during the busier hours in which the Records Bureau is open to the public
- Established and implemented a protocol for electronic purging of police records
- Developed and implemented a training program for new hires in the Records Bureau
- Records Procedural Manual has been created with contributions occurring frequently
- Increased Business Watch members and assisted in signing up and renewing Trespass Enforcement Agreements for local commercial properties
- Established a new Dog Walker Watch program to help educate people who are participating in activities along the trails and bike paths how to prevent crime by reporting suspicious activity
- Worked collaboratively with the Communications Manager and other City Departments on a city-wide website conversion

Operations

- Continued "Coffee with a COP" program where Patrol and Administration attend community meetings

- Participated in on-going neighborhood watch meetings with the CAPS Program
- All sworn personnel completed P.O.S.T. required biennial training
- Obtained two grants from the Office of Traffic Safety targeting DUI and distracted driving enforcement and education
- Reassigned one officer to the Traffic Bureau
- Coordinated youth “Fighting for Fitness” and “Police Sports Camp” programs
- Issued cellular telephones to sworn personnel for on-duty use; allowing follow-up and investigative work to occur in the field
- Enhanced bi-weekly training program with Police Explorers
- Competed in an annual Police Explorer Challenge at the California Highway Patrol Academy
- Increased use of regionally available technology to locate stolen vehicles and wanted subjects
- Collaborated with other City departments in addressing the challenges of illegal camping
- Collaborated with the Sacramento Steps Forward program to direct homeless to housing, medical and job services
- Assigned one patrol officer to Regional Transit for light rail enforcement
- Created the rank of Police Corporal to enhance field supervision. Five police officers were promoted to the rank of Corporal
- School Resource Officers conducted internet safety training to all 6th, 7th, and 8th grade students at both middle schools
- Collaborated with Folsom-Cordova Unified School District to deliver a multi-disciplinary internet safety presentation for parents
- Established the Community Crime Suppression Unit to implement strategies to reduce crime, address quality of life issues, and provide focused enforcement to crime trends
- Purchased patrol vehicles to replace cars with excessive millage
- Added Bomb Detection K9 “Trigger” to the K9 Unit to ensure safety at special events

Investigations

- Members of the Criminal Investigations Division investigated a burglary during which approximately \$350,000 worth of Rolex watches had been stolen from a local jewelry store. Initially the case had no leads, but investigators were able to identify a suspect through computer forensics of a cell phone. The subsequent investigation lead to the breaking of a nationwide theft ring as well as identification of a bank robbery suspect from Utah.
- The California Robbery Investigators Association (CRIA) highlighted an investigation done by the Criminal Investigations Division at their yearly conference. This investigation had come to an abrupt closure when Folsom Police Detectives were not able to access a cell phone left behind by the suspects.
- Criminal Investigations Division secured a grant focusing on educating citizens on the amount of alcohol they have consumed prior to their getting pulled over for driving under the influence. Partnerships were formed with the local bars and the “Know Your Limits” campaign was a huge success.
- Members of the Criminal Investigations Division followed up on a vague tip of narcotics sales in the City of Folsom. The subsequent investigation lead to the arrest of the main source of heroin coming into the city who was in possession of a semi-automatic handgun and Mac-11 machine pistol. Due to the significance of this case, it has been adopted by the US Attorney’s Office for prosecution.
- The Criminal Investigations Division secured a \$36,000 grant to reduce excessive drinking among 12 to 25 year olds through minor decoy operations and undercover operations in businesses where alcoholic beverages are sold.

- The Criminal Investigations Division completed the investigation of a murder case which occurred in December of 2015. The lead Homicide DA complemented the investigation and refused to allow the suspect to move forward with an insanity plea. The case is set for trial in early 2017.
- The Criminal Investigations Division gave a total of eight presentations to students of various age levels within the Folsom Cordova School District.
- Members of the Criminal Investigations Division, partnered with the Folsom Police Officers Association, to donate a Crime Scene Investigation Kit to the Forensics class at Vista Del Lago High School.
- The Criminal Investigations Division investigated a series of cosmetic thefts from drug stores where unknown suspects would enter the store and take large dollar amounts of cosmetics. We were able to identify and arrest the suspects involved in this crime ring which targeted stores throughout Northern California.
- The Criminal Investigations Division was able to recover a total of five vehicles fraudulently purchased from a Folsom auto dealership. This investigation led to a suspect who had victimized multiple dealerships in southern California and Arizona, fraudulently obtaining over 30 vehicles.
- The Criminal Investigations Division partnered with both Folsom and Sutter Middle Schools, and the District Attorney’s Office to give a presentation to parents on Internet safety.
- While investigating a fraudulent check case, members of the Criminal Investigations Division were able to gather information on a human trafficking case. Our Detectives arranged for the informant to meet with Detectives from the Sacramento Police Department so she could give them the information since the human trafficking was occurring in their jurisdiction.
- Through the partnership with the “Don’t Rush to Flush” organization, the Criminal Investigations Division was able to take a total of 675 pounds of unwanted prescription medications off of the street.
- The Criminal Investigations Division partnered with “A Place Within” and gave a presentation to the counselors on Social Media and Teens.

FY 2017–18 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2015-16	Projected 2016-17*	Budget 2017-18*
Answer 911 calls within 15 seconds (landline and cellular)	98.9%	98.6%	98.6%

*California OES 911 Branch revised the PSAP 911 call answer time standard. Effective 09/2016, 95% of incoming 911 calls shall be answered within 15 seconds, which is reflected in the percentages above.

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Reduce response time to emergency calls	5 min. 50 seconds	5 min. 58 seconds	5 min. 48 seconds

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Outside agency background requests	1,667	1,684	1,684

Customer Service Performance Indicator 4:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Records released (includes calls for service for the DA, law enforcement and public)	4,789	5,474	5,474

FY 2017–18 Statistics / Workload Measures

Administration

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Part 1 Violent Crime	81	80	80
Part 1 Property Crime	1,166	1,334	1,334

Investigations

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Cases assigned for investigation	305	294	327
Felony arrests	42	72	75
Misdemeanor Arrests	51	48	50
Probation Searches	27	30	30
Community Presentations	25	25	30

Operations

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Felony arrests	325	256	256
Misdemeanor Arrests	997	976	976
Traffic Citations issued	2,448	2,908	3,345
Traffic Collisions w/ injury	252	242	256
Traffic Collisions w/out injury	390	364	384

Support Services

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Calls for Service	52,834	53,034	53,034
Reports processed	4,518	4,820	4,820
Number of 911 calls	22,420	22,420	22,420
Telephone transactions	103,847	107,447	107,447

Key Issues**Administration**

- A vacated Commander position will be held vacant until January 2018, in order to give the Lieutenants a chance to grow in their current positions. This will place an increased workload on both the remaining Commander and Police Chief until such time as the second Commander position can be filled.
- Continue to recruit, hire and train to fill our existing vacancies
- Continue to mentor and grow our relatively young Supervisory group
- Continue to expand our use of social media to connect, communicate with, and inform our community
- Continue rehabilitation of fleet to acceptable mileage

Support Services

- Several 911 calls being received at one time is challenging to handle with our current staffing levels. Evaluate alternatives to gain efficiencies to accommodate the increase in incoming 911 circuits
- Review and update Radio Protocol Manual
- Continue to contribute to the Records Procedure Manual
- Determine a means to provide accurate and timely crime statistics and analysis utilizing information from the local and regional databases
- Recruiting lateral Police Dispatchers has become challenging. As a result, we need to develop an entry level training program for Public Safety Communications Dispatcher
- Develop a quality assurance program for Communications personnel related to call handling and radio dispatching
- Convert the Gold Elite radio consoles with P-25 compliant MCC 7500 consoles
- Partner with other Higher Ground logging system users in this region to upgrade our logging system for P-25 recording compliance
- Update the Retention Policy

Patrol Operations

- Maintain or improve current response times on priority calls for service
- Preserve School Resource Officer Program
- Improve efforts to reduce injury and fatal collisions through enforcement, engineering, and education efforts
- Continue to work towards reducing the use of drugs in our high schools and middle schools through education, and the use of drug detecting police dogs
- Intensify the advanced training curriculum for officers
- Apply innovative methods to reduce crime

- Proper resource/personnel deployment to meet the needs of the community
- Increase leverage of available technology to combat property crimes
- Continue to develop innovative community outreach programs with our external stakeholders and partners
- Collaborate with other City departments to enhance youth outreach programs
- Structuring of a Neighborhood Services Unit comprised of CCSU, SROs and CAPS
- Recruit and train CAPS Volunteers
- Expand partnerships with the Business Watch members and Neighborhood Watch Block Captains
- Establishing a presence for the Folsom Police Department on NextDoor.com
- Continue to expand the use of Automated License Plate Readers throughout the city to combat and predict criminal activity
- Expand the use of CAPS and Police Explorers in juvenile programs

Investigations

- Improve communication not only in the Sacramento County area, but neighboring Yolo, Placer and El Dorado Counties
- Evaluate impact of Assembly Bill 178 and adjust enforcement strategies as necessary
- Continue to support patrol operations through collaborative effort and briefing trainings
- Continue the development and training of the most recently promoted detectives
- Collaborate with ABC to secure grant funding for alcohol related problems within the community
- Continue communication between the police department, school district, and other stakeholders in order to support community youth services within the City
- Monitor the entertainment districts, educate businesses on the new city ordinance, and enforce violations when appropriate
- Facilitate communications between retail loss prevention personnel and the police department
- Identify funding sources to procure automatic license plate readers
- Continue to collaborate with the school district and the Sacramento County Office of Education to address the issues of binge drinking in Folsom's youth
- Identify funding sources to replace aging safety equipment for members of the Criminal Investigations Division
- Develop a "rotational detective" position within the department, allowing patrol officers to gain valuable investigative knowledge and skills

Future Key Issues**Administration**

- Continue to monitor the effects of Prop 47, AB109, and newly passed Prop 52 and Prop 57 on our community and crime rate
- Review and update of the City of Folsom Emergency Operations Plan
- SOI development and the need for enhanced services
- Increase Reserve Officer ranks to enhance service delivery and develop a pipeline for future police officer candidates.

Support Services

- Upgrade 911 infrastructure to allow for Next Generation 911 (NG911) capabilities, such as text to 911, and receiving photos and video from callers

- Continue to implement the Master Training Plan to determine mandatory and essential training to develop employees and plan for succession

Patrol Operations

- Maintain staffing levels in patrol and ancillary assignments to the level of service the community expects
- Predict crime trends and identify solutions
- Obtain common law enforcement technology currently not used by Folsom PD
- Maintain well-equipped patrol fleet
- Training new sworn officers and recently promoted staff members
- Continue community outreach on crime prevention awareness

Investigations

- Continue to work with the District Attorney and other stakeholders to improve the overall quality of investigations within the department
- Identify and develop future potential detectives
- Obtain funding sources to allocate personnel to the IMPACT gang suppression unit
- Continue community outreach through presentations on alcohol and drug awareness and crime prevention and awareness
- Identifying and securing grant funding to maintain the CID's current level of service including training regarding computer and cell phone related crimes
- Identify new technology to aid in criminal investigations

Position Information

Position	FY 2013-14 Approved	FY 2014-15 Approved	FY 2015-16 Approved	FY 2016-17 Approved	FY 2017-18 Proposed
Administration					
Police Chief	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Administrative Technician	-	-	1.00	1.00	1.00
Police Officer	1.00	1.00	-	-	-
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Subtotal	4.00	4.00	4.00	4.00	4.00
Support Services					
Police Commander	1.00	1.00	1.00	1.00	1.00
Communications Supervisor	2.00	2.00	2.00	2.00	2.00
Dispatcher I/II	12.00	12.00	12.00	12.00	14.00
Police Records Clerk	2.00	2.00	2.00	3.00	3.00
Police Records Clerk - PPT	0.50	0.50	0.50	0.50	0.50
Police Records Supervisor	1.00	1.00	1.00	1.00	1.00
Police Technical Services Manager	1.00	1.00	1.00	1.00	1.00
Police Volunteer Coordinator	1.00	1.00	1.00	1.00	1.00
Subtotal	20.50	20.50	20.50	21.50	23.50

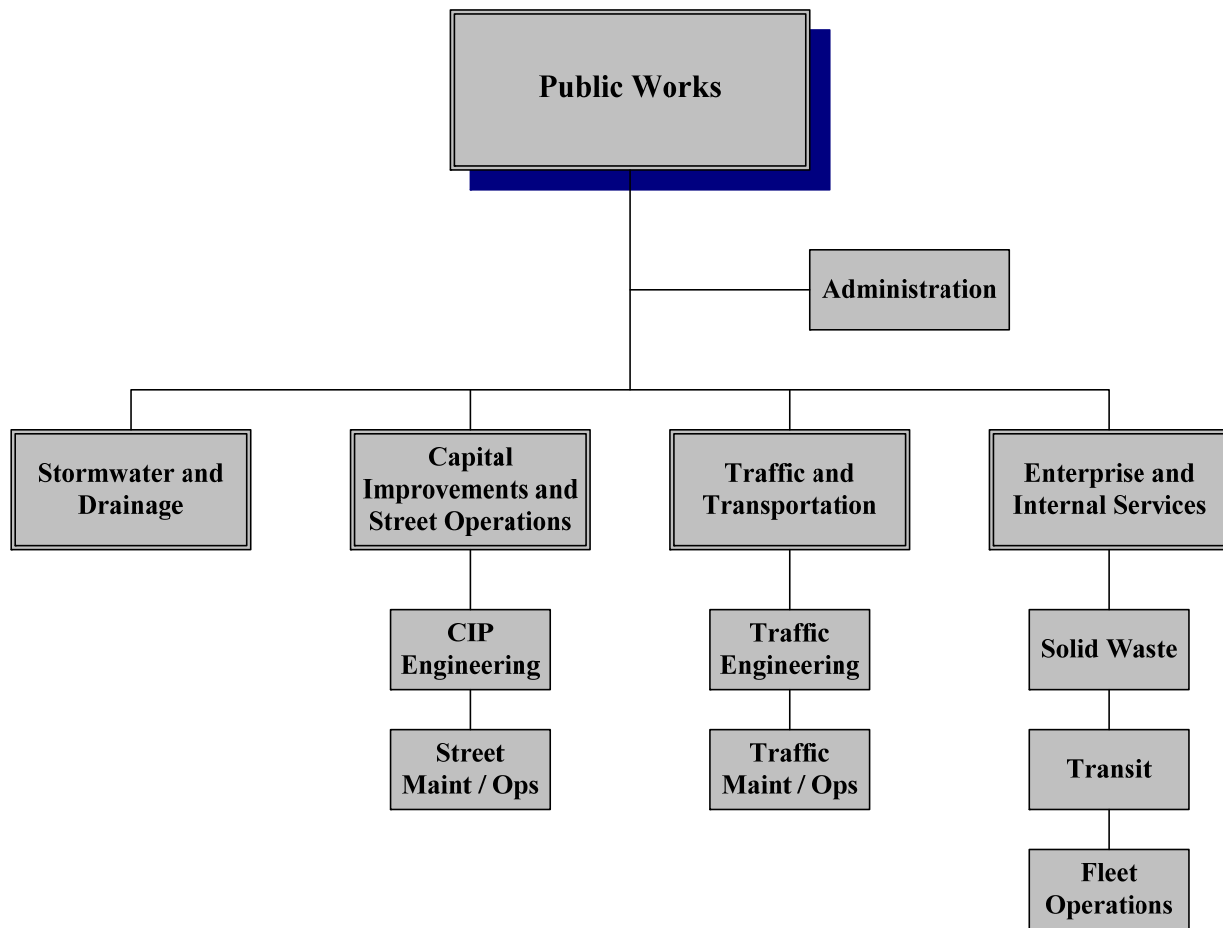
Position	FY	FY	FY	FY	FY
	2013-14 Approved	2014-15 Approved	2015-16 Approved	2016-17 Approved	2017-18 Proposed
Operations					
Police Commander	1.00	1.00	1.00	1.00	1.00
Community Service Officer	2.00	2.00	2.00	1.00	1.00
Police Lieutenant	1.00	1.00	2.00	2.00	3.00
Police Officer	46.00	46.00	46.00	43.00	42.00
Police Corporal	-	-	-	5.00	4.00
Police Sergeant	8.00	8.00	8.00	8.00	9.00
Subtotal	58.00	58.00	59.00	60.00	60.00
Investigations					
Police Commander	1.00	1.00	-	-	-
Police Lieutenant	-	-	1.00	1.00	1.00
Police Officer	10.00	10.00	10.00	10.00	10.00
Police Sergeant	2.00	2.00	2.00	2.00	2.00
Property & Evidence Technician	2.00	2.00	2.00	2.00	2.00
Crime & Intelligence Analyst	-	-	-	1.00	1.00
Subtotal	15.00	15.00	15.00	16.00	16.00
Total	97.50	97.50	98.50	101.50	103.50

Major Contracts (over \$25,000)

Uniform cleaning	\$33,600
Jail Bookings	\$26,675
Radio Backbone Operation Fee	\$70,000
AT&T Wireless Connectivity	\$42,827
CAD/Records system maintenance	\$70,000
Pre-employment background checks	\$30,000

Capital Outlay

Replacement Vehicles	\$500,000
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Public Works

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay
(Due to Enterprise Funding, Transit is separated in this section and Solid Waste is in a separate section.)

Mission Statement

The mission of the Public Works Department is to provide timely and cost-effective Public Works services and programs that ensure the community's health, safety, and welfare; protect and enhance the environment; promote orderly development of the City's infrastructure; and exemplify a total commitment to customer service.

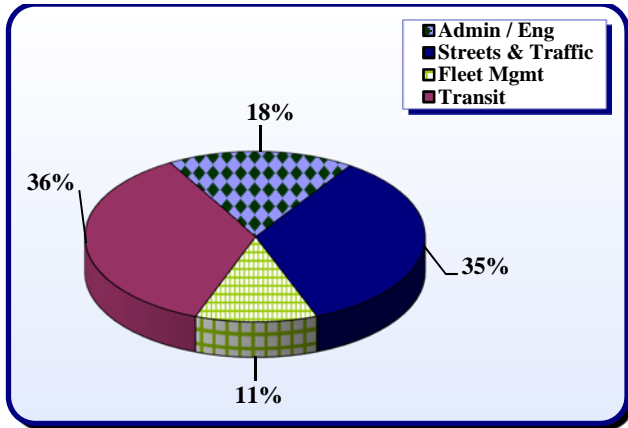
FY18 Budget Highlights

- Several positions have been changed or moved with a reduction in total full-time equivalents of less than 1.0
- Capital items added include: backhoe (135,000) and a roadside sprayer (\$30,000)
- Technology increased for project management software (\$6,000)
- Increase for replacement of conference room chairs (\$2,000)
- Increase to contracts for drainage issues (\$50,000)
- Transit added two full-time and reduced one permanent part-time transit drivers

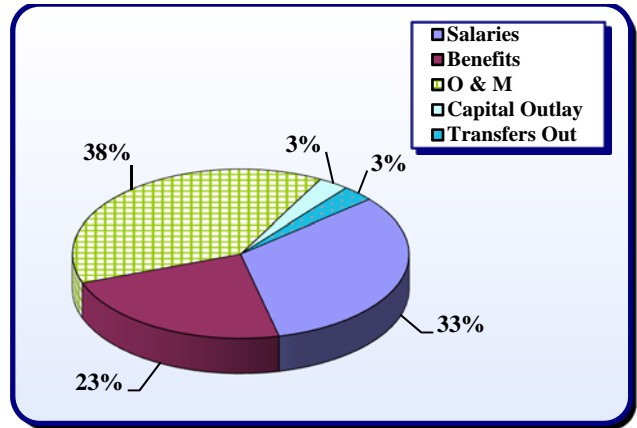
Budget Summary (All Funding Sources)

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$3,061,136	\$3,442,008	\$3,149,500	\$3,443,061	0.03%
Overtime	\$178,817	\$61,575	\$186,336	\$61,575	0.00%
Benefits	\$1,390,394	\$1,466,874	\$1,442,495	\$1,506,182	2.68%
PERS-City	\$740,837	\$948,589	\$881,166	\$992,156	4.59%
Operations & Maintenance	\$3,744,418	\$3,978,724	\$3,473,726	\$4,152,532	4.37%
Capital Outlay	\$1,481,386	\$880,000	\$150,000	\$315,000	-64.20%
Transfers Out	\$220,134	\$268,108	\$265,828	\$333,462	24.38%
Total	\$10,817,122	\$11,045,878	\$9,549,051	\$10,803,968	-2.19%
Administrative Engineering	\$1,738,825	\$1,915,869	\$1,702,316	\$1,912,183	-0.19%
Streets & Traffic Maintenance	\$3,094,655	\$4,394,022	\$3,416,523	\$3,759,160	-14.45%
Fleet Management	\$1,124,875	\$1,147,701	\$1,193,250	\$1,248,330	8.77%
Total - General Fund	\$5,958,355	\$7,457,592	\$6,312,088	\$6,919,673	-7.21%
Transit	\$4,858,767	\$3,588,286	\$3,236,962	\$3,884,295	8.25%
Total - Transit	\$4,858,767	\$3,588,286	\$3,236,962	\$3,884,295	8.25%
Funding Source					
Program Revenue	\$848,480	\$30,000	\$848,595	\$40,000	33.33%
Transportation Development Measure A	\$72,151	\$509,736	\$495,000	\$440,216	-13.64%
Gas Tax	\$20,000	\$1,542,138	\$268,624	\$512,130	-66.79%
Transportation Tax	\$1,141,938	\$1,331,726	\$1,197,460	\$2,027,154	52.22%
Light Rail	\$376,617	\$387,742	\$387,400	\$50,000	-87.10%
Transit	\$72,500	\$78,730	\$75,000	\$80,150	1.80%
Drainage Capital	\$0	\$45,450	\$15,000	\$46,060	1.34%
Tree Mitigation	\$53,206	\$208,970	\$58,970	\$190,760	-8.71%
Utilities	\$0	\$35,160	\$0	\$35,820	1.88%
General Program Revenue	\$24,625	\$114,370	\$99,720	\$122,250	6.89%
Inter-Fund Transfers	\$13,860	\$32,145	\$9,477	\$9,820	-69.45%
General Taxes	\$639,796	\$631,606	\$631,606	\$651,012	3.07%
General Taxes	\$2,695,182	\$2,509,819	\$2,225,237	\$2,714,301	8.15%
Total - General Fund	\$5,958,355	\$7,457,592	\$6,312,088	\$6,919,673	-7.21%
Shared State Revenue	\$3,953,415	\$3,100,000	\$3,595,503	\$3,100,000	0.00%
Program Revenue	\$543,000	\$550,000	\$530,000	\$523,398	-4.84%
Other Revenue	\$115,529	\$80,000	\$82,000	\$101,000	26.25%
General Fund	\$0	\$0	\$0	\$0	0.00%
Fund Balance	\$246,823	(\$141,714)	(\$970,541)	\$159,897	0.00%
Total - Transit	\$4,858,767	\$3,588,286	\$3,236,962	\$3,884,295	8.25%
Full-Time Positions	37.90	37.90	38.90	40.40	6.60%
Part-Time Positions	8.00	8.80	8.80	8.00	-9.09%

Department by Divisions

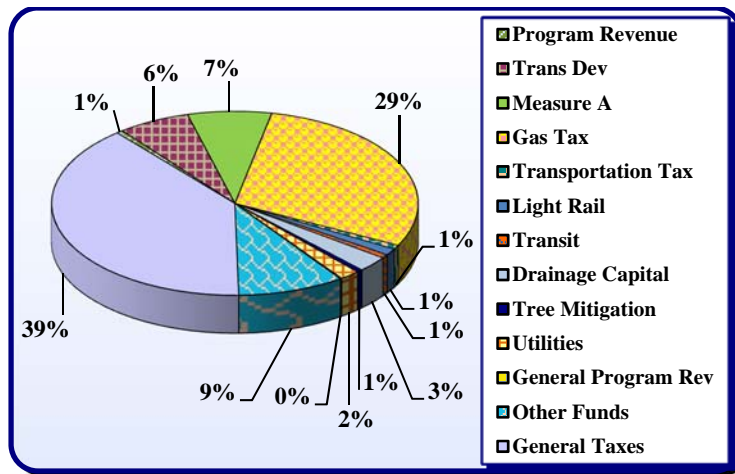


Department Expenditure by Category

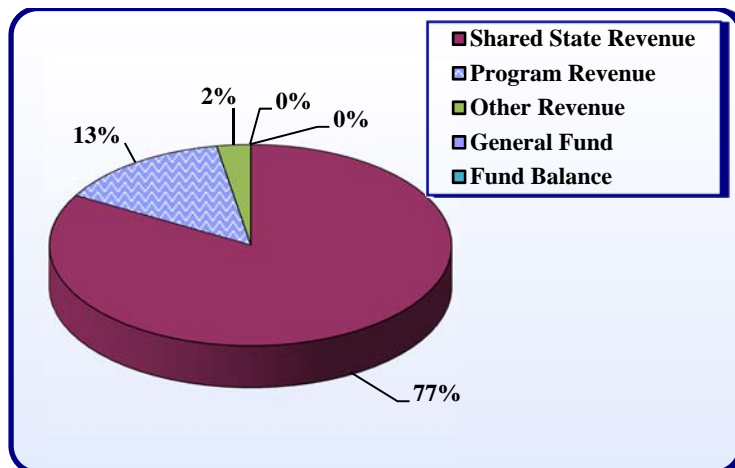


Department Funding Sources

General Fund



Transit

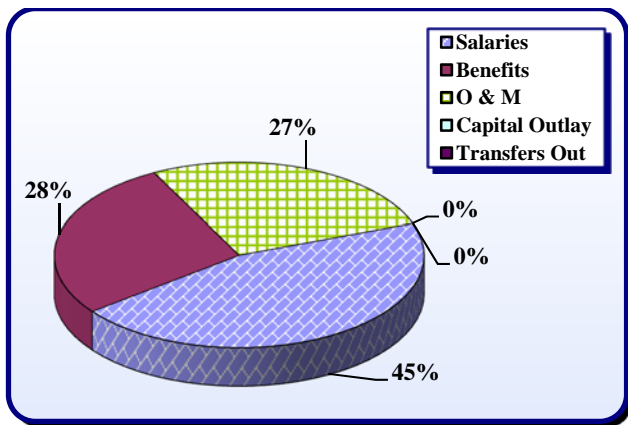


Budget Summary of Administration / Engineering

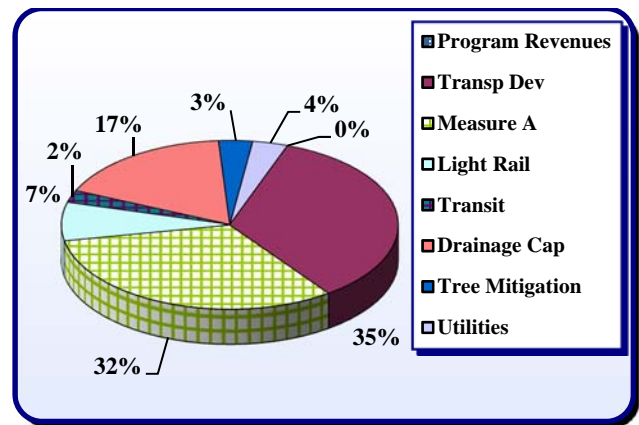
Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$860,971	\$920,169	\$798,574	\$860,278	-6.51%
Overtime	\$0	\$3,075	\$0	\$3,075	0.00%
Benefits	\$260,955	\$281,974	\$260,054	\$278,121	-1.37%
PERS-City	\$212,811	\$259,534	\$222,883	\$253,191	-2.44%
Operation & Maintenance	\$404,089	\$451,117	\$420,805	\$517,518	14.72%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$1,738,825	\$1,915,869	\$1,702,316	\$1,912,183	-0.19%

Funding Source	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Program Revenues	\$791,208	\$10,000	\$830,000	\$0	-100.00%
Transportation Development	\$72,151	\$449,736	\$435,000	\$380,216	-15.46%
Measure A	\$20,000	\$343,440	\$55,450	\$352,130	2.53%
Gas Tax	\$80,297	\$66,850	\$7,500	\$85,880	28.47%
Transportation Tax	\$0	\$0	\$0	\$0	0.00%
Light Rail	\$72,500	\$78,730	\$75,000	\$80,150	1.80%
Transit	\$0	\$25,450	\$0	\$26,060	2.40%
Drainage Capital	\$53,206	\$208,970	\$58,970	\$190,760	-8.71%
Tree Mitigation	\$0	\$35,160	\$0	\$35,820	1.88%
Utilities	\$24,625	\$29,370	\$21,720	\$37,250	26.83%
Other Inter-Fund Transfers	\$0	\$0	\$0	\$0	0.00%
General Taxes	\$624,839	\$668,163	\$218,676	\$723,917	8.34%
Total	\$1,738,825	\$1,915,869	\$1,702,316	\$1,912,183	-0.19%

Department Expenditure by Category



Department Funding Source

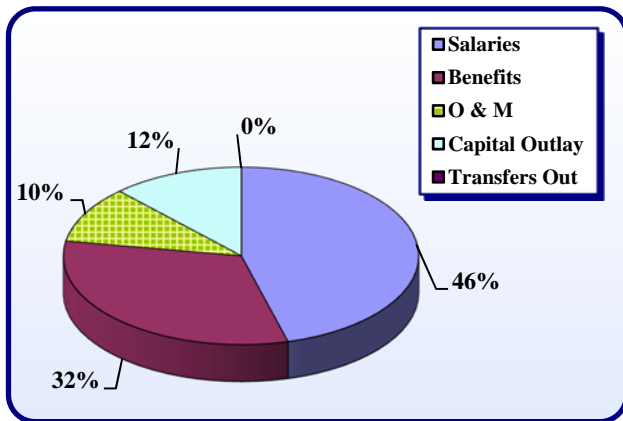


Budget Summary of Fleet Management

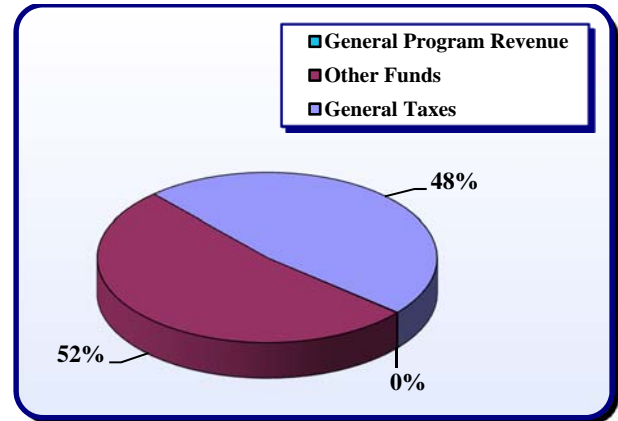
Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$513,110	\$520,929	\$519,083	\$567,586	8.96%
Overtime	\$72,817	\$4,100	\$83,308	\$4,100	0.00%
Benefits	\$207,111	\$202,173	\$212,537	\$228,891	13.22%
PERS-City	\$125,569	\$147,999	\$145,631	\$168,958	14.16%
Operation & Maintenance	\$105,977	\$122,500	\$82,691	\$128,795	5.14%
Capital Outlay	\$100,291	\$150,000	\$150,000	\$150,000	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$1,124,875	\$1,147,701	\$1,193,250	\$1,248,330	8.77%

Funding Source	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
General Program Revenue	\$2,595	\$5,035	\$1,454	\$1,569	-68.84%
Inter-Fund Transfers	\$639,796	\$631,606	\$631,606	\$651,012	3.07%
General Taxes	\$482,484	\$511,060	\$560,190	\$595,749	16.57%
Total	\$1,124,875	\$1,147,701	\$1,193,250	\$1,248,330	8.77%

Department Expenditure by Category



Department Funding Sources

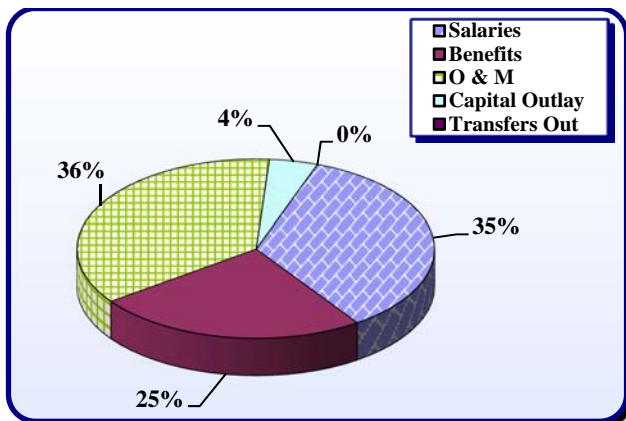


Budget Summary of Signals, Traffic and Streets Maintenance

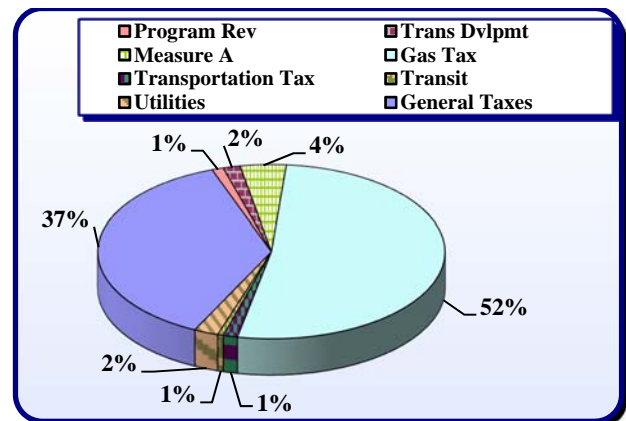
Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$1,120,081	\$1,339,807	\$1,241,071	\$1,270,580	-5.17%
Overtime	\$80,465	\$41,000	\$74,081	\$41,000	0.00%
Benefits	\$563,776	\$592,476	\$581,549	\$559,876	-5.50%
PERS-City	\$271,735	\$367,555	\$353,180	\$364,380	-0.86%
Operation & Maintenance	\$1,058,598	\$1,323,184	\$1,166,642	\$1,358,324	2.66%
Capital Outlay	\$0	\$730,000	\$0	\$165,000	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$3,094,655	\$4,394,022	\$3,416,523	\$3,759,160	-14.45%

Funding Source	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Program Revenues	\$57,272	\$20,000	\$18,595	\$40,000	100.00%
Transportation Development Measure A	\$0	\$1,198,698	\$213,174	\$160,000	-86.65%
Gas Tax	\$1,061,641	\$1,264,876	\$1,189,960	\$1,941,274	53.48%
Transportation Tax	\$376,617	\$387,742	\$387,400	\$50,000	0.00%
Light Rail	\$0	\$0	\$0	\$0	0.00%
Transit	\$0	\$20,000	\$15,000	\$20,000	0.00%
Drainage Capital	\$0	\$0	\$0	\$0	0.00%
Tree Mitigation	\$0	\$0	\$0	\$0	0.00%
Utilities	\$0	\$85,000	\$78,000	\$85,000	0.00%
General Program Revenue	\$11,265	\$27,110	\$8,023	\$8,251	0.00%
Other Inter-Fund Transfers	\$32,406	\$0	\$0	\$0	0.00%
General Taxes	\$1,555,453	\$1,330,596	\$1,446,371	\$1,394,635	4.81%
Total	\$3,094,655	\$4,394,022	\$3,416,523	\$3,759,160	-14.45%

Department Expenditure by Category



Department Funding Sources

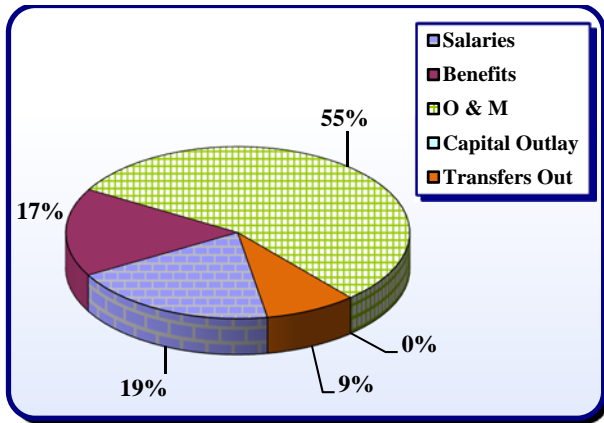


Budget Summary of Transit

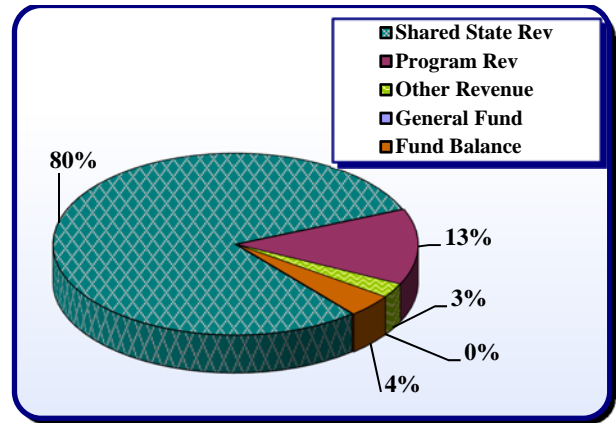
Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$566,975	\$661,103	\$590,772	\$744,617	12.63%
Overtime	\$25,535	\$13,400	\$28,947	\$13,400	0.00%
Benefits	\$358,551	\$390,251	\$388,356	\$439,294	12.57%
PERS-City	\$130,721	\$173,501	\$159,472	\$205,627	18.52%
Operation & Maintenance	\$2,175,754	\$2,081,923	\$1,803,587	\$2,147,895	3.17%
Capital Outlay	\$1,381,096	\$0	\$0	\$0	0.00%
Transfers Out	\$220,134	\$268,108	\$265,828	\$333,462	24.38%
Total	\$4,858,767	\$3,588,286	\$3,236,962	\$3,884,295	8.25%

Funding Source	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Shared State Revenue	\$3,953,415	\$3,100,000	\$3,595,503	\$3,100,000	0.00%
Program Revenue	\$543,000	\$550,000	\$530,000	\$523,398	-4.84%
Other Revenue	\$115,529	\$80,000	\$82,000	\$101,000	26.25%
General Fund	\$0	\$0	\$0	\$0	0.00%
Fund Balance	\$246,823	(\$141,714)	(\$970,541)	\$159,897	0.00%
Total	\$4,858,767	\$3,588,286	\$3,236,962	\$3,884,295	8.25%

Department Expenditure by Category



Department Funding Sources



Program Information

Administration / Engineering

\$1,912,183

The Administration and Engineering Division of the Public Works Department includes design and management of capital improvement projects; traffic engineering and staff support to the Traffic Safety Committee; transportation engineering including participation in regional planning efforts; storm drain and storm water quality management; and fiscal, administrative and clerical staff support for the Public Works Department. Administrative direction and support are provided to the Solid Waste, Fleet Maintenance, and Transit services that the City offers.

Fleet Management

\$1,248,330

Fleet Management is responsible for the procurement, maintenance, repair and disposal of City-owned vehicles and equipment. The division is also responsible for managing the City's fuel system and fuel site. Fleet Management also provides welding/fabrication services for the Solid Waste Division of the Utilities Department.

Street and Traffic Maintenance

\$3,759,160

The Street Maintenance Division is responsible for maintenance of the City's roadways, bridges, storm drainage systems and sidewalk infrastructure. This division is also responsible for compliance with current National Pollutant Discharge Elimination System (NPDES) regulations, including street sweeping. In addition, maintenance of creeks and City-owned street trees, and weed abatement are the responsibility of the Street Division. The City's pavement management system is updated and implemented through the Street Maintenance Division.

The Traffic Maintenance Division is responsible for the operation and maintenance of traffic signals and City-owned street lights within the City limits. In addition, the Traffic Division maintains traffic signs and pavement markings throughout the City, assures Geographic Information System (GIS) and database tracking of all related assets, facilitates fiber optic interconnects in the City, and installs and monitors traffic flow and related equipment.

Transit

\$3,884,295

The Transit Division provides public transportation within the City of Folsom. These services include a fixed-route service and a Dial-A-Ride service for the elderly and disabled residents. The system supports Regional Transit's Light Rail system and major Folsom employment centers. This budget also includes contracting with Regional Transit to provide Light Rail service to Folsom.

FY 2016–17 Accomplishments

Administration / Engineering

- Continued to support the initial transportation planning of the Folsom Specific Plan Area, including transportation funding/phasing, project review, and rail grade crossing approvals.
- Continued coordination with Department of the Army on the Folsom Lake Crossing Bridge with environmental mitigation measures

- Completed annual overlay and street sealing roadway maintenance projects consistent with the City's Pavement Management Plan
- Continued to address resident traffic safety concerns and implement improvements when feasible
- Continued to participate in the Capital Southeast Connector Road Joint Powers Authority (JPA) project development team meetings; assisted in completion of environmental documentation and preliminary engineering
- Retrofitted handicap ramps that were non-compliant with ADA at various locations throughout the City per priorities and new design standards identified in the ADA Transition Plan
- Continued to support the initial planning of the Folsom Specific Plan Area, including transportation funding/phasing and corporation yard site selection
- Continued to represent the City's interests with respect on regional transportation planning Boards, including Sacramento Area Council of Government (SACOG), Sacramento Transportation Authority (STA), Sacramento-Placerville Transportation Corridor (SPTC) and Capital Southeast Connector (CSEC)

Fleet Management

- Continued to meet mandated program responsibilities
- Completed vehicle auctions with proceeds benefitting Enterprise and General Funds

Street Maintenance

- Swept the entire city street system 3 time (Approx. 2,700 curb miles of street sweeping)
- Repaired approximately 60 linear feet of concrete sidewalks
- Continued to provide emergency response for the after-hours call-out program 365 days a year

Traffic Maintenance

- Activated one new signal and modified four signalized intersections
- Continued to provide traffic sign maintenance and repair services, street light repair, and Underground Service Alert (USA) markings in a timely fashion

Transit

- Joined Sacramento Regional Transit District and other transit agencies to implement the Connect Transit Card system (Regional Fare System).

FY 2017-18 Customer Service Levels

Customer Service Performance Indicator 1:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Respond to and perform temporary repair on all pothole requests within two working days of notification at least 95% of the time	90%	90%	90%

Customer Service Performance Indicator 2:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Respond to all flooding requests within two hours of notification at least 90% of the time	90%	90%	90%

Customer Service Performance Indicator 3:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Respond to all after-hour emergency requests within one hour after notification at least 90% of the time	90%	90%	90%

Customer Service Performance Indicator 4:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Respond to Transit Customer concerns/ comments within one working day at least 95% of the time	98%	98%	98%

Customer Service Performance Indicator 5:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Respond to Traffic-related service requests within two working days	90%	90%	90%

Customer Service Performance Indicator 6:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Respond to Community Development Department requests for developer project engineering reviews within 20 calendar days at least 80% of the time	100%	100%	100%

FY 2017-18 Statistics / Workload Measures**Administration / Engineering**

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of Contracts/Amendments/POs processed	45	55	55
Number of new development projects reviewed	15	25	25
Number of traffic-related customer service requests received	140	160	160
Number of active construction sites requiring stormwater inspections (not including residential)	65	80	100
Annual Budget of Capital Improvement Projects managed	\$9,300,000	\$7,300,000	\$9,400,000

Fleet

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of work orders completed	4,100	4,500	4,050
Number of vehicles repaired	3,093	3,500	3,253
Annual productive hours—all mechanics	7,613	7,000	7,600
Number of scheduled services	1,300	2,000	2,000

Street Maintenance

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Street maintenance work orders processed	1131	1200	1,300
Pavement work orders processed	134	150	200
Sidewalk work orders processed	23	30	30
Stream bed work orders processed (non-CDC)	5	40	50
Trees/vegetation work orders processed (non-CDC)	13	25	50
Special events work orders processed	10	15	12
Storm drain maintenance work orders processed	48	50	60
Corp Yard maintenance work orders processed	78	100	100
Bridge maintenance work orders processed	26	30	40
Work orders for other departments	33	50	100
CDC Right of Way maintenance work orders processed	62	100	100

Traffic Maintenance

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
GPS/GIS Data Collection # of structures	2,200	2,200	2,400
Traffic Signal Inspections	202	204	208
Traffic Signal Repairs (non-accident related)	257	210	300
Traffic Signal Repairs (accident related)	4	5	9
Repaired streetlights	275	320	300
Signs replaced	260	240	275
New sign installations	140	70	120
Paint for striping (gallons)	50	160	100

Transit

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Fixed route ridership	79,263	80,000	80,000
Dial-A-Ride Ridership	12,667	13,000	13,000

Key Issues**Administration / Engineering**

- Continue coordination with the Department of the Army on the Folsom Lake Crossing environmental mitigation measures
- Initiate environmental clearance and preliminary engineering for new US50/Empire Ranch interchange
- Increase funding commitment for Capital Southeast Connector Project.
- Consolidate the Capital Improvements of the Public Works, Parks and Recreation and Environmental Water Resources into Public Works and develop 5-Year Capital Improvement Plan
- Oversee and coordinate the construction of the Backbone Infrastructure and new subdivisions for the Folsom Plan Area
- Continue to coordinate the City's Transportation Plan improvements with the various regional plans (Metropolitan Transportation Plan (MTP), Metropolitan Transportation Improvement Program (MTIP), Blueprint)
- Continue to actively pursue regional funding for City Transportation Projects
- Continue to provide technical support to Capital Southeast Connector project staff working toward a 2018 construction start date for Segment D-3
- Continue to participate in regional Joint Powers Authorities to ensure City's Transportation Plan is not adversely impacted
- Continue to work with other jurisdictions on development plans that impact the City's current and future roadway network
- Continue the street overlay and seal coat program consistent with the Pavement Management Plan
- Retrofit existing sidewalks that are not-compliant with ADA at various locations throughout the city per priorities identified in the ADA Transition Plan

- Complete design and begin construction for Green Valley Road widening
- Continue to assist with infrastructure master planning for the Folsom Specific Plan Area
- Continue to work with Sacramento MS4 Permittees to collectively update the Sacramento Stormwater Quality Design Manual, to incorporate Low Impact Design and hydro modification requirements, as required by Sacramento Area MS4 permit
- Work with Sacramento MS4 Permittees to collectively work with, and negotiate with the Regional Water Quality Control Board, the terms of the next five-year Sacramento Area MS4 permit
- Continue to implement programs for New Measure A funding
- Continue to pursue grant funding to update and complete the City's Weather Station Program
- Continue to develop a long range strategy to address the maintenance and capital improvement needs of the City's drainage infrastructure
- Continue to work with the California Department of Fish and Wildlife and the Streets division to conduct maintenance of creeks and channels in accordance with the new Routine Maintenance Agreement

Fleet Management

- Continue to coordinate with departments to further improve our commitment to customer service response
- Continue to provide quality repair and maintenance with excellent turnaround time
- Continue to analyze the department to be sure that all cost savings are realized
- Continue outsourcing light vehicles maintenance
- Coordinate Fire vehicle maintenance program with Fire, Finance and City Manager's Departments

Street Maintenance

- Identify resources necessary to help meet NPDES requirements, including street sweeping, storm drain inspection and maintenance, and detention pond maintenance
- Continue to maximize cost recovery to minimize General Fund costs by performing street repair work for the Utilities Department

Traffic Maintenance

- Continue to implement the City's pavement marking program
- Continue a scaled down version of the signal system upgrade program citywide
- Continue to identify and replace high priority street signs as needed
- Continue to expand Intelligent Transportation Systems elements
- Continue retrofitting streetlights for energy efficiency, coordinate with SMUD to accelerate the program

Transit

- Complete Grant process to purchase replacement of Transit fixed route vehicle
- Review and recommend to City Manager a new Regional Transit "Memorandum of Understanding" proposal

Future Key Issues

Administration / Engineering

- Coordinate major transportation infrastructure improvements with long-term Folsom Plan Area planning and development efforts (Empire Ranch/US 50 Interchange, East Bidwell/US 50 Interchange modifications, etc.)
- Complete the Green Valley Road Widening Project from E. Natoma Street to El Dorado County
- Continue to secure regional funding for City transportation projects through State and Federal sources
- Continue to participate in Capital Southeast Connector Joint Powers Authority with a goal of achieving shovel-ready status by 2018 and construction by 2021
- Fully implement the transportation system of the Folsom Specific Plan Area, including Bus Rapid Transit (BRT)
- Continue to work with other agencies on developments that impact the City, including quarries, large-scale planned communities, regional transportation projects, etc.
- Update the City's Transportation Plan and coordinate projects with SACOG
- Complete the ADA Transition Plan
- Fully implement Intelligent Transportation System Master Plan.
- Develop and implement a Stormwater Fee Program or other funding mechanism for storm drain system maintenance, capital improvements and NPDES requirements
- Develop a work plan to meet the requirements of the future NDPEs Stormwater Permit
- Continue development of a city wide drainage master plan
- Continue implementation of the Redevelopment Area Drainage Improvements Master Plan recommendations

Fleet Management

- Replace fleet vehicles with hybrid vehicles
- Install power station at Corporation Yard

Street Maintenance

- Continue implementation of the Pavement Management Plan
- Continue to evaluate and modify the street maintenance delivery plan to accommodate the ongoing changes with the City's current budget constraints to provide necessary maintenance and upgrades for the City's infrastructure.
- Continue to work on cost recovery to the General Fund by tracking costs and billing when applicable.

Traffic Maintenance

- Implement a program to enhance its efforts to paint and do other cosmetic maintenance to the City's newly annexed roadways
- Continue to insure that integration and maintenance issues associated with Light Rail are addressed
- Traffic flow will continue to increase, requiring continuation of upgrades and modifications to the traffic signal system
- As more resources become available for maintenance services by contract, the Division may increase activity in the street signage arena. In addition, the Traffic Division may implement a program to enhance its efforts to paint and do other cosmetic maintenance to the City's traffic signals

Transit

- Replace one fixed route bus
- Continue to monitor the fixed route and Dial A Ride to meet community needs
- Study fixed routes and route scheduling to extend bus service to the Folsom Plan area
- Continue to provide both Dial A Ride and Fixed Route services

Position Information

Position	FY	FY	FY	FY	FY
	2013-14 Approved	2014-15 Approved	2015-16 Approved	2016-17 Approved	2017-18 Proposed
Administration/Engineering					
Public Works Director	0.40	0.40	0.40	0.40	0.80
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	-	-	-	-	1.00
Associate Civil Engineer	3.00	3.00	3.00	1.00	1.00
Construction Inspector I/II	1.00	-	-	-	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Environmental Specialist (PW I/O)	1.00	-	-	-	-
Environmental Specialist	-	1.00	1.00	1.00	0.00
Management Analyst	-	1.00	1.00	1.00	0.50
PW/Utilities Section Manager	2.00	2.00	2.00	2.00	1.00
Senior Civil Engineer	0.00	0.00	0.00	2.00	2.00
Subtotal	9.40	9.40	9.40	9.40	9.30
Fleet Management					
PW/Utilities Section Manager	-	-	-	-	0.30
Administrative Assistant	0.10	0.10	0.10	0.10	0.10
Inventory Clerk	-	-	-	-	1.00
Lead Senior Mechanic	1.00	1.00	1.00	1.00	1.00
Maintenance Worker I/II	-	-	-	-	0.10
Mechanic II	4.00	4.00	4.00	4.00	4.00
Senior Equipment Mechanic	1.00	1.00	1.00	1.00	1.00
Subtotal	6.10	6.10	6.10	6.10	7.50
Streets					
Maintenance Specialist	2.00	2.00	2.00	2.00	2.00
Maintenance Worker I/II	4.00	4.00	5.00	5.00	5.10
Office Assistant I/II	1.00	1.00	-	-	-
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Streets Operations Manager	1.00	1.00	1.00	1.00	0.00
Streets Operations Supervisor	1.00	1.00	1.00	1.00	1.00
Subtotal	10.00	10.00	10.00	10.00	9.10

Position	FY 2013-14 Approved	FY 2014-15 Approved	FY 2015-16 Approved	FY 2016-17 Approved	FY 2017-18 Proposed
Traffic Maintenance					
Maintenance Specialist	2.00	2.00	2.00	2.00	2.00
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Senior Traffic Control & Lighting Technician	1.00	1.00	1.00	1.00	1.00
Traffic Control & Lighting Supervisor	1.00	1.00	1.00	1.00	1.00
Traffic Control & Lighting Technician I/II	2.00	2.00	2.00	3.00	3.00
Traffic Control Device Technician	1.00	1.00	1.00	-	-
Subtotal	8.00	8.00	8.00	8.00	8.00
Transit					
Administrative Assistant	0.40	0.40	0.40	0.40	0.40
Office Assistant I/II	1.00	-	-	-	-
PW/Utilities Section Manager	1.00	1.00	1.00	1.00	0.10
Transit Chief	-	-	-	1.00	1.00
Transit Bus Driver	-	-	-	-	2.00
Transit Bus Driver - PPT (10 @ 80%)	8.00	8.00	8.00	8.80	8.00
Transit Coordinator	1.00	1.00	1.00	1.00	1.00
Transit Scheduler	1.00	1.00	1.00	1.00	1.00
Transit Trainer	1.00	1.00	1.00	1.00	1.00
Subtotal	13.40	12.40	12.40	14.20	14.50
Total	46.90	45.90	45.90	47.70	48.40

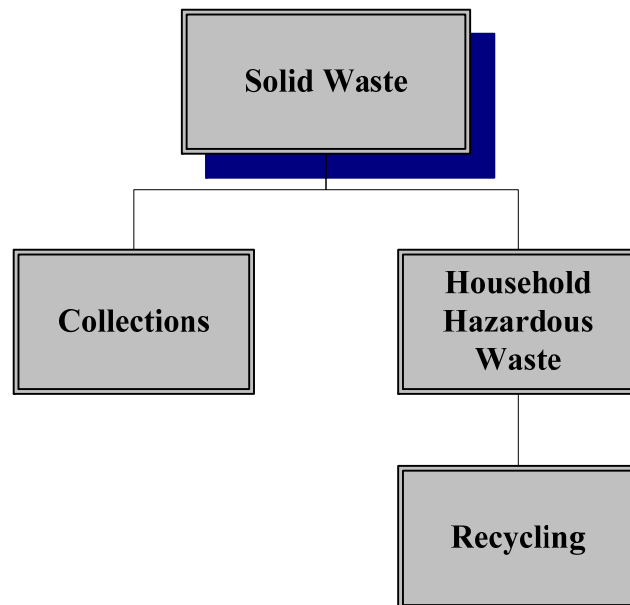
Major Contracts (over \$25,000)

Legislative Consultant	\$49,946
Transportation Consultant	\$41,500
Annual Storm Water Quality Management	\$88,200
Landscape and Right of Way Maintenance	\$122,000
Light Rail Operations and Maintenance	\$1,575,000

Capital Outlay

Backhoe replacement	\$135,000
Roadside sprayer	\$35,000





Solid Waste

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay

Mission Statement

The mission of the Solid Waste Department is to provide timely and cost-effective solid waste services and programs that ensure the community's health, safety, and welfare; protect and enhance the environment; further orderly development of the City's infrastructure; and exemplify a total commitment to customer service.

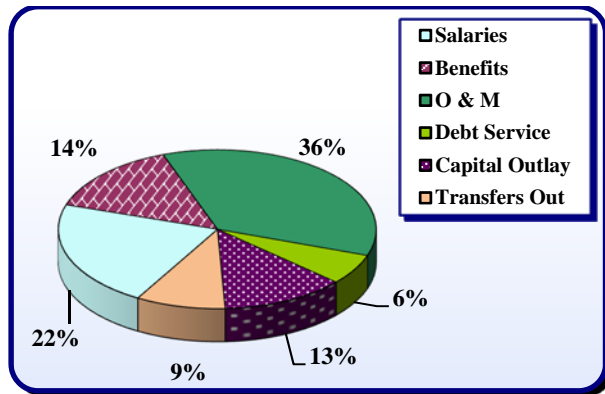
FY18 Budget Highlights

- No rate changes are being proposed however a solid waste collection rate study is being proposed
- One Maintenance Worker position has been added to fulfill permit requirements for the Corporation Yard. This position is funded by multiple departments
- Capital investment is budgeted at \$376,766 for the truck replacement program. This will purchase one solid waste collection vehicle and a neighborhood cleanup loader

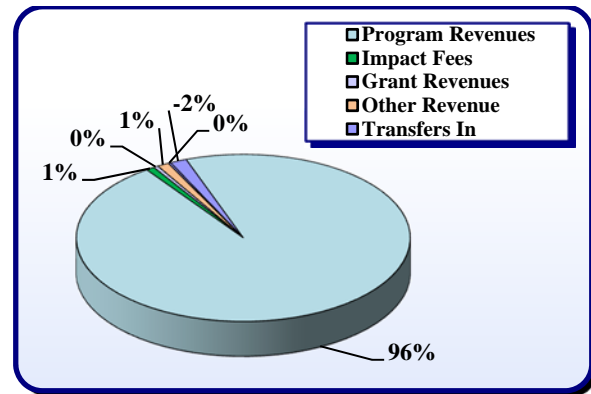
Budget Summary (All Funding Sources)

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$2,755,312	\$2,713,407	\$2,787,921	\$2,818,687	3.88%
Overtime	\$126,247	\$82,400	\$121,619	\$82,400	0.00%
Benefits	\$1,192,448	\$1,243,067	\$1,236,700	\$1,296,550	4.30%
PERS-City	\$648,333	\$734,931	\$698,462	\$801,136	9.01%
Operation & Maintenance	\$3,533,156	\$3,772,375	\$3,703,712	\$3,944,347	4.56%
Capital Outlay	\$602,443	\$950,000	\$990,000	\$376,766	-60.34%
Transfers Out	\$1,191,492	\$1,309,170	\$1,309,170	\$1,323,783	1.12%
Total	\$10,049,429	\$10,805,349	\$10,847,585	\$10,643,669	-1.50%
Funding Source					
Program Revenues	\$10,608,650	\$10,451,500	\$10,445,500	\$10,526,500	0.72%
Impact Fees	\$51,131	\$95,000	\$80,000	\$90,000	-5.26%
Grant Revenues	\$122,737	\$50,000	\$71,000	\$50,000	0.00%
Other Revenue	\$269,018	\$160,000	\$160,000	\$125,000	-21.88%
Transfers In	\$0	\$0	\$0	\$28,000	0.00%
Fund Balance	(\$1,002,105)	\$48,849	\$91,085	(\$175,831)	-459.95%
Total	\$10,049,429	\$10,805,349	\$10,847,585	\$10,643,669	-1.50%
Full-Time Positions	42.70	44.70	44.70	45.60	2.01%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Expenditure by Category



Department Funding Sources



Program Information

Solid Waste

\$10,643,669

The Solid Waste Division provides collection, recycling and disposal of solid waste, green waste, universal waste, household hazardous waste (e.g., paint, toxics, and batteries) and bulky items throughout the Folsom community. Garbage, recycling and green waste is collected through a fleet of collection vehicles. Hazardous waste is collected through residential “door to door” appointments. The City diverts more than 50% of its solid waste through recycling annually. Recycling services include commercial, residential, multi-family and construction and demolition debris.

FY 2016-17 Accomplishments

- Replaced three Solid Waste collection vehicles
- Completed improvements to online customer service system for Neighborhood Cleanup and Hazmat
- Achieved 95% compliance rate for commercial and 100% compliance rate for multi-family complexes under AB 341 Mandatory Commercial Recycling (MCR)
- Installed additional security system cameras for entire Corporation Yard
- Added 5th day of Neighborhood Clean Up (NCU) Program to facilitate more timely appointments for pick ups
- Completed hands on Emergency Vehicle Operations Course (EVOC) training for all Solid Waste Employees

FY 2017-2018 Customer Service Levels**Customer Service Performance Indicators:**

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Percentage of Solid Waste additional services (e.g., extra pickups and returned pickups) provided within one day	98%	98%	98%
Perform eight (8) public outreach events to promote recycling activities	9	9	9
Average number of days between customer request and NCU service stop	16	26	16
Review and return 100% of Plan checks (for C & D Program) to Community Development within the 15 day requirement	100%	100%	100%
HHW program participation by total number of participants	4,429	4,261	4,600

FY 2017-2018 Statistics / Workload Measures

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of neighborhood clean-up (NCU) requests	8,241	8,250	8,700
Percentage of NCU service stops completed within 14 days of customer request	59%	25%	59%
Solid waste diversion percentage	71.8%	71.8%	71.8%
Household battery collection sites	15	15	15
Fluorescent lamp collection sites	3	3	2
Sharps collection sites	8	8	8
Hazardous Waste Program participation by total number of participants	4,429	4,261	4,600

Key Issues

- Reduce NCU customer appointment waiting times
- Maintain program guidelines for state recycling mandates in 2018
- Continue to increase the level of compliance under mandatory commercial recycling program
- Continue purchasing Solid Waste collection vehicles based on replacement schedule
- Reduce HHW customer appointment waiting times
- Obtain new technology which streamlines operational management of collection activities

Future Key Issues

- Accommodate new accounts and services due to growth and State mandates
- Plan for new Corporation Yard, waste transfer station and household hazardous waste facility
- Plan for providing solid waste services in Folsom Plan Area (FPA)
- Improve operational management through new information technology
- Perform a solid waste collection rate study

Position Information

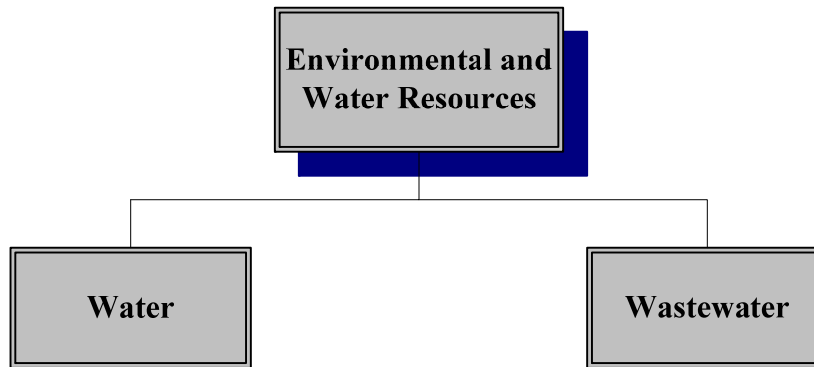
Position	FY	FY	FY	FY	FY
	2013-14 Approved	2014-15 Approved	2015-16 Approved	2016-17 Approved	2017-18 Proposed
Solid Waste Collections					
Public Works Director	0.20	0.20	0.20	0.20	0.20
PW/Utilities Section Manager	-	-	-	-	0.60
Administrative Assistant	0.50	0.50	0.50	0.50	0.50
Management Analyst	-	-	-	-	0.50
Refuse Driver	27.00	28.00	30.00	32.00	32.00
Mechanic II	1.00	1.00	1.00	1.00	1.00
Office Assistant I/II	2.00	3.00	3.00	3.00	3.00
Maintenance Worker	-	-	-	-	0.80
Senior Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Subtotal	32.70	34.70	36.70	38.70	40.60
Hazardous Materials					
Environmental Specialist Supervisor	1.00	1.00	1.00	1.00	1.00
Hazardous Materials Coordinator	1.00	1.00	1.00	1.00	1.00
Maintenance Specialist	-	1.00	1.00	1.00	1.00
Senior Environmental Specialist	1.00	1.00	1.00	1.00	1.00
Subtotal	3.00	4.00	4.00	4.00	4.00
Recycling					
Environmental Specialist II	1.00	-	-	-	-
Environmental Specialist Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Environmental Specialist	1.00	1.00	1.00	1.00	-
Subtotal	3.00	2.00	2.00	2.00	1.00
Total	38.70	40.70	42.70	44.70	45.60

Major Contracts (over \$25,000)

Solid Waste Disposal	\$1,000,00
Hazardous Waste Disposal	\$136,500
Greenwaste Diversion	\$229,825

Capital Outlay

Solid Waste Refuse trucks	\$950,000
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Environmental and Water Resources

- ▶ Mission Statement
- ▶ Budget Summary
- ▶ Program Information
- ▶ Accomplishments
- ▶ Customer Service Levels
- ▶ Statistics / Workload Measures
- ▶ Position Information
- ▶ Major Contracts
- ▶ Capital Outlay

(Due to Enterprise Funding, Wastewater, and Water are separated into individual sections.)

Mission Statement

The mission of the Environmental & Water Resources Department is to manage the City's resources in order to protect and enhance the community's health, safety and welfare; to provide effective and reliable service to City residents and businesses; and to provide support services to City departments.

FY18 Budget Highlights

Wastewater

- No change in the number of full-time authorized positions in this division
- Capital investment is budgeted at \$215,000 for a ½ yard Vactor
- The division will continue to focus on needed rehabilitation and repairs to aging infrastructure using available fund balance. Projects include the Sewer Pump Station Basin Reuse Project and the Sewer Lateral Repair and Replacement Project
- No additional debt is proposed
- The design of the Folsom Plan Area infrastructure will continue

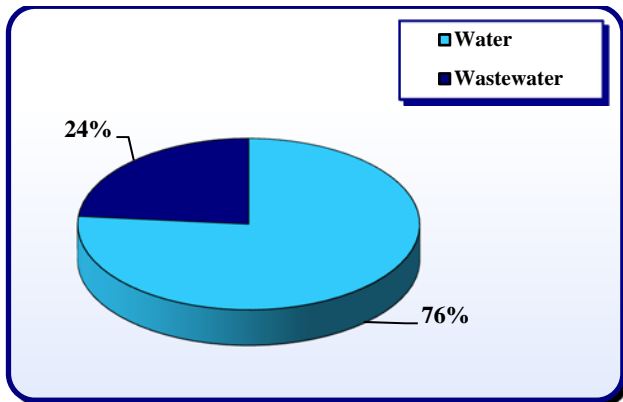
Water

- No change in the number of full-time authorized positions in this division
- Capital investment is budgeted at \$200,000 for the replacement of aging fleet trucks
- The division will focus on needed rehabilitation and repairs to aging infrastructure using available fund balance. Projects include the rehabilitation of the City's Water Treatment Plant Storage Reservoir No. 2 and completing the Inter-tie Booster Pump Station
- No additional debt is proposed
- The design of the Folsom Plan Area infrastructure will continue.

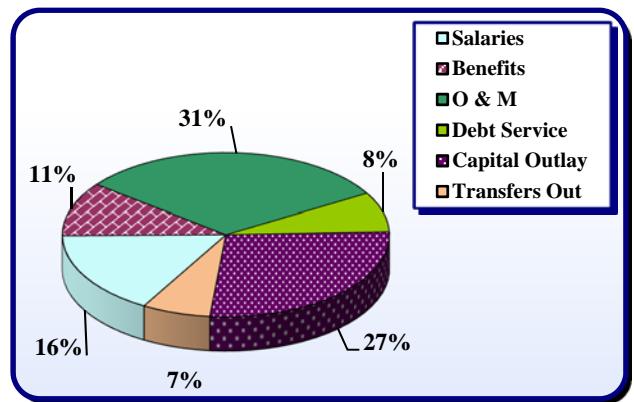
Budget Summary (All Funding Sources)

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$3,705,957	\$4,008,216	\$3,779,494	\$4,076,500	1.70%
Overtime	\$206,341	\$186,500	\$209,739	\$186,500	0.00%
Benefits	\$1,501,139	\$1,572,238	\$1,556,189	\$1,571,210	-0.07%
PERS-City	\$899,486	\$1,119,619	\$1,039,695	\$1,188,926	6.19%
Operation & Maintenance	\$5,571,376	\$7,821,583	\$6,950,365	\$8,056,518	3.00%
Debt Service	\$901,976	\$2,014,670	\$2,012,895	\$2,017,306	0.13%
Capital Outlay	\$6,824,431	\$3,126,800	\$4,543,235	\$7,032,646	124.92%
Transfers Out	\$1,307,735	\$1,631,748	\$1,630,848	\$1,751,656	7.35%
Total	\$20,918,440	\$21,481,374	\$21,722,461	\$25,881,262	20.48%
Water	\$15,058,649	\$15,093,231	\$14,693,654	\$19,786,627	31.10%
Wastewater	\$5,859,792	\$6,388,144	\$7,028,807	\$6,094,636	-4.59%
Total	\$20,918,440	\$21,481,374	\$21,722,461	\$25,881,262	20.48%
Funding Source					
Water Revenues	\$12,142,073	\$11,435,000	\$12,564,889	\$13,015,000	13.82%
Water Meters	\$63,822	\$120,000	\$100,000	\$140,000	16.67%
Wastewater Revenues	\$6,278,631	\$6,324,200	\$6,374,200	\$6,417,200	1.47%
Impact Fees	\$634,688	\$965,675	\$1,015,000	\$1,020,500	5.68%
Grant Revenues	\$16,627	\$800,000	\$1,500,000	\$400,000	-50.00%
Other Revenue	\$610,085	\$100,000	\$88,035	\$100,000	0.00%
Bond Proceeds - CFD 17	\$2,017,953	\$0	\$3,000,000	\$1,000,000	0.00%
Transfers In	\$184,000	\$250,000	\$150,000	\$100,000	-60.00%
Fund Balance	(\$1,029,439)	\$1,486,499	(\$3,069,662)	\$3,688,562	148.14%
Total	\$20,918,440	\$21,481,374	\$21,722,461	\$25,881,262	20.48%
Full-Time Positions	51.50	52.50	52.50	52.50	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

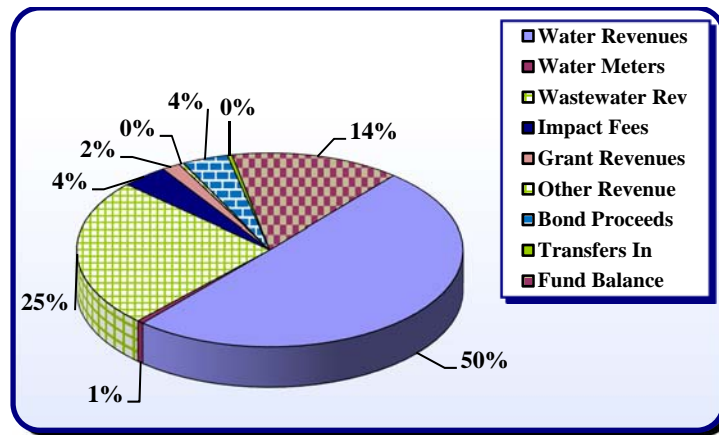
Department by Divisions



Department Expenditure by Category



Department Funding Sources



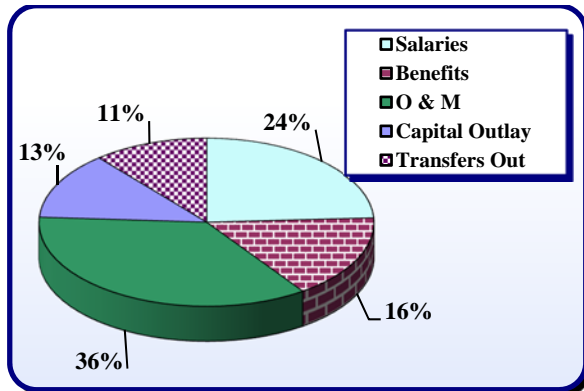
Budget Summary of Wastewater

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$1,497,622	\$1,431,872	\$1,489,503	\$1,426,114	-0.40%
Overtime	\$46,448	\$47,000	\$38,276	\$47,000	0.00%
Benefits	\$540,029	\$565,209	\$568,778	\$561,485	-0.66%
PERS-City	\$367,779	\$406,136	\$418,412	\$421,687	3.83%
Operation & Maintenance	\$1,070,232	\$2,152,266	\$1,707,217	\$2,173,329	0.98%
Capital Outlay	\$1,782,856	\$1,132,000	\$2,153,860	\$787,030	-30.47%
Transfers Out	\$554,825	\$653,661	\$652,761	\$677,991	3.72%
Total	\$5,859,792	\$6,388,144	\$7,028,807	\$6,094,636	-4.59%

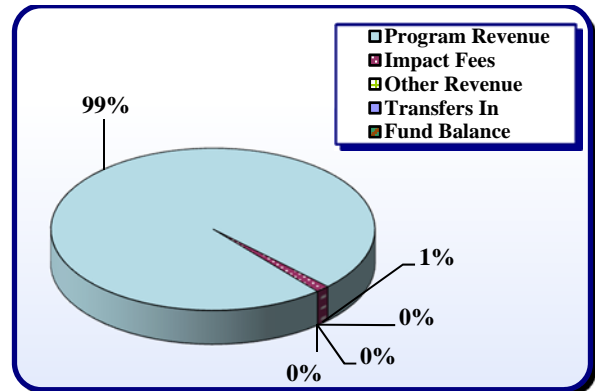
Funding Source	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Program Revenue	\$6,278,631	\$6,324,200	\$6,374,200	\$6,417,200	1.47%
Impact Fees	\$71,475	\$130,000	\$90,000	\$90,000	-30.77%
Other Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers In	\$0	\$150,000	\$150,000	\$0	-100.00%
Fund Balance	(\$490,314)	(\$216,057)	\$414,607	(\$412,565)	0.00%
Total	\$5,859,792	\$6,388,144	\$7,028,807	\$6,094,636	-4.59%

Full-Time Positions	18.00	18.00	18.00	18.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



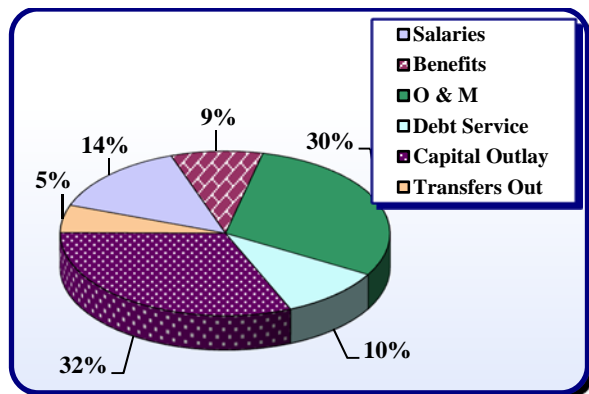
Budget Summary of Water

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$2,208,334	\$2,576,344	\$2,289,991	\$2,650,386	2.87%
Overtime	\$159,893	\$139,500	\$171,463	139,500	0.00%
Benefits	\$961,109	\$1,007,030	\$987,411	\$1,009,726	0.27%
PERS-City	\$531,707	\$713,483	\$621,283	\$767,239	7.53%
Operation & Maintenance	\$4,501,144	\$5,669,317	\$5,243,148	\$5,883,189	3.77%
Debt Service	\$901,976	\$2,014,670	\$2,012,895	\$2,017,306	0.13%
Capital Outlay	\$5,041,576	\$1,994,800	\$2,389,376	\$6,245,616	213.09%
Transfers Out	\$752,910	\$978,087	\$978,087	\$1,073,665	9.77%
Total	\$15,058,649	\$15,093,231	\$14,693,654	\$19,786,627	31.10%

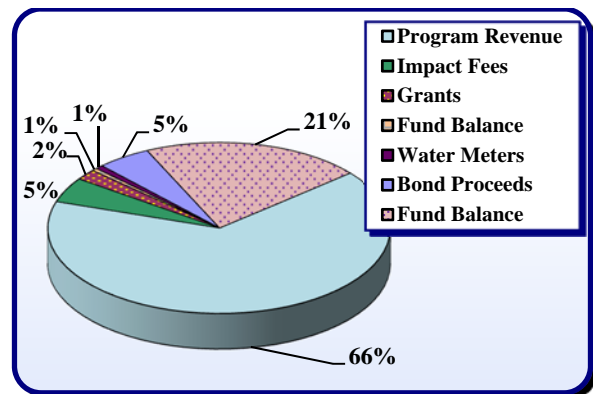
Funding Source	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Program Revenues	\$12,142,073	\$11,435,000	\$12,564,889	\$13,015,000	13.82%
Impact Fees	\$563,213	\$835,675	\$925,000	\$930,500	11.35%
Grants	\$16,627	\$800,000	\$1,500,000	\$400,000	-50.00%
Other Revenue	\$610,085	\$100,000	\$88,035	\$100,000	0.00%
Transfers In	\$184,000	\$100,000	\$0	\$100,000	0.00%
Water Meters	\$63,822	\$120,000	\$100,000	\$140,000	16.67%
Bond Proceeds - CFD 17	\$2,017,953	\$0	\$3,000,000	\$1,000,000	0.00%
Fund Balance	(\$539,124)	\$1,702,556	(\$3,484,269)	\$4,101,127	140.88%
Total	\$15,058,649	\$15,093,231	\$14,693,654	\$19,786,627	31.10%

Full-Time Positions	33.50	33.50	33.50	34.50	2.99%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Sources



Program Information

Engineering and Compliance

\$0

The Engineering and Compliance Division oversees the design and management of Capital Improvement Projects; utility operations and maintenance engineering (including staff support to the Utility Commission); utilities engineering for water and wastewater; development impact fee and utility rate oversight; and administration and clerical support staff. Also included in current levels of service are the operating projects managed by the Engineering and Compliance Division.

Wastewater

\$6,094,636

The Wastewater Division inspects, cleans, repairs, and maintains the 249 miles of gravity sewer mains, 3 miles of sewer force mains, 96 miles of lower sewer laterals and 15 lift stations in the City of Folsom. This division fulfills the State Water Resources Control Board's Waste Discharge Requirements for wastewater collection.

Water

\$19,786,627

The Water Division produces and delivers high quality drinking water; ensures water quality is maintained in the distribution system's 343 miles of water mains, and to the 19,618 service connections, through a combination of backflow prevention, cross-connection control, and monitoring; maintains water treatment, storage, and distribution facilities; ensures standards for construction of new water source, treatment, storage, and distribution facilities are met.

FY 2016-17 Accomplishments

Administration / Engineering

- Completed Cimarron Tank Rehabilitation Project
- Completed Sewer Lateral Rehabilitation Project
- Completed construction of Willow Hill Pipeline Project Phase 2
- Completed construction of the Old Town Wastewater Pipeline R & R Project
- Completed design of the Folsom Plan Area (FPA) Easton Valley Parkway (EVP) Sewer Lift Station & Force Main Project
- Completed design of the FPA WTP Phase 1 Improvements Project
- Completed design of the FPA Zone 5 Tank and Zone 6 BPS Project
- Completed design of the FPA Zone 4 & Zone 5 BPS Project
- Completed design of FPA US Highway 50 Water Crossing Pipeline Project
- Completed design of Easton/Glenborough Zone 1 Pump Station Project
- Completed the Urban Water Management Plan and Water Master Plan Update
- Completed the Water Master Plan
- Completed the Design of the WTP Grading Project and Sewer Storage Basin No. 1 Reuse Project
- Continued design on Golden State Water Pump Station & Pipeline Project
- Continued design of the American River Canyon Sewer Access Road Project
- Continued design of the Natoma Alley Sewer Rehabilitation Project
- Continued design of the Folsom Zoo Sewer Line Project

- Continued design of the Negro Bar Waterline Replacement Project
- Continued design of the Rainbow Bridge Waterline Crossing Project
- Continued work on regional water planning and dry-year planning
- Began Construction of the WTP Grading Project and Sewer Storage Basin No. 1 Reuse Project
- Began Design of the WTP Lime Rehabilitation Project
- Began the Sewer Pump Station Condition Assessment Project
- Began Design of the Sewer Pump Station No. 2 Odor Control Project
- Began Design of the Sewer Later Inspection and Condition Assessment Project

Wastewater

- Continued to improve, update and modify existing programs (i.e. Asset Mapping, Design & Performance Standards, SSO Response Program, FOG Control Program) in order to maintain compliance with State-wide Waste Discharge Requirements
- Continued working on the City's Sewer Capacity Assurance Plan Update
- Maintained compliance with state-wide waste discharge requirements
- Continued improving upon training, safety and updating standard operating procedures
- Continued improving upon the CCTV lateral inspection program
- Completed 100% of the inspections that were due
- Purchased a new 5 Yard Sewer Cleaning/Vacuum Truck

Water

- Completed annual inspection of the water system with the California Department of Public Health
- Increased water conservation outreach and education
- Repaired or replaced leaking water services to maintain system reliability
- Continued the City's in-house leak detection program
- Continued performing programs such as collecting water quality samples and exercising valves
- Continued improving upon training, safety and updating standard operating procedures
- Completed third round of inspecting, cleaning, evaluation and prioritizing the City's Water Storage Tanks
- Continued responding to monthly shut-offs, responding to and repairing inoperable meters, maintaining fixed network and identifying and installing unmetered services

FY 2017-2018 Customer Service Levels**Customer Service Performance Indicator for Engineering & Compliance:**

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Percent of projects that remain on schedule for Capital Improvement Projects	100%	100%	100%

Customer Service Performance Indicator for Wastewater:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Respond to customer service complaints within 30 minutes of receipt	93%	85%	95%
Repair Level 5 Sewer Deficiencies within 2 weeks	100%	100%	100%
Repair level 4 Sewer Deficiencies within 1 month	100%	90%	100%
Repair level 3 Sewer deficiencies within 6 months	98%	90%	100%

Customer Service Performance Indicator for Water:

Performance Indicator	Actual 2015-16	Projected 2016-17	Budget 2017-18
Repair identified meters within 2 weeks	95%	95%	95%
Repair leaks within 2 weeks	95%	95%	100%
Arrive at water quality complaint within 1 hour	95%	95%	95%
Respond to internal & external customer service issues within one hour	90%	90%	90%

FY 2017-2018 Statistics / Workload Measures**Administration / Engineering**

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of Capital Projects advertised	4	9	9
Number of Capital Projects under construction	5	8	10
Number of Capital Project designs completed	5	14	5
Number of Capital Project construction completed	11	6	15
Percentage of California Urban Water Conservation Council (CUWCC) BMPs completed	100%	100%	100%
Percentage of GIS/GBA projects input	100%	100%	100%

Wastewater

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Number of routine work orders	1,117	1,200	1,200
Number of M/H inspections completed within one year	781	800	800
Segments of mainline CCTV inspections completed within one year	275	600	600
Linear feet of mainline cleaned within one year	205,276	300,000	300,000
Number of lateral inspections completed within one year	598	400	400

Water (Water Treatment, Water Quality and Utility Maintenance)

Statistics / Workload Measure	Actual 2015-16	Projected 2016-17	Budget 2017-18
Total Volume of Water Treated, AF	16,899	19,500	22,000
Number of Fire Hydrant flow tests requested by the Fire Department	70	75	75
Number of regulatory required water samples pulled per year	1,213	1,302	1,492
Number of Water Quality customer complaints per year	94	100	100
Number of U.S.A's per year	3,000	3,500	4,500
Number of new meters installed per year	346	300	300
Number of work orders completed per year	2,300	2,400	2,400
Number of shutoff/on for Finance per month	81	45	60
Number of service leaks repaired per year	170	200	245
Number of main breaks repaired per year	8	8	8
Number of Residential Service Connections	18,789	18,933	19,337
Process sludge, dry tons annually	250	615	1,400
Number of Non-Residential Service Connections	1,423	1,852	1,870

Key Issues**Administration**

- Complete construction on wastewater projects such as Folsom Zoo Sewer Rehabilitation Project, Sewer Evaluation Capacity and Assurance Plan, etc.
- Complete construction on water projects such as Cimarron Tank Rehabilitation Project, Willow Hill Pipeline Rehabilitation Project Phase 2, etc.
- Complete design and begin construction on the Natoma Alley Sewer Rehabilitation Project, Pump Station No. 2 Odor Control Project, and the ARC Sewer Access Road Project
- Complete design and begin construction on the WTP Lime Rehabilitation Project, WTP Polymer Redundancy System, WTP Grading Project & Basin No. 1 Reuse project, Negro Bar Waterline Rehabilitation Project, Willow Hill Valve Replacement Project and the Rainbow Bridge Waterline Rehabilitation Project

- Complete the update to the City’s Sewer System Evaluation and Capacity Assurance Plan
- Continue in house proactive leak detection (City-wide) program
- Continue water supply management plans and projects
- Begin construction of all Folsom Plan Area and Aerojet Development Projects

Wastewater

- Continue new programs (i.e. Lateral Inspection Program) and modify existing programs (i.e. FOG outreach and education) in order to maintain compliance with State-wide Waste Discharge Requirements
- Continue sewer preventative maintenance program
- Continue improving upon training and safety program
- Continue compliance with the State Waste Discharge Requirements
- Continue proactive system maintenance to maintain system and reduce I/I
- Continue the CCTV lateral inspection program

Water

- Continue to implement new Standard Operating Procedures and training mechanisms for the new WTP Mechanical Dewatering Facility
- Continue inspecting, cleaning, evaluation and rehabilitating the City’s Water Storage Tanks and pipelines
- Continue in house proactive leak detection program
- Complete preparation of uni-directional water distribution system flushing program
- Continue to operate the automatic fixed network system success rate at 98.5% or higher

Future Key Issues

Administration

- Continue water supply management for dry year supply & water supply reliability
- Continue to implement Capital Improvements Projects per Water and Sewer Master Plans
- Continue Water and Sewer Renewal & Rehabilitation Program
- Continue to support Folsom Plan Area and Aerojet Development

Wastewater

- Continue to establish additional site security at all critical facilities
- Continue to perform safety training and updating standard operating procedures as necessary
- Continue city-wide odor control program
- Continue compliance with the State’s Waste Discharge Requirements (SSMP)

Water

- Continue to perform condition assessment and recoat of various water infrastructure (i.e. Water Storage Reservoirs, pipelines, etc.)
- Continue to perform safety training and updating standard operating procedures as necessary
- Continue to maintain and assess the customer portal for assessing residential water consumption

Position Information

Position	FY 2013-14 Approved	FY 2014-15 Approved	FY 2015-16 Approved	FY 2016-17 Approved	FY 2017-18 Proposed
Environmental and Water Resources Administration					
Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Marketing and Graphics Coordinator	-	-	0.50	0.50	0.50
Marketing and Graphics Coordinator - PPT	0.25	0.25	-	-	-
PW/Utilities Section Manager	1.00	1.00	1.00	1.00	1.00
Senior Civil Engineer	2.00	2.00	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00
Subtotal	8.25	8.25	8.50	8.50	8.50
Wastewater					
Maintenance Worker I/II	1.00	-	-	-	-
Senior Wastewater Collection Technician	2.00	2.00	2.00	2.00	2.00
Utilities Technician	1.00	1.00	1.00	1.00	1.00
Wastewater Collection Supervisor	1.00	1.00	1.00	1.00	1.00
Wastewater Collection Technician I/II	9.00	10.00	10.00	10.00	10.00
Subtotal	14.00	14.00	14.00	14.00	14.00
Water Conservation					
Water Management Coordinator	1.00	1.00	1.00	1.00	1.00
Water Management Specialist	2.00	2.00	2.00	2.00	2.00
Subtotal	3.00	3.00	3.00	3.00	3.00
Water Utility Maintenance					
Senior Water Utility Worker	1.00	1.00	1.00	1.00	1.00
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Water Utility Worker I/II	5.00	5.00	5.00	5.00	5.00
Subtotal	7.00	7.00	7.00	7.00	7.00

Position	FY	FY	FY	FY	FY
	2013-14 Approved	2014-15 Approved	2015-16 Approved	2016-17 Approved	2017-18 Proposed
Water Treatment Plant					
Lead Plant Mechanic	1.00	1.00	1.00	1.00	1.00
Maintenance Worker I/II	1.00	-	-	-	-
Office Assistant I/II	1.00	1.00	1.00	1.00	1.00
Plant Mechanic	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Operator III	3.00	3.00	3.00	3.00	3.00
Water Treatment Plant Operator I / II	-	1.00	1.00	1.00	1.00
Water Treatment Plant Supervisor	1.00	1.00	1.00	1.00	1.00
Subtotal	9.00	9.00	9.00	9.00	9.00
Water Quality					
Water Distribution Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Distribution Operator I/II	3.00	3.00	3.00	3.00	3.00
Water Quality Technician	1.00	1.00	1.00	1.00	1.00
Water Distribution Supervisor	1.00	1.00	1.00	1.00	1.00
Subtotal	6.00	6.00	6.00	6.00	6.00
Water Metering Program					
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Water Utility Worker I/II	3.00	3.00	3.00	4.00	4.00
Subtotal	4.00	4.00	4.00	5.00	5.00
Total	51.25	51.25	51.50	52.50	52.50

Major Contracts (over \$25,000)

On-Call Water SCADA Services	\$90,000
On-Call Sewer SCADA Services	\$50,000
On-Call Generator Repair/Maint. Water	\$25,000
Ashland Annual Water Purchases	\$506,000
Legislative Consultant	\$40,000
Misc. Water Contracts	\$90,000
Water Supply Management	\$200,000
Misc. Legal Contracts	\$150,000
WTP SCADA Maintenance	\$70,000
Lab Services	\$60,000
Bulk Chlorine	\$152,000
Coagulant Polymer	\$189,000
Electrical Repair Water	\$30,000
Fixed Network Components	\$346,000
Master Meter Database Contracts	\$50,000
Water Meter Testing Contracts	\$90,000
Water Forum Successor Effort	\$40,000
Water Conservation Mobile	\$50,000
Prop 84 Local Groundwater Assistance	\$100,000
Misc. Sewer Contracts	\$278,363
Sewer Project Management	\$115,000
Sewer Flow Reduction Analysis	\$130,000
Sewer Management Plan	\$100,000
Engineering Field Support	\$70,000
On-Call Technical Services	\$70,000

Capital Outlay

½ Yard Vactor	\$215,000
Water fleet trucks	\$200,000



Risk Management

Risk Management

- ▶ Budget Summary
- ▶ Program Information
- ▶ Major Contracts

FY18 Budget Highlights

- Increased contribution to Retiree Health Trust by \$50,000 for a total of \$500,000
- Moved contract costs from Human Resources for insurance broker, hearing tests and employee safety (\$144,740)

Budget Summary

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Salaries	\$171,955	\$168,580	\$172,764	\$177,053	5.03%
Benefits	9,042,758	\$10,094,728	\$8,529,402	\$10,230,389	1.34%
Operations & Maintenance	\$4,867,601	\$5,685,518	\$5,874,300	\$6,985,206	22.86%
Total	\$14,082,314	\$15,948,826	\$14,576,466	\$17,392,648	9.05%

Expenditure by Type

Administration	\$296,882	\$380,047	\$380,047	\$529,488	39.32%
Employee Health	5,917,984	\$6,674,670	\$5,479,410	\$6,715,608	0.61%
Employee Life & Disability	330,460	\$383,306	\$314,666	\$384,184	0.23%
Employee Vision	\$89,968	\$92,122	\$75,625	\$88,860	-3.54%
Employee Dental	\$672,749	\$645,976	\$530,299	\$656,904	1.69%
Employee Other	\$154,351	\$172,438	\$155,641	\$177,573	2.98%
Retiree Health	\$3,002,122	\$3,426,829	\$3,425,000	\$4,177,638	21.91%
Retiree Vision	\$40,724	\$47,370	\$47,000	\$55,831	17.86%
Retiree Dental	\$280,620	\$325,143	\$330,000	\$401,121	23.37%
Workers Comp	\$1,817,235	\$2,064,808	\$1,868,778	\$2,098,555	1.63%
Liability	\$1,278,962	\$1,318,138	\$1,520,000	\$1,606,886	21.91%
Retiree Ben Trust	\$200,257	\$450,000	\$450,000	\$500,000	11.11%
Total	\$14,082,314	\$15,980,847	\$14,576,466	\$17,392,648	8.83%

Funding Source

Employee Contribution	\$725,036	\$832,298	\$800,000	\$901,197	8.28%
Retiree Contribution	\$442,440	\$552,872	\$580,000	\$760,943	37.63%
Park Planning	\$21,756	\$21,820	\$21,820	\$39,485	80.96%
Transit	\$467,118	\$471,011	\$471,011	\$546,011	15.92%
Utilities	2,775,897	2,798,231	\$2,798,231	3,040,483	8.66%
General Fund	\$10,970,458	11,283,615	\$11,283,615	12,083,529	7.09%
Other Revenue	\$1,594,480	\$21,000	\$91,000	\$21,000	0.00%
Retiree Ben Trust	\$0	\$0	\$0	\$0	0.00%
Fund Balance	\$0	\$0	(\$1,469,211)	\$0	0.00%
Total	\$16,997,185	\$15,980,847	\$14,576,466	\$17,392,648	8.83%

Full-Time Positions *	0.00	0.00	0.00	0.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

* 2 Positions are held in Human Resources but allocated to Risk Management

Program Information

Risk Management

\$17,392,648

The Risk Management Program is where the City budgets for employee and retiree health, workers comp and liability insurance costs. There are two positions with salaries and benefits associated with this budget and these two positions are in the Human Resources Department. The purpose of this fund is for the reporting of all risk management and financing activities. It serves to identify costs associated with these programs, helps eliminate variability in operating budgets, gives more focus to these costs and provides for better analysis of costs.

The fund is managed in compliance with generally accepted accounting principles (GAAP) as defined by the Governmental Accounting Standards Board (GASB). Each year the net cost of operating the risk management programs is allocated to all funds and operating departments based on various allocation formulas and factors (i.e., experience, ratings, type of coverage). The costs for each component risk program are tracked separately and an operating surplus or loss is determined for each program. The results of operations are then amortized over four years.

Major Contracts (over \$25,000)

Health Insurance	\$10,893,246
Dental Insurance	\$1,058,025
Vision Insurance	\$144,691
Workers Comp & Liability Insurance	\$3,705,441
Life & Disability Insurance	\$384,184
Health Retirement	\$135,600
Retiree Benefit Trust Administration	\$52,000
Health Savings Accounts	\$31,206
Health Insurance Broker	\$40,740
Employee Safety	\$54,000



Non-Departmental

Non-Departmental

- ▶ Budget Summary
- ▶ Program Information
- ▶ Major Contracts

FY18 Budget Highlights

- Increase contracts \$35,00 for production of information videos (\$10,000), graphic and website design services (\$25,000)
- Increase to postage for distribution of City newsletter (\$21,377)

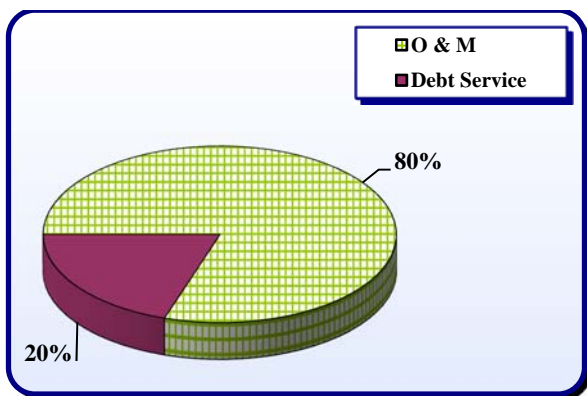
Budget Summary

Expenditure	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Operation & Maintenance	\$6,211,764	\$5,769,495	\$5,834,082	\$6,071,553	5.24%
Debt Service	\$1,640,994	\$1,647,840	\$1,650,000	\$1,510,937	-8.31%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$7,852,758	\$7,417,335	\$7,484,082	\$7,582,490	2.23%

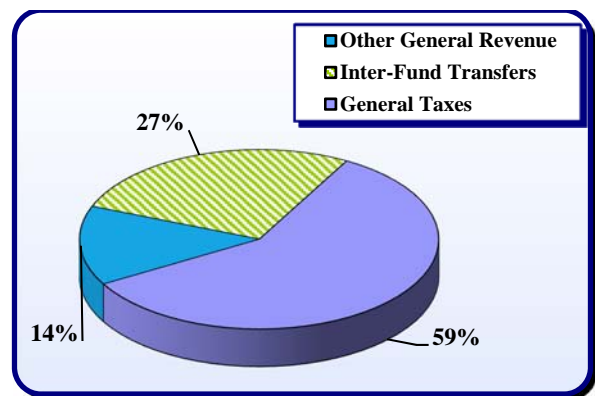
Funding Source	Actual FY 2015-16	Budget FY 2016-17	Projected FY 2016-17	Proposed FY 2017-18	Change From 16-17 Budget
Other General Revenue	\$1,160,078	\$1,012,300	\$1,110,776	\$1,085,932	7.27%
Inter-Fund Transfers	\$1,963,154	\$1,514,766	\$1,514,766	\$2,054,673	35.64%
General Taxes	\$4,729,526	\$4,890,269	\$4,858,540	\$4,441,885	-9.17%
Total	\$7,852,758	\$7,417,335	\$7,484,082	\$7,582,490	2.23%

Full-Time Positions	0.00	0.00	0.00	0.00	0.00%
Part-Time Positions	0.00	0.00	0.00	0.00	0.00%

Department Expenditure by Category



Department Funding Source



Program Information**Non-Departmental****\$7,582,490**

The Non-Departmental Program is where the City budgets for costs and services that are not related to any one department, but benefit the entire City as a whole. There are no salaries and benefits associated with this budget. Other items budgeted in this program include debt service, city-wide studies and services, retiree benefit programs, unemployment benefit costs and transfers to other funds.

Major Contracts (over \$25,000)

Broadstone Sales Tax Sharing	\$825,000
County Administration Fees	\$350,000
Sacramento County Haz-Mat Response	\$50,000
Sacramento County Serve Our Seniors	\$25,000
Folsom PBID	\$65,000



Debt Management

Introduction

California cities are authorized by state law to use debt financing for specific purposes that promote the public welfare. Debt is typically issued to finance the construction of large public facilities such as infrastructure, buildings, parks, and open space acquisitions when paying for these types of projects out of current revenues is not feasible.

The City of Folsom saw tremendous expansion in its population from 36,507 in 1992 to 77,246 as of January 2016. With this growth, one of the City's major challenges had been to meet the needs of a growing community in terms of providing City services to a steadily increasing customer base, as well as complying with mandated governmental health, safety, and environmental standards and regulations. The City has used various debt financing instruments to facilitate meeting these challenges.

Debt Management Policy

Debt Management is a major component of the City's fiscal management function. Good debt management ensures that any debt issued by the City is affordable, is appropriate for the type of project, is at the lowest possible interest cost, and is in compliance with applicable laws and regulations. The City of Folsom's Debt Management Policy provides operating guidelines for all the City's major debt transactions. The objectives of the City's policy are to:

- Guide the City Council and management in debt issuance decisions having significant financial impact.
- Maintain appropriate capital assets for present and future needs.
- Promote sound financial management by providing accurate and timely information on the City's financial condition.
- Protect and enhance the City's credit rating.
- Ensure the legal use of City bonding authority through an effective system of financial security and internal controls.
- Promote cooperation and coordination with other governments and the private sector in the financing and delivery of services.

Additional Policies Regarding Land-Secured and Conduit Financing

The purpose of the Additional Policies Regarding Land-Secured and Conduit Financing is to facilitate the acquisition and construction of public facilities on commercial, industrial, and residential properties by promoting the health and welfare of developed areas; the orderly development of the City; and the development of needed commercial or industrial property. The policies consist of guidelines and requirements for such items as:

- Project costs and reimbursement policies
- Agreements required

- Project feasibility information
- Appraisals/Value to lien ratios
- Credit enhancements
- Special tax formulas
- Continuing disclosure and notification requirements

Credit Rating

The City's General Obligation Bonds are rated AA-/Stable by Standard & Poor's and Aa3 by Moody's Investor Services.

A major portion of the City's financings has been through the issuance of special assessment district debt. These assessment and Mello-Roos district bonds are land secured financings where developments are not yet completed at the time of issuance, and are therefore not rated at the time of the original issuance. However, most of these financings within the City have subsequently been refunded and have received ratings.

The City has typically opted to purchase bond insurance to enhance its credit rating to AAA. A bond insurance policy guarantees payment of principal and interest on bonds due for payment should the City fail to make a bond payment. Most of the monoline insurers who insure municipal debt have either been downgraded or placed under review by the various rating agencies; therefore, a AAA rating is no longer assured on these insured bonds.

Types of Debt Financing Instruments

A. General Obligation Bonds:

The California Constitution provides for the issuance of General Obligation Bonds by cities subject to a two-thirds approval of voters on the bond proposition. General Obligation Bonds are secured by the full faith and credit of the City. Ad valorem taxes are levied on all real property within the City for the payment of annual principal and interest on the bonds.

B. Lease Revenue Bonds and Certificates of Participation:

Lease Revenue Bonds and Certificates of Participation are lease obligations secured by an installment sales agreement or by a leaseback arrangement with a public entity. The City pledges general operating revenues to pay the lease payments. The lease payments are in turn used to pay principal and interest on the Certificates of Participation. Under State law, these obligations do not constitute indebtedness and are therefore not subject to voter approval. Lease payments may not be accelerated as they are payable only in the year in which used and if occupancy of the leased property is available. The City is obligated to annually budget for the rentals that are due and payable during each fiscal year that it has the use of the leased property.

C. Public Enterprise Revenue Bonds:

Public Enterprise Revenue Bonds are issued to finance facilities for a revenue producing enterprise such as a water or sewer system. California courts have determined that under the State Constitution, cities may issue revenue bonds without a two-thirds voter approval in a bond election because the revenues are not payable from taxes or the general fund of the City. Rather, principal and interest on the bonds are payable from revenues produced by the enterprise including such items as service charges, tolls, connection fees, admission fees, and rents.

D. Special Assessment Districts/Mello-Roos Community Facilities District Bonds:

The City may establish Special Assessment Districts or Mello-Roos Community Facilities Districts under various sections of State law to issue bonds for the financing of infrastructure and other public facilities usually in connection with future land development. The formation of Special Assessment Districts are subject to a landowner majority protest proceeding and Community Facilities District are subject to a two-thirds approval of those voting within the proposed district. The security of the bonds is provided by the properties within the district. The annual principal and interest payments on the bonds, along with administrative costs, are collected by annual charges assessed upon the annual property tax bills. The City is not liable for the repayment of these bonds, but rather acts as an agent for the property owners/bondholders in collecting and forwarding the special charges.

Folsom Public Financing Authority

The City of Folsom authorized the formation of a joint powers authority with the Folsom Redevelopment Agency to be known as the Folsom Public Financing Authority in 1988, under Title 1 of the California State Government Code. The Authority is authorized, but not limited, to issue bonds for the purpose of financing facilities and improvements. The Authority provides financing to other funds and agencies of the City on a cost reimbursement basis.

Folsom Ranch Financing Authority

The City of Folsom authorized the formation of a joint powers authority with the Folsom South of 50 Parking Authority to be known as the Folsom Ranch Financing Authority in 2015, under Title 1 of the California State Government Code. The Authority is authorized, but not limited, to issue bonds for the purpose of financing facilities and improvements. The Authority provides financing to other funds and agencies of the City in the Folsom Plan Area on a cost reimbursement basis.

Legal Debt Margin

The Government Code of the State of California (Section 43605) states that a City shall not incur an indebtedness for public improvements which exceeds in the aggregate 15% of the assessed value of all real and personal property of the City. However, this provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1981-82 fiscal year, each parcel is now assessed at 100% of market value (as of the most recent change in ownership for that parcel). The computations

shown below reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the 25% level that was in effect at the time that the legal debt margin was enacted by the State of California.

The Charter of the City of Folsom (Section 5.06) allows the City by ordinance or resolution to issue debt within the following limits:

- **General Obligation Bond Limit:**
Not to exceed 10 percent of the assessed valuation of all property taxable by the City;
- **Other Debt Limit:** Debt other than voted general obligation bonds shall not exceed 10 percent of the assessed valuation of all property taxable by the City;
- **Definition and Exemption:**
The term “debt” or “indebtedness” in this section shall not include debt issued for the purpose of financing or refinancing the acquisition, construction, or completion of public improvements that is not a general obligation of the City, and is secured by a lien upon or levy of a special tax on real property within an identified district.

As is the case with the Government Code, this municipal code section was enacted when assessed valuation was based upon 25% of market value, and therefore is subject to the same conversion described above.

City of Folsom Legal Debt Margin
June 30, 2016

Assessed Value	\$	13,598,364,000
Conversion Percentage		25.00%
Adjusted Assessed Value	\$	3,399,591,000
Debt Limit per Govt. Code Section 43605:	\$	509,938,650
Amount of Debt Applicable to Limit		2,315,000
Legal Debt Margin		507,623,650
	General	Other Debt
	Obligation Debt	Other Debt
Debt Limit per Folsom City Charter Section 5.06:	\$ 339,959,100	\$ 339,959,100
Amount of Debt Applicable to Limit	2,315,000	-
Legal Debt Margin	337,644,100	339,959,100
Percentage of Debt to Assessed Value		0.07%

Summary of Debt Position

		June 30, 2017	2017-18 Bond Payments			Funding
		Principal	Principal	Interest	Total	Source
		Outstanding				
GENERAL OBLIGATION BONDS:						
2009	GO Bonds Series C & D Refunding	\$ 825,000	\$ 825,000	\$ 16,500	\$ 841,500	Ad valorem property tax
	Total General Obligation Bonds	\$ 825,000	\$ 825,000	\$ 16,500	\$ 841,500	
RDA SUCCESSOR AGENCY						
2016A	RDA SA Ref TABs (Tax Exempt)	\$ 34,925,000	\$ 1,450,000	\$ 1,203,725	\$ 2,653,725	Property tax increment
2016B	RDA SA Ref TABs (Taxable)	18,830,000	875,000	520,963	1,395,963	Property tax increment
	Total RDA Successor Agency	\$ 53,755,000	\$ 2,325,000	\$ 1,724,688	\$ 4,049,688	
FOLSOM PUBLIC FINANCING AUTHORITY:						
2008	Reassessment Revenue Bonds (Prairie Oaks)	\$ 4,260,000	\$ 1,325,000	\$ 170,693	\$ 1,495,693	Special Assessments
1998	Revenue Bonds (Hannaford Cross)	630,000	145,000	31,359	176,359	Special Assessments
1999	Revenue Bonds (Legends, Cobble Hills Ridgeview, Cresleigh Natoma)	1,480,000	270,000	72,630	342,630	Special Assessments
2012	Refunding Bonds (City Hall & CBD Fire Station)	3,117,370	1,425,163	79,275	1,504,438	General fund revenues
2007A	Special Tax Rev. Bonds (CFD 10, 11, & 14)	35,255,000	1,845,000	1,716,625	3,561,625	Special Assessments
2007B	Special Tax Rev. Bonds (CFD 9, 10, 11, & 14)	17,280,000	1,005,000	854,320	1,859,320	Special Assessments
2009	Water Refunding Bonds (1998 Refunding)	11,040,000	750,000	422,345	1,172,345	Water fund revenues
2010A	Revenue Bonds (CFD #10)	10,510,000	1,115,000	492,279	1,607,279	Special Assessments
2010B	Revenue Bonds (CFD #10)	3,420,000	355,000	180,775	535,775	Special Assessments
2011A	Revenue Bonds (CFD #7)	6,615,000	670,000	274,781	944,781	Special Assessments
2011B	Revenue Bonds (CFD #7)	655,000	120,000	27,663	147,663	Special Assessments
2012	Revenue Bonds (CFD #7 & 8)	7,186,368	1,419,117	171,635	1,590,752	Special Assessments
2013	Water Revenue Bonds (Refund 2005A Bonds)	10,933,818	498,395	336,566	834,961	Water fund revenues
	Total Public Financing Authority	\$ 10,933,818	\$ 498,395	\$ 336,566	\$ 834,961	
FOLSOM RANCH FINANCING AUTHORITY:						
2015A	Revenue Bonds (CFD #17)	6,550,000	130,000	275,669	405,669	Special Assessments
	Total Folsom Ranch Financing Authority	\$ 129,866,374	\$ 11,571,070	\$ 5,443,180	\$ 17,014,250	

Summary of Debt Position

		June 30, 2017	2017-18 Bond Payments			Funding Source
		Principal Outstanding	Principal	Interest	Total	
ASSESSMENT DISTRICTS:						
1992	Natoma Station	\$ 80,000	\$ 25,000	\$ 4,978	\$ 29,978	Special Assessments
2008	Prairie Oaks	4,615,471	1,399,363	284,325	1,683,688	Special Assessments
1990	Hannaford Crossing	580,000	135,000	40,459	175,459	Special Assessments
1993	Legends	70,000	35,000	2,835	37,835	Special Assessments
1994	Cobble Hills Ridge	310,000	95,000	13,023	108,023	Special Assessments
1995	Ridgeview	370,000	85,000	17,685	102,685	Special Assessments
1995	Cresleigh Natoma	315,000	75,000	12,371	87,371	Special Assessments
Total Assessment Districts		\$ 6,340,471	\$ 1,849,363	\$ 375,676	\$ 2,225,039	
COMMUNITY FACILITY DISTRICTS:						
2010	Natoma Station	\$ 3,645,000	\$ 1,155,000	\$ 153,375	\$ 1,308,375	Special Assessments
1998	Broadstone	515,000	310,000	18,000	328,000	Special Assessments
2011	Broadstone II	7,570,000	780,000	393,464	1,173,464	Special Assessments
2012	Broadstone II	5,686,420	1,122,917	135,811	1,258,729	Special Assessments
2012	Parkway	1,499,948	296,200	35,824	332,024	Special Assessments
2007	Willow Creek South	195,000	195,000	4,631	199,631	Special Assessments
2007	Empire Ranch	32,970,000	1,395,000	1,628,952	3,023,952	Special Assessments
2010	Empire Ranch	13,930,000	1,470,000	673,054	2,143,054	Special Assessments
2007	Willow Springs	4,485,000	630,000	208,416	838,416	Special Assessments
2007	Parkway II	14,885,000	630,000	729,259	1,359,259	Special Assessments
2015A	Willow Hills Pipeline	6,550,000	130,000	275,669	405,669	Special Assessments
Total Community Facilities Districts		\$ 91,931,368	\$ 8,114,117	\$ 4,256,457	\$ 12,370,574	

Debt Service amounts by Fund

	Principal	Interest	Fiscal Charges	Total
General Fund	\$ 1,652,975	\$ 126,809	\$ 3,000	\$ 1,782,784
G O School Facilities Bonds DS	825,000	16,500	3,000	844,500
Redevelopment SA Trust Fund	2,325,000	1,724,688	10,000	4,059,688
Folsom Ranch Financing Authority	130,000	275,669	-	405,669
Folsom Public Financing Authority	9,694,280	4,072,035	6,500	13,772,815
Water Operating	1,248,395	758,911	10,000	2,017,306
Mello-Roos Agency Funds	9,963,480	4,632,133	178,250	14,773,863
Total	<u>\$ 25,839,130</u>	<u>\$ 11,606,745</u>	<u>\$ 210,750</u>	<u>\$ 37,656,625</u>



Capital Improvement
Plan

Capital Improvement Plan (CIP)

The Capital Improvement Plan is a statement of the City of Folsom’s policy regarding long-range physical development. It is vital to the City because it is the principal planning tool designed to develop and maintain infrastructure to support existing residences and businesses and future anticipated development.

The CIP is a multi-year plan that forecasts spending for all anticipated capital projects and is considered to be the link between the City’s development and fiscal planning process. Included in the CIP is the capital budget, which represents only the first year of the CIP. The primary difference between the capital budget and the CIP is that, through the annual Appropriation Ordinance passed by the City Council, the Capital Budget legally authorizes expenditures during the upcoming fiscal year. The CIP includes the first year projections as well as future projects for which financing has not been secured or legally authorized. The “future years” of the CIP are therefore subject to change.

By providing a planned schedule, cost estimates, and location of public sector investments, the CIP provides private sector decision makers with valuable information on which to base investment decisions. It also provides local elected officials and the public with valuable information concerning proposed public facilities and their associated costs.

CIP Goals

The City’s CIP was prepared with the following goals:

- Ensure that existing infrastructure is maintained and replaced.
- Provide for new capital projects to help meet the highest priority community growth needs.
- Ensure that the CIP will be the blueprint for economic development in the community.
- Develop and maintain recreational facilities.
- Continue to form partnerships with citizens and businesses to leverage public funds and make Folsom a community of choice for living, working, and enjoying leisure activities.

CIP Format

The CIP is divided into two sections: 1) Summary Schedules and 2) Projects. The Summary Schedules section includes:

1. A summary of FY18 projected project funding changes – This table provides by project the amounts proposed as budget increases to current projects or proposed project budgets for new projects.



2. A summary of CIP projects by category – This table provides by project the implementation estimate.
3. A summary of CIP projects by funding source – This table summarizes the funding sources for all projects.

The Projects section includes the CIP projects listed in the following categories:

1. **Culture and Recreation:** projects that would enhance the quality of life through increased recreational opportunities.
2. **Drainage:** projects related to the expansion, maintenance, or improvement of the City's storm water conveyance system.
3. **General Services:** projects related to the construction, maintenance, or expansion of City buildings and facilities.
4. **Open Space and Green Belts:** projects related to the acquisition of land dedicated to passive recreational use (including trail construction for pedestrian and bicycle use) and/or conservation.
5. **Streets:** projects that provide maintenance, repair and/or replacement of existing roadway infrastructure.
6. **Transportation:** projects that plan for and/or construct new major transportation facilities, including new roads, bridges, mass transit systems, and major road improvements.
7. **Wastewater:** projects related to the expansion, maintenance, or improvement of the City's sanitary sewage system.
8. **Water:** projects related to the expansion, maintenance, or improvement of the City's water supply, treatment and distribution system.

Funding Priorities

The following criteria were used to evaluate funding priorities:

Projects that...

- Are mandated by law or formal council policy.
- Are currently funded or for which specific funding sources are available.
- Are separate but integral parts of another project—a project whose exclusion from this CIP diminishes the effectiveness of another project.
- Are essential to the implementation of programs previously adopted by Council.
- Address a particular risk to public safety or health.
- Are totally self-supporting.
- Take advantage of opportunities which exist now, but would not be available at a later date.
- Result in more economical, efficient, or effective, delivery of City services.
- Enhance or expand citizen or customer services.



Relationship of the CIP to the Operating Budget

The operating budget and the CIP are closely related. The CIP is a plan that matches the City's major capital needs with our financial ability to meet them. As a plan, it is subject to change. However, a sound and reliable CIP is a crucial element in maintaining the good financial health of the City.

The inclusion of a project in the CIP shows the intent to include that project in the Annual Budget in the appropriate year(s). Even so, because circumstances may change between the adoption of the CIP and the Annual Budget, CIP projects must also be resubmitted as part of each department's annual budget request. Funds for such projects are not available unless and until they are included in the Annual Budget approved by the City Council.

Relationship of CIP to Implementation of City Plan

It is essential that CIP project proposals support, rather than contradict, plans and policies previously adopted by the City Council in order to coordinate and direct the physical development of the City.



FY 2016-17 CIP Accomplishments

Culture and Recreation

- Initiated construction of Econome Family Park
- Initiated and completed the Zoo Barn Site Pad and Building Project
- Initiated and completed design development and construction documentation for the Lew Howard Overlook project and prepared for construction in FY 17/18
- Initiated and completed engineering of the Bud and Artie Davies Park – Santa Juanita Road Frontage
- Initiated design-build construction of the Folsom Sports Complex Outdoor Basketball Court Shelter
- Initiated and completed design/construction of the “Donor Wall” of the Johnny Cash Trail Art Experience

Drainage

- Implemented the Routine Maintenance Agreement procedures and protocols and completed four projects with the California Department of Fish and Wildlife for the maintenance of the City’s creeks and channels
- Solicited and awarded a project to rehabilitate up to four of the City-maintained storm water quality basins around the City

General Services

- Purchased 7 vehicles, one motorcycle, and one Incident Response Vehicle for the Police Department
- Purchased 2 vehicles, a new Medic, a second Medic remount, one Type I fire engine, 11 cardiac monitors, and over \$631,000 of Self-Contained Breathing Apparatus for the Fire Department
- Completed initial architectural and site plans for Fire Station 39

Open Space and Greenbelts

- Completed design work, construction bid documents, and initiated construction for the Johnny Cash Trail, Phase 2 project
- Completed Improvement plans for the Oak Parkway Trail Undercrossing Project
- Completed construction of the Lake Natoma Waterfront Trail project, including planting 78 oak mitigation trees along the Trail, utilizing volunteer efforts
- Completed construction of the Humbug-Willow Creek/Levy Trail connection project
- Completed construction of the first phase of the HBWC Trail/Bridge project, utilizing volunteer efforts on the bridge assembly portion of the project
- Volunteers completed construction of three bridges along the Lake Natoma Waterfront Trail Project



Streets

- Completed the design and environmental documentation for the Green Valley Road Widening Project
- Designed, bid, and constructed the Natoma/Tacana Drive Soundwall Project
- Completed the Glenn Drive Bike Trail/Sidewalk Connection Project
- Completed the design, environmental documentation, and right-of-way acquisition for the Doubletree Court Storm Drainage Project
- Completed annual overlay and street sealing roadway maintenance projects consistent with the City's Pavement Management Plan; a listing of the streets worked on follows:

Streets that had Asphalt Overlays Completed			
East Bidwell St (Oak Ave to BroadStone Pkwy)			
Riley St (Scott St to Folsom-Auburn)			
Coloma St (Natoma St to E. Bidwell St)			
Oak Ave Bike Trail (Near Lew Howard Park)			
Streets that Had Slurry Sealing Completed			
AmhurSt Cir	Cobb Ct	Honey Cook Cir	Rockbolt Cir
Appel Ct	Cobble Ridge Dr	Hunter Place	Sands Way
Arbuckle Ave	Crossing Way	Ingersoll Way	Sands Way
AuStin Dr	Dains Ct	Jumper Ct	Scott St
Barrows Way	Deeley Ct	King Way	Seaton Dr
BathurSt Ct	Denure Ct	Landrum Cir	Seergreen Way
Black Diamond Dr	Diggins Dr	Laquart Ct	Slocum Dr
Blodgett Dr	Farham Dr	Larkin Cir	Steeplechase Dr
Blue Ravine Road	Fath Ct	Larson Way	Storms Ct
Bridge St	Foley Lane	Lembi Dr	Timson Ct
Brugler Ct	Framingham Way	Levy Road	Timson Dr
Brum Ct	Freese Ct	McHugh Ct	Trejo Way
Buchanan Way	Fricke Ct	McNamee Dr	Triff Ct
Burrill Dr	Gilded Rock Cir	Nesbitt Ct	Vierra Cir
Carlson Way	Gisler Ct	Oxborough Dr	Wellsley Ct
Casselman St	Hays Way	Parker Dr	Whiting Way
CaStro Ct	Hazelmere Dr	Persifer St	
CheSterfield Way	Herrill Ct	Prisser Way	
Bike Trails that Had Slurry Sealing Completed			
Trail from Blue Ravine Rd to Russi Rd			
Cummings Family Park Trail			
The Parkway (trail from Pond View Dr to Humbug Creek Dr)			
Pinnacle at Blue Ravine (trail behind apts from Blue Ravine Dr to Oak Ave Pkwy)			
Willow Springs (trail from Mallard Cir to Densmore Way)			



Transportation

- Completed the Orangevale Avenue Bridge Rehabilitation Project
- Continued to participate in the Capital Southeast Connector Road JPA project development team meetings
- Continued coordination with Department of the Army on the Folsom Lake Crossing with environmental mitigation measures and construction of the new guardrail along Folsom Lake Crossing Road
- Expanded the north lot parking lot at the Iron Point parking lot and planned ADA improvements at the pedestrian crossings of the light rail tracks

Wastewater

- Completed Sewer Lateral Rehabilitation Project
- Completed construction of the Old Town Wastewater Pipeline R & R Project
- Completed design of the Folsom Plan Area (FPA) Easton Valley Parkway (EVP) Sewer Lift Station & Force Main Project
- Completed the Design of the WTP Grading Project and Sewer Storage Basin No. 1 Reuse Project

Water

- Completed Cimarron Tank Rehabilitation Project
- Completed construction of Willow Hill Pipeline Project Phase 2
- Completed design of the FPA WTP Phase 1 Improvements Project
- Completed design of the FPA Zone 5 Tank and Zone 6 BPS Project
- Completed design of the FPA Zone 4 & Zone 5 BPS Project
- Completed design of FPA US Highway 50 Water Crossing Pipeline Project
- Completed design of Easton/Glenborough Zone 1 Pump Station Project



Below are the FY18 Project Budget Proposals. This table includes the increase to previously approved projects and the project budgets for new project proposals. Each projects funding source is identified as to the category of that funding.

Culture and Recreation						
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Briggs Mini Park	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Catlin Park North	-	-	-	-	-	-
Dan Russell Rodeo Arena Improvements	-	-	-	-	-	-
Davies Park	-	-	-	-	-	150,000
Disc Golf-Nisenan Park	-	-	-	-	-	-
Econome Park	-	-	-	-	-	8,184,000
Ed Mitchell Park	-	-	-	-	-	-
Empire Ranch #51	-	-	-	-	-	-
Empire Ranch #52	-	-	-	-	-	-
Empire Ranch #53	-	-	-	-	-	-
Empire Ranch #55	-	-	-	-	-	-
Folsom Sports Complex	-	-	316,645	-	316,645	706,000
Hinkle Creek Ed & Nature Ctr	-	-	-	-	-	-
Johnny Cash Art Park	-	-	-	-	-	90,000
Johnny Cash Trail Art	-	-	-	40,000	40,000	370,792
Lembi Community Park Trail	-	-	-	-	-	-
Lew Howard Park	-	-	72,400	-	72,400	427,500
Livermore Comm Park	-	-	-	-	-	-
Natoma Ground Sluice Diggings	-	-	-	-	-	-
Parkway Park Site #42	-	-	-	-	-	-
Parkway Park Site #43	-	-	-	-	-	-
Sports Lighting Controls	-	-	-	-	-	29,000
Sr & Arts Center	-	-	-	-	-	-
Sun Country Park	-	-	-	-	-	-
Sutter Middle School Gym	-	-	-	-	-	-
Willow Hill Reservoir	-	-	-	-	-	-
Zoo Barn	-	-	-	-	-	760,025
Zoo Ops Center - Phase II	-	-	-	-	-	-
Zoo Wild Canid Exhibit - Phase III	-	-	-	-	-	-
Culture and Recreation Total	\$ -	\$ -	\$ 389,045	\$ 40,000	\$ 429,045	\$ 10,717,317



Drainage						
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Cornerstone SWQ Basin (F9)	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 50,000
Double Tree Ct	-	-	-	-	-	200,000
Localized Drainage Improvements	-	-	-	50,000	50,000	50,000
Sibley Street Drainage	-	-	-	-	-	100,000
Storm Drain Pond	-	-	-	-	-	465,000
Weather Station	-	-	-	-	-	35,000
Willow Creek Sibley Mitigation	-	-	-	-	-	250,000
Drainage Total	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 100,000	\$ 1,150,000

General Services						
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Existing Facilities Retooling	\$ -	\$ -	\$ -	\$ 290,163	\$ 290,163	\$ 290,163
Fire Apparatus	-	-	-	254,000	254,000	254,000
Fire Cardiac Monitors	-	-	-	-	-	400,000
Fire Station 38 (Remodel)	-	-	-	-	-	120,000
Fire Station 39 (Empire Ranch)	-	-	1,693,575	2,700,000	4,393,575	4,643,575
FPA Fire Station#1	-	-	-	-	-	-
FPA Fire Station#2	-	-	-	-	-	-
FPA Fire / Corp Yd Train. Ctr.	-	-	-	-	-	-
Police Vehicles	-	-	-	500,000	500,000	500,000
SCBA	-	-	-	631,535	631,535	631,535
General Services Total	\$ -	\$ -	\$ 1,693,575	\$ 4,375,698	\$ 6,069,273	\$ 6,839,273

Open Space & Greenbelts						
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Folsom Blvd. Bike / Ped Overcrossing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Folsom Lake Trail - Phase II	-	-	-	-	-	3,980,000
Folsom Lake Trail - Phase III	-	-	-	-	-	-
Folsom Parkway Rail Trail	-	-	-	-	-	-
Folsom / Placerville Trail	-	-	-	-	-	1,184,036
HBWC - Dos Coyotes	-	-	-	-	-	945,440
HBWC - Levy Park Trail	-	-	-	-	-	326,300
HBWC - Pkwy/ER Bridge	-	-	-	-	-	147,878
Highway 50 Corridor Trail	-	-	-	-	-	-
Lake Natoma Class I Trail – Phase II	-	-	-	-	-	1,510,000
Lake Natoma Waterfront Trail	-	-	-	-	-	1,615,800
Oak Parkway Trail Undercrossing	-	-	-	-	-	1,121,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,830,454



Streets							Project
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Total	
Auto Mall Road Rehab	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 400,000	
Baldwin Dam Road Tree Clearance	-	-	-	200,000	200,000	200,000	
City-Wide ADA Compliance	-	-	-	165,000	165,000	165,000	
East Bidwell Widening and Sidewalk	-	-	125,000	-	125,000	425,000	
Energy Efficient Traffic Sig & Lights	-	-	-	65,000	65,000	260,000	
Folsom Blvd Tree Clearance	-	-	-	75,000	75,000	75,000	
Folsom Lake Crossing Bridge Deck Rehab	-	-	-	-	-	150,000	
Folsom Lake Crossing Safety Improvements	-	-	-	-	-	400,000	
Glenn Dr Bike Trail Connection	-	-	-	-	-	50,000	
Greenback-Madison/Folsom Auburn Paving	-	-	300,000	1,400,000	1,700,000	1,700,000	
Green Valley Rd Widening	-	500,000	-	-	500,000	4,000,000	
Intelligent Transportation System (ITS) Plan	-	-	150,000	-	150,000	150,000	
Iron Pt @ Railroad Crossing Modifications	-	-	-	-	-	550,000	
Natoma / Tacana Soundwall	-	-	-	-	-	342,616	
Neighborhood Street & Sidewalk Rehab	-	-	-	300,000	300,000	300,000	
Sidewalk Improvement Plan	-	-	-	100,000	100,000	100,000	
Signal/Delineation Modifications	-	-	245,000	-	245,000	395,000	
Street Overlay / Pavement Management	-	-	-	100,000	100,000	100,000	
Streetlight / Traffic Pole Improvements	-	-	-	40,000	40,000	40,000	
Traffic Safety Projects	-	-	-	170,000	170,000	170,000	
Traffic Signal Improvements	-	-	300,000	-	300,000	300,000	
Traffic Signal System Upgrades	-	-	100,000	100,000	200,000	200,000	
Streets Total	\$ -	\$ 500,000	\$ 1,220,000	\$ 2,865,000	\$ 4,585,000	\$ 10,472,616	

Transportation							Project
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Total	
Bike/Ped Facilities Project	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	
Bridge Preventive Maintenance	-	200,000	50,000	-	250,000	250,000	
Capital SE Connector Project Seg D3	-	-	50,000	-	50,000	100,000	
City Hall Campus Charging Stations	-	-	-	150,000	150,000	150,000	
Empire Ranch Road Interchange	-	200,000	-	-	200,000	200,000	
Hwy 50 Facilities	-	-	50,000	-	50,000	50,000	
Lake Natoma Xing-Rt Turn Approach	-	-	-	-	-	100,000	
Light Rail Project	-	-	150,000	-	150,000	150,000	
New Corporation Yard	-	-	-	-	-	200,000	
Orangevale Bridge	-	-	-	-	-	3,095,683	
Rainbow Bridge Rehab	-	-	-	-	-	1,387,500	
Transportation Total	\$ -	\$ 400,000	\$ 300,000	\$ 250,000	\$ 950,000	\$ 5,783,183	



Waste water							
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total		Project Total
ARC Sewer Access R&R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,970,000
Folsom Plan EVP Sewer LS & FM	-	-	-	500,560	500,560		890,000
Folsom Zoo Sewer Line	13,000	-	-	-	13,000		445,000
Greenback Sewer & Lift Station	-	-	-	-	-		200,000
Natoma Alley R&R	-	-	-	-	-		1,280,000
Old Town Pipeline R&R	-	-	-	-	-		1,409,857
Pump Station No. 2 Odor Control	320,000	-	180,000	-	500,000		603,325
Sewer Lateral R&R	59,030	-	-	-	59,030		1,055,025
WTP Grading and Pmp Stn No. 1 Basin	-	-	-	-	-		1,897,483
Wastewater Total	\$ 392,030	\$ -	\$ 180,000	\$ 500,560	\$ 1,072,590		\$ 9,750,690

Water							
Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total		Project Total
Cimmaron Tank Rehab	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,216,556
Crestridge Waterline	-	-	-	-	-	-	1,084,236
Easton/Glenborough Area Phase 1	-	-	-	286,000	286,000		563,863
FPA Hwy 50 Water Crossing Pipeline	-	-	-	61,780	61,780		201,780
FPA PRV Stations	-	-	-	32,573	32,573		100,000
FPA Willow Hill Pipeline Rehab	-	-	-	-	-		8,500,000
FPA Zone 4 & Zone 5 BPS	-	-	-	291,031	291,031		550,949
FPA Zone 5 Tank & Zone 6 BPS	-	-	-	499,230	499,230		819,230
Folsom South Control Valve	120,000	-	-	-	120,000		120,000
Groundwater Investigation & Supply	-	-	-	-	-		243,326
GSWC Inter-tie Booster Pump Station	-	532,250	391,016	-	923,266		1,698,266
Old Town Water R&R Proj #1	-	-	-	-	-		80,052
Water System Rehab Proj #1	311,350	-	-	-	311,350		1,185,350
Water System Rehab Proj #2	-	-	-	-	-		-
WTP Actiflo-Polymer Capacity	560,050	-	789,950	-	1,350,000		2,000,000
WTP Backwash & Recycled Wtr Capacity	-	-	2,000,000	-	2,000,000		2,000,000
WTP Chlorine Tank	-	-	-	-	-		47,950
WTP Fiber Line	-	-	-	-	-		250,000
WTP Filter Study	-	-	-	-	-		-
WTP Lime System	-	-	-	-	-		300,000
WTP Reservoir #2 Tank Rehabilitation	1,055,000	-	-	-	1,055,000		1,055,000
Water Total	\$ 2,046,400	\$ 532,250	\$ 3,180,966	\$ 1,170,614	\$ 6,930,230		\$ 22,016,558

Total CIP - All Categories	\$ 2,438,430	\$ 1,432,250	\$ 9,713,586	\$ 6,551,872	\$ 20,136,138		\$ 77,560,091
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Culture and Recreation					
Project Name	Prior Years	Estimated 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21
Briggs Mini Park	\$ -	\$ -	\$ -	\$ -	\$ -
Catlin Park North	-	-	-	-	-
Dan Russell Rodeo Arena Improvements	-	-	-	-	-
Davies Park	19,600	130,400	-	-	-
Disc Golf-Nisenan Park	-	-	30,000	-	-
Econome Park	4,035,832	3,683,869	-	-	-
Ed Mitchell Park	-	-	298,200	-	-
Empire Ranch Park Site #51	-	-	173,500	3,815,140	-
Empire Ranch Park Site #52	-	-	-	-	1,147,015
Empire Ranch Park Site #53	-	-	-	-	-
Empire Ranch Park Site #55	-	-	-	-	1,095,463
Folsom Sports Complex – Ph. II	64,700	641,300	-	-	-
Hinkle Creek Ed & Nature Ctr – Ph. II	-	-	-	-	-
Johnny Cash Art Park	-	50,000	-	3,239,573	-
Johnny Cash Trail Art Experience	330,792	40,000	685,000	1,311,015	1,311,015
Lembi Community Park Trail	-	-	30,000	-	-
Lew Howard Park	66,550	360,950	-	-	-
Livermore Community Park-Phase V	-	-	-	-	-
Natoma Ground Sluice Diggings	-	-	-	-	263,500
Parkway Park Site #42	-	-	-	-	-
Parkway Park Site #43	-	-	-	-	-
Sports Lighting Controls	29,000	-	30,000	-	-
Senior & Arts Facility – Phase II	-	-	-	-	-
Sun Country Park	-	-	-	-	-
Sutter Middle School Gym	-	-	100,000	100,000	100,000
Willow Hill Reservoir Park – Phase III	-	-	-	-	-
Zoo Barn Exhibit	672,971	87,054	83,100	-	-
Zoo Operations Center - Phase II	-	-	-	-	-
Zoo Wild Canid Exhibit - Phase III	-	-	-	-	-
Culture and Recreation Total	\$ 5,219,445	\$ 4,993,573	\$ 1,429,800	\$ 8,465,728	\$ 3,916,993
Drainage					
Project Name	Prior Years	Estimated 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21
Cornerstone SWQ Basin (F9)	\$ -	\$ 50,000	\$ -	\$ -	\$ -
Double Tree Ct	200,000	-	-	-	-
Localized Drainage Improvements	5,070	50,000	50,000	50,000	50,000
Sibley Street Drainage	-	100,000	-	-	-
Storm Drain Pond	351,708	100,000	75,000	-	-
Weather Station	-	35,000	50,000	-	-
Willow Creek & Sibley St Flood	-	250,000	614,000	-	-
Drainage Project Total	\$ 556,778	\$ 585,000	\$ 789,000	\$ 50,000	\$ 50,000
General Services					
Project Name	Prior Years	Estimated 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21
Existing Facilities Retooling	\$ -	\$ 290,163	\$ 93,736	\$ 31,445	\$ 215,000
Fire Apparatus	1,022,021	254,000	1,218,900	1,279,360	1,329,640
Fire - Cardiac Monitors	360,086	-	-	-	-
Fire Station #38	120,000	-	4,080,000	120,000	-
Fire Station #39	250,000	4,393,575	100,000	-	-
FPA Fire Station #1	-	-	-	-	400,000
FPA Fire Station #2	-	-	-	-	-
FPA Fire / Corp Yd Training Center	-	-	-	-	-
Police Vehicle Replacements	580,000	500,000	500,000	500,000	500,000
Self Contained Breathing Apparatus	-	631,535	-	-	-
General Services Total	\$ 2,332,107	\$ 6,069,273	\$ 5,992,636	\$ 1,930,805	\$ 2,444,640



Culture and Recreation						
Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 753,480	\$ 753,480
-	-	-	-	-	1,221,345	1,221,345
-	-	75,000	900,000	-	-	975,000
-	838,800	-	-	-	-	988,800
-	-	-	-	-	-	30,000
-	-	-	-	-	-	7,719,701
-	-	-	-	-	-	298,200
-	-	-	-	-	-	3,988,640
-	-	-	-	1,148,638	-	2,295,653
-	-	-	-	812,322	-	812,322
-	-	-	-	-	-	1,095,463
-	-	-	-	706,750	-	1,412,750
-	539,300	390,231	-	-	-	929,531
1,211,015	-	-	-	-	-	3,289,573
-	-	-	-	-	-	4,888,837
-	-	-	-	-	-	30,000
-	-	-	-	-	107,500	535,000
-	-	-	2,316,855	-	-	2,316,855
-	-	-	1,041,850	-	-	1,305,350
-	-	-	-	-	468,648	468,648
-	-	-	-	415,034	-	415,034
-	-	-	-	-	-	59,000
-	-	2,158,300	-	-	-	2,158,300
-	-	-	-	-	738,875	738,875
100,000	100,000	100,000	100,000	-	-	700,000
-	-	-	160,000	895,370	-	1,055,370
-	-	-	-	-	-	843,125
-	-	-	-	3,850,000	-	3,850,000
-	-	-	-	2,360,000	-	2,360,000
\$ 1,311,015	\$ 1,478,100	\$ 2,723,531	\$ 4,518,705	\$ 10,188,114	\$ 3,289,848	\$ 47,534,852

Drainage						
Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
-	-	-	-	-	-	200,000
50,000	50,000	50,000	50,000	50,000	50,000	505,070
-	-	-	-	-	-	100,000
-	-	-	-	-	-	526,708
-	-	-	-	-	-	85,000
-	-	-	-	-	-	864,000
\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 2,330,778

General Services						
Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 630,344
986,320	1,669,956	1,374,592	1,210,850	1,486,690	2,907,790	14,740,119
-	-	-	-	-	-	360,086
-	-	-	-	-	-	4,320,000
-	-	-	-	-	-	4,743,575
7,460,000	-	-	-	-	-	7,860,000
-	-	-	-	6,700,000	-	6,700,000
-	-	-	-	4,500,000	-	4,500,000
500,000	500,000	500,000	500,000	500,000	500,000	5,580,000
-	-	-	-	-	-	631,535
\$ 8,946,320	\$ 2,169,956	\$ 1,874,592	\$ 1,710,850	\$ 13,186,690	\$ 3,407,790	\$ 50,065,659



Open Space and Greenbelts						
Project Name	Prior Years	Estimated 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21	
Folsom Blvd Bike / Ped Overcross	\$ -	\$ -	\$ 100,000	\$ 250,000	\$ 5,650,000	
Folsom Lake/Johnny Cash Trail – Ph. II	420,100	3,559,900	-	-	-	
Folsom Lake Trail – Phase III	-	-	-	-	1,140,000	
Folsom Parkway Rail Trail	-	-	-	-	1,630,000	
Folsom / Placerville Trail	200,000	100,000	884,036	-	-	
HBWC – Dos Coyotes Segment	945,770	-	-	-	-	
HBWC – Levy Park Trail	310,395	-	-	-	-	
HBWC – Parkway/Empire Ranch Bridge	142,012	-	-	-	-	
Highway 50 Corridor Trail	-	-	-	-	-	
Lake Natoma Class 1 Trail – Phase II	400,197	1,109,803	-	-	-	
Lake Natoma Waterfront Trail	1,615,800	-	-	-	-	
Oak Parkway Trail Undercrossing	148,908	972,092	-	-	-	
Open Space and Greenbelts Total	\$ 4,183,182	\$ 5,741,795	\$ 984,036	\$ 250,000	\$ 8,420,000	

Streets						
Project Name	Prior Years	Estimated 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21	
Auto Mall Road Rehab	\$ -	\$ 400,000	\$ -	\$ -	\$ -	
Baldwin Dam Road Tree Clearance	-	200,000	-	-	-	
City-Wide ADA Compliance	165,000	165,000	165,000	165,000	165,000	
East Bidwell Widening & Sidewalk	75,000	350,000	-	-	-	
Energy Efficient Traffic Signals & Light	195,000	65,000	-	-	-	
Folsom Blvd Tree Clearance	-	75,000	250,000	-	-	
Folsom Lk Crossing Bridge Deck Rehab	-	150,000	-	-	-	
Folsom Lake Crossing Safety Imprvmnts	-	400,000	-	-	-	
Glenn Dr Bike Trail Connection	50,000	-	-	-	-	
Greenback-Madison/FA Paving	-	1,700,000	-	-	-	
Green Valley Road Widening	500,000	3,500,000	-	-	-	
Intelligent Transportation System Plan	143,206	150,000	150,000	150,000	150,000	
Iron Pt @ RR Crossing Modifications	50,000	500,000	-	-	-	
Natoma Tacana Soundwall	342,616	-	-	-	-	
Neighborhood St & Sidewalk Rehab	-	300,000	-	-	-	
Sidewalk Improvement Plan	-	100,000	900,000	900,000	900,000	
Signal/Delineation Modifications	-	395,000	-	-	-	
Street Overlay / Pavement Management	2,652,965	100,000	900,000	900,000	900,000	
Streetlight / Traffic Pole Improvements	23,616	40,000	40,000	40,000	40,000	
Traffic Safety Projects	75,821	170,000	170,000	170,000	170,000	
Traffic Signal Improvements	25,453	300,000	300,000	300,000	300,000	
Traffic Signal System Upgrades	157,376	200,000	200,000	200,000	200,000	
Streets Total	\$ 4,456,053	\$ 9,260,000	\$ 3,075,000	\$ 2,825,000	\$ 2,825,000	

Transportation						
Project Name	Prior Years	Estimated 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21	
Bike/Ped Facilities Project	\$ -	\$ 100,000	\$ -	\$ -	\$ -	
Bridge Preventive Maintenance	-	250,000	-	-	-	
Capital SE Connector Project Seg D3	-	50,000	50,000	50,000	50,000	
City Hall Campus Charging Stations	-	150,000	-	-	-	
Empire Ranch Road Interchange	-	200,000	-	-	-	
Hwy 50 Facilities	43,874	50,000	50,000	50,000	50,000	
Lake Natoma Xing-Rt Turn Approach	-	100,000	-	-	-	
Light Rail Project	-	150,000	50,000	50,000	50,000	
New Corporation Yard	-	200,000	-	-	-	
Orangevale Bridge	3,090,513	-	-	-	-	
Rainbow Bridge Rehabilitation	1,362,408	-	-	-	-	
Transportation Total	\$ 4,496,795	\$ 1,250,000	\$ 150,000	\$ 150,000	\$ 150,000	



Open Space and Greenbelts						
Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000
-	-	-	-	-	-	3,980,000
-	-	-	-	-	-	1,140,000
-	-	-	-	-	-	1,630,000
-	-	-	-	-	-	1,184,036
-	-	-	-	-	-	945,770
-	-	-	-	-	-	310,395
-	-	-	-	-	-	142,012
-	750,000	-	-	-	-	750,000
-	-	-	-	-	-	1,510,000
-	-	-	-	-	-	1,615,800
-	-	-	-	-	-	1,121,000
\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 20,329,013

Streets						
Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
-	-	-	-	-	-	200,000
165,000	165,000	165,000	165,000	165,000	165,000	1,815,000
-	-	-	-	-	-	425,000
-	-	-	-	-	-	260,000
-	-	-	-	-	-	325,000
-	-	-	-	-	-	150,000
-	-	-	-	-	-	400,000
-	-	-	-	-	-	50,000
-	-	-	-	-	-	1,700,000
-	-	-	-	-	-	4,000,000
150,000	150,000	150,000	150,000	150,000	150,000	1,643,206
-	-	-	-	-	-	550,000
-	-	-	-	-	-	342,616
-	-	-	-	-	-	300,000
900,000	900,000	900,000	900,000	900,000	-	7,300,000
-	-	-	-	-	-	395,000
900,000	900,000	900,000	900,000	900,000	900,000	10,852,965
40,000	40,000	40,000	40,000	40,000	40,000	423,616
170,000	170,000	170,000	170,000	170,000	170,000	1,775,821
300,000	300,000	300,000	300,000	300,000	300,000	3,025,453
200,000	200,000	200,000	200,000	200,000	200,000	2,157,376
\$ 2,825,000	\$ 2,825,000	\$ 2,825,000	\$ 2,825,000	\$ 2,825,000	\$ 1,925,000	\$ 38,491,053

Transportation						
Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
-	-	-	-	-	-	250,000
50,000	50,000	50,000	50,000	50,000	-	450,000
-	-	-	-	-	-	150,000
-	-	-	-	-	-	200,000
50,000	50,000	50,000	50,000	50,000	-	493,874
-	-	-	-	-	-	100,000
50,000	50,000	50,000	50,000	50,000	50,000	600,000
-	-	-	-	-	-	200,000
-	-	-	-	-	-	3,090,513
-	-	-	-	-	-	1,362,408
\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 50,000	\$ 6,996,795



Wastewater					
Project Name	Prior Years	Estimated 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21
ARC Sewer Access R&R	\$ 318,765	\$ 1,160,000	\$ 1,160,000	\$ -	\$ -
FPA EV Parkway LS & FM	435,000	455,000	-	-	-
Folsom Zoo Sewer Line	60,000	385,000	-	-	-
Greenback Sewer & Lift Station	-	-	-	200,000	1,800,000
Natoma Alley R&R	206,706	-	2,123,489	-	-
Old Town Pipeline R&R	1,379,136	-	-	-	-
Pump Station No. 2 Odor Control	103,325	500,000	-	-	-
Sewer Lateral R&R	755,025	300,000	580,000	1,000,000	1,000,000
WTP Grading and PS No. 1 Basin Reuse	875,140	1,022,343	-	-	-
Wastewater Total	\$ 4,133,097	\$ 3,822,343	\$ 3,863,489	\$ 1,200,000	\$ 2,800,000
Water					
Project Name	Prior Years	Estimated 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21
Cimmaron Tank Rehab	\$ 1,216,556	\$ -	\$ -	\$ -	\$ -
Crestridge Lane Water Line Replacement	1,084,236	-	-	-	-
Easton/Glenborough Zone 1 Pump Station	197,863	366,000	-	-	-
FPA Hwy 50 Water Crossing Pipeline	139,780	62,000	-	-	-
FPA PRV Stations	60,000	40,000	-	-	-
FPA Willow Hill Pipeline Rehab Ph 2	8,500,000	-	-	-	-
FPA Zone 4 & Zone 5 BPS	349,949	201,000	-	-	-
FPA Zone 5 Tank & Zone 6 BPS	259,918	559,312	-	-	-
Folsom South Control Valve	-	120,000	-	-	-
Groundwater Investigation & Supply	243,326	-	-	-	-
GSWC Inter-tie Booster Pump Station	206,831	1,491,435	-	-	-
Old Town Water R&R Project No. 1	80,052	-	-	1,100,000	-
Water System Rehab Project #1	107,350	1,078,000	-	-	-
Water System Rehab Project #2	-	-	600,000	-	-
WTP Actiflo-Polymer Capacity	200,000	1,800,000	-	-	-
WTP Backwash & Recycled Water Capacity	-	2,000,000	-	-	-
WTP Chlorine Tank	47,950	-	-	-	-
WTP Fiber Line	-	250,000	-	-	-
WTP Filter Study	-	-	-	-	-
WTP Lime System	120,000	100,000	-	-	-
WTP Reservoir #2 Tank Rehabilitation	-	1,055,000	-	-	-
Water Total	\$ 12,813,811	\$ 9,122,747	\$ 600,000	\$ 1,100,000	\$ -
Total CIP - All Categories	\$ 38,071,214	\$ 40,964,785	\$ 16,883,961	\$ 15,971,533	\$ 20,606,633



Wastewater						
Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,638,765
-	-	-	-	-	-	890,000
-	-	-	-	-	-	445,000
-	-	-	-	-	-	2,000,000
-	-	-	-	-	-	2,330,195
-	-	-	-	-	-	1,379,136
-	-	-	-	-	-	603,325
1,000,000	1,000,000	1,000,000	1,000,000	-	-	7,635,025
-	-	-	-	-	-	1,897,483
\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 19,818,929
Water						
Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,216,556
-	-	-	-	-	-	1,084,236
-	-	-	-	-	-	563,863
-	-	-	-	-	-	201,780
-	-	-	-	-	-	100,000
-	-	-	-	-	-	8,500,000
-	-	-	-	-	-	550,949
-	-	-	-	-	-	819,230
-	-	-	-	-	-	120,000
-	-	-	-	-	-	243,326
-	-	-	-	-	-	1,698,266
-	-	-	-	-	-	1,180,052
-	-	-	-	-	-	1,185,350
-	-	-	-	-	-	600,000
-	-	-	-	-	-	2,000,000
-	-	-	-	-	-	2,000,000
-	-	-	-	-	-	47,950
-	-	-	-	-	-	250,000
-	-	-	-	-	-	-
-	-	-	-	-	-	220,000
-	-	-	-	-	-	1,055,000
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,636,558
\$ 14,282,335	\$ 8,423,056	\$ 8,623,123	\$ 10,254,555	\$ 26,399,804	\$ 8,722,638	\$ 209,203,637



Category Name	Prior Years	Budget 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21
Culture and Recreation	\$5,219,445	\$4,993,573	\$1,429,800	\$8,465,728	\$3,916,993
Drainage Project	\$556,778	\$585,000	\$789,000	50,000	50,000
General Services	2,232,107	6,069,273	5,992,636	1,930,805	2,444,640
Open Space and Greenbelts	4,183,182	5,741,795	984,036	250,000	8,420,000
Streets	4,456,053	9,260,000	3,075,000	2,825,000	2,825,000
Transportation	4,496,795	1,250,000	150,000	150,000	150,000
Wastewater	4,133,097	3,822,343	3,863,489	1,200,000	2,800,000
Water	12,813,811	9,122,7471	600,000	1,100,000	-
Total CIP - All Categories	\$38,071,214	\$40,964,785	\$16,883,961	\$15,971,533	\$20,606,633

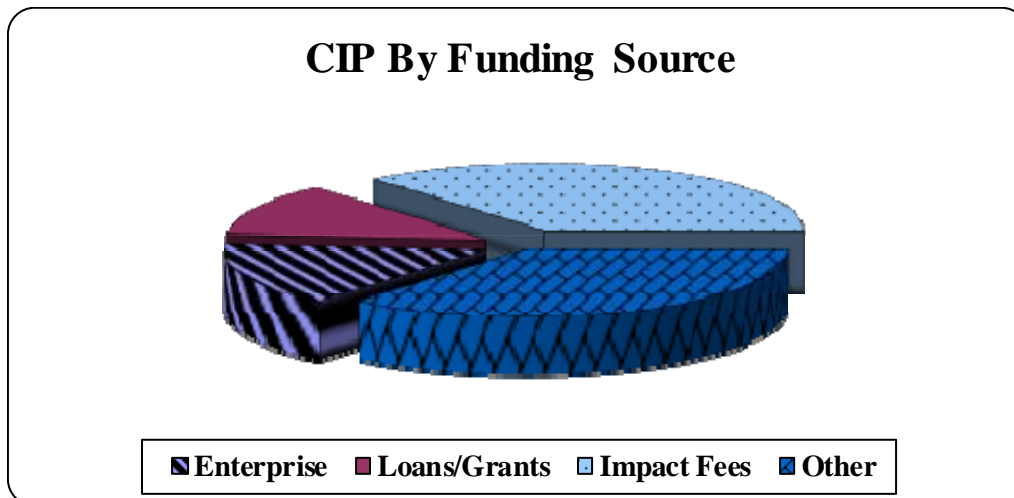


Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27	Total
\$1,311,015	\$1,478,100	\$2,723,531	\$4,518,705	\$10,188,114	\$3,289,848	\$47,534,852
50,000	50,000	50,000	50,000	50,000	50,000	\$2,330,778
8,946,320	2,169,956	1,874,592	1,710,850	13,186,690	3,407,790	50,065,659
-	750,000	-	-	-	-	20,329,013
2,825,000	2,825,000	2,825,000	2,825,000	2,825,000	1,925,000	38,491,053
150,000	150,000	150,000	150,000	150,000	50,000	6,996,795
1,000,000	1,000,000	1,000,000	1,000,000	-	-	19,818,929
-	-	-	-	-	-	23,636,588
\$14,282,335	\$8,423,056	\$8,623,123	\$10,254,555	\$26,399,804	\$8,722,638	\$209,203,637



Below is a table which shows the funding sources by category for the entire Capital Improvement Plan period.

Category	Enterprise	Loans/Grants	Impact Fees	Other	Total
Culture & Rec	\$ -	\$ 257,525	\$ 17,906,358	\$ 7,721,910	\$ 25,885,793
Drainage	-	699,000	926,708	705,070	2,330,778
General Services	-	-	24,803,575	13,637,805	38,441,380
Open Spaces & Greenbelts	-	9,246,609	37,440	1,432,193	10,716,242
Streets	-	4,000,000	8,336,116	26,154,937	38,491,053
Transportation	160,000	3,649,819	2,896,976	290,000	6,996,795
Wastewater	18,142,142	-	786,787	890,000	19,818,929
Water	6,890,872	2,672,191	5,027,673	9,045,822	23,636,558
Total	\$ 25,193,014	\$ 20,525,144	\$ 60,721,633	\$ 59,877,737	\$ 166,317,528

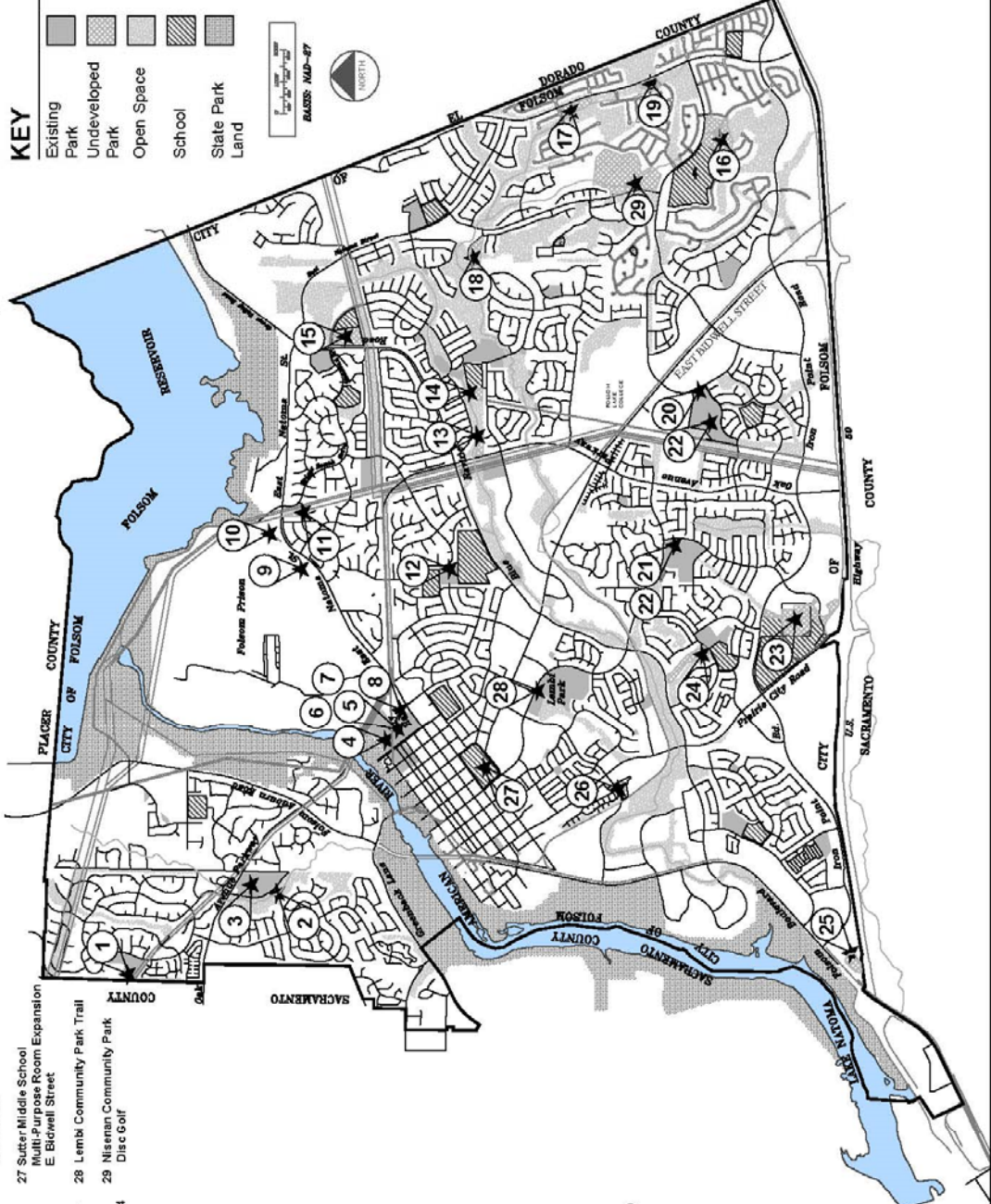


Culture & Recreation

Map	VI-22
Project Summaries	VI-23
Briggs Mini Park.....	VI-24
Catlin Park North.....	VI-26
Dan Russell Rodeo Arena Improvements.....	VI-28
Davies Park	VI-30
Disc Golf-Nisenan Park.....	VI-32
Econome Park	VI-34
Ed Mitchell Park	VI-36
Empire Ranch Park Site #51	VI-38
Empire Ranch Park Site #52.....	VI-40
Empire Ranch Park Site #53.....	VI-42
Empire Ranch Park Site #55.....	VI-44
Folsom Sports Complex – Phase II.....	VI-46
Hinkle Creek Educational & Nature Center – Phase II	VI-48
Johnny Cash Art Park	VI-50
Johnny Cash Trail Art Experience.....	VI-52
Lembi Community Park Trail.....	VI-54
Lew Howard Park	VI-56
Livermore Community Park – Phase V	VI-58
Natoma Ground Sluice Diggings.....	VI-60
Parkway Park Site #42.....	VI-62
Parkway Park Site #43.....	VI-64
Sports Lighting Controls – Kemp & Livermore Park.....	VI-66
Senior & Arts Facility – Phase II.....	VI-68
Sun Country Park.....	VI-70
Sutter Middle School Gym	VI-72
Willow Hill Reservoir Community Park – Phase III.....	VI-74
Zoo Barn Exhibit	VI-76
Zoo Operations Center – Phase II.....	VI-78
Zoo Wild Canid Exhibit – Phase III	VI-80
Additional Culture & Recreation Projects	VI-82



Capital Improvement Plan - Culture & Recreation FY 2017 / 18



- 1 Bud and Artie Davies Park
290 American River Canyon Dr.
- 2 Hinkle Creek Educational & Nature Area - Phase 2
7100 Baldwin Dam Rd.
- 3 Lew Howard Park
7100 Baldwin Dam Road
- 4 Dan Russell Rodeo Arena Improvements
401 Stafford Street
- 5 Zoo Operations Center Future Phases 2-4
403 Stafford Street
- 6 Zoo Wild Canid Exhibit
403 Stafford Street
- 7 Zoo Barn Exhibit
403 Stafford Street
- 8 Senior and Arts Facility - Phase 2
48 East Natoma Street
- 9 Johnny Cash Trail Art Experience
Natoma Street
- 10 Johnny Cash Legacy Park
Natoma St. at Folsom Lake Crossing Rd.
- 11 Briggs Mini Park
Porto Drive
- 12 Ed Mitchell Park
306 Willow Creek Drive
- 13 Parkway Park Site #42
Blue Ravine Road
- 14 Parkway Park Site #43
North Lexington Drive
- 15 Economy Park (Fmly Park Site #44)
Parkway Dr. at Blue Ravine Rd.
- 16 Empire Ranch Neighborhood Park #51
Broadstone Parkway
- 17 Russell Ranch Park (Fmly Park Site #52)
Empire Ranch Road
- 18 Empire Ranch Neighborhood Park #53
Silberhorn Drive
- 19 Empire Ranch Neighborhood Park #55
Empire Ranch Road
- 20 Folsom Sports Complex
60 Clarksville Road
- 21 Livermore Community Park - Phase 5
6004 Riley Street
- 22 Sports Lighting Controls - John Kemp and Livermore Community Parks
- 23 Willow Hill Reservoir Community Park - Phase 3
321 Barnhill Drive
- 24 Caitlin Park North
Russi Road
- 25 Natoma Ground Sluice Diggings
Folsom Blvd. at Iron Point Rd.
- 26 Sun Country Park
Glenn Drive
- 27 Sutter Middle School
Multi-Purpose Room Expansion
E. Brewer Street
- 28 Lembi Community Park Trail
- 29 Nissen Community Park
Disc Golf



Project Cost Summary

Project Cost Estimates - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
5,219,445	4,993,573	1,429,800	8,465,728	3,916,993	1,311,015	1,478,100	2,723,531	4,518,705	10,188,114	3,289,848	47,534,852

Project Operating Impact Summary

Total All Projects (Expenditures less Revenues)

FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
(69,950)	14,086	20,640	128,697	225,795	240,513	223,158	237,901	317,949	451,075

FY 2017 – 2018 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Briggs Mini Park	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Catlin Park North	-	-	-	-	-	-
Dan Russell Rodeo Arena Imprv	-	-	-	-	-	-
Davies Park	-	-	-	-	-	150,000
Disc Golf-Nisenan Park	-	-	-	-	-	-
Econome Park	-	-	-	-	-	8,184,000
Ed Mitchell Park	-	-	-	-	-	-
Empire Ranch Park Site #51	-	-	-	-	-	-
Empire Ranch Park Site #52	-	-	-	-	-	-
Empire Ranch Park Site #53	-	-	-	-	-	-
Empire Ranch Park Site #55	-	-	-	-	-	-
Folsom Sports Complex-Ph. II	-	-	316,645	-	316,645	706,000
Hinkle Ck Ed & Nature Ctr-Ph. II	-	-	-	-	-	-
Johnny Cash Art Park	-	-	-	-	-	90,000
Johnny Cash Trail Art Experience	-	-	-	40,000	40,000	370,792
Lembi Community Park Trail	-	-	-	-	-	-
Lew Howard Park	-	-	72,400	-	72,400	427,500
Livermore Comm Park-Ph. II	-	-	-	-	-	-
Natoma Ground Sluice Diggings	-	-	-	-	-	-
Parkway Park Site #42	-	-	-	-	-	-
Parkway Park Site #43	-	-	-	-	-	-
Sports Lighting Controls	-	-	-	-	-	29,000
Sr & Arts Facility-Ph. II	-	-	-	-	-	-
Sun Country Park	-	-	-	-	-	-
Sutter Middle School Gym	-	-	-	-	-	-
Willow Hill Reservoir Park-Ph. II	-	-	-	-	-	-
Zoo Barn Exhibit	-	-	-	-	-	760,025
Zoo Ops Center - Phase II	-	-	-	-	-	-
Zoo Wild Canid Exhibit - Phase III	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 389,045	\$ 40,000	\$ 429,045	\$ 10,717,317



Project Name:	Briggs Mini Park
Project Number:	New
Project Contact:	Parks & Recreation ~ bnelson@folsom.ca.us
Project Description:	Briggs Mini Park is included in the adopted Parks and Recreation Master Plan - 2015 Update. The park site is situated on Porto Drive, close to Briggs Ranch Drive. It is approximately 2.1 acres with low intensity use programmed. A small turf area for open play, a small group picnic area and play area will be developed. More than half of the area will be reserved for oak woodland enhancement plantings. No on-site parking will be provided, requiring most park users to travel by foot or bicycle
Justification:	This project is necessary to meet the city goal of 7 acres of parkland per 1,000 population.
Relationship to other CIP:	None
Alternatives:	None
Project Update:	None
Relationship to General Plan or other adopted plan	This project is included in the adopted Parks and Recreation Master Plan 2015 Update.



Briggs Mini Park

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees											753,480	753,480
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	753,480	753,480

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction											753,480	753,480
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	-	753,480	753,480

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Catlin Park North
Project Number:	New
Project Contact:	Parks & Recreation ~ bnelson@folsom.ca.us
Project Description:	Catlin Park North is an undeveloped 9.2 acre park site located between Russi Road and Blue Ravine Road across from Catlin Park. This park is to be developed with a small soccer field, group picnic area, play equipment, parking lot, and oak woodland plantings. It is included in the adopted Parks and Recreation Master Plan - 2015 Update.
Justification:	Development of this park site is necessary to meet project program demands and the goal of 7 acres of parkland per 1,000 residents.
Relationship to other CIP:	None
Alternatives:	None
Project Update:	None
Relationship to General Plan or other adopted plan	This project is included in the adopted Parks and Recreation Master Plan - 2015 Update.



Catlin Park North

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees											1,221,345	1,221,345
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	1,221,345	1,221,345

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction											1,221,345	1,221,345
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	-	1,221,345	1,221,345

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Dan Russell Rodeo Arena Improvements
<i>Project Number:</i>	2235
<i>Project Contact:</i>	Parks & Recreation ~ kparks@folsom.ca.us
<i>Project Description:</i>	Improvements to the Dan Russell Rodeo Arena facility, including but not limited to lighting, drainage, seating, fencing, and underground infrastructure.
<i>Justification:</i>	Improve rodeo facilities to better accommodate various events and improve public safety.
<i>Relationship to other CIP:</i>	Master Development Plans are required for both the Dan Russell Rodeo Arena and Rodeo Park to program, design, and budget CIP improvements.
<i>Alternatives:</i>	None
<i>Project Update:</i>	Completed the central arena lighting replacement project before the 2016 Rodeo. The remaining project is unfunded.
<i>Relationship to General Plan or other adopted plan</i>	A master development plan is required to address long-range use and development objectives to be identified.



Dan Russell Rodeo Arena Improvements

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental								15,000				15,000
Design								10,000				10,000
Construction								50,000	900,000			950,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	75,000	900,000	-	-	975,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Davies Park
<i>Project Number:</i>	2012
<i>Project Contact:</i>	Parks & Recreation ~ kparks@folsom.ca.us
<i>Project Description:</i>	The Parks and Recreation Master Plan - 2015 Update and approved Master Development Plan for Davies Park includes approximately 5 acres which remain to be developed. The recent Parks and Recreation Commission review for the 2014 Parks and Recreation Master Plan Update has recommended keeping the turf youth baseball field, small parking lot, Santa Juanita Road frontage improvements, miscellaneous site furnishings, and oak woodland enhancement plantings.
<i>Justification:</i>	The adjacent property is being developed for single family residences. The collection of park impact fees and Quimby in-lieu fees is estimated to provide funding to implement the Santa Juanita Road frontage improvements.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	The project budget included funding to construct the Santa Juanita improvements to leverage community volunteer efforts in developing the youth baseball field. Completion will be in the 2 nd Quarter of FY18.
<i>Relationship to General Plan or other adopted plan:</i>	The improvement of the Santa Juanita Road frontage has been identified in the Parks and Recreation Implementation Plan - 2015 Update.



Davies Park

Project Budget:

FY 2016-2017 Appropriated Project Budget	150,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	150,000
FY 2016-2017 Projected Expenditures	19,600
FY 2017-2018 Proposed Est Budget Balance	130,400

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 240	19,600	130,400					838,800					988,800
Pay-Go												-
Other												-
Other												-
Total	19,600	130,400	-	-	-	-	838,800	-	-	-	-	988,800

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design							38,500					38,500
Construction	19,600	130,400					696,000					846,000
Project Management							5,900					5,900
Materials Testing							4,800					4,800
Construction Staking							16,500					16,500
Other							7,500					7,500
Contingencies							69,600					69,600
Total	19,600	130,400	-	-	-	-	838,800	-	-	-	-	988,800

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	850	900	1,000	1,100	1,200	1,300	1,400	1,500	1,600



<i>Project Name:</i>	Disc Golf-Nisenan Park
<i>Project Number:</i>	New
<i>Project Contact:</i>	Parks & Recreation ~ bnelson@folsom.ca.us
<i>Project Description:</i>	Addition of a disc golf course to the undeveloped oak woodlands of Nisenan Community Park. This is a recreation element which did not exist at the time of the master plan adopted for Nisenan Community Park. Disc golf includes a "tee" area and "hole", each area requires a flat, stable (concrete) surface. Players traverse between the holes based on the lie of their throw.
<i>Justification:</i>	Community residents and players have approached the Parks and Recreation Commission and recreation staff with this proposal. Increased community interest has been noted over the last several years by staff.
<i>Relationship to other CIP:</i>	This project would be within the existing Nisenan Community Park.
<i>Alternatives:</i>	None
<i>Project Update:</i>	None
<i>Relationship to General Plan or other adopted plan:</i>	The Nisenan Community Park Master Plan would require modification.



Disc Golf-Nisenan Park

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other			30,000									30,000
Other												-
Total	-	-	30,000	-	-	-	-	-	-	-	-	30,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental			20,000									20,000
Design			10,000									10,000
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	30,000	-	-	-	-	-	-	-	-	30,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Econome Park <i>(formerly Parkway Park Site #44)</i>
Project Number:	2434
Project Contact:	Parks & Recreation ~ kparcs@folsom.ca.us
Project Description:	<p>Econome Family Park, formerly named Parkway Park Site #44 is located on Parkway Drive near its intersection with Blue Ravine Road. The 2015 Update proposes development of the 12 acre site in one phase. Proposed facilities include: soccer fields, group picnic area, children's play area, multi-use court area, restroom, parking and landscaping.</p> <p>To fully fund this project, the City approved an interfund loan in the amount of \$5,004,701 from the Transportation Improvement Fund to the Park Improvement Fund. The loan will be repaid over a maximum of 10 years at an interest rate equivalent to the quarterly interest earnings by all City investments, approximately 1% to 1.5% per year</p>
Justification:	<p>The second phase of the Parkway is currently nearing completion. Each residential dwelling unit is charged a park impact fee for the purpose of developing neighborhood and community recreation facilities. The park must be developed in order to maintain the existing recreation service level of the northeast portion of the City as the Parkway development population grows.</p>
Relationship to other CIP:	None
Alternatives:	None. The property has been deeded to the City.
Project Update:	This project was funded in FY15-16 for design development/master planning, environmental review, construction documents, and construction. Construction started in September 2016 and is anticipated to be finished November 2017
Relationship to General Plan or other adopted plan:	This project is included in the Parks and Recreation Master Plan - 2015 Update.



Econome Park

Project Budget:

FY 2016-2017 Appropriated Project Budget	8,184,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	8,184,000
FY 2016-2017 Projected Expenditures	4,035,832
FY 2017-2018 Proposed Est Budget Balance	4,148,168

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 412	4,035,832	3,683,869										7,719,701
Pay-Go												-
Other												-
Other												-
Total	4,035,832	3,683,869	-	-	-	-	-	-	-	-	-	7,719,701

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	487,439											487,439
Construction	3,500,832	3,200,869										6,701,701
Project Management												-
Materials Testing												-
Construction Staking	21,561											21,561
Inspection		19,000										19,000
Contingencies	26,000	464,000										490,000
Total	4,035,832	3,683,869	-	-	-	-	-	-	-	-	-	7,719,701

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	103,344	108,600	114,100	119,900	125,900	132,200	138,900	145,900	153,200



Project Name: Ed Mitchell Park

Project Number: 2558

Project Contact: Parks & Recreation ~ kparks@folsom.ca.us

Project Description: The master development plans for Ed Mitchell Park included the lighting of all eight tennis courts. The lighting of the four unlighted courts was accomplished in FY15-16. The Parks and Recreation Master Plan - 2015 Update as reviewed by the Parks and Recreation Commission also included two small shade shelters, one adjacent to the tennis courts and the other adjacent to the play equipment area. Tables & park monument are also included.

Justification: The project will fulfill a Parks and Recreation Master Plan element and provide additional recreation elements for the enjoyment of residents and park visitors.

Relationship to other CIP: None

Alternatives: None

Project Update: None

Relationship to General Plan or other adopted plan: The improvements to Ed Mitchell Park are included in Parks and Recreation Master Plan - 2015 Update as reviewed and recommended by the Parks and Recreation Commission.



Ed Mitchell Park

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: Future phase is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 240												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design			26,000									26,000
Construction			248,500									248,500
Project Management												-
Materials Testing			5,200									5,200
Construction Staking			2,400									2,400
Other												-
Contingencies			16,100									16,100
Total	-	-	298,200	-	-	-	-	-	-	-	-	298,200

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	700	800	800	900	1,000	1,100	1,200	1,300	1,400	1,400	1,400



<i>Project Name:</i>	Empire Ranch Park Site #51
<i>Project Number:</i>	2604
<i>Project Contact:</i>	Parks & Recreation ~ kparks@folsom.ca.us
<i>Project Description:</i>	This project is located on Broadstone Parkway adjacent to the Vista del Lago High School in the Empire Ranch development. The Parks and Recreation Master Plan - 2015 Update proposes development of approximately nine acres of the 18+ acre site due to slope constraints. The site also includes a 1.5+ acre pond. Programmed improvements include: one youth baseball field with soccer field overlay, pond improvements, children's play area, group picnic areas (2), restroom, and parking. One group picnic area is to be enhanced for photogenic rental opportunities.
<i>Justification:</i>	The Empire Ranch development is building out and residents require appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population grows.
<i>Relationship to other CIP:</i>	Empire Ranch Park Site #51 is one of six planned public parks within the Empire Ranch Specific Plan project area.
<i>Alternatives:</i>	None. The Empire Ranch Specific Plan and Final Maps have established the location of the park site.
<i>Project Update:</i>	Mitigation tree plantings were implemented in FY15-16 by Watt Communities. This project has not been prioritized for construction. Once prioritized, impact fees will be used to fund this project.
<i>Relationship to General Plan or other adopted plan:</i>	This project is included in the Parks and Recreation Master Plan - 2015 Update. This project is not currently a priority recommendation of the Parks and Recreation Commission. The final development schedule and priority will be addressed in the future.



Empire Ranch Park Site #51

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees			173,500									173,500
Pay-Go												-
Other												-
Other												-
Total	-	-	173,500	-	-	-	-	-	-	-	-	173,500

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental			35,000									35,000
Design			135,000									135,000
Construction				3,435,000								3,435,000
Project Management												-
Materials Testing				8,840								8,840
Construction Staking				21,000								21,000
Other			3,500	6,800								10,300
Contingencies				343,500								343,500
Total	-	-	173,500	3,815,140	-	-	-	-	-	-	-	3,988,640

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	82,080	86,184	90,493	81,920	86,016	90,400	95,000



- Project Name:** Empire Ranch Park Site #52
- Project Number:** 2603
- Project Contact:** Parks & Recreation ~ kparks@folsom.ca.us
- Project Description:** This project is located on Empire Ranch Road in the Empire Ranch development. The Parks and Recreation Master Plan 2015 Update proposes development of 5.75 acres. Planned improvements include: ranching themed development, community gardens, children’s play area, group picnic area, restroom and parking.
- Justification:** The Empire Ranch development is building out and residents require appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population grows.
- Relationship to other CIP:** Empire Ranch Park Site #52 is one of six planned public parks within the Empire Ranch Specific Plan project area.
- Alternatives:** None. The Empire Ranch Specific Plan and Final Maps have established the location of the park site.
- Project Update:** Fire Station #39 will be located on approximately 1 acre of Park Site #52. The total park project is estimated at \$2.3 million.
- Relationship to General Plan or other adopted plan:** This project is included in the Parks and Recreation Master Plan – 2015 Update. The final development schedule and priority will be addressed in the future.



Empire Ranch Park Site #52

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Bonds												-
Enterprise												-
Loans/Grants												-
Impact Fees					1,147,015					1,148,638		2,295,653
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	1,147,015	-	-	-	-	1,148,638	-	2,295,653

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental					23,000							23,000
Design					125,000				86,850			211,850
Construction					873,000				936,800			1,809,800
Project Management												-
Materials Testing					8,900				7,400			16,300
Construction Staking					23,500				18,000			41,500
Other					6,315				5,908			12,223
Contingencies					87,300				93,680			180,980
Total	-	-	-	-	1,147,015	-	-	-	-	1,148,638	-	2,295,653

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	62,388	65,600	49,200	51,700	54,300	57,100



Project Name:	Empire Ranch Park Site #53
Project Number:	2247
Project Contact:	Parks & Recreation ~ kparks@folsom.ca.us
Project Description:	This project is located on Silberhorn Drive between Golf Links Drive and Trowbridge Lane. The Parks and Recreation Master Plan - 2015 Update proposes low intensity development of the 7.3 acre site. Planned improvements include oak woodland enhancement plantings with modest facility improvements of a small group picnic shelter, play equipment area, and small amount of irrigated turf. Early tree planting by the Sacramento Tree Foundation required a water service tap and backflow to enable low cost tree plantings.
Justification:	The Empire Ranch development is building out and residents require appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population grows.
Relationship to other CIP:	Empire Ranch Park Site #53 is one of six planned public parks within the Empire Ranch Specific Plan project area.
Alternatives:	None. The Empire Ranch Specific Plan and Final Maps have established the location of the park site.
Project Update:	In FY14-15 the Sacramento Tree Foundation planted 150+/- trees, installing an automated drip irrigation system and providing 7-years maintenance.
Relationship to General Plan or other adopted plan:	This project is included in the Parks and Recreation Master Plan – 2015 Update. The estimated development cost is \$822,200. The final development schedule and priority will be addressed in the future.



Empire Ranch Park Site #53

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees										812,322		812,322
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	812,322	-	812,322

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental										23,000		23,000
Plan Check												-
Design										45,000		45,000
Construction										681,500		681,500
Project Management												-
Materials Testing										6,922		6,922
Construction Staking										10,500		10,500
Other												-
Contingencies										45,400		45,400
Total	-	-	-	-	-	-	-	-	-	812,322	-	812,322

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Empire Ranch Park Site #55
<i>Project Number:</i>	New Project
<i>Project Contact:</i>	Parks & Recreation ~ kparks@folsom.ca.us
<i>Project Description:</i>	This project is located on Empire Ranch Road in the Empire Ranch development. The Parks and Recreation Master Plan - 2015 Update proposes development of the entire 2.5 acre site. Planned improvements include an off-leash dog park area, shade shelter, landscaping and parking lot.
<i>Justification:</i>	The Empire Ranch development is building out and residents require appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population grows.
<i>Relationship to other CIP:</i>	Empire Ranch Park Site #55 is one of six planned public parks within the Empire Ranch Specific Plan project area.
<i>Alternatives:</i>	None. The Empire Ranch Specific Plan and Final Maps have established the location of the park site.
<i>Project Update:</i>	The dedicated parcel will be approximately 2.5 acres based on the developers' reconfiguration of the Empire Ranch Plan and useable parkland dedication criteria. The dog park element has been formally recommended by the Parks and Recreation Commission.
<i>Relationship to General Plan or other adopted plan:</i>	This project is included in the Parks and Recreation Master Plan – 2015 Update. The estimated cost is \$1,095,463. The final development schedule and priority will be addressed in the future.



Empire Ranch Park Site #55

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental					12,000							12,000
Design					39,000							39,000
Construction					910,000							910,000
Project Management					7,463							7,463
Materials Testing					9,500							9,500
Construction Staking					18,000							18,000
Other					8,500							8,500
Contingencies					91,000							91,000
Total	-	-	-	-	1,095,463	-	-	-	-	-	-	1,095,463

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	24,900	26,200	27,600	29,000	30,500	32,025



Project Name: Folsom Sports Complex – Phase II

Project Number: 2633

Project Contact: Parks & Recreation ~ kparks@folsom.ca.us

Project Description: The Folsom Sports Complex is located at 66 Clarksville Road and was acquired by the City in February 2005. This 61,000 SF facility provides indoor basketball, soccer, volleyball, pickleball, batting cages and classroom facilities. In addition, there is an “Edge” teen center, Fun Factory pre-school, snack bar, and restroom/locker room facilities. Additional improvements identified for potential revenue enhancement include outdoor shelter, covered basketball courts, storage and a mezzanine level indoors for programs and sports team meeting space.

Justification: The debt service on the purchase agreement was completed in January 2013. The Parks and Recreation Master Plan - 2015 Update proposes to add covers to the existing outdoor basketball area, a shade shelter, and an indoor mezzanine level. The outdoor court covers are funded in FY15 and will facilitate additional programming. The shade shelter will provide shade in the summer and rain-protection in the winter for events and the mezzanine level indoors will provide additional storage and potential meeting space.

Relationship to other CIP: None

Alternatives: None

Project Update: The outdoor court shade/weather cover will be initiated prior to the end of FY16-17 with funding and construction carried forward into FY17-18. The budgeted basketball court covers and additional facility improvements will increase potential revenues and permit the facility to remain adaptive to the market.

Relationship to General Plan or other adopted plan: The Folsom Sports Complex fulfills the teen center and gymnasium parks recreation facilities proposed in the adopted 1996 Parks and Recreation Master Plan and 2002 Implementation Plan Update. The Parks and Recreation Master Plan - 2015 Update proposals increase the programming and revenue generation potential of the facility.



Folsom Sports Complex – Phase II

Project Budget:

FY 2016-2017 Appropriated Project Budget	389,355
FY 2017-2018 Budget - Proposed Change	316,645
Total Project Budget through FY 2017-2018	706,000
FY 2016-2017 Projected Expenditures	64,700
FY 2017-2018 Proposed Est Budget Balance	641,300

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Bonds												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 412												-
Impact Fees - Fund 240	64,700	641,300										706,000
Other												-
Other												-
Total	64,700	641,300	-	-	-	-	-	-	-	-	-	706,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	17,200									64,350		81,550
Construction	40,000	641,300								574,000		1,255,300
Project Management												-
Materials Testing										4,500		4,500
Other	7,500											7,500
Other - Debt Service										6,500		6,500
Contingencies										57,400		57,400
Total	64,700	641,300	-	-	-	-	-	-	-	706,750	-	1,412,750

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	(25,000)	(25,250)	(25,503)	(25,758)	(26,015)	(26,275)	(26,538)	(26,803)	(27,071)	(27,098)	(27,125)



- Project Name:** Hinkle Creek Educational & Nature Center – Phase II
- Project Number:** 2435
- Project Contact:** Parks & Recreation ~ kparks@folsom.ca.us
- Project Description:** This project was funded through a grant for the renovation of the old fire station at the intersection of Old Oak Avenue and Baldwin Dam Road. The State Proposition 12 - Urban Cultural, Recreational, and Environmental Resources Education Center Rehabilitation grant portion of project funding was \$464,000. An additional \$63,000 in grant funding was obtained through a Land Water Conservation Fund grant in 2008. Trails and interpretive nodes have been constructed in parts of the creek area with additional elements to be added in phases. The Cultural and Community Services Division of the Department manages and operates the facility.
- Justification:** This project provides new recreation and educational opportunities utilizing an existing, out-of-date fire station and the resources of the Hinkle Creek Nature Area. The Department will provide new cultural / archeological and environmental educational programs not currently offered. Some operating expense increase can be expected. Public programs are generally anticipated to be fee based for cost recovery.
- Relationship to other CIP:** The project site is generally considered to be within the boundaries of Hinkle Creek Nature Area.
- Alternatives:** None
- Project Update:** Future master development plan implementation includes a bridge crossing Hinkle Creek, trail improvements to complete the loop to Oak Avenue Parkway, an outdoor classroom area (amphitheater/education play), permeable pavement parking lots and a covered building entry.
- Relationship to General Plan or other adopted plan:** This project is included in the Parks and Recreation Master Plan - 2015 Update.



Hinkle Creek Educational & Nature Center – Phase II

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: Future phase is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design							20,000	12,970				32,970
Construction							445,000	325,000				770,000
Project Management							2,500	2,500				5,000
Materials Testing							3,800	3,000				6,800
Construction Staking							12,000	5,000				17,000
Other							11,500	9,261				20,761
Contingencies							44,500	32,500				77,000
Total	-	-	-	-	-	-	539,300	390,231	-	-	-	929,531

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	9,250



Project Name:	Johnny Cash Art Park
Project Number:	PK1602
Project Contact:	Parks & Recreation ~ bnelson@folsom.ca.us
Project Description:	The Johnny Cash Art Park is a future 1.5+/- acre park included in the Parks and Recreation Master Plan - 2015 Update. The park is the site of a statue symbolizing Johnny Cash's concert at Folsom Prison and is a component of the trail art experience. The park will have a small parking lot, group picnic facility, restroom, site furnishings, lighting, and landscape plantings. The artwork will be incorporated into the park design but the art concept is not included in Fund 412 funding.
Justification:	The City Council approved Resolution Number 9051 on August 14, 2012 authorizing staff to develop concepts for the Johnny Cash Trail Art Experience. This location was selected as one to feature a larger-than-life-size statue of Johnny Cash.
Relationship to other CIP:	The Johnny Cash Art Park is envisioned to be the site of the Johnny Cash Trail Art Experience art pieces. The Art Park will be designed in association and coordination with the Johnny Cash Trail Art Experience.
Alternatives:	None. The art experience proposal is unique to this site and prioritized by the Arts and Cultural Commission and City Council.
Project Update:	The artists have been selected and received approval of maquettes representing the artists' vision. Fundraising is underway by city staff. A site design team of landscape architects and engineers has also been retained to collaborate with the artist and city staff.
Relationship to General Plan or other adopted plan:	The current Folsom Arts and Cultural Plan was approved November 2006 with the adoption of Resolution No. 7956. Goal 7 of the Master Plan states: "Encourage Development of Public Art that reflects Folsom's community values and heritage"



Johnny Cash Art Park

Project Budget:

FY 2016-2017 Appropriated Project Budget	90,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	90,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	90,000

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees		50,000		1,000,000								1,050,000
Pay-Go - Gen Fund												-
Other												-
Other-fundraising				2,239,573								2,239,573
Total	-	50,000	-	3,239,573	-	-	-	-	-	-	-	3,289,573

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW		15,000										15,000
Environmental		25,000										25,000
Design		10,000										10,000
Construction				2,535,975								2,535,975
Project Management												-
Materials Testing												-
Construction Staking												-
Other				450,000								450,000
Contingencies				253,598								253,598
Total	-	50,000	-	3,239,573	-	-	-	-	-	-	-	3,289,573

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	20,000	20,400	20,800	21,230	21,700	22,150	22,600



Project Name:	Johnny Cash Trail Art Experience
Project Number:	PK1502
Project Contact:	Parks & Recreation ~ kpark@folsom.ca.us
Project Description:	The Johnny Cash Trail is a 2.5 mile section of trail of which 90% traverses Folsom Prison property. The trail was named in recognition of the famous singer whose landmark performance at the Folsom Prison 48 years ago forever linked Johnny Cash with Folsom. Enhancing the trail with a complete audio and visual art experience will create an opportunity to turn the trail segment into a world class art experience.
Justification:	The City Council approved Resolution Number 9051 on August 14, 2012 authorizing staff to develop concepts for the Johnny Cash Trail Art Experience.
Relationship to other CIP:	Phase one of the Trail has been completed. Construction of Phase 2 of Trail is anticipated to commence summer of 2017. The art experience will be designed in concert with the trail's alignment and the land's physical and environmental features.
Alternatives:	None. The art experience proposal is unique to this site and prioritized by the Arts and Cultural Commission and City Council.
Project Update:	Artists have been selected for the trail art work as well as the Legacy Park. Fundraising is underway by city staff.
Relationship to General Plan or other adopted plan:	The current Folsom Arts and Cultural Plan was approved November 2006 with the adoption of Resolution No. 7956. Goal 7 of the Master Plan states: "Encourage Development of Public Art that reflects Folsom's community values and heritage"



Johnny Cash Trail Art Experience

Project Budget:

FY 2016-2017 Appropriated Project Budget	330,792
FY 2017-2018 Budget - Proposed Change	40,000
Total Project Budget through FY 2017-2018	370,792
FY 2016-2017 Projected Expenditures	330,792
FY 2017-2018 Proposed Est Budget Balance	40,000

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 412	24,813		3,187									28,000
Pay-Go - Gen Fund	258,789	40,000	120,790	200,000	200,000	200,000						1,019,579
Other - Fund 219	47,190		11,023									58,213
Other - Fundraising			550,000	1,111,015	1,111,015	1,011,015						3,783,045
Total	330,792	40,000	685,000	1,311,015	1,311,015	1,211,015	-	-	-	-	-	4,888,837

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW			25,000									25,000
Environmental			60,000									60,000
Design	330,792	40,000	50,000									420,792
Construction			550,000	1,198,215	1,198,215	1,198,215						4,144,645
Project Management												-
Materials Testing												-
Construction Staking												-
Other		-	-	100,000	100,000							200,000
Contingencies				12,800	12,800	12,800						38,400
Total	330,792	40,000	685,000	1,311,015	1,311,015	1,211,015	-	-	-	-	-	4,888,837

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	4,700	5,000	5,300	5,600	5,900	6,200	6,600	7,000	7,400



Project Name: Lembi Community Park Trail

Project Number: New

Project Contact: Parks & Recreation ~ bnelson@folsom.ca.us

Project Description: Implementation of a trail through the recently acquired open space parcel between the Enclave development and Folsom Aquatic Center. Initial environmental review for the wetlands and biological elements is required. The trail is included in the adopted Parks and Recreation Master Plan - 2015 Update.

Justification: The trail is within a wetlands and oak woodland area requiring an environmental review and analysis prior to implementation of any development.

Relationship to other CIP: This project would be within the existing Lembi Community Park.

Alternatives: None

Project Update: None

Relationship to General Plan or other adopted plan: The Lembi Park Master Plan would require modification.



Lembi Community Park Trail

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other			30,000									30,000
Other												-
Total	-	-	30,000	-	-	-	-	-	-	-	-	30,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental			6,500									6,500
Design			2,500									2,500
Construction			20,000									20,000
Inspection												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies			1,000									1,000
Total	-	-	30,000	-	-	-	-	-	-	-	-	30,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Lew Howard Park
<i>Project Number:</i>	9316
<i>Project Contact:</i>	Parks & Recreation ~ bnelson@folsom.ca.us
<i>Project Description:</i>	The adopted Parks and Recreation Master Plan - 2015 added a formal group picnic shelter venue which may be reserved for events. This element was added in a location which offers desirable views and vantage points overlooking the Hinkle Creek Nature Area. The site is envisioned to be a venue suitable for weddings, large groups or corporate rentals so the level of architectural design detail and implementation is higher than a typical standard park picnic shelter. Tennis court lighting was also included in the master plan update.
<i>Justification:</i>	The existing tennis courts (2) are not lighted. To make the most efficient and highest use of tennis courts in the parks system they need to be lighted. This is due to the hot daylight weather in summer months and the early darkness (yet dry conditions) in winter months. Lighting of the courts will extend the useful hours of availability without the expense of constructing additional courts. The addition of a reservable picnic shelter with desirable vantage point/backdrop, in association with the Rotary Clubhouse provides for increased revenue potential with minimal increase in O & M.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	Design development of the group picnic area for potential rental was completed in FY15-16. Construction Documentation of the group picnic area was completed in the spring of 2017. Construction will start in the summer of 2017 with completion in the 2 nd Quarter of FY 17/18.
<i>Relationship to General Plan or other adopted plan:</i>	The lighting of the tennis courts is included in the adopted Parks and Recreation Implementation Plan - 2015 Update.



Lew Howard Park

Project Budget:

FY 2016-2017 Appropriated Project Budget	355,100
FY 2017-2018 Budget - Proposed Change	72,400
Total Project Budget through FY 2017-2018	427,500
FY 2016-2017 Projected Expenditures	66,550
FY 2017-2018 Proposed Est Budget Balance	360,950

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 412	66,550	360,950									107,500	535,000
Pay-Go												-
Other												-
Other												-
Total	66,550	360,950	-	-	-	-	-	-	-	-	107,500	535,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental		6,500										6,500
Design	66,550										5,000	71,550
Construction		295,550									90,000	385,550
Project Management											3,500	3,500
Materials Testing		6,500										6,500
Construction Staking		8,500										8,500
Other		5,300										5,300
Contingencies		38,600									9,000	47,600
Total	66,550	360,950	-	-	-	-	-	-	-	-	107,500	535,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	850	900	1,000	1,100	1,200	1,300	1,400	1,500	1,600



<i>Project Name:</i>	Livermore Community Park Phase V
<i>Project Number:</i>	2643
<i>Project Contact:</i>	Parks & Recreation ~ kparks@folsom.ca.us
<i>Project Description:</i>	The Phase 5 Livermore Community Park project addresses development of approximately 4.5 acres of the remaining undeveloped parkland. The program master plan for this area includes two lighted hard-courts (basketball and/or tennis), concrete walkways, new parking lots, lighting, bike trail extension, trees, shrubs, and open irrigated turf. The project area is bounded by Riley Street and McAdoo Drive.
<i>Justification:</i>	Completion of the Livermore Community Park Phase 5 project will fulfill a goal of the Parks and Recreation Master Plan - 2015 Update. The additional recreational facilities and parking are necessary to continue to meet the community recreation goal of 5 acres per 1,000 population.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	The Phase 4 development was completed in FY 08-09. The Folsom Athletic Association funded a significant portion of the design development for the Phase 5 scope of work.
<i>Relationship to General Plan or other adopted plan:</i>	The Livermore Community Park is identified in the adopted Parks and Recreation Master Plan - 2015 Update. Phase 5 improvements would result in approximately 4.5-acres of additional developed parkland. Funding has not been identified for completion.



Livermore Community Park Phase V

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design									57,355			57,355
Construction									2,005,000			2,005,000
Inspection									7,500			7,500
Materials Testing									9,500			9,500
Construction Staking									22,000			22,000
Other									15,000			15,000
Contingencies									200,500			200,500
Total	-	-	-	-	-	-	-	-	2,316,855	-	-	2,316,855

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	60,590	63,700



Project Name:	Natoma Ground Sluice Diggings <i>(formerly Chinese Diggings)</i>
Project Number:	New
Project Contact:	Parks & Recreation ~ kparks@folsom.ca.us
Project Description:	The Natoma Ground Sluice Diggings, approximately 4.9 acres, is located in the southwest area of the city limits. The project will include Master Planning and improvements to the Historical/Cultural Site. Improvements may include walking trails, bridges, interpretive areas (kiosks), observations points, removal of invasive species, and appropriate landscaping.
Justification:	Historical property donated to the City for public access and interpretation.
Relationship to other CIP:	None
Alternatives:	None
Project Update:	The first phase of the project is anticipated to commence in FY 20/21 to provide public viewing into the site. No funding has been identified for future phases and development. Grants will be pursued for future development of this project.
Relationship to General Plan or other adopted plan:	The Natoma Ground Sluice Diggings is included in the Parks and Recreation Master Plan – 2015 Update.



Natoma Ground Sluice Diggings

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental					25,000							25,000
Design					25,000			75,000				100,000
Construction					185,000			861,500				1,046,500
Project Management												-
Materials Testing												-
Construction Staking					10,000			18,100				28,100
Other												-
Contingencies					18,500			87,250				105,750
Total	-	-	-	-	263,500	-	-	-	1,041,850	-	-	1,305,350

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	1,007	1,057	1,110	1,165	1,223	1,285	1,349	1,416



Project Name: Parkway Park Site #42

Project Number: PK1504

Project Contact: Parks & Recreation ~ kparks@folsom.ca.us

Project Description: This project is located on Oak Avenue Parkway at the end of Wrentham and North Lexington Drive. The Parks and Recreation Master Plan - 2015 Update proposes low intensity development of the 3.3 acre site. Planned improvements include oak woodland enhancement plantings with modest facility improvements of a small parking lot, community garden area, and miscellaneous site furnishings. Early tree planting by the Sacramento Tree Foundation required a water service tap and backflow to enable low cost tree plantings

Justification: The Parkway development is building out and residents require appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the Empire Ranch development population grows.

Relationship to other CIP: None

Alternatives: None. The Parkway Specific Plan and Final Maps have established the location of the park site.

Project Update: The Parks and Recreation Master Plan - 2015 Update, as reviewed by the Parks and Recreation Commission, recommends low intensity park development and oak woodland enhancement plantings. In FY14-15 the Sacramento Tree Foundation planted 75+/- trees, installing an automated drip irrigation system and providing 3-years maintenance.

Relationship to General Plan or other adopted plan: This project is included in the Parks and Recreation Master Plan - 2015 Update. The estimated development cost is \$473,300. The final development schedule and priority will be addressed in the future.



Parkway Park Site #42

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 412											468,648	468,648
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	468,648	468,648

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental											23,000	23,000
Design											43,948	43,948
Construction											351,000	351,000
Project Management												-
Materials Testing											5,800	5,800
Construction Staking											9,800	9,800
Other												-
Contingencies											35,100	35,100
Total	-	-	-	-	-	-	-	-	-	-	468,648	468,648

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	1,007	1,057	1,110	1,165	1,223	1,285	1,349



- Project Name:** Parkway Park Site #43
- Project Number:** PK1505
- Project Contact:** Parks & Recreation ~ bnelson@folsom.ca.us
- Project Description:** This project is located at the end of Charlemont Place and North Lexington Drive. The Parks and Recreation Master Plan - 2015 Update proposes low intensity development of the 4 acre site. Planned improvements include oak woodland enhancement plantings with modest facility improvements of a walking path, and miscellaneous site furnishings. Early tree planting by the Sacramento Tree Foundation required a water service tap and backflow to enable low cost tree plantings.
- Justification:** The Parkway development is building out and residents require appropriate recreation elements and park development. The park must be developed in order to maintain the existing recreation service level of the east portion of the city as the population grows.
- Relationship to other CIP:** None
- Alternatives:** None. The Parkway Specific Plan and Final Maps have established the location of the park site.
- Project Update:** The Parks and Recreation Master Plan - 2015 Update, as reviewed by the Parks and Recreation Commission, recommends low intensity park development and oak woodland enhancement plantings. In FY14-15 the Sacramento Tree Foundation planted 75+/- trees, installing an automated drip irrigation system and providing 3-years maintenance.
- Relationship to General Plan or other adopted plan:** This project is included in the Parks and Recreation Master Plan - 2015 Update. The estimated development cost is \$420,000. The final development schedule and priority will be addressed in the future.



Parkway Park Site #43

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees										415,034		415,034
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	415,034	-	415,034

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental										23,000		23,000
Design										35,000		35,000
Construction										310,400		310,400
Project Management												-
Materials Testing										5,794		5,794
Construction Staking										9,800		9,800
Other												-
Contingencies										31,040		31,040
Total	-	-	-	-	-	-	-	-	-	415,034	-	415,034

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	1,007	1,057	1,110	1,165	1,223	1,285	1,349	1,416



<i>Project Name:</i>	Sports Lighting Controls – Kemp & Livermore Park
<i>Project Number:</i>	None
<i>Project Contact:</i>	Parks & Recreation ~ bnelson@folsom.ca.us
<i>Project Description:</i>	John Kemp and Livermore Community parks were built utilizing Musco field lighting systems. Currently these systems have to be manually turned on and off which requires staff time or granting sports organizations the ability to have access to the lighting controls. The proposed project would add proprietary hardware and software to the Musco systems to enable the remote management of the lighting. The systems can be ordered on or off via lap top computer, desk top computer, landline telephone or wireless smart phone applications. Users and user groups can be granted specific authority for managing the lights for a single field or set of fields.
<i>Justification:</i>	Currently lights are manually operated which requires staff time (generally after standard hours) to manage. Often lights are turned on and the use is canceled (unknowingly or weather related) resulting in wasted time and energy (electricity). Retrofitting will provide better security and tracking of use through limiting who can control the use and will lower operational cost of the systems and require less staff time to manage/monitor.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	The soccer field and two softball fields at Livermore Community Park and the two soccer fields and volleyball courts at John Kemp Community Park were updated in FY14-15. The remaining systems are unfunded.
<i>Relationship to Master Plan or other adopted plan:</i>	Renovation projects have been identified in the adopted 2003 Renovation Master Plan and subsequently identified since adoption.



Sports Lighting Controls – Kemp & Livermore Park

Project Budget:

FY 2016-2017 Appropriated Project Budget	29,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	29,000
FY 2016-2017 Projected Expenditures	29,000
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - General Fund	29,000		30,000									59,000
Other												-
Total	29,000	-	30,000	-	-	-	-	-	-	-	-	59,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design												-
Construction	29,000		30,000									59,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	29,000	-	30,000	-	-	-	-	-	-	-	-	59,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Senior & Arts Facility – Phase II

Project Number: CR0601

Project Contact: Parks & Recreation ~ bnelson@folsom.ca.us

Project Description: Renovation and adaptation of decommissioned Fire Station #35 for Arts and Senior Center programs. Phase II would provide additional parking, a building addition, outdoor recreation area, shade shelter, sculpture garden and community garden spaces.

Justification: Site improvements are required to accommodate parking, ADA access and the relationship to other Civic Center facilities.

Relationship to other CIP: None

Alternatives: None

Project Update: The remaining master plan elements are unfunded.

Relationship to Master Plan or other adopted plan: The Senior Center is a program component included in the adopted Parks and Recreation Master Plan - 2015 Update.



Senior & Arts Facility – Phase II

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Other												-
Other - RDA												-
Other - CDBG												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design								257,300				257,300
Construction								1,680,000				1,680,000
Project Management												-
Materials Testing								15,000				15,000
Construction Staking								20,000				20,000
Other								18,000				18,000
Contingencies								168,000				168,000
Total	-	-	-	-	-	-	-	2,158,300	-	-	-	2,158,300

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Sun Country Park

Project Number: New

Project Contact: Parks & Recreation ~ bnelson@folsom.ca.us

Project Description: Development of a passive 3.2 acre park adjacent to Glenn Drive and the Humbug-Willow Creek Bike Trail. Program elements included in the adopted Parks and Recreation Master Plan - 2015 Update are a group picnic area, frontage development and parking, site furnishings and restroom.

Justification: Restroom facilities near trails and this part of the park system are necessary to provide recreational customer service. The park development is necessary to meet the goal of the adopted Parks and Recreation Master Plan - 2015 Update.

Relationship to other CIP: None

Alternatives: None

Project Update: None

Relationship to General Plan or other adopted plan This project is included in the adopted Parks and Recreation Master Plan - 2015 Update.



Sun Country Park

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees											738,875	738,875
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	738,875	738,875

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction											738,875	738,875
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	-	738,875	738,875

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	45,689



Project Name:	Sutter Middle School Gym
Project Number:	New
Project Contact:	Parks & Recreation ~ bnelson@folsom.ca.us
Project Description:	The Folsom Cordova Unified School District is undertaking Measure G upgrades to Folsom schools. Sutter Middle School will include a new multi-purpose room.
Justification:	The city is contributing to the multi-purpose expansion because through the joint-use agreement the city receives significant recreation opportunities to utilize school facilities. The city contribution of \$700,000 over seven annual payments is a small cost relative to a full gymnasium if the city were to develop one.
Relationship to other CIP:	None
Alternatives:	None
Project Update:	FCUSD anticipates breaking ground on campus renovation and redevelopment in the summer of 2017, lasting several years.
Relationship to General Plan or other adopted plan	This expands the potential recreation programming available through the joint-use agreement between the City of Folsom and the Folsom Cordova Unified School District.



Sutter Middle School Gym

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees											-	-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction			100,000	100,000	100,000	100,000	100,000	100,000	100,000			700,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000	-	-	700,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	45,689



Project Name	Willow Hill Reservoir Community Park – Phase III
Project Number:	2350
Project Contact:	Parks & Recreation ~ kparks@folsom.ca.us
Project Description:	The 28+ acre Willow Hill Reservoir Community Park site is located southeast of Folsom High School between Iron Point Road and Highway 50. Facilities included in the approved Master Development Plan are: fishing pier, fishing and small boat dock, group picnic area, restroom/maintenance structure, play equipment areas, track and field throwing event area and cross-country trail. Only 8+ acres of the site are proposed for intensive recreation development due to the natural resources and pond environment.
Justification:	Two Phases have been completed. This site provides local opportunities for fishing, model boating, and enjoyment of a natural resource within an urban environment. Completion of improvements are needed to increase safety of public use; provide equal access for all abilities; and to provide diverse recreation opportunities within the City's park system. This project is included in the adopted Parks and Recreation Master Plan - 2015 Update.
Relationship to other CIP:	None
Alternatives:	None
Project Update:	Watt Communities planted Oak mitigation trees in FY16-17 with 5 years operations and maintenance commencing in the beginning of 2017.
Relationship to Master Plan or other adopted plan:	This project is included in the adopted Parks and Recreation Master Plan - 2015 Update. Future phases will be prioritized based on identification of funding.



Willow Hill Reservoir Community Park – Phase III

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: Future phase is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Quimby												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design								7,500	32,900			40,400
Construction								135,400	755,000			890,400
Project Management												-
Materials Testing								3,500	7,470			10,970
Construction Staking									21,000			21,000
Other									3,500			3,500
Contingencies				-				13,600	75,500			89,100
Total	-	-	-	-	-	-	-	-	160,000	895,370	-	1,055,370

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	103,320



Project Name: Zoo Barn Exhibit

Project Number: PK1406

Project Contact: Parks & Recreation ~ jsmeltzer@folsom.ca.us

Project Description: The Zoo Barn is proposed at approximately 3,400 square feet and located within the Zoo Pasture. The barn would have indoor stalls and outdoor paddocks to house approximately 6 existing zoo animals at one time. In addition, current outreach animals would be housed in the barn. This project would be substantially built with funds obtained through the obligation of Condition 150 of the Russell Ranch Specific Plan (Elliott Homes), the Zoo Trust, and donations from the Friends of the Folsom Zoo.

Justification: The Zoo Barn is an important addition to the Zoo because it will have a positive impact on the quality of life for many of the current domestic Zoo animals. The value added to the visitors is the up close interaction with domestic animals and the ability to view the Outreach animals (currently housed in the classroom). As envisioned, the barn will serve its intended functions far into the future. This project will enable current and future programming opportunities such as increased Zoo camps, programs and birthday parties, etc.

Relationship to other CIP: None

Alternatives: Other locations within the Zoo grounds were considered, but were rejected due to cost.

Project Update: The City received a Housing Related Parks Program grant of \$257,525 from the Department of Housing and Community Development. Construction is underway and the site work and barn structure is expected to be complete in the summer of 2017.

Relationship to General Plan or other adopted plan: The project supports the adopted Zoo Sanctuary Master Plan (2007) and 2015 Zoo Master Plan Facilities Update by fulfilling the "Children's Zoo Program Area" concept and will be used for animal husbandry, visitor programming and children's education and interaction with zoo animals.



Zoo Barn Exhibit

Project Budget:

FY 2016-2017 Appropriated Project Budget	760,025
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	760,025
FY 2016-2017 Projected Expenditures	672,971
FY 2017-2018 Proposed Est Budget Balance	87,054

Financial Impact

Funding Sources: This project is currently only partially funded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Donations												-
Loans/Grants	257,525											257,525
Impact Fees												-
Pay-Go												-
Other - Quimby	100,000											100,000
Other - Friends	134,000											134,000
Other - Fund 753	18,500											18,500
Other - Developer	162,946	87,054										250,000
Total	672,971	87,054	-	-	-	-	-	-	-	-	-	760,025

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design												-
Construction	672,971	87,054	83,100									843,125
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	672,971	87,054	83,100	-	-	-	-	-	-	-	-	843,125

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	(45,500)	(70,955)	(71,915)	(72,889)	(73,878)	(74,882)	(75,901)	(76,936)	(74,176)	(74,176)



Project Name:	Zoo Operations Center – Phase II
Project Number:	2148
Project Contact:	Parks & Recreation ~ jsmeltzer@folsom.ca.us
Project Description:	Phase Two of the Zoo Operations Center includes the gift shop, ticket booth, behavioral enrichment room, and supervisor office. Phase Three includes the veterinary clinic, meeting rooms and restrooms. Phase Four includes the zoo wright shop.
Justification:	Phase Two is an important part of the Zoo Operations Center because of the ability to increase revenue due to a large gift shop and ticket booth. It will also increase volunteer opportunities for the community due to the behavioral enrichment room. As designed, it will serve its intended functions far into the future.
Relationship to other CIP:	Phase Two is related to the remaining Phases of the Zoo Operations Center because they will eventually function together, as well as other long-term improvements such as accessibility and periodic exhibit renovation.
Alternatives:	Other locations within or adjacent to the Zoo grounds were considered, but all were rejected due to a lack of continuity and function.
Project Update:	Construction of Phase One of the Zoo Operations Center was completed in October 2008. No additional funding is identified at this time.
Relationship to General Plan or other adopted plan:	The project supports the Zoo Master Plan by providing for appropriate work space for necessary animal care functions.



Zoo Operations Center – Phase II

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Other												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design												-
Construction									3,850,000			3,850,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	3,850,000	-	3,850,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Zoo Wild Canid Exhibit – Phase III
<i>Project Number:</i>	2166
<i>Project Contact:</i>	Parks & Recreation ~ jsmeltzer@folsom.ca.us
<i>Project Description:</i>	The remaining phases of the Wild Canid Exhibit will house wolves (Phases Three and Four) and coyotes (Phase Five). It will provide covered night houses with heated floors in the den areas. It also includes an outdoor exhibit space and quarantine pen as an aid to preventing zoonotic contamination.
<i>Justification:</i>	Wild canids were housed in enclosures that only meet minimal standards in both size and condition. To meet the needs of a modern zoo sanctuary facility and provide the animals with an expansion of their captive enclosure, the various canid exhibits are planned as one larger exhibit with separate space for the different species. The exhibit spaces have a direct link to the health and safety of the animals, efficiency and safety of the staff and volunteers and safety to the visiting public. As designed, it will serve its intended functions far into the future.
<i>Relationship to other CIP:</i>	The remaining phases of the Wild Canid Exhibit are related to the Phase One visitor path and ramp to the far side of the ravine and the Phase Two wolf-hybrid exhibit.
<i>Alternatives:</i>	Other locations within or adjacent to the Zoo grounds were considered, but rejected because of site constraints and the safety of zookeepers and animals.
<i>Project Update:</i>	Phase One construction was completed in FY 04-05. Phase Two construction was completed in FY 07-08. No additional funding is identified at this time.
<i>Relationship to General Plan or other adopted plan:</i>	This project supports the Zoo Master Plan by providing for appropriate night house and exhibit space for required animal care and keeper safety.



Zoo Wild Canid Exhibit – Phase III

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Donations												-
Other--Zoo Trust												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design												-
Construction									2,360,000			2,360,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	2,360,000	-	-	2,360,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2012-2013	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-	-



Project Name: **Additional Culture & Recreation Projects**

Description: On February 24, 2015 the City Council adopted a resolution to approve the Parks and Recreation Master Plan – 2015 Plan Update. The Park & Recreation Master Plan included a number of projects, many of which are already identified in Capital Improvement Plan. Four of these projects were added to the current Capital Improvement Plan. However, there is one project remaining which is listed in Park & Recreation Master Plan but is not included in the Capital Improvement Plan (CIP) because the implementation schedule for this project is beyond the 10-years contained in the current CIP. This projects and its estimated costs is listed below.

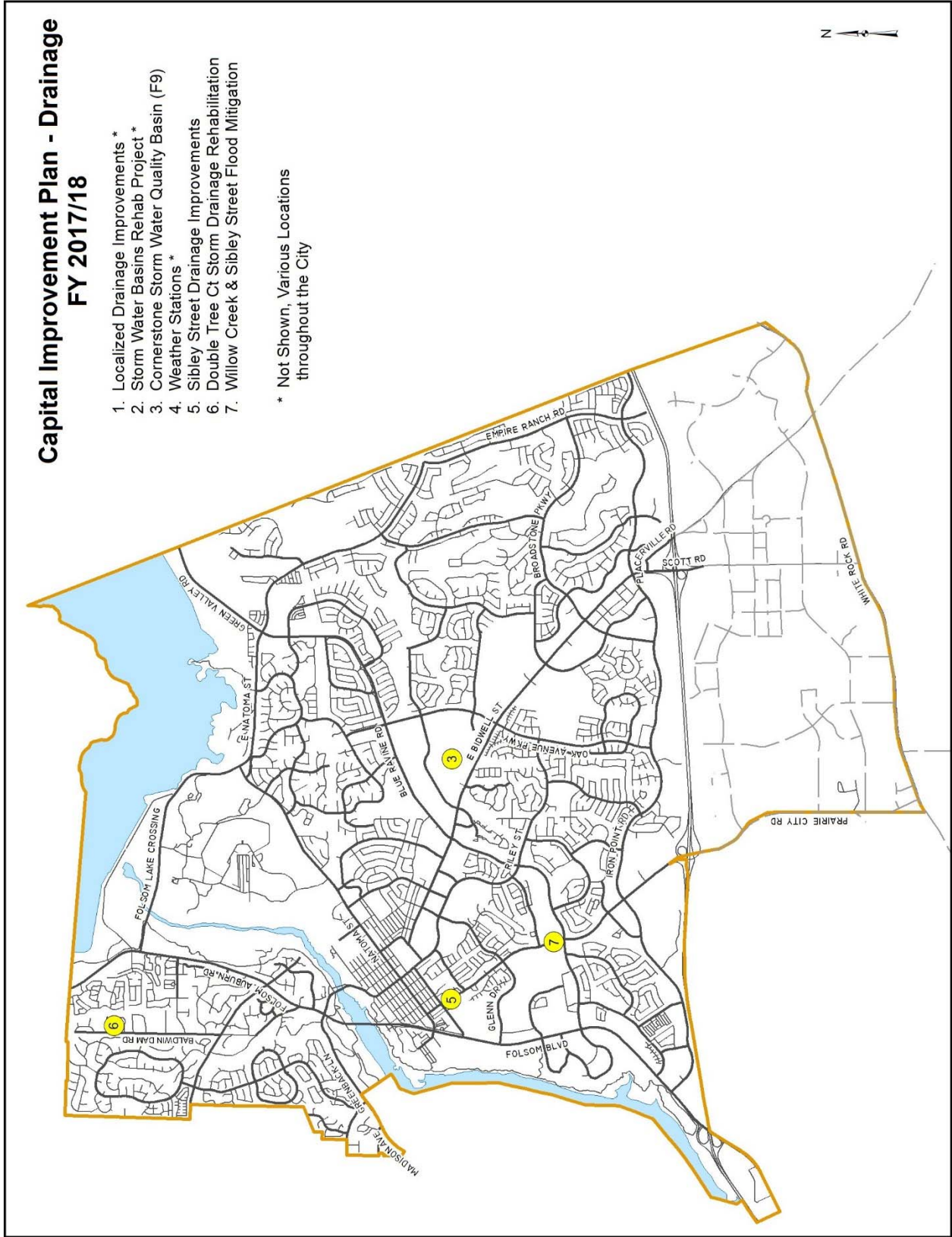
Project Name	Estimated Costs
Folsom Aquatic Center <ul style="list-style-type: none">• Dry land elements may include miniature golf, Amazon Maze, or zip line• Play elements may include splash play area, lazy river	\$3,410,000



Drainage

Map	VI-84
Project Summaries	VI-85
Cornerstone Storm Water Quality Basin (F9)	VI-86
Double Tree Ct Storm Drainage Rehabilitation	VI-88
Localized Drainage Improvements	VI-90
Sibley Street Drainage	VI-92
Storm Drain Ponds	VI-94
Weather Station	VI-96
Willow Creek & Sibley Street Flood Mitigation	VI-98





Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
556,778	585,000	789,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	2,330,778

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
-	-	-	-	-	-	-	-	-	-

FY 2017 – 2018 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Cornerstone SWQ Basin (F9)	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 50,000
Double Tree Ct	-	-	-	-	-	200,000
Localized Drainage Improvements	-	-	-	50,000	50,000	50,000
Sibley Street Drainage	-	-	-	-	-	100,000
Storm Drain Pond	-	-	-	-	-	465,000
Weather Station	-	-	-	-	-	35,000
Willow Ck/Sibley St Flood Mitigation	-	-	-	-	-	250,000
Total	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 100,000	\$ 1,150,000



<i>Project Name:</i>	Cornerstone Storm Water Quality Basin (F9)
<i>Project Number:</i>	New
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project will rehabilitate an existing Storm Water Quality Basin located near the Cornerstone Dental building. This basin was evaluated and prioritized as part of the Storm Water Basins Rehabilitation Project. The maintenance needs of the City owned basin is such that we have removed it from the other project to prioritize the construction of this basin first. The project will improve capacity and water quality. Maintenance performed could include maintenance of inlet and outlet structures, retrofit of outlet structures, removal of aquatic vegetation, removal of accumulated sediment and erosion control.
<i>Justification:</i>	The City is responsible for operations and maintenance of approximately 20 of the 70 detention/water quality basins within the City's drainage system. Many of the basins were constructed 20 or more years ago with very minimal or no maintenance being performed since construction. Lack of maintenance results in reduced capacity of stormwater storage, reduced effectiveness for water quality treatment, and increase in cost for deferred maintenance. Additionally, the City's NPDES Stormwater permit requires maintenance of the storm drain system.
<i>Relationship to other CIP:</i>	This project is breakout of the Storm Water Basins Rehab Project. This project was identified as unique with its required scope of work and was taken as an independent project.
<i>Alternatives:</i>	None
<i>Project Update:</i>	None
<i>Relationship to General Plan or other adopted plan:</i>	None



Cornerstone Storm Water Quality Basin (F9)

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	50,000
Total Project Budget through FY 2017-2018	50,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	50,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 448		50,000										50,000
Pay-Go												-
Other-Measure A												-
Total	-	50,000	-	-	-	-	-	-	-	-	-	50,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		50,000										50,000
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	-	50,000	-	-	-	-	-	-	-	-	-	50,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Double Tree Court Storm Drainage Rehabilitation

Project Number: PW1701

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: Double Tree Court is located off of Southcreek Circle in the Baldwin Lake Estates neighborhood. The City has received numerous reports of street flooding and blocked storm drain pipes in this vicinity. City staff has unsuccessfully attempted to remove unknown blockages from within the existing drain pipe. This project will relocate the existing storm drain line, which currently runs under private residences, to within the street right of way.

Justification: Public Works staff has identified the drainage at this location as needing to be repaired to reduce the City's liability to flooding claims from residents in the area.

Relationship to other CIP: None

Alternatives: Re-lining the existing drain pipe was considered, however due to the pipe running beneath private residences with no drainage easement it was determined that proceeding with a new alignment would be prudent.

Project Update: This project was bid in the spring of 2017 and completion is expected prior to Winter 2017.

Relationship to General Plan or other adopted plan: None



Double Tree Court Storm Drainage Rehabilitation

Project Budget:

FY 2016-2017 Appropriated Project Budget	200,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	200,000
FY 2016-2017 Projected Expenditures	200,000
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 446												-
Pay-Go												-
Other-Measure A	200,000											200,000
Total	200,000	-	-	-	-	-	-	-	-	-	-	200,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	75,000											75,000
Construction	125,000											125,000
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	200,000	-	-	-	-	-	-	-	-	-	-	200,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Localized Drainage Improvements

Project Number: 7010

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project constructs various minor drainage improvements throughout the City, including replacement or addition of drain inlets, drain pipes, manholes, swales, and appurtenances.

Justification: This project helps prevent street flooding and damage to existing roadways and private property.

Relationship to other CIP: This project coordinates with the Street Overlay and Pavement Management CIP. When possible, drainage improvements will be constructed in conjunction with roadway improvements.

Alternatives: None

Project Update: This project continues to address as-needed drainage improvements that result from storm events or other failures in the system and allows for repair or replacement of drainage infrastructure in conjunction with pavement management improvements. During FY17, small drainage improvements have been performed throughout the City that included pipe failure repairs, drainage inlet repairs, and repairs to multiple curb and gutter locations.

Relationship to General Plan or other adopted plan: None



Localized Drainage Improvements

Project Budget:

FY 2016-2017 Appropriated Project Budget	50,000
FY 2016-2017 Projected Expenditures	5,070
FY 2017-2018 Budget - Proposed Change	50,000
Total FY 2017-2018 Project Budget	50,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Measure A	5,070	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	505,070
Total	5,070	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	505,070

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	5,070	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	505,070
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	5,070	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	505,070

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Sibley Street Drainage
<i>Project Number:</i>	PW1610
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project improves the drainage on Sibley Street by replacing a 12" culvert north of RR tracks with a larger size. This will increase the capacity of the drainage system adjacent to Willow Creek which drains the railroad track section and the area upland of the tracks. This will help to alleviate the street flooding on Sibley Street during large storm events. Additional drainage improvements will be performed in the area to assist in alleviating flooding on Sibley Street.
<i>Justification:</i>	This project helps to prevent street flooding and damage to existing roadways and private property. This will address the drainage issues on the north side of the railroad tracks where water is trapped between the railroad tracks and the hillside above. Currently, the 12" culvert is undersized for the increased runoff from the area to the north of Willow Creek.
<i>Relationship to other CIP:</i>	This project coordinates with the Street Overlay and Pavement Management CIP. When possible, drainage improvements will be constructed in conjunction with roadway improvements. This is a stand-alone project apart from the Willow Creek & Sibley Street Flood Mitigation Project.
<i>Alternatives:</i>	None
<i>Project Update:</i>	This was not undertaken in FY 16/17 due to the construction of additional drainage inlets with the Sibley/Levy Signal Project. This project is a stand alone project. It is in the vicinity of the Willow Creek @ Sibley Flood Mitigation Project and may be combined with that project if the timing of the two projects is simultaneous
<i>Relationship to General Plan or other adopted plan:</i>	None



Sibley Street Drainage

Project Budget:

FY 2016-2017 Appropriated Project Budget	100,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	100,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	100,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 446		65,000										65,000
Impact Fees - Fund 448		35,000										35,000
Pay-Go												-
Other												-
Total	-	100,000	-	-	-	-	-	-	-	-	-	100,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		100,000										100,000
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	-	100,000	-	-	-	-	-	-	-	-	-	100,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Storm Drain Ponds
Project Number:	PW1401
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	The initial phase of this project evaluated and prioritized the maintenance needs of the City owned basins. Depending on the available funding, a construction project will be developed to address the most critical remaining basins to address the maintenance needs that will improve capacity and water quality. Maintenance performed could include maintenance of inlet and outlet structures, retrofit of outlet structures, removal of aquatic vegetation, removal of accumulated sediment and erosion control.
Justification:	The City is responsible for operations and maintenance of approximately 20 of the 70 detention/water quality basins within the City's drainage system. Many of the basins were constructed 20 or more years ago with very minimal or no maintenance being performed since construction. Lack of maintenance results in reduced capacity of storm water storage, reduced effectiveness for water quality treatment, and increase in cost for deferred maintenance. Additionally, the City's NPDES Storm water permit requires maintenance of the storm drain system.
Relationship to other CIP:	Cornerstone SWQ Basin (F9)
Alternatives:	None
Project Update:	During the 2015/16 FY Public Works completed the storm water basin assessment, restoration prioritization and development of long term on-going operation and maintenance guidelines. The top four priority basins are going out to bid May 2017 and construction will begin July 2017. Staff anticipates identifying additional basins to rehabilitate in FY17/18 and beginning work in the spring of 2018.
Relationship to General Plan or other adopted plan:	The Willow - Humbug Creek Master Plan, completed in 1994, incorporated several detention basins to provide flood control and protect the parkway and trail system. Maintenance of these facilities is critical to achieve the performance as designed by the Drainage Master Plan. An MOU between the City of Folsom and El Dorado County, adopted August 8, 2000, requires maintenance of certain detention ponds, swales and creeks within the Willow-Humbug Creek watersheds for proper functioning. The Alder Creek Watershed Management Plan, completed February 2010, identifies and recommends maintenance of detention basins in the upper watershed north of Highway 50.



Storm Drain Ponds

Project Budget:

FY 2016-2017 Appropriated Project Budget	465,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	465,000
FY 2016-2017 Projected Expenditures	351,708
FY 2017-2018 Proposed Est Budget Balance	113,292

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 448	226,708	100,000	75,000									401,708
Impact Fees - Fund 537	125,000											125,000
Other - Measure A												-
Total	351,708	100,000	75,000	-	-	-	-	-	-	-	-	526,708

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental	126,708											126,708
Plan Check												-
Design	25,000											25,000
Construction	200,000	100,000	75,000									375,000
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	351,708	100,000	75,000	-	-	-	-	-	-	-	-	526,708

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Weather Station
<i>Project Number:</i>	New
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project updates the City's existing four Weather Stations to current needs and standards. Additionally, the system will be linked to Sacramento County's ALERT system. Staff is applying for a Prop 84 grant for the update. Should we receive additional funding, this project scope will be increased to install additional weather stations around the City.
<i>Justification:</i>	The project helps to monitor flood events and provides warnings prior to flood events.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	In February 2015 Public Works applied for \$85,950 in grant funding from DWR. In October 2015 the City was awarded \$47,475. Delays at the Department of Water Resources have postponed the construction of this project. The project will be completed in the Spring/Summer of 2017.
<i>Relationship to General Plan or other adopted plan:</i>	None



Weather Station

Project Budget:

FY 2016-2017 Appropriated Project Budget	35,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	35,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	35,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants		35,000	50,000									85,000
Impact Fees - Fund 448												-
Pay-Go												-
Other -												-
Total	-	35,000	50,000	-	-	-	-	-	-	-	-	85,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		35,000	50,000									85,000
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	-	35,000	50,000	-	-	-	-	-	-	-	-	85,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



- Project Name:** Willow Creek & Sibley Street Flood Mitigation
- Project Number:** PW1503
- Project Contact:** Public Works ~ pwdept@folsom.ca.us
- Project Description:** This project will begin the phasing of design and construction to address the increased, and migrating flows in the Willow Creek corridor from Riley Street to Sibley Street. The project will include an environmental assessment and permitting, engineering design, and construction of drainage improvements, erosion control measures and creek restoration measures to mitigate flooding and ongoing deterioration
- Justification:** During intense rain events Willow Creek at Sibley Street regularly requires street closures. The flooding is deteriorating the existing culverts and the rail road tracks that run parallel with the creek corridor. This project helps to prevent street flooding and damage to existing roadways and private property and improves the safety of vehicular and pedestrian traffic along Sibley Street.
- Relationship to other CIP:** This project coordinates with the FEMA flood map update CIP. The surveying and engineering analysis completed for each project will inform each project.
- Alternatives:** There are no alternatives except do nothing which would result in continued flooding of Sibley Street and erosion within the creek corridor.
- Project Update:** Currently, the project is on hold because the City was unsuccessful in obtaining the necessary Prop 84 Grant funding to construct this project. Staff will continue to pursue other funding mechanisms.
- Relationship to General Plan or other adopted plan:** None



Willow Creek & Sibley Street Flood Mitigation

Project Budget:

FY 2016-2017 Appropriated Project Budget	250,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	250,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	250,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
												-
Enterprise												-
Loans/Grants			614,000									614,000
Impact Fees - Fund 448		250,000										250,000
Pay-Go												-
Other -												-
Total	-	250,000	614,000	-	-	-	-	-	-	-	-	864,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design		145,000										145,000
Construction		105,000	614,000									719,000
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	-	250,000	614,000	-	-	-	-	-	-	-	-	864,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-





General Services

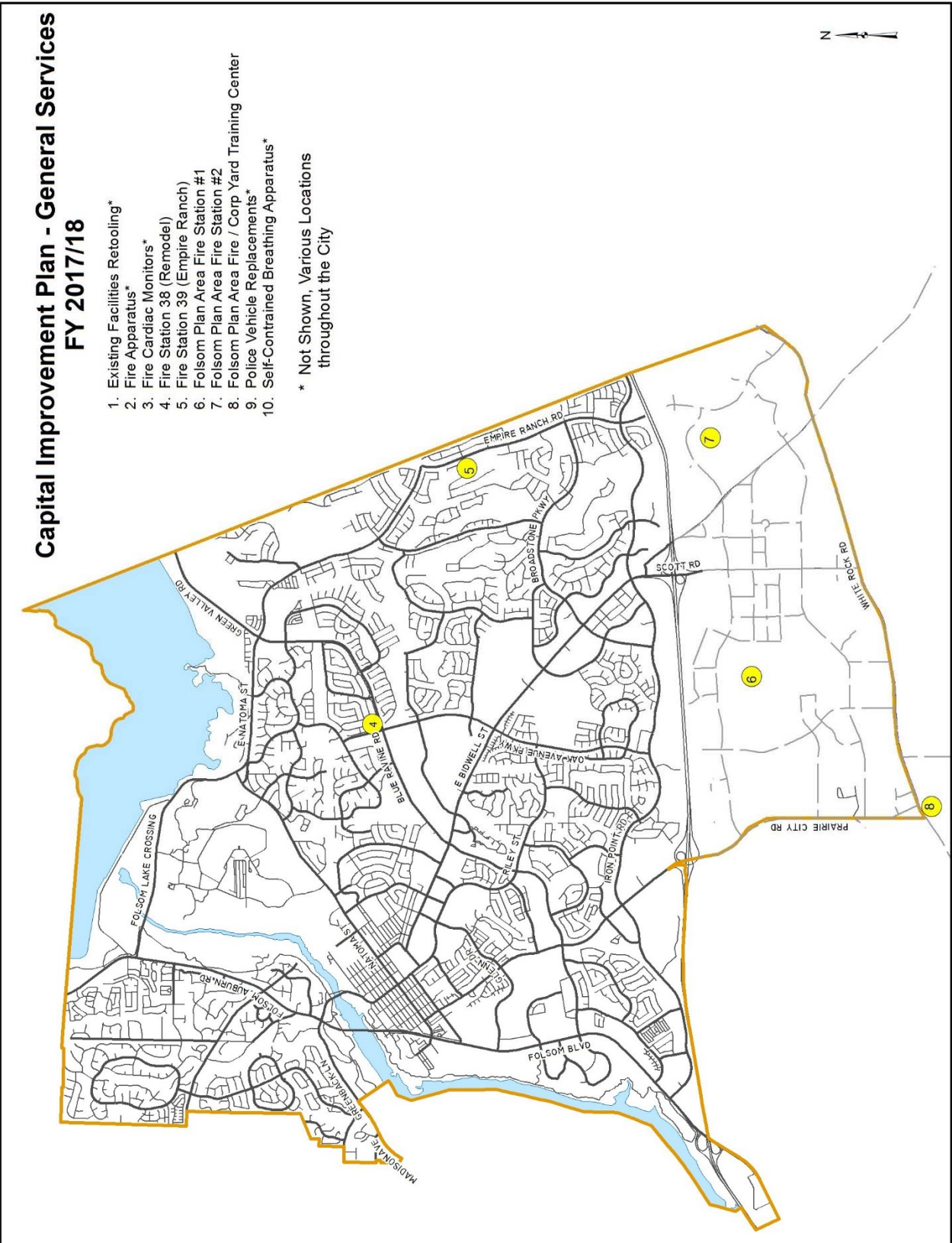
Map VI-102
Project Summaries VI-103
Existing Facilities Retooling..... VI-104
Fire Apparatus..... VI-106
Fire Cardiac Monitors VI-108
Fire Station 38 (Remodel)..... VI-110
Fire Station 39 (Empire Ranch) VI-112
Folsom Plan Area Fire Station #1 VI-114
Folsom Plan Area Fire Station #2..... VI-116
Folsom Plan Area Fire / Corp Yard Training Center..... VI-118
Police Vehicle Replacements..... VI-120
Self-Contained Breathing Apparatus VI-122
Redevelopment Projects for Consideration VI-124
Redevelopment Housing Projects for Consideration..... VI-125



**Capital Improvement Plan - General Services
FY 2017/18**

1. Existing Facilities Retooling*
2. Fire Apparatus*
3. Fire Cardiac Monitors*
4. Fire Station 38 (Remodel)
5. Fire Station 39 (Empire Ranch)
6. Folsom Plan Area Fire Station #1
7. Folsom Plan Area Fire Station #2
8. Folsom Plan Area Fire / Corp Yard Training Center
9. Police Vehicle Replacements*
10. Self-Contained Breathing Apparatus*

* Not Shown, Various Locations throughout the City



Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
2,332,107	6,069,273	5,992,636	1,930,805	2,444,640	8,946,320	2,169,956	1,874,592	1,710,850	13,186,690	3,407,790	50,065,659

Project Operating Impact Summary (Fleet purchases includes lease purchase costs)

Total All Projects (Expenditures minus Revenues)

FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
-	-	-	-	1,489,050	1,624,450	3,248,460	1,993,770	3,601,929	3,757,724

FY 2017– 2018 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Existing Facilities Retooling	-	-	-	290,163	290,163	290,163
Fire Apparatus	-	-	-	254,000	254,000	254,000
Fire Cardiac Monitors	-	-	-	-	-	400,000
Fire Station 38 (Remodel)	-	-	-	-	-	120,000
Fire Station 39 (Empire Ranch)	-	-	1,693,575	2,700,000	4,393,575	4,643,575
FPA Fire Station#1	-	-	-	-	-	-
FPA Fire Station#2	-	-	-	-	-	-
FPA Fire / Corp Yard Train. Ctr.	-	-	-	-	-	-
Police Vehicles	-	-	-	500,000	500,000	500,000
SCBA	-	-	-	631,535	631,535	631,535
Total	\$ -	\$ -	\$ 1,693,575	\$ 4,375,698	\$ 6,069,273	\$ 6,839,273



Project Name:	Existing Facilities Retooling
Project Number:	New
Project Contact:	Division Chief Chad Wilson, Folsom Fire Department
Project Description:	Fire Station 35, 36 and 37 Modernization Project to maintain essential service status in the community.
Justification:	<p>The following items are improvements identified for the Existing Fire Facilities Retooling:</p> <ul style="list-style-type: none">Fire Station 35 - \$41,750 to modernize the Fuel Dispensing SiteFire Station 35 - \$43,500 for asphalt paving repairsFire Station 35 - \$20,986 for Classroom/Training Center upgradeFire Station 35, 36, & 37 - \$68,163 for carpet replacementFire Station 35 & 37 - \$31,445 for Security Card reader replacementFire Station 36 - \$215,000 for Training Tower ModernizationFire Station 36 - \$31,000 for Security Fencing and GateFire Station 36 - \$135,000 for asphalt paving repairsFire Station 37 - \$43,500 for asphalt paving repairs
Relationship to other CIP:	None
Alternatives:	Fund these repairs as part of the Department annual operating budget as funds exist.
Project Update:	<p>The following projects are proposed for FY17/18:</p> <ul style="list-style-type: none">Fire Station 35 - \$43,500 for asphalt paving repairsFire Station 35, 36, & 37 - \$68,163 for carpet replacementFire Station 36 - \$135,000 for asphalt paving repairsFire Station 37 - \$43,500 for asphalt paving repairs
Relationship to General Plan or other adopted plan:	This project relates to the Department's Service Delivery Plan.



Existing Facilities Retooling

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	290,163
Total Project Budget through FY 2017-2018	290,163
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	290,163

Financial Impact

Funding Sources: This project is partially unfunded

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-General Fund		290,163										290,163
Other												-
Total	-	290,163	-	-	-	-	-	-	-	-	-	290,163

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		290,163	93,736	31,445	215,000							630,344
Inspection												-
Project Management												-
Other												-
Contingencies												-
Total	-	290,163	93,736	31,445	215,000	-	-	-	-	-	-	630,344

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Fire Apparatus
Project Number:	New
Project Contact:	Division Chief Chad Wilson, Folsom Fire Department
Project Description:	<p>The Fire Department plans to lease or purchase the following apparatus: Type I Engines, Type III Engines, Truck, Chief Staff, Rescue Boat, Command Vehicles, Medic Units, Staff vehicles and Communication Unit in accordance with the vehicle replacement schedule and with opening new facilities.</p> <p>For FY17/18, the department proposes to purchase a new medic vehicle.</p>
Justification:	The Type I and III Engines, Medic units, Ladder truck and staff vehicles will replace existing units nearing the end of service lives.
Relationship to other CIP:	The apparatus purchased for the Plan Area Temporary Fire Station will move to the City's Fire Station #1 in the Plan Area when completed. New apparatus will be purchased when the second Plan Area Fire Station is completed, which will house one engine company only.
Alternatives:	Utilize existing equipment beyond their recommended service life and continue to rely upon automatic and mutual aid resources.
Project Update:	<p>A new Type I Fire Engine was placed in service in FY 16/17</p> <p>A new Medic and a second remount Medic were placed in service in FY 16/17</p> <p>One Staff Vehicle was placed in service in FY 17/18</p> <p>One 4X4 Pickup Truck was placed in service in FY 17/18</p>
Relationship to General Plan or other adopted plan:	Apparatus are identified in the Fire Department's 10-year fleet purchase plan for heavy and light apparatus.



Fire Apparatus

Project Budget:

FY 2016-2017 Appropriated Project Budget	1,022,021
FY 2016-2017 Projected Expenditures	1,022,021
FY 2017-2018 Budget - Proposed Change	254,000
Total FY 2017-2018 Project Budget	254,000

Financial Impact

Funding Sources: This project is currently only partially funded

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go - Gen Fund	1,022,021	254,000	800,000	500,000	500,000	500,000						3,576,021
Other - Equip Rplmt												-
Other	-											-
Total	1,022,021	254,000	800,000	500,000	500,000	500,000	-	-	-	-	-	3,576,021

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction												-
Inspection												-
Project Management												-
Vehicle Cost	1,022,021	254,000	1,218,900	1,279,360	1,329,640	986,320	1,669,956	1,374,592	1,210,850	1,486,690	2,907,790	14,740,119
Replacement Chg												-
Total	1,022,021	254,000	1,218,900	1,279,360	1,329,640	986,320	1,669,956	1,374,592	1,210,850	1,486,690	2,907,790	14,740,119

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Estimated Lease Costs	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Fire - Cardiac Monitors
<i>Project Number:</i>	New
<i>Project Contact:</i>	Division Chief Chad Wilson, Folsom Fire Department
<i>Project Description:</i>	The Fire Department's existing ten cardiac monitors require replacement due to age, condition, lack of available parts, and software soon to be discontinued.
<i>Justification:</i>	The cardiac monitors are essential pieces of equipment used by firefighters to treat the public. All cardiac monitors have reached their ten-year service life. Overall costs to keep the current cardiac monitors in service have increased. Repair requests are more frequent, hardware for our current monitors are no longer available and have been given "end of life designation" by the manufacturer. New FDA guidelines for monitors have resulted in software that is no longer supported.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	A PLS has been prepared for the purchase of four cardiac monitors for Fiscal Year 2016-2017. If approved, this will eliminate the CIP request for Fiscal Year 2017-2018.
<i>Project Update /</i>	In Fiscal Year 2016-2017, the Fire Department replaced eleven cardiac monitors. These monitors will be utilized on all reserve 911 apparatus.
<i>Relationship to General Plan or other adopted plan:</i>	None



Fire - Cardiac Monitors

Project Budget:

FY 2016-2017 Appropriated Project Budget	400,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	400,000
FY 2016-2017 Projected Expenditures	360,086
FY 2017-2018 Proposed Est Budget Balance	39,914

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
General Fund	360,086											360,086
Other												-
Other												-
Total	360,086	-	-	-	-	-	-	-	-	-	-	360,086

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction												-
Inspection												-
Project Management												-
Other	360,086											360,086
Contingencies												-
Total	360,086	-	-	-	-	-	-	-	-	-	-	360,086

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Fire Station 38 (Remodel)
<i>Project Number:</i>	New
<i>Project Contact:</i>	Division Chief Chad Wilson, Folsom Fire Department
<i>Project Description:</i>	Fire Station 38 is located at Blue Ravine Road and Oak Avenue Parkway. A Standards of Response Cover Study indicates that this station is in the best general location to provide fire and medical services. The facility was originally constructed as a short term facility with probable relocation. Since the city owns the land it would be more cost effective to remodel and add to the existing structure to suit operational needs.
<i>Justification:</i>	Strategically located fire facilities are paramount to the delivery of emergency fire and medical services. A remodeled facility will ensure delivery of these services from its current location for another 30 years. A rebuilt facility is necessary because the current facility can only accommodate some of the existing fleet due to inadequate construction features and the need for additional physical features to meet employee needs.
<i>Relationship to other CIP:</i>	Construction of Fire Station 39 (Empire Ranch) will permit the movement of Station 38's crew and engine to Fire Station 39 while the remodel of Fire Station 38 occurs.
<i>Alternatives:</i>	Consideration was given to the construction of a new facility on a larger parcel. It was determined that the need to purchase a parcel, roadway and signalization costs make it more effective to rebuild on the current site.
<i>Project Update:</i>	Remodel design work will need to begin in FY 2017-2018 in order to coincide with the completed construction phase of Station 39.
<i>Relationship to General Plan or other adopted plan:</i>	An addition and/or remodel of the existing structure at this site coincides with the Standards of Response Cover study recommending the number of fire stations and locations for optimum service delivery.



Fire Station 38 (Remodel)

Project Budget:

FY 2016-2017 Appropriated Project Budget	120,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	120,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	120,000

Financial Impact

Funding Sources: This project is currently only partially funded

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 441	120,000		3,580,000									3,700,000
Pay-Go			500,000									500,000
Other - Gen Fund												-
Other												-
Total	120,000	-	4,080,000	-	-	-	-	-	-	-	-	4,200,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	100,000											100,000
Construction			3,976,000									3,976,000
Inspection												-
Project Management	20,000		80,000									100,000
Other			24,000									24,000
Contingencies				120,000								120,000
Total	120,000	-	4,080,000	120,000	-	-	-	-	-	-	-	4,320,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Fire Station 39 (Empire Ranch)
<i>Project Number:</i>	FD0801
<i>Project Contact:</i>	Division Chief Chad Wilson, Folsom Fire Department
<i>Project Description:</i>	Approximately 9,900 sq. ft. fire station on a 1.02 + acre site capable of housing three pieces of fire apparatus and a crew of six personnel. Fire Station 39 will be located on the southwest corner of the City at Empire Ranch Road and Ritchie Street with a physical address of 2139 Ritchie Road.
<i>Justification:</i>	The completed Fire Department Standards of Response Cover Study concluded that the City should add a fifth fire station to provide an appropriate level of emergency fire and medical response services to the Empire Ranch area.
<i>Relationship to other CIP:</i>	Construction of a fire station in the Empire Ranch area will assist in service delivery in conjunction with Fire Station 38 at Blue Ravine Road and Oak Avenue Parkway, and Fire Station 37 on Clarksville Road near East Bidwell Street. Additionally, this project will serve a portion of the Folsom Plan Area south of Highway 50 once it is constructed.
<i>Alternatives:</i>	Two other alternatives: 1) Do not construct and provide services via existing facilities, or 2) Do not add any additional fire units. Neither would be in compliance with our response standards and would create worsening service delivery levels as workloads increase.
<i>Project Update:</i>	Staff has completed initial architectural and site plans for the project. Construction is proposed to begin FY 2017-2018.
<i>Relationship to General Plan or other adopted plan:</i>	Coincides with recommendations contained in the recently completed Standards of Response Cover study provided to the City in March 2006 and the Department's Service Delivery Improvement Plan.



Fire Station 39 (Empire Ranch)

Project Budget:

FY 2016-2017 Appropriated Project Budget	250,000
FY 2017-2018 Budget - Proposed Change	4,393,575
Total Project Budget through FY 2017-2018	4,643,575
FY 2016-2017 Projected Expenditures	250,000
FY 2017-2018 Proposed Est Budget Balance	4,393,575

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 441	250,000	1,693,575	100,000									2,043,575
Pay-Go												-
Other - Fund 416		2,700,000										2,700,000
Other												-
Total	250,000	4,393,575	100,000	-	-	-	-	-	-	-	-	4,743,575

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	237,298	74,273										311,571
Construction		3,772,538										3,772,538
Inspection		149,000										149,000
Project Management	7,533	105,264										112,797
Other	5,169	292,500										297,669
Contingencies			100,000									100,000
Total	250,000	4,393,575	100,000	-	-	-	-	-	-	-	-	4,743,575

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	1,489,050	1,624,450	1,698,460	1,776,080	1,858,325	1,940,940



<i>Project Name:</i>	Folsom Plan Area Fire Station #1
<i>Project Number:</i>	New
<i>Project Contact:</i>	Division Chief Chad Wilson, Folsom Fire Department
<i>Project Description:</i>	Approximately 12,500 sq. ft. fire station on a 1.5+ acre site capable of housing three pieces of fire apparatus and a crew of six personnel.
<i>Justification:</i>	The area to be developed within the FPA is without public safety infrastructure. The fire station would be an initial essential services building with which to house fire and life safety capabilities.
<i>Relationship to other CIP:</i>	The fire station site and construction will be coordinated with other general infrastructure features.
<i>Alternatives:</i>	The fire station can be sited with other municipal buildings such as police, parks and public works. Specific principles of Standards of Coverage must be applied to the site of this and other fire stations.
<i>Project Update:</i>	The Fire Department is awaiting an Impact Fee Study as general development of the Folsom Plan Area proceeds.
<i>Relationship to Master Plan or other adopted plan:</i>	The site of this fire station and others to serve the plan area are compatible with the approved General Plan for the region.



Folsom Plan Area Fire Station #1

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact (Once final design and estimate are complete a project budget will be submitted for City Council approval.)

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees					400,000	7,460,000						7,860,000
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	400,000	7,460,000	-	-	-	-	-	7,860,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design					400,000							400,000
Construction						5,625,000						5,625,000
Inspection												-
Project Management						165,000						165,000
Other						1,250,000						1,250,000
Contingencies						420,000						420,000
Total	-	-	-	-	400,000	7,460,000	-	-	-	-	-	7,860,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	1,550,000	217,690	1,743,604	1,816,784



<i>Project Name:</i>	Folsom Plan Area Fire Station #2
<i>Project Number:</i>	New
<i>Project Contact:</i>	Division Chief Chad Wilson, Folsom Fire Department
<i>Project Description:</i>	Approximately 9,100 sq. ft. fire station, single-story neighborhood fire station on a 1.02+ acre site with two full drive through apparatus bays.
<i>Justification:</i>	The area to be developed within the new Folsom Plan Area is without public safety infrastructure. The fire station would be an essential services building with which to house fire and life safety capabilities.
<i>Relationship to other CIP:</i>	The fire station site and construction will be coordinated with other general infrastructure features.
<i>Alternatives:</i>	The fire station can be sited with other municipal buildings such as police, parks, and public works. Specific principles of Standards of Coverage must be applied to the site of this and other fire stations.
<i>Project Update:</i>	The Fire Department is awaiting an Impact Fee Study as general development of the plan area proceeds.
<i>Relationship to Master Plan or other adopted plan:</i>	The site of this fire station and others to serve the plan area are compatible with the approved General Plan for the region.



Folsom Plan Area Fire Station #2

Financial Impact (Once final design and estimate are complete a project budget will be submitted for City Council approval.)

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees									6,700,000			6,700,000
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	6,700,000	-	6,700,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design									400,000			400,000
Construction									4,550,000			4,550,000
Inspection												-
Project Management												-
Other									1,250,000			1,250,000
Contingencies									500,000			500,000
Total	-	-	-	-	-	-	-	-	-	6,700,000	-	6,700,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	5,295,000	5,295,000



<i>Project Name:</i>	Folsom Plan Area Fire / Corp Yard Training Center
<i>Project Number:</i>	New
<i>Project Contact:</i>	Division Chief Chad Wilson, Folsom Fire Department
<i>Project Description:</i>	This project is intended to support firefighter recruit and incumbent "hands on" skill training. The facility will also be designed as a training facility for the Police Department, Public Works, CAPS, and CERT. The project is proposed to be co-located on the new City Corporation Yard on a five acre site. It will include multi-purpose classroom/meeting room facilities, offices for training instructors, training props for fire, rescue, confined space, trench, law enforcement, public works, and volunteer training.
<i>Justification:</i>	This project is intended to train City first responders from the Fire, Police, Utilities and Public Works Departments in coordinated operations without having personnel leave the City limits, thereby creating some efficiencies in time and greater effectiveness in responder operations.
<i>Relationship to other CIP:</i>	This project is being coordinated with the development of the City Corporation Yard.
<i>Alternatives:</i>	Continue to use the Natoma Water Treatment Plant Multi-disciplinary site (in development). Use regional training sites. Use "as available" training sites.
<i>Project Update:</i>	This project has not begun conceptual development.
<i>Relationship to General Plan or other adopted plan:</i>	This project is aligned with and contained in the plan area Specific Plan.



Folsom Plan Area Fire / Corp Yard Training Center

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees										4,500,000		4,500,000
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	4,500,000	-	4,500,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design										400,000		400,000
Construction										3,600,000		3,600,000
Inspection												-
Project Management												-
Vehicle Cost										250,000		250,000
Replacement Chg										250,000		250,000
Total	-	-	-	-	-	-	-	-	-	4,500,000	-	4,500,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Police Vehicle Replacements
<i>Project Number:</i>	N/A
<i>Project Contact:</i>	Chief Cynthia Renaud, Folsom Police Department
<i>Project Description:</i>	The Service Delivery Plan adopted by the City Council calls for the replacement of marked police vehicles at 75,000 miles to meet this objective. The mileage level had been increased to 110,000 in previous budget cycles in order to save funds.
<i>Justification:</i>	To provide mechanically sound and safe vehicles capable of emergency response. Police vehicles exceeding 100,000 miles no longer have warranties and often require costly repairs due to type of use the vehicle experiences.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Utilize existing equipment beyond the recommended service life.
<i>Project Update:</i>	Purchases of vehicles over the past two years has allowed the Police Department to lower the number of vehicles with excessive mileage and reduce maintenance costs. The Police Department hopes to return to the adopted replacement plan calling for vehicle replacement at 75,000 in FY17/18.
<i>Relationship to General Plan or other adopted plan:</i>	Police marked vehicles are identified in the Police Department fleet plan.



Police Vehicle Replacements

Project Budget:

FY 2016-2017 Appropriated Project Budget	580,000
FY 2016-2017 Projected Expenditures	580,000
FY 2017-2018 Budget - Proposed Change	500,000
Total FY 2017-2018 Project Budget	500,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay - Go - Gen Fund	580,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,580,000
Other												-
Other												-
Total	580,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,580,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction												-
Inspection												-
Project Management												-
Vehicle Cost	580,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,580,000
Replacement Chg												-
Total	580,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,580,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Estimated Lease Costs	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Self-Contained Breathing Apparatus
<i>Project Number:</i>	New
<i>Project Contact:</i>	Division Chief Chad Wilson, Folsom Fire Department
<i>Project Description:</i>	Replacement of Self-Contained Breathing Apparatus for firefighters to make entry into areas designated as Immediately Dangerous for Life and health (IDLH) to perform fire suppression and rescue activities. Includes additional SCBA equipment for the outfitting of future Fire Station 39 and the first Folsom Plan Area Fire Station.
<i>Justification:</i>	In FY2003-04 the Department participated in a Regional Urban Area Security Initiative grant to secure funding to replace its existing Self-Contain Breathing Apparatus (SCBA) for all on duty firefighters. The SCBA equipment purchased is approaching end of life and cannot be maintained beyond FY2018-19. The Department currently owns 57 SCBA airpacks and 117 air bottles in its inventory. With the outfitting of new Fire Stations our updated inventory will be 67 SCBA airpacks and 154 5,500psi air bottles, 12 one hour air bottles, and 6 Confined Space airpacks.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Cost to replace current inventory and stock future Fire Station 39: \$631,535
<i>Project Update:</i>	None
<i>Relationship to General Plan or other adopted plan:</i>	This project is connected to the Department's Service Delivery Plan.



Self-Contained Breathing Apparatus

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	631,535
Total Project Budget through FY 2017-2018	631,535
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	631,535

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go-General Fund		631,535										631,535
Other												-
Other												-
Total	-	631,535	-	-	-	-	-	-	-	-	-	631,535

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction												-
Inspection												-
Project Management												-
Equipment Cost		631,535										631,535
Replacement Chg												-
Total	-	631,535	-	-	-	-	-	-	-	-	-	631,535

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2017-2018	FY 2017-2018	FY 2017-2018	FY 2017-2018	FY 2017-2018	FY 2017-2018	FY 2017-2018	FY 2017-2018	FY 2017-2018	FY 2017-2018
Estimated Lease Costs	-	-	-	-	-	-	-	-	-	-	-	-



Project Name: Redevelopment Projects for Consideration

Description: On March 2, 2011 the Folsom Redevelopment Agency issued \$10,115,000 Subordinate Tax Allocation bonds, Taxable Series 2011A with proceeds of \$8,513,018. At the time of issuance of these bonds possible projects were listed within the bond documents. The possible projects are listed below with a brief description as well as a broad ballpark estimate of the costs to complete the project.

On September 22, 2015 Governor Brown approved Senate Bill 107, which among other things allowed for the expenditure of bonds issued prior to June 28, 2011. If a Successor Agency does not have a Last and Final ROPS the amount is limited to 5% of bond proceeds. If a Last and Final ROPS has been received then the expendable limit is based on when the bonds were issued. In the case of the former Redevelopment Agency of the City of Folsom the bonds were issue in March 2011, therefore the amount will be limited to 35% of the bond proceeds.

On April 14, 2017 the California Department of Finance issued a preliminary approval allowing the Folsom Successor Agency to use 5% of the proceeds, totaling \$430,576. Before the proceeds can be spent, a bond expenditure agreement with the City will be approved by the Oversight Board and submitted to the Department of Finance for review and approval.

Per the February 9, 2016 meeting, the City Council discussed project preference for the possible use of the bond proceeds. After discussion with staff, it was the City Council’s consensus to pursue bond compatibility and further development of the following projects:

Riley Street Sidewalk Extension	\$350,000
Leidesdorff Street Sidewalk	\$60,000
Traders Lane Parking Lot Improvements	\$200,000
Historic District – Street Resurfacing/ Repaving	\$500,000
Lake Natoma Bike Trail – Gap Closure	\$350,000
Lake Natoma Waterfront Trail	\$250,000
Historic District Public Safety	\$100,000
Install Restrooms in Historic District (2x)	\$300,000



Project Name: Redevelopment Housing Projects for Consideration

Description:

On March 2, 2011 the Folsom Redevelopment Agency issued \$11,265,000 Housing Set Aside Tax allocation Bonds, Taxable Series 2011B with proceeds of \$9,602,537. At the time of issuance of these bonds possible projects were listed within the bond documents. The possible projects are listed below with a brief description as well as a broad ballpark estimate of the costs to complete the project.

On February 22, 2013 AB 981 was introduced to address the use of bond proceeds that were issued prior to June 28, 2011. It is hoped that this bill will pass and the proceeds will be able to be used for the purposes that the bonds were issued. This bill died pursuant to Article IV, Sec. 10(c) of the Constitution.

On February 19, 2014 SB 1129 was introduced to address the use of bond proceeds. This bill would authorize a successor agency to utilize the proceeds of bonds, upon the approval of the oversight board, if the oversight board, in consultation with the relevant metropolitan planning organization determines that the use of the bond proceeds is consistent with the sustainable communities' strategy adopted by the metropolitan planning organization.

On September 22, 2015 Governor Brown approved Senate Bill 107, which allowed a housing successor to use bond proceeds issued for the purpose of affordable housing if the bonds were issued prior to June 28, 2011. The affordable housing bonds issued by the former Redevelopment Agency of the City of Folsom were issue in March 2011.

City Council approval will be needed for once projects are identified. Below is a list of possible projects.

<p>Affordable Housing</p> <ul style="list-style-type: none"> • Parkshore project (3 acres for possible development) • Silverbrook Island (60 unit project) • Creekside (175 unit project) 	<p>\$4,250,000 \$3,150,000 \$3,000,000</p>
<p>Housing Rehabilitation and Neighborhood Preservation</p> <ul style="list-style-type: none"> • Rehabilitation of existing single-family and multi-family housing to maintain affordable housing 	<p>\$2,000,000</p>

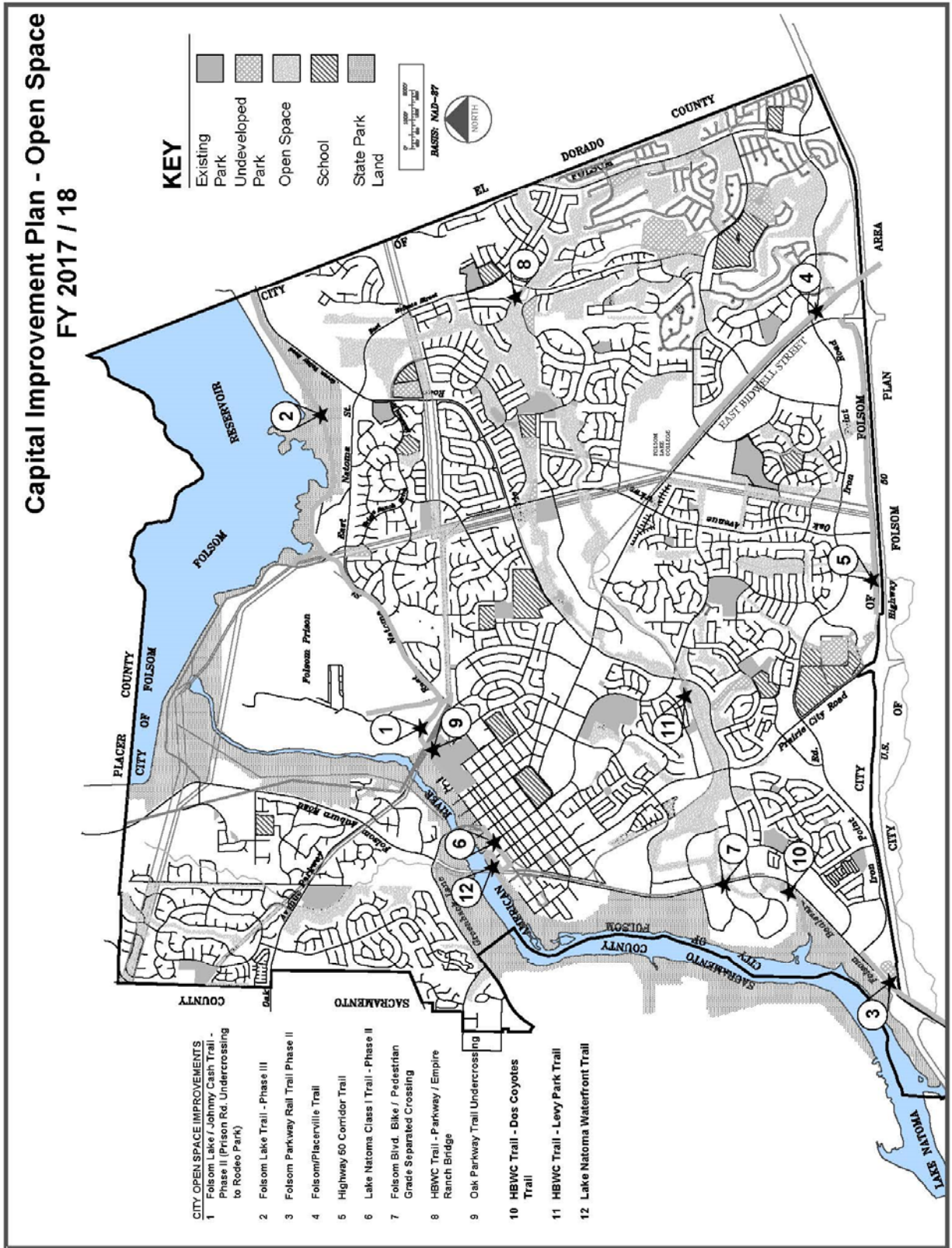




Open Space & Greenbelts

Map	VI-128
Project Summaries	VI-129
Folsom Blvd. Bike / Pedestrian Overcrossing	VI-130
Folsom Lake/Johnny Cash Trail – Phase II	VI-132
Folsom Lake Trail – Phase III	VI-134
Folsom Parkway Rail Trail	VI-136
Folsom / Placerville Trail.....	VI-138
Humbug Willow Creek Trail – Dos Coyotes Segment	VI-140
Humbug Willow Creek – Levy Park Trail.....	VI-142
Humbug Willow Creek – Parkway/Empire Ranch Bridge	VI-144
Highway 50 Corridor Trail	VI-146
Lake Natoma Class I Trail – Phase II	VI-148
Lake Natoma Waterfront Trail.....	VI-150
Oak Parkway Trail Undercrossing.....	VI-152





Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
4,183,182	5,741,795	984,036	250,000	8,420,000	-	750,000	-	-	-	-	20,329,013

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
4,500	12,600	24,200	25,300	33,900	35,500	37,100	38,400	40,000	41,600

FY 2017 – 2018 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Folsom Blvd. Bike / Ped Overcrossing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Folsom Lake/Johnny Cash Trail - Phase II	-	-	-	-	-	3,980,000
Folsom Lake Trail - Phase III	-	-	-	-	-	-
Folsom Parkway Rail Trail	-	-	-	-	-	-
Folsom / Placerville Trail	-	-	-	-	-	1,184,036
HBWC - Dos Coyotes	-	-	-	-	-	945,440
HBWC - Levy Park Trail	-	-	-	-	-	326,300
HBWC - Pkwy/ER Bridge	-	-	-	-	-	147,878
Highway 50 Corridor Trail	-	-	-	-	-	-
Lake Natoma Class I Trail – Phase II	-	-	-	-	-	1,510,000
Lake Natoma Waterfront Trail	-	-	-	-	-	1,615,800
Oak Parkway Trail Undercrossing	-	-	-	-	-	1,121,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,830,454



<i>Project Name:</i>	Folsom Blvd. Bike / Pedestrian Overcrossing
<i>Project Number:</i>	New
<i>Project Contact:</i>	Parks & Recreation ~ jkonopka@folsom.ca.us
<i>Project Description:</i>	Construction of a bike/pedestrian overcrossing at Folsom Boulevard and Humbug/Willow Creek. Project will include a grade separated crossing that makes connection between existing Class I trail on both sides of Folsom Boulevard.
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	This project completes one of the last gaps in the 16-mile Humbug-Willow Creek trail system. This project provides a much needed grade separated crossing of Folsom Boulevard.
<i>Alternatives:</i>	Selection of an undercrossing or overcrossing at Folsom Boulevard needs to be analyzed and determine which crossing type would be the most cost effective and have the least environmental impact. An at-grade crossing is not feasible with the volume of traffic on Folsom Blvd.
<i>Project Update:</i>	Project is listed in the adopted bikeway master plan, however no funding has been approved for this project. Staff plans to apply for grant funding in April/May 2018.
<i>Relationship to General Plan or other adopted plan:</i>	This project is identified in the Bikeway Master Plan.



Folsom Blvd. Bike / Pedestrian Overcrossing

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental			100,000									100,000
Design				250,000								250,000
Construction					5,500,000							5,500,000
Inspection					30,000							30,000
Materials Testing					15,000							15,000
Construction Staking					5,000							5,000
Other												-
Contingencies					100,000							100,000
Total	-	-	100,000	250,000	5,650,000	-	-	-	-	-	-	6,000,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	3,000	3,100	3,200	3,300	3,400	3,500



<i>Project Name:</i>	Folsom Lake/Johnny Cash Trail - Phase II
<i>Project Number:</i>	2711
<i>Project Contact:</i>	Parks & Recreation ~ jkonopka@folsom.ca.us
<i>Project Description:</i>	Construction of 1 mile of Class I bikeway, from the Rodeo Grounds, behind City Park, to the Folsom Prison entrance Road. Project includes an undercrossing at the Folsom Prison Road and a bridge over the large ravine behind the zoo sanctuary.
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	This project complements the State Parks trail system by providing a direct Class I trail connection between El Dorado Hills and the Historic Truss Bridge. This project will connect with the first phase of the Johnny Cash Trail.
<i>Alternatives:</i>	Several alternative alignments were studied and this alignment was chosen because it provided the most direct route with limited environmental impacts.
<i>Project Update:</i>	The city received grant funding in the amount of \$895,000 plus a city match of \$65,000 for the design and construction of this trail segment. The City has also received \$872,020 grant from the Federal Lands Access program. This federal grant requires a match of \$112,980. Staff has completed the CEQA Process and a topographical survey of the alignment and finalized the NEPA process. Staff secured a loan from SACOG in the amount of \$2,035,000 to fill the final funding gap. Project is scheduled to start construction in March 2017.
<i>Relationship to General Plan or other adopted plan:</i>	The project is consistent with the Bikeway Master Plan.



Folsom Lake/Johnny Cash Trail - Phase II

Project Budget:

FY 2016-2017 Appropriated Project Budget	3,980,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	3,980,000
FY 2016-2017 Projected Expenditures	420,100
FY 2017-2018 Proposed Est Budget Balance	3,559,900

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Loan		2,035,000										2,035,000
Grants	242,120	1,524,900										1,767,020
Other - Fund 206	102,660											102,660
Other - Fund 248	37,660											37,660
Pay-Go												-
Other-Measure A	37,660											37,660
Total	420,100	3,559,900	-	-	-	-	-	-	-	-	-	3,980,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW	6,100											6,100
Environmental	51,981											51,981
Design	221,000											221,000
Construction	120,000	3,109,074										3,229,074
Project Management												-
Materials Testing		11,845										11,845
Construction Staking												-
Other	21,019	138,981										160,000
Contingencies		300,000										300,000
Total	420,100	3,559,900	-	-	-	-	-	-	-	-	-	3,980,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	4,800	5,100	5,400	5,700	6,000	6,300	6,600	6,900	7,200



<i>Project Name:</i>	Folsom Lake Trail - Phase III
<i>Project Number:</i>	New
<i>Project Contact:</i>	Parks & Recreation ~ jkonopka@folsom.ca.us
<i>Project Description:</i>	The construction of three miles of Class I bikeway along the shore of Folsom Lake from Folsom Lake Crossing to Green Valley Road.
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	This project is being planned and financed in coordination with the Bureau of Reclamation and the State Department of Parks and Recreation. This project would provide the final piece of the trail that connects between El Dorado Hills (Green Valley Road) and the Historic Truss Bridge.
<i>Alternatives:</i>	Several alternative alignments were studied and this alignment was chosen because it provided the most direct route with limited environmental impacts. It is anticipated that the spillway haul roads will be used for the trail corridor once construction is complete.
<i>Project Update:</i>	The State Department of Parks & Recreation has included this trail segment in their Master Plan for the Folsom Lake State Recreation area and are working with the US Army Corps of Engineers and Bureau of Reclamation to coordinate the construction of the trail after work on Folsom Lake Dam is completed. The Dam work will be complete in the summer of 2017 and the bench for the future trail has been constructed. Staff will start coordinating with State Parks and the Bureau to move the project forward.
<i>Relationship to Master Plan or other adopted plan:</i>	The project is consistent with the adopted Bikeway Master Plan.



Folsom Lake Trail - Phase III

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental					50,000							50,000
Design					100,000							100,000
Construction					925,000							925,000
Project Management												-
Materials Testing					5,000							5,000
Construction Staking					10,000							10,000
Other												-
Contingencies					50,000							50,000
Total	-	-	-	-	1,140,000	-	-	-	-	-	-	1,140,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Folsom Parkway Rail Trail
<i>Project Number:</i>	New
<i>Project Contact:</i>	Parks & Recreation ~ jkonopka@folsom.ca.us
<i>Project Description:</i>	The construction of 1.5 miles of Class I bikeway from Natoma Station Drive to Aerojet Road. The trail follows the existing light rail line adjacent to Folsom Boulevard. Would include a new Bike/Ped Bridge over Alder Creek.
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	This project completes the second phase of the Folsom Parkway Rail Trail and provides a continuous trail from downtown Folsom to Aerojet Road and the bike/pedestrian overcrossing at Highway 50, which in-turn links to the American River Parkway Trail.
<i>Alternatives:</i>	There are limited opportunities for an off-road trail along this corridor. The proposed alignment was chosen because it provides the most direct and uninterrupted trail between Aerojet Road and Natoma Station Drive.
<i>Project Update:</i>	None
<i>Relationship to General Plan or other adopted plan:</i>	The project is consistent with the adopted Bikeway Master Plan.



Folsom Parkway Rail Trail

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design					65,000							65,000
Construction					1,500,000							1,500,000
Project Management												-
Materials Testing					5,000							5,000
Construction Staking					10,000							10,000
Other												-
Contingencies					50,000							50,000
Total	-	-	-	-	1,630,000	-	-	-	-	-	-	1,630,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-			4,400	4,700	5,000	5,000	5,300	5,600



<i>Project Name:</i>	Folsom / Placerville Trail
<i>Project Number:</i>	New
<i>Project Contact:</i>	Parks & Recreation ~ jkonopka@folsom.ca.us
<i>Project Description:</i>	The construction of 6,000 linear feet of Class I bike trail, parallel to the Southern Pacific Railroad right-of-way from Clarksville Road to the Humbug-Willow Creek Trail.
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	Project completes the final phase of the planned 2.5 mile Folsom/Placerville bike trail. This trail segment is part of the planned trail from the Humbug-Willow Creek Trail to Highway 50 and in the future to Placerville.
<i>Alternatives:</i>	There is no other right-of-way in this area that provides the linkages and connections this corridor provides.
<i>Project Update:</i>	The City received a Regional ATP grant through SACOG in the amount \$1,048,036 with a city match of \$136,000. Staff has released an RFP for Preliminary Engineering and Environmental work on the project and expects to start this work in April of 2017.
<i>Relationship to General Plan or other adopted plan:</i>	Project is consistent with the Bikeway Master Plan.



Folsom / Placerville Trail

Project Budget:

FY 2016-2017 Appropriated Project Budget	1,184,036
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	1,184,036
FY 2016-2017 Projected Expenditures	200,000
FY 2017-2018 Proposed Est Budget Balance	984,036

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants	64,000	100,000	884,036									1,048,036
Impact Fees												-
Other - Fund 206	41,000											41,000
Other - Fund 248	36,000											36,000
Other - Measure A	59,000											59,000
Total	200,000	100,000	884,036	-	-	-	-	-	-	-	-	1,184,036

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental	200,000											200,000
Design		100,000										100,000
Construction			884,036									884,036
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	200,000	100,000	884,036	-	-	-	-	-	-	-	-	1,184,036

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	5,800	5,900	6,000	6,100	6,200	6,300	6,400	6,500



- Project Name:** **Humbug Willow Creek Trail – Dos Coyotes Segment**
(Formerly titled Humbug Willow Creek Trail - La Bou Segment Phase II)
- Project Number:** PK0701
- Project Contact:** Parks & Recreation ~ jkonopka@folsom.ca.us
- Project Description:** Construction of 5,000 linear feet Class I bikeway with two bike/pedestrian bridges. This trail segment makes connection between the existing Lake Natoma Trail and the Humbug Willow Creek Trail.
- Justification:** This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
- Relationship to other CIP:** This project completes another segment of the planned 16-mile Humbug Willow Creek Trail corridor. This project provides a direct connection between the Humbug Willow Creek Trail and the Lake Natoma Trail.
- Alternatives:** Due to limited right-of-way availability, the number of alternative alignments was limited. This corridor provides the only continuous Class I facility that makes a connection to the Lake Natoma Trail.
- Project Update:** The final phase of this project was completed in December 2014. Staff obtained two grant awards totaling \$837,000 for this project; a \$537,000 grant from SACOG and a \$300,000 Recreational Trails grant. Staff submitted and received grant reimbursements totaling \$497,284 for \$537,000 SACOG grant and \$247,275 for \$300,000 Recreational Trails grant. This shortage of \$92,441 will not be reimbursed as the grants are now closed.
- Relationship to Master Plan or other adopted plan:** This project is consistent with the Bikeway Master Plan and the Humbug Willow Creek Parkway Master Plan.



Humbug Willow Creek Trail – Dos Coyotes Segment

Project Budget:

FY 2016-2017 Appropriated Project Budget	945,440
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	945,440
FY 2016-2017 Projected Expenditures	945,770
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants	744,559											744,559
Impact Fees - Fund 223	37,440											37,440
Other - Fund 206	27,000											27,000
Other - Fund 248	41,000											41,000
Other - In-kind	3,000											3,000
Total	852,999	-	-	-	-	-	-	-	-	-	-	852,999

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental	57,224											57,224
Design	17,830											17,830
Construction	848,378											848,378
Project Management												-
Materials Testing	14,338											14,338
Construction Staking	5,000											5,000
Other	3,000											3,000
Contingencies												-
Total	945,770	-	-	-	-	-	-	-	-	-	-	945,770

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	2,100	2,300	2,500	2,700	2,900	3,100	3,300	3,500	3,700	3,900



<i>Project Name:</i>	Humbug Willow Creek – Levy Park Trail
<i>Project Number:</i>	PK1003
<i>Project Contact:</i>	Parks & Recreation ~ jkonopka@folsom.ca.us
<i>Project Description:</i>	Construction of a 200-foot section of Class I bike Trail and a 60-foot bridge that connects the Levy Park Trail with the Humbug-Willow Creek Trail.
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	This project completes another important connection between the Levy Park Trail and the Humbug-Willow Creek Trail. The Levy Park Trail currently ends 200-feet short of connecting with the Humbug-Willow Creek Trail.
<i>Alternatives:</i>	The trail alignment was analyzed during the Update of the Bikeway Master Plan and this alignment was chosen as the preferred and most cost effective alternative
<i>Project Update:</i>	City received grant funding in the amount of \$179,000 from the Recreational Trails Program to construct the trail and a small bridge and received authorization to proceed from the State Resources Agency. Completed survey work and soil testing required for the design of the bridge. A hydraulic study was completed to confirm flood plain elevations to correctly locate the new bridge. Final design is complete and the project went out to bid in February 2016. The City also received additional grant funding in the amount of \$117,300 from the Recreational Trails Program. The project was completed and opened to the public in November of 2016.
<i>Relationship to General Plan or other adopted plan:</i>	This project is identified in the adopted Bikeway Master Plan.



Humbug Willow Creek – Levy Park Trail

Project Budget:

FY 2016-2017 Appropriated Project Budget	326,300
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	326,300
FY 2016-2017 Projected Expenditures	310,395
FY 2017-2018 Proposed Est Budget Balance	15,905

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants	288,074											288,074
Impact Fees												-
Other - Fund 226	21,821											21,821
Other - In-Kind												-
Other - Donation	500											500
Total	310,395	-	-	-	-	-	-	-	-	-	-	310,395

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental	5,044											5,044
Design	35,608											35,608
Construction	251,345											251,345
Project Management												-
Materials Testing	5,000											5,000
Construction Staking	5,000											5,000
Other												-
Contingencies	8,398											8,398
Total	310,395	-	-	-	-	-	-	-	-	-	-	310,395

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	1,400	1,500	1,600	1,700	1,800	1,900	2,000	2,100	2,200



<i>Project Name:</i>	Humbug Willow Creek – Parkway/Empire Ranch Bridge
<i>Project Number:</i>	New
<i>Project Contact:</i>	Parks & Recreation ~ kparks@folsom.ca.us
<i>Project Description:</i>	Construction of a bike/pedestrian bridge connecting the Humbug-Willow Creek Trail between Parkway Phase 2 and Empire Ranch. Project will include a 60-foot long bridge over the Natoma Ditch and approximately 1,000 linear feet of Class I Trail that extends to Golf Links Drive
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	This project completes an important gap in the connection between the trails in the Parkway Development and the 5 plus miles of trails in Empire Ranch.
<i>Alternatives:</i>	The current barrier to making this connection is the Natoma Ditch, a perennial stream that the trail would have to cross. An option of running the trail around the ditch and using the roadway was considered, however it would have forced trail users to ride the wrong way against traffic. The 60-foot bridge over the waterway was determined to be the safest and most cost effective option.
<i>Project Update:</i>	The project is listed in the adopted Bikeway Master Plan and funding was approved. Topo survey was completed and a 35-foot bridge had been approved. Finished construction of the portion of trail south of Natomas ditch and completed the bridge over Natomas ditch. The last 600 linear feet of trail still needs to be completed between the new bridge and existing trail adjacent the Veranda housing project in Empire Ranch.
<i>Relationship to General Plan or other adopted plan:</i>	This project is identified in the adopted Bikeway Master Plan.



Humbug Willow Creek – Parkway/Empire Ranch Bridge

Project Budget:

FY 2016-2017 Appropriated Project Budget	147,878
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	147,878
FY 2016-2017 Projected Expenditures	142,012
FY 2017-2018 Proposed Est Budget Balance	5,866

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Other - General Fund	9,134											9,134
Other - CFD 14	92,878											92,878
Other - Fd 226	40,000											40,000
Total	142,012	-	-	-	-	-	-	-	-	-	-	142,012

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	22,721											22,721
Construction	119,291											119,291
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	142,012	-	-	-	-	-	-	-	-	-	-	142,012

Operating Impact

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	1,600	1,700	1,800	1,900	2,000	2,100	2,200	2,300	2,400



<i>Project Name:</i>	Highway 50 Corridor Trail
<i>Project Number:</i>	New
<i>Project Contact:</i>	Parks & Recreation ~ jkonopka@folsom.ca.us
<i>Project Description:</i>	The construction of three miles of Class I bikeway adjacent to the Highway 50 right-of-way from East Bidwell Street to the Alder Creek Trail.
<i>Justification:</i>	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
<i>Relationship to other CIP:</i>	This trail segment provides a much needed off-road trail linkage between the Folsom/Placerville Rail Trail and the future Alder Creek Trail along the Hwy 50 corridor.
<i>Alternatives:</i>	Alternative trail alignments were analyzed and due to the topography of the area and the limited available right-of-way, this alignment was chosen as the preferred alternative.
<i>Project Update:</i>	City staff has been meeting with El Dorado County and Caltrans to coordinate the connection between trails as they cross City and County jurisdictions along the Highway 50 corridor. The environmental work for the unpaved trail along this corridor has been completed.
<i>Relationship to General Plan or other adopted plan:</i>	The project is consistent with the adopted Bikeway Master Plan.



Highway 50 Corridor Trail

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently unfunded.

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design							65,000					65,000
Construction							620,000					620,000
Project Management												-
Materials Testing							5,000					5,000
Construction Staking							10,000					10,000
Other												-
Contingencies							50,000					50,000
Total	-	-	-	-	-	-	750,000	-	-	-	-	750,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



- Project Name:** Lake Natoma Class I Trail – Phase II
- Project Number:** PK0902
- Project Contact:** Parks & Recreation ~ jkonopka@folsom.ca.us
- Project Description:** The construction of a Class I bike trail from the current end of the Lake Natoma Trail, behind the Lake Natoma Inn Hotel, to the Scott Road/Riley Street intersection (approx. 3,000 linear feet).
- Justification:** This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
- Relationship to other CIP:** This project completes the second phase of the Lake Natoma Trail Gap Closure Project. This section of trail would complete the last segment of the six-mile Lake Natoma Trail and provide for a seamless connection to the American River Bike Trail.
- Alternatives:** The alignment of this segment of trail was coordinated between the many jurisdictions impacted by the project. The preferred alignment is focusing away from an off-road Class I trail to an on-street Class IV bikeway. The Class I trail through the canyon has been determined to be infeasible based on environmental impacts and cost.
- Project Update:** Staff was successful in receiving grant funds to construct a portion of the proposed improvements. The City received partial funding in 2011 and received another SACOG grant in 2013 to fully fund the project. The trail alignment was adjusted to route the main trail up onto the Leidesdorff Lid and avoid using the Lake Natoma Inn Hotel parking lot to enter and exit the trail. Design consultant is working on 95% plan submitted and expect to have final plans in April and go out to bid in August 2017.
- Relationship to General Plan or other adopted plan:** This project is identified in the adopted Bikeway Master Plan.



Lake Natoma Class I Trail – Phase II

Project Budget:

FY 2016-2017 Appropriated Project Budget	1,510,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	1,510,000
FY 2016-2017 Projected Expenditures	400,197
FY 2017-2018 Proposed Est Budget Balance	1,109,803

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Redevelopment	88,336											88,336
Enterprise												-
Loans/Grants	121,317	1,109,803										1,231,120
Other - Fund 248	74,920											74,920
Pay-Go												-
Other												-
Other - Measure A	115,624	-										115,624
Total	400,197	1,109,803	-	-	-	-	-	-	-	-	-	1,510,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW	50,845											50,845
Environmental												-
Design	282,461											282,461
Construction		1,109,803										1,109,803
Project Management												-
Materials Testing												-
Construction Staking	16,891											16,891
Other	50,000											50,000
Contingencies												-
Total	400,197	1,109,803	-	-	-	-	-	-	-	-	-	1,510,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	2,400	2,500	2,600	2,700	2,800	2,900	3,000	3,100	3,200	3,300



- Project Name:** Lake Natoma Waterfront Trail
- Project Number:** PK0904
- Project Contact:** Parks & Recreation ~ jkonopka@folsom.ca.us
- Project Description:** The construction of a pedestrian trail along the shoreline of Lake Natoma and an ADA access ramp from the Historic District to the shoreline of Lake Natoma. The project also proposes improvements to the shoreline to provide small non-motorized boat access and resolves several environmental and erosion problems along the waterfront.
- Justification:** This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
- Relationship to other CIP:** This project would complete the third phase of the Lake Natoma Trail Improvement Project. This section of trail would complete the more passive trail along the shoreline of Lake Natoma and provide much needed ADA access to the shoreline.
- Alternatives:** The alignment of this segment of trail was coordinated between the many jurisdictions impacted by the project. The preferred alignment was chosen based on a consensus of the involved agencies.
- Project Update:** Project construction started in November 2015. Staff also received two additional grants of \$325,000 and \$58,000 from the Recreational Trails program. The project is expected to be complete by the end of February 2017 and officially opened to the public in mid-March 2017.
- Relationship to General Plan or other adopted plan:** This project is identified in the adopted Bikeway Master Plan.



Lake Natoma Waterfront Trail

Project Budget:

FY 2016-2017 Appropriated Project Budget	1,615,800
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	1,615,800
FY 2016-2017 Projected Expenditures	1,615,800
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources: This project is currently only partially funded

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Redevelopment	66,000											66,000
Loans/Grants	1,140,800											1,140,800
Other - Fund 226	126,000											126,000
Other - Fund 248	15,000											15,000
Other - In-Kind	18,000											18,000
Other - Fund 240	50,000											50,000
Other - Fund 206	20,000											20,000
Other - Measure A	90,000											90,000
Other - General Fd	90,000											90,000
Total	1,615,800	-	-	-	-	-	-	-	-	-	-	1,615,800

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental	66,000											66,000
Design	219,533											219,533
Construction	1,330,267											1,330,267
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	1,615,800	-	-	-	-	-	-	-	-	-	-	1,615,800

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-		2,500	2,600	2,700	2,800	2,900	3,000	3,100	3,200



Project Name:	Oak Parkway Trail Undercrossing
Project Number:	New
Project Contact:	Parks & Recreation ~ jkonopka@folsom.ca.us
Project Description:	The construction of a bicycle/pedestrian trail undercrossing where the Oak Parkway Trail intersects with Natoma Street. The undercrossing will provide a seamless connection between the Oak Parkway Trail and the Johnny Cash Trail.
Justification:	This project meets the City's goal of developing recreational facilities and helps make Folsom a community of choice for living, working and enjoying leisure activities.
Relationship to other CIP:	This project would complete the connection between the existing Oak Parkway Trail and the planned phase 2 of the Johnny Cash Trail. With this grade separated connection trail users will now have access to several other trails including the Lake Natoma, Johnny Cash, Folsom Lake and American River Trails, while avoiding at-grade street crossings and improving safety.
Alternatives:	The undercrossing alternative was chosen as the preferred option after looking at other at-grade and overcrossing options. The undercrossing was the most cost-effective option for trail users to safely cross Natoma Street.
Project Update:	Staff received a SACOG - ATP grant in the amount of \$992,000 with a city match of \$129,000. Completed Environmental work and received approval to proceed with design work. Design consultant has completed 65% plans and also working with effected utilities that are in conflict to determine the best option for relocation. During the design process the option to include sidewalk connections on both sides of Natoma Street was proposed. CTC authorization to proceed was granted on February 1, 2017 and the City must initiate construction within six months.
Relationship to General Plan or other adopted plan:	This project is identified in the adopted Bikeway Master Plan.



Oak Parkway Trail Undercrossing

Project Budget:

FY 2016-2017 Appropriated Project Budget	1,121,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	1,121,000
FY 2016-2017 Projected Expenditures	148,908
FY 2017-2018 Proposed Est Budget Balance	972,092

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants	19,908	972,092										992,000
Other - Fund 226	20,000											20,000
Other - Meas A	89,000											89,000
Other												-
Other - Fund 206	20,000											20,000
Total	148,908	972,092	-	-	-	-	-	-	-	-	-	1,121,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental	30,000											30,000
Design	109,073											109,073
Construction		972,092										972,092
Project Management												-
Materials Testing	9,835											9,835
Construction Staking												-
Other												-
Contingencies												-
Total	148,908	972,092	-	-	-	-	-	-	-	-	-	1,121,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-		2,500	2,600	2,800	3,000	3,200	3,400	3,600	3,800





Streets

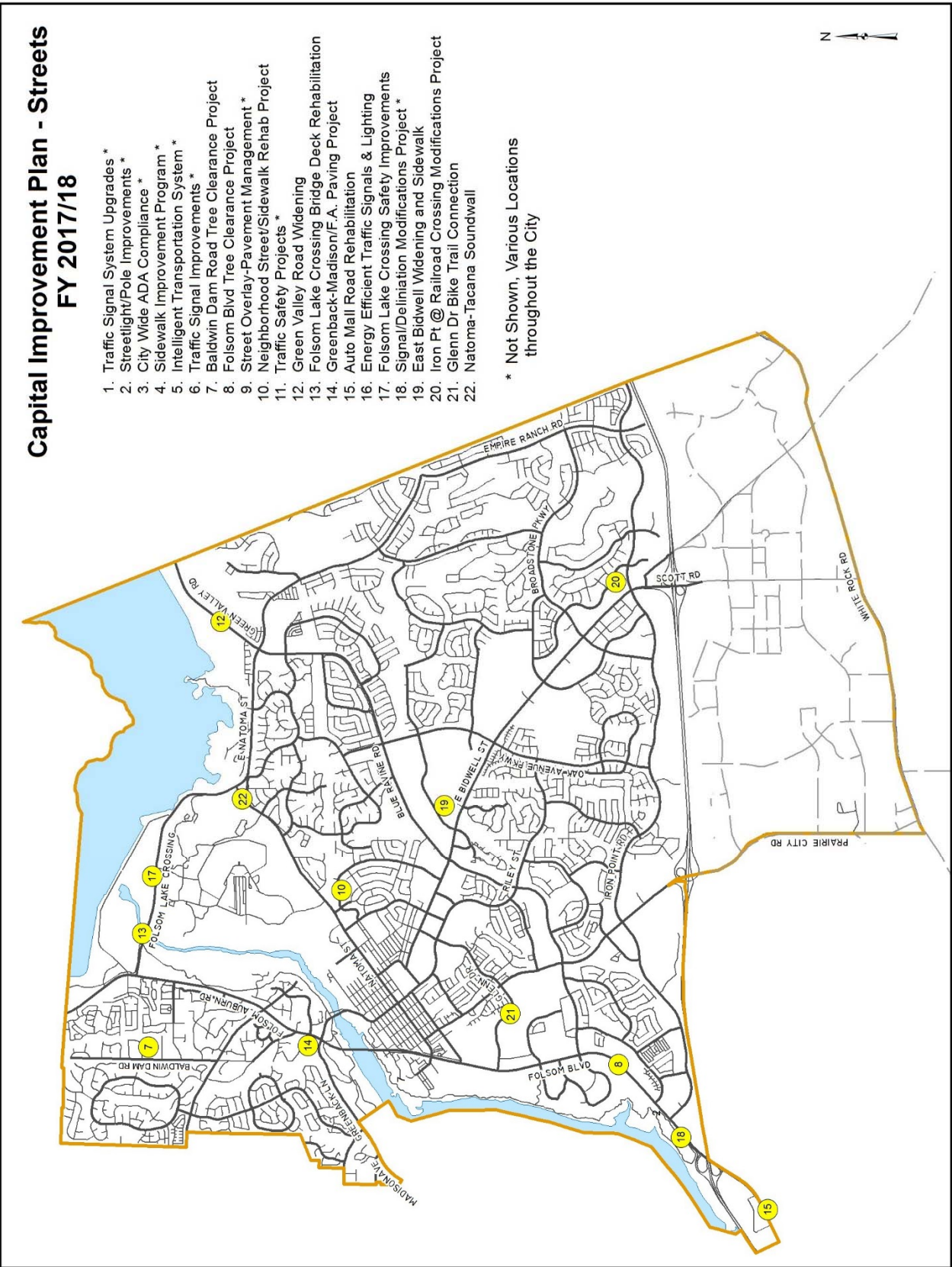
Map	VI-156
Project Summaries	VI-157
Auto Mall Road Rehab	VI-158
Baldwin Dam Road Tree Clearance	VI-160
City-Wide ADA Compliance.....	VI-162
East Bidwell Widening & Sidewalk	VI-164
Energy Efficient Traffic Signals & Lighting	VI-166
Folsom Blvd Tree Clearance	VI-168
Folsom Lake Crossing Bridge Deck Rehab.....	VI-170
Folsom Lake Crossing Safety Improvements	VI-172
Glenn Dr Bike Trail Connection.....	VI-174
Greenback-Madison/Folsom Auburn Paving	VI-176
Green Valley Road Widening.....	VI-178
Intelligent Transportation System (ITS) Plan.....	VI-180
Iron Pt @ Railroad Crossing Modifications	VI-182
Natoma-Tacana Soundwall.....	VI-184
Neighborhood Street & Sidewalk Rehab.....	VI-186
Sidewalk Improvement Plan	VI-188
Signal/Delineation Modification.....	VI-190
Street Overlay / Pavement Management	VI-192
Streetlight / Traffic Pole Improvements	VI-194
Traffic Safety Projects	VI-196
Traffic Signal Improvements	VI-198
Traffic Signal System Upgrades	VI-200



Capital Improvement Plan - Streets FY 2017/18

1. Traffic Signal System Upgrades *
2. Streetlight/Pole Improvements *
3. City Wide ADA Compliance *
4. Sidewalk Improvement Program *
5. Intelligent Transportation System *
6. Traffic Signal Improvements *
7. Baldwin Dam Road Tree Clearance Project
8. Folsom Blvd Tree Clearance Project
9. Street Overlay-Pavement Management *
10. Neighborhood Street/Sidewalk Rehab Project
11. Traffic Safety Projects *
12. Green Valley Road Widening
13. Folsom Lake Crossing Bridge Deck Rehabilitation
14. Greenback-Madison/F.A. Paving Project
15. Auto Mall Road Rehabilitation
16. Energy Efficient Traffic Signals & Lighting
17. Folsom Lake Crossing Safety Improvements
18. Signal/Delimitation Modifications Project *
19. East Bidwell Widening and Sidewalk
20. Iron Pt @ Railroad Crossing Modifications Project
21. Glenn Dr Bike Trail Connection
22. Natoma-Tacana Soundwall

* Not Shown, Various Locations throughout the City



Project Cost Summary

Project Cost Estimates - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
4,456,053	9,260,000	3,075,000	2,825,000	2,825,000	2,825,000	2,825,000	2,825,000	2,825,000	2,825,000	1,925,000	38,491,053

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000

FY 2017 – 2018 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Auto Mall Road Rehab	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 400,000
Baldwin Dam Road Tree Clearance	-	-	-	200,000	200,000	200,000
City-Wide ADA Compliance	-	-	-	165,000	165,000	165,000
East Bidwell Widening & Sidewalk	-	-	125,000	-	125,000	425,000
Energy Efficient Traffic Signals & Lighting	-	-	-	65,000	65,000	260,000
Folsom Blvd Tree Clearance	-	-	-	75,000	75,000	75,000
Folsom Lake Crossing Bridge Deck Rehab	-	-	-	-	-	150,000
Folsom Lake Crossing Safety Improvements	-	-	-	-	-	400,000
Glenn Dr Bike Trail Connection	-	-	-	-	-	50,000
Greenback-Madison/Folsom Auburn Paving	-	-	300,000	1,400,000	1,700,000	1,700,000
Green Valley Rd Widening	-	500,000	-	-	500,000	4,000,000
Intelligent Transportation System (ITS) Plan	-	-	150,000	-	150,000	150,000
Iron Pt @ Railroad Crossing Modifications	-	-	-	-	-	550,000
Natoma / Tacana Soundwall	-	-	-	-	-	342,616
Neighborhood Street & Sidewalk Rehab	-	-	-	300,000	300,000	300,000
Sidewalk Improvement Plan	-	-	-	100,000	100,000	100,000
Signal/Delineation Mod	-	-	245,000	-	245,000	395,000
Street Overlay / Pavement Management	-	-	-	100,000	100,000	100,000
Streetlight / Traffic Pole Improvements	-	-	-	40,000	40,000	40,000
Traffic Safety Projects	-	-	-	170,000	170,000	170,000
Traffic Signal Improvements	-	-	300,000	-	300,000	300,000
Traffic Signal System Upgrades	-	-	100,000	100,000	200,000	200,000
Total	\$ -	\$ 500,000	\$ 1,220,000	\$ 2,865,000	\$ 4,585,000	\$ 10,472,616



<i>Project Name:</i>	Auto Mall Road Rehabilitation
<i>Project Number:</i>	PW1702
<i>Project Contact:</i>	Public Works ~ pwdep@folsom.ca.us
<i>Project Description:</i>	This project will rehabilitate the existing roadway on Folsom Boulevard in front of the Folsom Auto Mall, between Aerojet Drive and US-50. The project length is 5,400' long with two lanes in each direction. Pending final design recommendations, the project will likely include pavement rehabilitation of distressed areas, street resurfacing and upgrading roadway delineations and signage. The City will coordinate with the County of Sacramento to determine any shared costs of this project.
<i>Justification:</i>	In keeping with the goals of the City's Pavement Management Plan, sections of roadways with distresses or ride quality issues will be maintained to a safe condition.
<i>Relationship to other CIP:</i>	This project is directly related to the Street Overlay/Pavement Management project, however due to the coordination involved with the County of Sacramento and Caltrans, staff has chosen to identify this project separately.
<i>Alternatives:</i>	No Project - If this project is not completed the pavement distresses and ride quality issues would continue to degrade, resulting in increased construction costs of a more severely deteriorated roadway.
<i>Project Update:</i>	This project was included in the FY 16-17 CIP Budget; however, the project was not constructed due to the ongoing coordination with the County of Sacramento. The previous proposed budget of \$250,000 is being increased to \$400,000 due to an increase in the overall project scope and an increase in construction costs.
<i>Relationship to General Plan or other adopted plan:</i>	Pavement Management Plan



Auto Mall Road Rehabilitation

Project Budget:

FY 2016-2017 Appropriated Project Budget	250,000
FY 2017-2018 Budget - Proposed Change	150,000
Total Project Budget through FY 2017-2018	400,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	400,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446												-
Pay-Go												-
Other - Measure A		400,000										400,000
Other												-
Total	-	400,000	-	-	-	-	-	-	-	-	-	400,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		400,000										400,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	400,000	-	-	-	-	-	-	-	-	-	400,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Baldwin Dam Road Tree Clearance

Project Number: New

Project Contact: Public Works ~ pwdep@folsom.ca.us

Project Description: This project will identify trees within the City right-of-way that need significant pruning or complete removal along Baldwin Dam Road. The trees along this roadway are aging and many have health issues that need to be addressed so that they do not fail and create a public hazard.

Justification: The City of Folsom Public Works maintains streets and the right-of-way throughout the City. As part of the maintenance of the right-of-way, trees often become overgrown and require significant pruning to allow for safe passage along the roadway. Additionally, some areas in the city have a significant number of trees within the right-of-way and these trees can become hazardous if not removed due to many factors such as their age, structure, and overall health.

Relationship to other CIP: None

Alternatives: Trim the trees as the need arises on a case by case basis.

Project Update: None

Relationship to General Plan or other adopted plan: None



Baldwin Dam Road Tree Clearance

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	200,000
Total Project Budget through FY 2017-2018	200,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	200,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax		200,000										200,000
Impact Fees - Fund 446												-
Pay-Go												-
Other - Measure A												-
Other-Gas Tax												-
Total	-	200,000	-	-	-	-	-	-	-	-	-	200,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		200,000										200,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	200,000	-	-	-	-	-	-	-	-	-	200,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	City-Wide ADA Compliance
Project Number:	2409
Project Contact:	Public Works ~ pwdep@folsom.ca.us
Project Description:	This project involves retrofitting or installation of new pedestrian facilities to gain compliance with the Americans with Disabilities Act (ADA). It may include, but is not limited to, the retrofitting of existing sidewalk ramps to comply with current standards, relocation of street 'furniture' to increase sidewalk accessibility, and installation of assistive devices at traffic signals.
Justification:	Title II of the ADA requires local agencies to ensure that public facilities are accessible to all persons regardless of disability.
Relationship to other CIP:	Citywide Pedestrian Master Plan (PMP) - The PMP identifies constraints in the City's pedestrian transportation system, including non-ADA compliant locations. ADA Transition Plan - The City has adopted an ADA transition plan to identify and prioritize non-compliant locations for improvement.
Alternatives:	Non-compliance with federal ADA mandates could potentially subject the City to matters of litigation.
Project Update:	In FY 17/18, additional ADA-compliant curb ramps and sidewalks will be completed as part of the City of Folsom ADA Transition Plan and in conjunction with the City's Pavement Management Plan. In FY 17/18 the focus continues to be on bringing several sidewalk locations into ADA compliance and closing gaps in the existing sidewalk system.
Relationship to General Plan or other adopted plan:	Citywide Pedestrian Master Plan, ADA Transition Plan



City-Wide ADA Compliance

Project Budget:

FY 2016-2017 Appropriated Project Budget	165,000
FY 2016-2017 Projected Expenditures	165,000
FY 2017-2018 Budget - Proposed	165,000
Total FY 2017-2018 Project Budget	165,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees												-
Pay-Go												-
Other - Measure A	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	1,815,000
Other												-
Total	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	1,815,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	1,815,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	1,815,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	East Bidwell Widening & Sidewalk
<i>Project Number:</i>	PW1603
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project will widen one additional lane and incorporate sidewalk infills at two separate locations. Both of these locations are on E. Bidwell between Woodsmoke Way to 500' South of Bluestone Circle.
<i>Justification:</i>	This project will link existing pedestrian paths of travel as recommended in the pedestrian master plan.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	No-Build: A gap would be left in the sidewalk system and a pinch point would remain from the 3-lane segment of East Bidwell Street to the existing 2-lane segment in the project area.
<i>Project Update:</i>	This project was delayed due to right of way constraints as well as some additional engineering and environmental clearances.
<i>Relationship to General Plan or other adopted plan:</i>	This is in the Citywide Pedestrian Master Plan.



East Bidwell Widening & Sidewalk

Project Budget:

FY 2016-2017 Appropriated Project Budget	300,000
FY 2017-2018 Budget - Proposed Change	125,000
Total Project Budget through FY 2017-2018	425,000
FY 2016-2017 Projected Expenditures	75,000
FY 2017-2018 Proposed Est Budget Balance	350,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	75,000	350,000										425,000
Pay-GO												-
Other												-
Other												-
Total	75,000	350,000	-	-	-	-	-	-	-	-	-	425,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW		75,000										75,000
Environmental												-
Plan Check												-
Design	75,000											75,000
Construction		275,000										275,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	75,000	350,000	-	-	-	-	-	-	-	-	-	425,000

Operating Impact

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Energy Efficient Traffic Signals & Lighting
<i>Project Number:</i>	PW1502
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project is to fund the retrofit of existing street lights, parking lot lights, and traffic signals with energy efficient alternatives to reduce power consumption and utility bill costs while maintaining lighting and visibility standards.
<i>Justification:</i>	This project is designed to reduce the City's power consumption by utilizing new technology that has become more cost effective. The result will be to have lighting fixtures that use less power with lower maintenance cost.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	The "Do Nothing" alternative would leave all City-maintained lights and signals in the current condition, resulting in no reduction in power consumption or utility costs.
<i>Project Update:</i>	In FY16/17 staff was unable to secure grant funding to perform the citywide retrofit; however, staff did retrofit 155 street lights with energy efficient LED street lights, including the Iron Point parking lot, all intersections along East Bidwell Street and other intersections. In FY 17/18, staff will finish retrofitting intersection street lights and begin working on arterial corridor lighting.
<i>Relationship to General Plan or other adopted plan:</i>	This is in the City General Plan.



Energy Efficient Traffic Signals & Lighting

Project Budget:

FY 2016-2017 Appropriated Project Budget	195,000
FY 2017-2018 Budget - Proposed Change	65,000
Total Project Budget through FY 2017-2018	260,000
FY 2016-2017 Projected Expenditures	195,000
FY 2017-2018 Proposed Est Budget Balance	65,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees												-
Pay-Go												-
Other - Measure A	195,000	65,000										260,000
Other												-
Total	195,000	65,000	-	-	-	-	-	-	-	-	-	260,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	195,000	65,000										260,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	195,000	65,000	-	-	-	-	-	-	-	-	-	260,000

Operating Impact

Net Operating Effect:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Folsom Blvd Tree Clearance
<i>Project Number:</i>	New
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	<p>This project will identify trees within the City right-of-way that need significant pruning or complete removal along Folsom Boulevard between Natoma Station Drive and Blue Ravine Road. The trees along this roadway are aging and many have health issues that need to be addressed so that they do not fail and create a public hazard. This project would survey the entire corridor and prioritize the anticipated trimming. Due to the amount of traffic on this roadway, this will require a specialized contractor to be hired to perform this work.</p>
<i>Justification:</i>	<p>The City of Folsom Public Works maintains streets and the right-of-way throughout the City. As part of the maintenance of the right-of-way, trees often become overgrown and require significant pruning to allow for safe passage along the roadway. Additionally, some areas in the city have a significant number of trees within the right-of-way and these trees can become hazardous if not removed due to many factors such as their age, structure, and overall health.</p>
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Trim the trees as the need arises on a case by case basis.
<i>Project Update:</i>	None
<i>Relationship to General Plan or other adopted plan:</i>	None



Folsom Blvd Tree Clearance

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	75,000
Total Project Budget through FY 2017-2018	75,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	75,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax		75,000	250,000									325,000
Impact Fees - Fund 446												-
Pay-Go												-
Other - Measure A												-
Other												-
Total	-	75,000	250,000	-	-	-	-	-	-	-	-	325,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design		75,000										75,000
Construction			250,000									250,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	75,000	250,000	-	-	-	-	-	-	-	-	325,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Folsom Lake Crossing Bridge Deck Rehabilitation
<i>Project Number:</i>	PW1705
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project will address the concerns in the Caltrans Structures Report. The FLC was constructed in 2012. The Caltrans report has recommended that the bridge surface be treated with Methacrylate. The Methacrylate will seal the cracking in the deck concrete to prohibit water from intruding into the structure. This is important to keep the water out of the reinforcing steel and not allow rusting of the steel.
<i>Justification:</i>	This project will address the shrinkage cracking on the structure and reduce the future maintenance issues that may occur if water is allowed to begin the rusting of the reinforcing steel in the bridge.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	The project timeline for this work has been moved to FY18 to allow the Joint Federal Project (The Spillway) to be completed and allow the Federal Agencies to complete their projects. Additionally, staff is pursuing funding through Caltrans to complete this work and the project may be incorporated into the Bridge Preventative Maintenance Project. Proposed Budget: \$150,000.
<i>Relationship to Master Plan or other adopted plan:</i>	None



Folsom Lake Crossing Bridge Deck Rehabilitation

Project Budget:

FY 2016-2017 Appropriated Project Budget	150,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	150,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	150,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446		150,000										150,000
Pay-Go												-
Other - Measure A												-
Other												-
Total	-	150,000	-	-	-	-	-	-	-	-	-	150,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		150,000										150,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	150,000	-	-	-	-	-	-	-	-	-	150,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Folsom Lake Crossing Safety Improvements
<i>Project Number:</i>	PW1604
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This Project will improve safety of the roadway south of Folsom Lake Crossing Bridge. Staff will be hiring a consultant to investigate appropriate measures to install along this facility.
<i>Justification:</i>	The project meets the City's goal of providing safe and efficient transportation. Concern for safety on the Folsom Lake Crossing roadway has increased with the construction of the Folsom Dam Auxiliary Spillway.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	No-Build Alternative: Safety concerns would not be met without this project.
<i>Project Update:</i>	This project has been delayed while working with the Joint Federal Project to determine the scope of their safety improvements along Folsom Lake Crossing. An RFP will be issued to investigate and design safety measures and roadside warning signs and lighting.
<i>Relationship to Master Plan or other adopted plan:</i>	None



Folsom Lake Crossing Safety Improvements

Project Budget:

FY 2016-2017 Appropriated Project Budget	400,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	400,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	400,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446		400,000										400,000
Pay-Go												-
Other												-
Other												-
Total	-	400,000	-	-	-	-	-	-	-	-	-	400,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design		50,000										50,000
Construction		350,000										350,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	400,000	-	-	-	-	-	-	-	-	-	400,000

Operating Impact

Net Operating Effect:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Glenn Dr Bike Trail Connection
<i>Project Number:</i>	PW1605
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project will provide a connection from Glenn Drive to an existing Class 1 Bike Trail per request of the Parks and Recreation Department. The design may include a sidewalk from Sibley Street to the trailhead, improved trailhead parking, and parallel parking along Glenn Drive.
<i>Justification:</i>	Project allows additional public access to City's Bike Trail System near uncommitted on street parking.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None
<i>Project Update:</i>	This project was constructed as part of the FY16-17 Street Overlay - Pavement Management Project.
<i>Relationship to Master Plan or other adopted plan:</i>	Bicycle and Pedestrian Master Plan.



Glenn Dr Bike Trail Connection

Project Budget:

FY 2016-2017 Appropriated Project Budget	50,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	50,000
FY 2016-2017 Projected Expenditures	50,000
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446												-
Pay-Go												-
Other - Measure A	50,000											50,000
Other												-
Total	50,000	-	-	-	-	-	-	-	-	-	-	50,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	50,000											50,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	50,000	-	-	-	-	-	-	-	-	-	-	50,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Greenback-Madison/Folsom Auburn Paving
<i>Project Number:</i>	New
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project will repair the deteriorating asphalt pavement along Greenback Lane (Madison Ave to Folsom Auburn), Madison Avenue (Main Street to Greenback Lane) and Folsom Auburn Road (Greenback to Oak Avenue). Other project components will include high reflectivity striping, traffic signal detection loops and a sidewalk infill on Greenback Lane between American River Canyon Drive and Madison Avenue. There currently are no sidewalks along this section of Greenback Lane. There are future plans to improve the trailhead at Greenback Lane/ARC Drive to provide access into the State Parks Recreation Area.
<i>Justification:</i>	This project address a void in the pedestrian masterplan and allow pedestrians a much safer walking route.
<i>Relationship to other CIP:</i>	This project is coordinated with the annual Street Overlay - Pavement Management project. This project is a joint City/County project to rehabilitate Greenback Lane and Madison Ave up to Main Street in Orangevale. An agreement with the County of Sacramento has already been executed.
<i>Alternatives:</i>	None
<i>Project Update:</i>	The department proposes a project budget of \$1,700,000
<i>Relationship to Master Plan or other adopted plan:</i>	Pedestrian Masterplan and 2015 Pavement Management Plan.



Greenback Madison/Folsom Auburn Paving

Project Budget:

FY 2016-2017 Appropriated Project Budget	100,000
FY 2017-2018 Budget - Proposed Change	1,600,000
Total Project Budget through FY 2017-2018	1,700,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	1,700,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446		300,000										300,000
Pay-Go												-
Other - Measure A		1,400,000										1,400,000
Other												-
Total	-	1,700,000	-	-	-	-	-	-	-	-	-	1,700,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		1,700,000										1,700,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	1,700,000	-	-	-	-	-	-	-	-	-	1,700,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Green Valley Road Widening
<i>Project Number:</i>	PW0804
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project is to fund the environmental clearance, design and construction of a project to widen Green Valley Road from two lanes to four lanes between East Natoma Street and Sophia Parkway. The funding will be reimbursed by a \$3.5M grant awarded to the City by SACOG.
<i>Justification:</i>	The project is identified in the City's General Plan.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	No build; leaving Green Valley Road in its current state will ultimately lead to increased congestion and will impact the operations of the East Natoma/Blue Ravine intersection.
<i>Project Update:</i>	Grant funding was awarded by SACOG in 2013 via the Regional/Local funding project in the amount of \$3.5 million. Staff is currently working on obtaining an additional \$500,000 in grant funding. Funding is currently programmed in FY 15 through FY 17. Environmental clearance was completed and final design is underway. Construction is anticipated to begin in the spring of 2018.
<i>Relationship to Master Plan or other adopted plan:</i>	None



Green Valley Road Widening

Project Budget:

FY 2016-2017 Appropriated Project Budget	3,500,000
FY 2017-2018 Budget - Proposed Change	500,000
Total Project Budget through FY 2017-2018	4,000,000
FY 2016-2017 Projected Expenditures	500,000
FY 2017-2018 Proposed Est Budget Balance	3,500,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants	500,000	3,500,000										4,000,000
Gas Tax												-
Impact Fees												-
Pay-Go												-
Other												-
Other												-
Total	500,000	3,500,000	-	-	-	-	-	-	-	-	-	4,000,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	500,000											500,000
Construction		3,500,000										3,500,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	500,000	3,500,000	-	-	-	-	-	-	-	-	-	4,000,000

Operating Impact

Net Operating Effect:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: **Intelligent Transportation System (ITS) Plan**

Project Number: 2480

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project involves the construction and operation of an "Intelligent" Transportation System (ITS), featuring vehicle detection, video monitoring, communications infrastructure, dynamic message boards and pathfinder signs linked to a traffic operations center.

Justification: An ITS plan maximizes the efficiency of the existing arterial street system and may serve to offset the need for roadway or intersection widening.

Relationship to other CIP: None

Alternatives: Road widening to increase the capacity of the arterial street system or major intersections is not feasible in certain cases (such as Folsom Boulevard, Folsom-Auburn Road and Natoma Street) and therefore projects that maximize the existing system are preferred.

Project Update: Fiber optic communications added to nine traffic signals, linking them to the traffic operations center at the Corporation Yard.

Relationship to General Plan or other adopted plan: None



Intelligent Transportation System (ITS) Plan

Project Budget:

FY 2016-2017 Appropriated Project Budget	150,000
FY 2016-2017 Projected Expenditures	143,206
FY 2017-2018 Budget - Proposed	150,000
Total FY 2017-2018 Project Budget	150,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	143,206	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,643,206
Pay-Go												-
Other												-
Other												-
Total	143,206	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,643,206

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	143,206	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,643,206
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	143,206	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,643,206

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Iron Pt @ Railroad Crossing Modifications

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will address the rideability on Iron Point Road over the railroad tracks. This work will be performed in conjunction with the Folsom Ranch Waterline improvements for the development work south of Hwy 50.

Justification: The ride quality of Iron Point Road at the railroad tracks has become less than acceptable due to the increase in vehicular traffic as this area of the City has grown. Improvements to the road will allow for increased transportation of goods and services, and increase driver safety.

Relationship to other CIP: None

Alternatives: None

Project Update: None.

Relationship to General Plan or other adopted plan: None



Iron Pt @ Railroad Crossing Modifications

Project Budget:

FY 2016-2017 Appropriated Project Budget	550,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	550,000
FY 2016-2017 Projected Expenditures	50,000
FY 2017-2018 Proposed Est Budget Balance	500,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	50,000	500,000										550,000
Pay-Go												-
Other - Measure A												-
Other												-
Total	50,000	500,000	-	-	-	-	-	-	-	-	-	550,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	50,000											50,000
Construction		500,000										500,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	50,000	500,000	-	-	-	-	-	-	-	-	-	550,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Natoma-Tacana Soundwall
Project Number:	PW1707
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	This project will remove the existing vegetation and fencing that separates E. Natoma Street and Tacana Drive. As part of the Folsom Lake Crossing project, this section of E. Natoma Street was abandoned. The existing vegetation on Tacana Drive has destroyed the fencing and needs to be completely removed. The fencing will be replaced with 1,300 feet of soundwall to match the soundwall constructed further to the East on E. Natoma Street.
Justification:	This project will decrease the ongoing maintenance issues with the vegetation and fencing along E. Natoma Street. It will also provide the neighborhood with a soundwall.
Relationship to other CIP:	None
Alternatives:	No-Build: The fencing and the roadway on Tacana Drive is being damaged by the mature Oleander vegetation. If these are not removed, further damage to the street and fencing will continue.
Project Update:	The project was constructed and completed in the winter of 2016.
Relationship to General Plan or other adopted plan:	None



Natoma-Tacana Soundwall

Project Budget:

FY 2016-2017 Appropriated Project Budget	342,616
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	342,616
FY 2016-2017 Projected Expenditures	342,616
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	342,616											342,616
Pay-Go												-
Other												-
Other												-
Total	342,616	-	-	-	-	-	-	-	-	-	-	342,616

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	15,000											15,000
Construction	327,616											327,616
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	342,616	-	-	-	-	-	-	-	-	-	-	342,616

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Neighborhood Street & Sidewalk Rehab
<i>Project Number:</i>	New
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This is an annual concrete sidewalk repair and replacement project at various locations around the City, as identified by the streets and engineering divisions. This project will repair locations with trip hazards as well as replace sections of sidewalks that have exceeded their useful life. Damaged sidewalks may present safety issues, as well as allowing water to infiltrate the roadway subgrade, eventually causing premature failure of the infrastructure. The ultimate scope of the project is pending final cost analysis, however it is likely that the project will address Fargo Way between E. Natoma Street and Alezane Drive and/or McKiernan Drive.
<i>Justification:</i>	This annual project will enable the City to begin addressing aging concrete infrastructure and the aesthetics of some of the older neighborhoods. The benefit of this being an annual project is to slowly rehabilitate aging infrastructure so that the costs can be spread out over many years, as opposed to one large rehabilitation cost in the future, should this project be deferred.
<i>Relationship to other CIP:</i>	This project is coordinated with the annual Street Overlay - Pavement Management project.
<i>Alternatives:</i>	None
<i>Project Update:</i>	In FY16-17, many sidewalk repairs and replacement were constructed as part of the Street Overlay - Pavement Management project. Staff anticipates this project will commence construction in the summer of 2017.
<i>Relationship to General Plan or other adopted plan:</i>	Citywide Pedestrian Master Plan



Neighborhood Street & Sidewalk Rehab

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	300,000
Total Project Budget through FY 2017-2018	300,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	300,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax		300,000										300,000
Impact Fees - Fund 446												-
Pay-Go												-
Other - Measure A												-
Other-Gas Tax												-
Total	-	300,000	-	-	-	-	-	-	-	-	-	300,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		300,000										300,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	300,000	-	-	-	-	-	-	-	-	-	300,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Sidewalk Improvement Plan
<i>Project Number:</i>	New
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This is a Citywide, comprehensive program that will inspect, identify, catalogue, prioritize and repair concrete sidewalk trip hazards and other distresses. This program will aid in identifying the quantity and scope of repairs needed, which will assist in determining the funding needs for sidewalk repairs.
<i>Justification:</i>	This project will aid in providing safe pedestrian travel throughout the City.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	No-Build Alternative: Pedestrian access would be on paved road shoulder adjacent to traffic or on unimproved dirt shoulder limiting ADA access.
<i>Project Update:</i>	None
<i>Relationship to General Plan or other adopted plan:</i>	This project is related and consistent with the 2014 Pedestrian Master Plan as well as the Americans with Disabilities Act.



Sidewalk Improvement Plan

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Budget - Proposed	100,000
Total FY 2017-2018 Project Budget	100,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax		100,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000		7,300,000
Impact Fees - Fund 446												-
Pay-Go												-
Other - Measure A												-
Other												-
Total	-	100,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	-	7,300,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		100,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000		7,300,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	100,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	-	4,600,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Signal/Delineation Modifications <i>(formerly East Bidwell/Iron Pt Signal/Delineation Modification)</i>
Project Number:	PW1602
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	This project will make the transition from East Bidwell to Iron Point and HWY 50 more efficient by changes in pavement delineation, signage and signal modifications.
Justification:	The HWY 50 access from east bound Iron Point Road and south bound E. Bidwell Street creates a queue that pushes the wait times at the Iron Pt/E. Bidwell intersection beyond the City's desired level of service.
Relationship to other CIP:	Consistent with Traffic Signal Improvement Project
Alternatives:	No-Build Alternative: Traffic patterns would stay as is for the near future. Expect that level of service for the intersection would continue to degrade over time.
Project Update:	In FY 17/18, signal modifications will be under design and/or construction at: Blue Ravine/East Natoma, Blue Ravine/Sibley, East Bidwell/Clarksville, East Bidwell/Iron Point, East Natoma/Golf Links, and Folsom-Auburn/Folsom Lake Crossing
Relationship to General Plan or other adopted plan:	None



Signal/Delineation Modifications

Project Budget:

FY 2016-2017 Appropriated Project Budget	150,000
FY 2017-2018 Budget - Proposed Change	245,000
Total Project Budget through FY 2017-2018	395,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	395,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446		395,000										395,000
Pay-Go												-
Other												-
Other												-
Total	-	395,000	-	-	-	-	-	-	-	-	-	395,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		395,000										395,000
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	-	395,000	-	-	-	-	-	-	-	-	-	395,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Street Overlay / Pavement Management
<i>Project Number:</i>	8017
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	<p>This is an annual pavement repair and resurfacing project for various streets throughout the City, as identified by the Pavement Management Plan and by the streets and engineering divisions. This project includes asphalt replacement, asphalt overlay, crack filling, pavement sealing and various concrete sidewalk and ADA ramp improvements. The ultimate scope of the project is pending final cost analysis, however the main components of this project will likely include: Greenback Lane between Madison Avenue and Folsom Auburn, Folsom Auburn between Greenback and Oak Avenue, Cimmaron Circle, Silver Spur Ct, Fausset Ct, Saddle Ct, Spencer Street and various streets within the American River Canyon neighborhood.</p>
<i>Justification:</i>	<p>The City of Folsom annually identifies streets that are in need of resurfacing. As part of the capital improvements goals of the Public Works Department, the annual street overlay project prioritizes the candidates and applies the available funding to the list of streets. The Pavement Management Plan, which analyzes the current condition of all pavement in the City, indicates that \$5 - 8M per year is necessary to maintain pavement conditions at the current level.</p>
<i>Relationship to other CIP:</i>	<p>This project is coordinated with the annual striping project within the Public Works Department.</p>
<i>Alternatives:</i>	None
<i>Project Update:</i>	<p>The FY16-17 Pavement Repair and Resurfacing Projects have been completed. Staff is compiling the project candidate listings for the FY 17-18 Projects and anticipates commencement in the summer of 2017.</p>
<i>Relationship to General Plan or other adopted plan:</i>	<p>This project is consistent with the recently prepared 2015 Pavement Management Plan Report.</p>



Street Overlay / Pavement Management

Project Budget:

FY 2016-2017 Appropriated Project Budget	2,652,965
FY 2016-2017 Projected Expenditures	2,652,965
FY 2017-2018 Budget - Proposed	100,000
Total FY 2017-2018 Project Budget	100,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax	500,000											500,000
Impact Fees												-
Pay-Go												-
Other - Meas A	2,152,965	100,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	10,352,965
Other												-
Total	2,652,965	100,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	10,852,965

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	2,652,965	100,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	10,852,965
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	2,652,965	100,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	10,852,965

Operating Impact

Net Operating Effect:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Streetlight / Traffic Pole Improvements
<i>Project Number:</i>	2310
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project involves repair and/or replacement of damaged traffic signal or streetlight poles.
<i>Justification:</i>	Every year there are a number of traffic signal and street light poles that are damaged or knocked down. The purpose of this project is to hire the contractors to replace damaged poles, their foundations, and any equipment mounted to them.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	None. The work is beyond the abilities of our city crews to accomplish. Not replacing a damaged or knocked down pole would impact public safety.
<i>Project Update:</i>	To date in FY 16/17, the City has had to replace two streetlights and six traffic signal poles due to vehicle collisions.
<i>Relationship to General Plan or other adopted plan:</i>	None



Streetlight / Traffic Pole Improvements

Project Budget:

FY 2016-2017 Appropriated Project Budget	40,000
FY 2016-2017 Projected Expenditures	23,616
FY 2017-2018 Budget - Proposed	40,000
Total FY 2017-2018 Project Budget	40,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees												-
Pay-Go												-
Other - Measure A	23,616	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	423,616
Other												-
Total	23,616	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	423,616

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	23,616	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	423,616
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	23,616	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	423,616

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Traffic Safety Projects
<i>Project Number:</i>	8023
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project is to fund annual traffic safety projects, including those requested through the Traffic Safety Committee. It includes analysis of traffic safety requests, time/material costs for installation of signs and markings, and public outreach.
<i>Justification:</i>	This project provides funding for traffic safety improvements identified by the City Council, Traffic Safety Committee, and Public Safety and Public Works staff.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Seek alternate funding sources; alternative not pursued due to potential delays in installation of traffic control signals and markings, data collection, community outreach and education materials.
<i>Project Update:</i>	Key traffic safety projects completed in FY 16/17 include: Rapid Flashing Crosswalk beacons installed at Sutter Middle School and Mercy Hospital, all-way stop sign control at several Historic District intersections.
<i>Relationship to General Plan or other adopted plan:</i>	None



Traffic Safety Projects

Project Budget:

FY 2016-2017 Appropriated Project Budget	170,000
FY 2016-2017 Projected Expenditures	75,821
FY 2017-2018 Budget - Proposed	170,000
Total FY 2017-2018 Project Budget	170,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees												-
Pay-Go												-
Other - Measure A	75,821	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	1,775,821
Other												-
Total	75,821	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	1,775,821

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	75,821	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	1,775,821
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	75,821	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	1,775,821

Operating Impact

Net Operating Effect:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000



<i>Project Name:</i>	Traffic Signal Improvements
<i>Project Number:</i>	2615
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project involves the design and construction of new traffic signals, signal interconnects, signal operations, and intersection improvements designed to improve safety and/or mobility.
<i>Justification:</i>	Increased traffic volumes limit mobility and increase collision risk, requiring installation and coordination of traffic control devices and additional intersection capacity.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Timing adjustments at isolated signals are not as effective as synchronization with adjacent signals. Stop signs and turn restrictions are safe alternatives to traffic signals but can limit mobility and encourage unsafe movements.
<i>Project Update:</i>	For FY 16/17 staff anticipates a new signal at Golf Links/Silberhorn, pending completion of design by Parker Development. Staff is also working with FCUSD on a planned signal at East Bidwell/Coloma.
<i>Relationship to General Plan or other adopted plan:</i>	None



Traffic Signal Improvements

Project Budget:

FY 2016-2017 Appropriated Project Budget	300,000
FY 2016-2017 Projected Expenditures	25,453
FY 2017-2018 Budget - Proposed	300,000
Total FY 2017-2018 Project Budget	300,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Gas Tax												-
Impact Fees - Fund 446	25,453	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,025,453
Pay-Go												-
Other - Developer												-
Other - Measure A												-
Total	25,453	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,025,453

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	25,453	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,025,453
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	25,453	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,025,453

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Traffic Signal System Upgrades
<i>Project Number:</i>	2108
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This is a multi-year program to upgrade outdated traffic signals and equipment, improve signal subsystems and enhance the performance of traffic signal systems.
<i>Justification:</i>	This project provides funding for upgrading the inner components of the signal system on a rotating basis over a ten-year cycle, at a rate of approximately nine (9) signals per year. The project also provides funds to upgrade the interconnect from copper to fiber optic, and upgrade master system software, as well as some of the other parts of the signal system infrastructure.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	The City continues to experience increased traffic flow. Inaction would mean that our ability to react to changes in traffic flow and implement software improvements could be limited by an inadequate traffic signal infrastructure, thus creating potential traffic safety issues.
<i>Project Update:</i>	Traffic signal controller retrofits have been ordered for five major intersections and will be installed by June 2017.
<i>Relationship to General Plan or other adopted plan:</i>	None



Traffic Signal System Upgrades

Project Budget:

FY 2016-2017 Appropriated Project Budget	200,000
FY 2016-2017 Projected Expenditures	157,376
FY 2017-2018 Budget - Proposed	200,000
Total FY 2017-2018 Project Budget	200,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt												-
Enterprise												-
Loans/Grants												-
Gas Tax	52,535	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,052,535
Impact Fees - Fund 446	104,841	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,104,841
Pay-Go												-
Other												-
Other												-
Total	157,376	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,157,376

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction	157,376	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,157,376
Inspection												-
Project Management												-
Materials Testing												-
Other												-
Contingencies												-
Total	157,376	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,157,376

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-

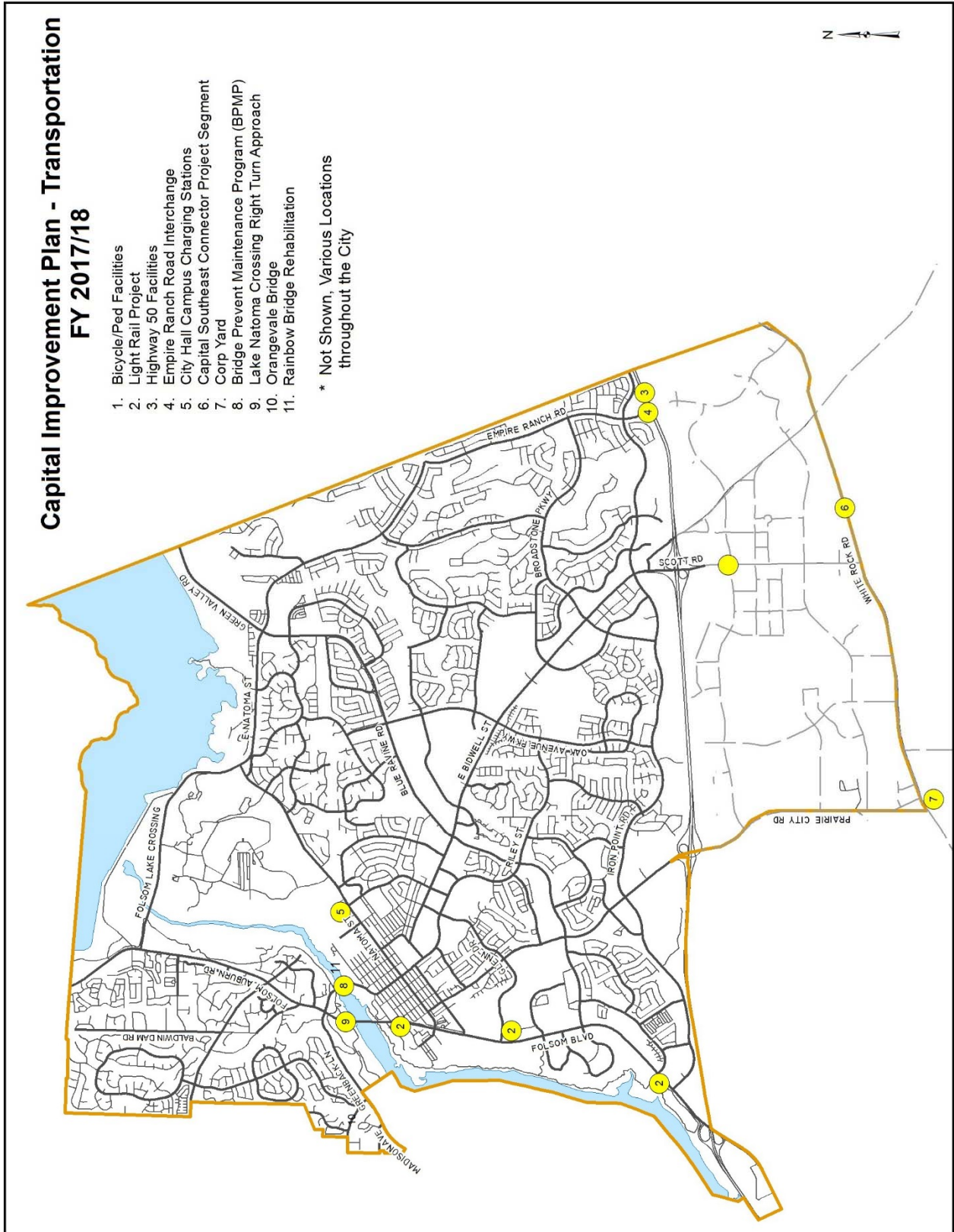




Transportation

Map	VI-204
Project Summaries	VI-205
Bike/Ped Facilities	VI-206
Bridge Preventative Maintenance	VI-208
Capital SE Connector Project Seg D3	VI-210
City Hall Campus Charging Stations	VI-212
Empire Ranch Road Interchange	VI-214
Highway 50 Facilities	VI-216
Lake Natoma Crossing – Right Turn Approach	VI-218
Light Rail Project	VI-220
New Corporation Yard	VI-222
Orangevale Bridge	VI-224
Rainbow Bridge Rehabilitation	VI-226





Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
4,496,795	1,250,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	50,000	6,996,795

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
-	-	-	-	-	-	-	-	-	-

FY 2017 – 2018 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Bike/Ped Facilities Project	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000
Bridge Preventive Maintenance	-	200,000	50,000	-	250,000	250,000
Capital SE Connector Project Seg D3	-	-	50,000	-	50,000	100,000
City Hall Campus Charging Stations	-	-	-	150,000	150,000	150,000
Empire Ranch Road Interchange	-	200,000	-	-	200,000	200,000
Hwy 50 Facilities	-	-	50,000	-	50,000	50,000
Lake Natoma Xing-Rt Turn Approach	-	-	-	-	-	100,000
Light Rail Project	-	-	150,000	-	150,000	150,000
New Corporation Yard	-	-	-	-	-	200,000
Orangevale Bridge	-	-	-	-	-	3,095,683
Rainbow Bridge Rehab	-	-	-	-	-	1,387,500
Total	\$ -	\$ 400,000	\$ 300,000	\$ 250,000	\$ 950,000	\$ 5,783,183



<i>Project Name:</i>	Bike/Ped Facilities
<i>Project Number:</i>	New
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	On-going implementation of bicycle and pedestrian capital improvement projects identified in the Bikeway Master Plan and Pedestrian Master Plan.
<i>Justification:</i>	Addresses General Plan and Bike/Ped Master Plans to promote alternative modes of transportation to reduce vehicular volumes on major streets and promote healthy lifestyles.
<i>Relationship to other CIP:</i>	Bike/Ped improvements are incorporated into roadway and intersection improvement projects whenever feasible, but many are standalone improvements.
<i>Alternatives:</i>	No build alternative rejected - failure to construct additional bike/ped improvements will fail to close gaps in the bike/ped system, reducing the desirability of the overall transportation system to non-motorized traffic.
<i>Project Update:</i>	In FY 17, sidewalk and ADA ramp improvements were completed on several residential streets, including Lembi Drive and Sibley Street. Preliminary design initiated for pedestrian gap closure project on East Bidwell Street between Woodsmoke and Oak Avenue Parkway.
<i>Relationship to General Plan or other adopted plan:</i>	General Plan, Bikeway Master Plan, Pedestrian Master Plan, ADA Transition Plan, Folsom Plan Area Specific Plan



Bike/Ped Facilities

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	100,000
Total Project Budget through FY 2017-2018	100,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	100,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Redevelopment												-
Enterprise												-
Impact Fees												-
New Measure A		100,000										100,000
Other												-
Other												-
Total	-	100,000	-	-	-	-	-	-	-	-	-	100,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		100,000										100,000
Inspection												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	100,000	-	-	-	-	-	-	-	-	-	100,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Bridge Preventive Maintenance

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project involves addressing deficiencies in all the bridges throughout the City. The deficiencies are generated from the Bi-Annual CalTrans Bridge Inspection Reports and given to the City for corrections. This project will allow the City to apply for grant money provided by the Federal Highway Administration for the repairs to identified bridges.

Justification: This project will allow the City to utilize Federal funding to offset the cost of repairs of the bridges in the City.

Relationship to other CIP: None

Alternatives: No Build Alternative-Allows tractor-trailer rigs to continue to hit pilaster as they have historically since bridge opening in 1999.

Project Update: This is a new project to address bridge improvements utilizing a CalTrans program funded through the Federal Highway Administration (FHWA).

Relationship to General Plan or other adopted plan: None



Bridge Preventive Maintenance

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	250,000
Total Project Budget through FY 2017-2018	250,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	250,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Loans/Grants		200,000										200,000
Enterprise												-
Impact Fees		50,000										50,000
New Measure A												-
Other												-
Other												-
Total	-	250,000	-	-	-	-	-	-	-	-	-	250,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design		50,000										50,000
Construction		200,000										200,000
Inspection												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	250,000	-	-	-	-	-	-	-	-	-	250,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Capital SE Connector Project Segment D3

Project Number: PW1607

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: Funding support for the design, environmental clearance, right of way acquisition, and construction of the section of the Capital Southeast Connector project segment D3 (along White Rock Road between Prairie City Road and El Dorado County line).

Justification: Project is identified in the Folsom Plan Area Specific Plan.

Relationship to other CIP: Folsom Plan Area Specific Plan, East County Quarry Truck Management Plan.

Alternatives: No project, which is in violation of Measure W and fails to fulfill mitigation requirements of the FPASP EIS/EIR; County General Plan 6-lane thoroughfare option.

Project Update: In FY 16/17, City and Connector staff began preliminary engineering of the D3 segment. The failure of Measure B will prevent full construction of D3 on the current schedule (2019); a smaller phase will be brought to final design and construction - the portion between Prairie City Road and Scott Road.

Relationship to General Plan or other adopted plan: Folsom General Plan, Folsom Plan Area Specific Plan



Capital SE Connector Project Seg D3

Project Budget:

FY 2016-2017 Appropriated Project Budget	50,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Budget - Proposed	50,000
Total FY 2017-2018 Project Budget	50,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Impact Fees - Fund 446		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000		450,000
Other - Measure A												-
Other												-
Other												-
Total	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-	450,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design		50,000										50,000
Construction			50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000		400,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-	450,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: City Hall Campus Charging Stations

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: Creation of additional electric vehicle charging stations around the City Hall campus for use by the general public - potential sites include Zoo, Library, Community Center, City Hall, and Senior Center.

Justification: Satisfies general plan policies and State guidelines for air quality improvement and fossil fuel reduction

Relationship to other CIP: None

Alternatives: Do nothing - would fail to meet the growing needs of electric/hybrid automobile owners and could create violations of air quality mandates.

Project Update: In FY15/16 the City installed two charging stations (four chargers total) for City hybrid pool vehicles. In FY 17/18 staff will work with a charging station provider to identify optimal charging station quantities and placement around the campus and execute a lease agreement with the selected provider.

Relationship to General Plan or other adopted plan: Folsom General Plan



City Hall Campus Charging Stations

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	150,000
Total Project Budget through FY 2017-2018	150,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	150,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Loans/Grants												-
Enterprise												-
Impact Fees												-
New Measure A												-
Other-Gas Tax		150,000										150,000
Other												-
Total	-	150,000	-	-	-	-	-	-	-	-	-	150,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design												-
Construction		150,000										150,000
Inspection												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	150,000	-	-	-	-	-	-	-	-	-	150,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Empire Ranch Road Interchange

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: Planning, environmental and preliminary design for the Empire Ranch Road interchange at US Highway 50.

Justification: Project is identified in the General Plan and the Folsom Plan Area Specific Plan

Relationship to other CIP: Folsom General Plan, Palladio, Folsom Plan Area Specific Plan

Alternatives: No-build, which could result in significant congestion, particularly at the Scott Road interchange and Iron Point/East Bidwell intersection.

Project Update: Staff confirmed that Federal earmark funds in the amount of \$1.3M are available, which will be used to initiate the environmental documentation and preliminary engineering for the Empire Ranch interchange (which was the original source of said earmark).

Relationship to General Plan or other adopted plan: Folsom General Plan, Folsom Plan Area Specific Plan



Empire Ranch Road Interchange

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	200,000
Total Project Budget through FY 2017-2018	200,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	200,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Loans/Grants		200,000										200,000
Enterprise												-
Impact Fees												-
New Measure A												-
Other												-
Other												-
Total	-	200,000	-	-	-	-	-	-	-	-	-	200,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental		200,000										200,000
Plan Check												-
Design												-
Construction												-
Inspection												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	200,000	-	-	-	-	-	-	-	-	-	200,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Highway 50 Facilities

Project Number: PW1608

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: Planning, environmental and preliminary design for major transportation facilities on US 50 in the City of Folsom, including new or modified interchanges, new overcrossings or City participation in mainline improvements.

Justification: Projects identified in the General Plan and the Folsom Plan Area Specific Plan

Relationship to other CIP: Folsom General Plan, Palladio, Folsom Plan Area Specific Plan

Alternatives: No-build, which could result in significant congestion.

Project Update: Staff is continuing to work with CalTrans to update the environmental documentation for the Empire Ranch Road Interchange. This work will continue into FY18.

Relationship to General Plan or other adopted plan: Folsom General Plan, Folsom Plan Area Specific Plan



Highway 50 Facilities

Project Budget:

FY 2016-2017 Appropriated Project Budget	50,000
FY 2016-2017 Projected Expenditures	43,874
FY 2017-2018 Budget - Proposed	50,000
Total FY 2017-2018 Project Budget	50,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 446	43,874	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000		493,874
Pay-Go												-
Other												-
Total	43,874	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-	493,874

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	43,874	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000		493,874
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	43,874	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-	493,874

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Lake Natoma Crossing - Right Turn Approach

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: This project will provide 300 LF of metal beam guard railing, 20 LF of concrete guard rail, rebuild the existing concrete pilaster at the end of the bridge, and reconstruct the bridge light standard base in the barrier rail.

Justification: This project will provide a safety measure to prevent truck and trailers from hitting the bridge railing and destroying the street light pilaster.

Relationship to other CIP: None

Alternatives: No Build Alternative-Allows tractor-trailer rigs to continue to hit pilaster as they have historically since bridge opening in 1999.

Project Update: Project has been delayed due to staffing constraints. Staff is working to initiate the design in FY17 with completion of the design, environmental documentation, and construction to commence in FY18.

Relationship to General Plan or other adopted plan: None



Lake Natoma Crossing - Right Turn Approach

Project Budget:

FY 2016-2017 Appropriated Project Budget	100,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	100,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	100,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Impact Fees - Fund 446		100,000										100,000
Other - Measure A												-
Other - Gas Tax												-
Other												-
Total	-	100,000	-	-	-	-	-	-	-	-	-	100,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design		25,000										25,000
Construction		75,000										75,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	100,000	-	-	-	-	-	-	-	-	-	100,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: Light Rail Project

Project Number: PN8084

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: Light Rail Improvements within the City of Folsom, which include various miscellaneous projects.

Justification: Construct miscellaneous improvements to the City portion of the Regional Transit Gold Line, including reimbursements to Regional Transit for construction costs.

Relationship to other CIP: Related to other Light Rail projects, including City Park and Ride lots.

Alternatives: No construction or reimbursements to Regional Transit.

Project Update: In FY 16/17, the Iron Point P&R north lot was expanded. ADA improvements will continue in FY18 to be planned and constructed along the Light Rail line at pedestrian and bicycle crossings.

Relationship to General Plan or other adopted plan: Light Rail Operations and Maintenance Agreement between City and Sacramento Regional Transit District.



Light Rail Project

Project Budget:

FY 2016-2017 Appropriated Project Budget	50,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Budget - Proposed	150,000
Total FY 2017-2018 Project Budget	150,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Impact Fees - Fund 451	-	150,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	600,000
Pay-Go												-
Other												-
Other												-
Total	-	150,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	600,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design												-
Construction	-	150,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	600,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	150,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	600,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name: New Corporation Yard

Project Number: New

Project Contact: Public Works ~ pwdept@folsom.ca.us

Project Description: Funding support for the environmental clearance and annexation of the new corporation yard property south of White Rock Road. This will allow the corporation yard to become a satellite of the City and remove all entitlement issues for development.

Justification: Project is identified in the Folsom Plan Area Specific Plan.

Relationship to other CIP: Folsom Plan Area Specific Plan

Alternatives: None

Project Update: This project has been delayed due to the acquisition of the future Corporation Yard Property.

Relationship to General Plan or other adopted plan: Folsom Plan Area Specific Plan



New Corporation Yard

Project Budget:

FY 2016-2017 Appropriated Project Budget	200,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	200,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	200,000

Financial Impact

Funding Sources:

Sources	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise		160,000										160,000
Impact Fees												-
Other - Measure A												-
Other - Gas Tax		40,000										40,000
Other												-
Total	-	200,000	-	-	-	-	-	-	-	-	-	200,000

Project Cost Estimates:

Elements	Prior Year	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental		200,000										200,000
Design												-
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	200,000	-	-	-	-	-	-	-	-	-	200,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Orangevale Bridge
<i>Project Number:</i>	9432
<i>Project Contact:</i>	Public Works ~ pwdept@folsom.ca.us
<i>Project Description:</i>	This project consists of rehabilitating the existing historic structure. The structure will be repaired by removing and replacing structurally deficient components. Currently staff is working with the designer to finalize the design and construction package. The project will require the structure to be closed temporarily while providing a detour for motorists.
<i>Justification:</i>	This project conforms to the goal of providing efficient transportation facilities that meet local, state and federal standards. The current bridge does not meet standards for lane and shoulder widths, and is in need of structural rehabilitation.
<i>Relationship to other CIP:</i>	This project is independent of other CIPs. However, it is part of the Federal Highway Bridge Program (HBP) formerly known as the Federal Highway Bridge Rehabilitation and Replacement (HBRR) Program.
<i>Alternatives:</i>	Remove and replace the existing structure. However, this alternative would result in the loss of the structure's historical eligibility rating.
<i>Project Update:</i>	Project construction is complete and the bridge is anticipated to be opened for use in June 2017.
<i>Relationship to General Plan or other adopted plan:</i>	This project is part of the City's HBP program along with the Rainbow Bridge Rehabilitation Project. This program is federally funded at an 88.53% rate with an 11.47% local match and is administered by Caltrans.



Orangevale Bridge

Project Budget:

FY 2016-2017 Appropriated Project Budget	3,095,683
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	3,095,683
FY 2016-2017 Projected Expenditures	3,090,513
FY 2017-2018 Proposed Est Budget Balance	5,170

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants	2,174,865											2,174,865
Impact Fees - Fund 446	915,648											915,648
Pay-Go												-
Other												-
Total	3,090,513	-	-	-	-	-	-	-	-	-	-	3,090,513

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental	66,000											66,000
Design	217,000											217,000
Construction	2,283,905											2,283,905
Project Management	450,505											450,505
Materials Testing												-
Construction Staking												-
Other	73,103											73,103
Contingencies												-
Total	3,090,513	-	-	-	-	-	-	-	-	-	-	3,090,513

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Rainbow Bridge Rehabilitation
Project Number:	2389
Project Contact:	Public Works ~ pwdept@folsom.ca.us
Project Description:	This project will address the deteriorating roadway surface on Rainbow Bridge. The structure is currently eligible for Federal Funding under the Highway Bridge Program (HBP) formerly known as the Highway Bridge Rehabilitation/Replacement (HBRR) program. This project will only address the immediate needs of the expansion joints, roadway surface, and the bridge railings.
Justification:	The Rainbow Bridge needs significant attention to the roadway surface to prolong its useful life as a vital link over the American River. Resurfacing and repairing the expansion joints on the structure will extend the life of this facility as well as provide a more enjoyable driving experience over the river. Additionally, the bridge railings will be reconstructed to bring them to the current design standard.
Relationship to other CIP:	Staff is continuing to work with Caltrans to determine the next phase of the rehabilitation of Rainbow Bridge under the Federal Highway Bridge Program to address the bridge's deficiencies.
Alternatives:	This project has been deferred for many years to allow the traffic patterns to stabilize during and following the construction of the Folsom Lake Crossing. This is an interim solution to the future rehabilitation of the facility.
Project Update:	This project construction commenced in FY17. The project will continue into FY18 due to the extreme winter weather, which impeded completion of the project due to the increased flows into Lake Natoma. The project completion is anticipated in the fall of 2017.
Relationship to General Plan or other adopted plan:	None



Rainbow Bridge Rehabilitation

Project Budget:

FY 2016-2017 Appropriated Project Budget	1,387,500
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	1,387,500
FY 2016-2017 Projected Expenditures	1,362,408
FY 2017-2018 Proposed Est Budget Balance	25,092

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Impact Fees - Fund 446	287,454											287,454
Pay-Go												-
Loans/Grants	1,074,954											1,074,954
Other												-
Total	1,362,408	-	-	-	-	-	-	-	-	-	-	1,362,408

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	256,713											256,713
Construction	942,675											942,675
Project Management	163,020											163,020
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	1,362,408	-	-	-	-	-	-	-	-	-	-	1,362,408

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-

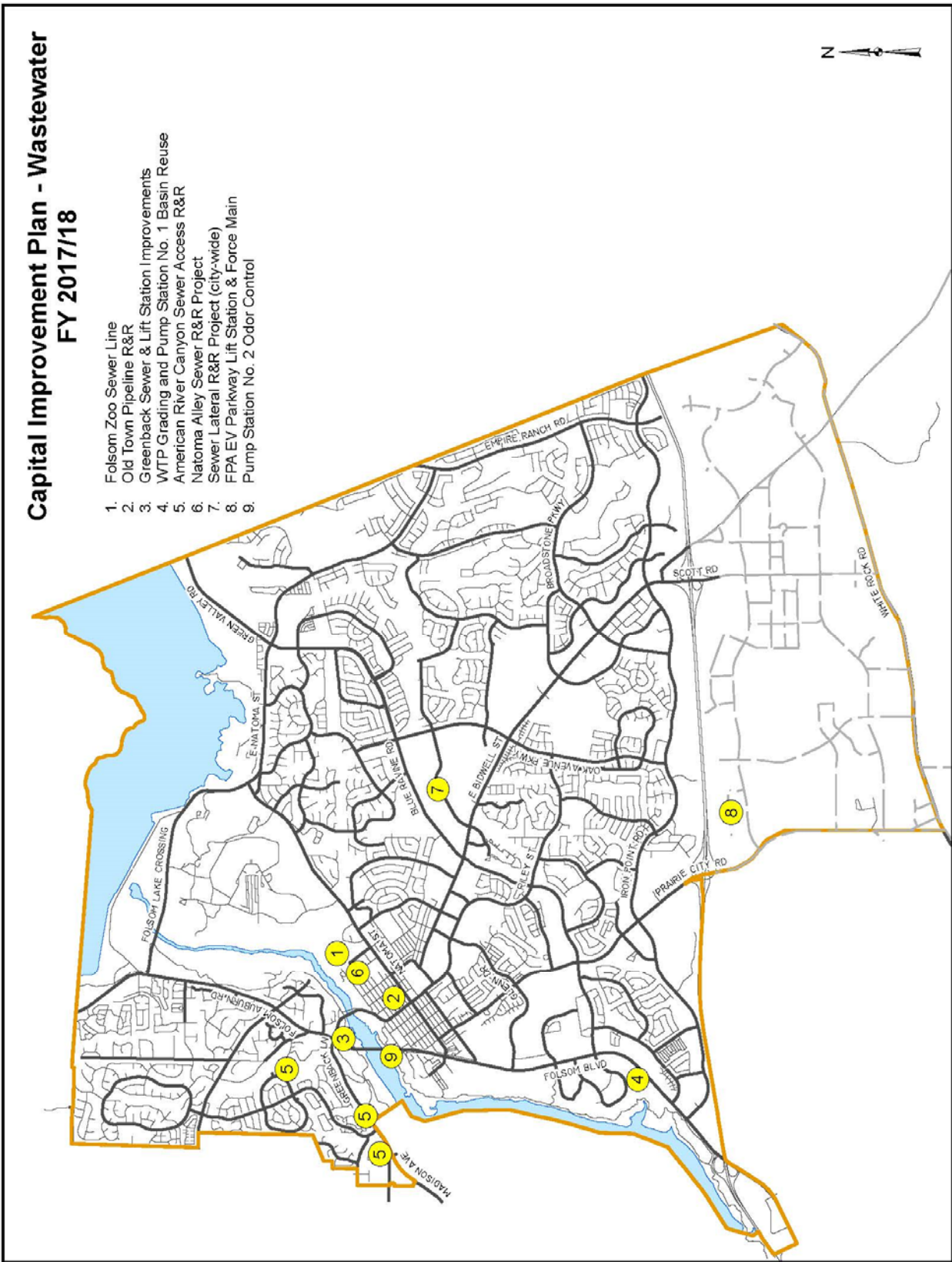




Wastewater

Map VI-230
Project Summaries VI-231
American River Canyon Sewer Access R&R..... VI-232
FPA EV Parkway Lift Station & Force Main..... VI-234
Folsom Zoo Sewer Line..... VI-236
Greenback Sewer & Lift Station Improvements..... VI-238
Natoma Alley R&R VI-240
Old Town Pipeline R&R VI-242
Pump Station No. 2 Odor Control VI-244
Sewer Lateral R&R..... VI-246
WTP Grading and Pump Station No. 1 Basin Reuse..... VI-248





Project Cost Summary

Project Cost Estimate - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
4,133,097	3,822,343	3,863,489	1,200,000	2,800,000	1,000,000	1,000,000	1,000,000	1,000,000	-	-	19,818,929

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
-	-	-	-	-	-	-	-	-	-

FY 2017 – 2018 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
ARC Sewer Access R&R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,970,000
Folsom Plan EVP Sewer LS & FM	-	-	-	500,560	500,560	890,000
Folsom Zoo Sewer Line	13,000	-	-	-	13,000	445,000
Greenback Sewer & Lift Station	-	-	-	-	-	200,000
Natoma Alley R&R	-	-	-	-	-	1,280,000
Old Town Pipeline R&R	-	-	-	-	-	1,409,857
Pump Station No. 2 Odor Control	320,000	-	180,000	-	500,000	603,325
Sewer Lateral R&R	59,030	-	-	-	59,030	1,055,025
WTP Grading & PS No. 1 Basin Reuse	-	-	-	-	-	1,897,483
Total	\$ 392,030	\$ -	\$ 180,000	\$ 500,560	\$ 1,072,590	\$ 9,750,690



Project Name:	American River Canyon Sewer Access R&R <i>(formerly Canyon Rim Drive Sewer Manhole Access Project)</i>
Project Number:	WW1403
Project Contact:	Todd Eising
Project Description:	This project will improve and modify the existing access roads to sanitary sewer manholes in the easement located behind Canyon Rim Drive, River Rock and Winding Canyon. Existing access to manholes located in these areas do not allow City maintenance vehicles to drive to these locations.
Justification:	To improve existing access roads that have deteriorated over time and establish new access roads in areas where current sewer infrastructure is inaccessible by vehicle in order to provide safe access for the City's maintenance vehicles.
Relationship to other CIP:	This project is related to annual sewer improvements projects.
Alternatives:	Keep the existing access road conditions, which does not allow for vehicular access and maintenance.
Project Update:	Design of the sewer access road improvement project began in FY 13/14 and is continuing into FY 17/18. The increase in time is due to the complexity of the project locations being within close proximity to residents. A number of alternatives have been presented to the residents, however, a decision could not be reached between the City of Folsom and the residents. The project is currently before City Council for further action and direction.
Relationship to General Plan or other adopted plan:	Project is related to the City's Sewer System Management Plan.



American River Canyon Sewer Access R&R

Project Budget:

FY 2016-2017 Appropriated Project Budget	1,970,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	1,970,000
FY 2016-2017 Projected Expenditures	318,765
FY 2017-2018 Proposed Est Budget Balance	1,651,235

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise	318,765	1,160,000	1,160,000									2,638,765
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	318,765	1,160,000	1,160,000	-	-	-	-	-	-	-	-	2,638,765

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	318,765											318,765
Construction		1,050,000	1,050,000									2,100,000
Project Management		105,000	105,000									210,000
Materials Testing												-
Construction Staking												-
Other		5,000	5,000									10,000
Contingencies												-
Total	318,765	1,160,000	1,160,000	-	-	-	-	-	-	-	-	2,638,765

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	FPA Easton Valley Parkway Lift Station & Force Main
<i>Project Number:</i>	WW1501
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project is for construction of the Folsom Plan Area (FPA) Easton Valley Parkway Sewer Lift Station and Force Main Project. The project involves constructing a pump station that can accommodate up to 6 MGD of FPA flows, a force main across a ravine and underneath US Highway 50 using a bore and jack that will connect to the existing force main in Iron Point Road. Only the Design and Inspection will be performed by the City but paid for by the Developers. The actual construction will be performed by the Developer.
<i>Justification:</i>	These projects expand the City's current sewer collections system in order to serve the Folsom Plan Area development.
<i>Relationship to other CIP:</i>	These projects are related specifically to the FPA with no impact to the other CIPs.
<i>Alternatives:</i>	None
<i>Project Update:</i>	Design of the infrastructure began in FY 14/15 and will be completed in spring of 2017. Construction will occur during FY 17/18. Only the Design and Inspection will be performed by the City but paid for by the Developers. The actual construction will be performed by the Developer. The schedule and specific project cost may vary depending upon the Developer's timeline.
<i>Relationship to General Plan or other adopted plan:</i>	Design of the infrastructure was identified in the project specific master plan for the FPA.



FPA EV Parkway Lift Station & Force Main

Project Budget:

FY 2016-2017 Appropriated Project Budget	389,440
FY 2017-2018 Budget - Proposed Change	500,560
Total Project Budget through FY 2017-2018	890,000
FY 2016-2017 Projected Expenditures	435,000
FY 2017-2018 Proposed Est Budget Balance	455,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other - Fund 470	435,000	455,000										890,000
Total	435,000	455,000	-	-	-	-	-	-	-	-	-	890,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	435,000											435,000
Construction												-
Project Management		455,000										455,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	435,000	455,000	-	-	-	-	-	-	-	-	-	890,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Folsom Zoo Sewer Line
<i>Project Number:</i>	WW1601
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	The Folsom Zoo Sewer Line Project addresses ongoing maintenance problems and replaces approximately 1,800 lineal feet of sewer pipeline.
<i>Justification:</i>	This project will reduce inflow and infiltration, minimize annual maintenance costs, and minimize the risk of sewer overflows and provide better access.
<i>Relationship to other CIP:</i>	This project is related to the Sewer System Management Plan and miscellaneous inflow and infiltration.
<i>Alternatives:</i>	Maintaining existing condition of sewer lines and repair sections of sewer lines annually, increase annual maintenance costs and continued odor. These projects will meet the requirements of the State's Waste Discharge Requirement Order.
<i>Project Update:</i>	This project is currently in design and design will be completed in FY 16/17. Construction will begin in FY 17/18. Sequence of construction priorities changed.
<i>Relationship to General Plan or other adopted plan:</i>	This project meets the requirements of the City's Sanitary Sewer System Management Plan under the State's Waste Discharge Requirement Order.



Folsom Zoo Sewer Line

Project Budget:

FY 2016-2017 Appropriated Project Budget	432,000
FY 2017-2018 Budget - Proposed Change	13,000
Total Project Budget through FY 2017-2018	445,000
FY 2016-2017 Projected Expenditures	60,000
FY 2017-2018 Proposed Est Budget Balance	385,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise	60,000	385,000										445,000
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	60,000	385,000	-	-	-	-	-	-	-	-	-	445,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	55,000											55,000
Construction		350,000										350,000
Project Management		35,000										35,000
Materials Testing												-
Construction Staking												-
Other	5,000											5,000
Contingencies												-
Total	60,000	385,000	-	-	-	-	-	-	-	-	-	445,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Greenback Sewer & Lift Station Improvements
<i>Project Number:</i>	WW1502
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	Currently Pump Station No. 3 only pumps flow from 3 sewer service lines. This project will redirect the 3 sewer service lines over to Pump Station No. 2. Pump Station No. 3 will be updated and serve as a backup to Pump Station No. 2 in the event of an emergency. Additional work within Greenback and Folsom-Auburn will need to occur to redirect the sewer flows.
<i>Justification:</i>	This project will provide redundancy within the sewer system in the event of an emergency.
<i>Relationship to other CIP:</i>	This project is related to the Sewer System Management Plan.
<i>Alternatives:</i>	Maintaining the existing sewer system conditions will not allow for a redundant system in the event of an emergency.
<i>Project Update:</i>	Design of this project was delayed due to higher priority CIP projects. It is anticipated that the project will resume in FY19/20.
<i>Relationship to General Plan or other adopted plan:</i>	This project meets the requirements of the City's Sanitary Sewer System Management Plan under the State's Waste Discharge Requirement Order.



Greenback Sewer & Lift Station Improvements

Project Budget:

FY 2016-2017 Appropriated Project Budget	200,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	200,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	200,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise	-			200,000	1,800,000							2,000,000
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	-	-	-	200,000	1,800,000	-	-	-	-	-	-	2,000,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	-			200,000								200,000
Construction					1,800,000							1,800,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	200,000	1,800,000	-	-	-	-	-	-	2,000,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Natoma Alley Rehabilitation and Replacement Project
<i>Project Number:</i>	WW1404
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	The Natoma Alley (Stafford to Coloma) Rehabilitation and Replacement Project addresses ongoing maintenance problems and replaces approximately 4,000 lineal feet of sewer pipeline. The pipeline will rehabilitate existing pipeline that are in the alleys on either side of Natoma Street between Stafford and Coloma Street.
<i>Justification:</i>	This project will reduce inflow and infiltration, minimize annual maintenance costs, and minimize the risk of sewer overflows. The existing sewer lines run under existing buildings and in backyards with limited to no access.
<i>Relationship to other CIP:</i>	This project is related to the Sewer System Management Plan and miscellaneous inflow and infiltration projects.
<i>Alternatives:</i>	Maintain existing sewer line conditions and repair sections of sewer lines annually, increase annual maintenance costs, and continued odor. These projects will meet the requirements of the State's Waste Discharge Requirement Order.
<i>Project Update:</i>	This project is currently under design FY 16/17. Construction will begin in FY 18/19. This project had been delayed until the Old Town Sewer Project Construction was completed on October 24 th , 2016. Completing construction of the Old Town Sewer Project allowed the City to design the Natoma Alley Sewer Project with increased pipe slope, velocity and flow.
<i>Relationship to General Plan or other adopted plan:</i>	This project meets the requirements of the City's Sanitary Sewer System Management Plan under the State's Waste Discharge Requirement Order.



Natoma Alley Rehabilitation and Replacement Project

Project Budget:

FY 2016-2017 Appropriated Project Budget	1,280,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	1,280,000
FY 2016-2017 Projected Expenditures	206,706
FY 2017-2018 Proposed Est Budget Balance	1,073,294

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise	206,706	-	2,123,489									2,330,195
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	206,706	-	2,123,489	-	-	-	-	-	-	-	-	2,330,195

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	206,706		28,489									235,195
Construction			1,900,000									1,900,000
Project Management			190,000									190,000
Materials Testing												-
Construction Staking												-
Other			5,000									5,000
Contingencies												-
Total	206,706	-	2,123,489	-	-	-	-	-	-	-	-	2,330,195

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Old Town Pipeline R&R
Project Number:	WW1409
Project Contact:	Todd Eising
Project Description:	The Old Town Pipeline R&R Project addresses ongoing maintenance problems and replaces approximately 3,000 lineal feet of sewer pipeline.
Justification:	This project will reduce inflow and infiltration, minimize annual maintenance costs, and minimize the risk of sewer overflows. The existing sewer lines run under existing buildings and in backyards with limited to no access.
Relationship to other CIP:	This project is related to the Sewer System Management Plan and miscellaneous inflow and infiltration.
Alternatives:	Maintain existing condition of sewer lines and repair sections of sewer lines annually, increase annual maintenance costs and continued odor. These projects will meet the requirements of the State's Waste Discharge Requirement Order.
Project Update:	Design was complete in FY 15/16. Project Construction began on April 27th, 2016 and was completed on October 24th, 2016.
Relationship to General Plan or other adopted plan:	This project meets the requirements of the City's Sanitary Sewer Management Plan under the State's Waste Discharge Requirement Order.



Old Town Pipeline R&R

Project Budget:

FY 2016-2017 Appropriated Project Budget	1,409,857
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	1,409,857
FY 2016-2017 Projected Expenditures	1,379,136
FY 2017-2018 Proposed Est Budget Balance	30,721

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise	1,379,136	-										1,379,136
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	1,379,136	-	-	-	-	-	-	-	-	-	-	1,379,136

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	84,239											84,239
Construction	1,143,967											1,143,967
Project Management	150,930											150,930
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	1,379,136	-	-	-	-	-	-	-	-	-	-	1,379,136

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Pump Station No. 2 Odor Control
<i>Project Number:</i>	New
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	The Pump Station No. 2 Odor Control Project addresses existing sewer odor problems associated with the pump station. The City is currently evaluating the odor issues related to the pump station and will provide system improvements to address the issues.
<i>Justification:</i>	This project will reduce sewer odors within the sewer collections system as a result of recommendations completed in FY 16/17 for the sewer force main.
<i>Relationship to other CIP:</i>	This project is related to sewer odor control and the Sewer System Management Plan.
<i>Alternatives:</i>	Maintain existing sewer pump station with continued odor. Increased maintenance costs to continually respond to odor complaints.
<i>Project Update:</i>	Design will be completed in FY 16/17. Construction will occur in FY 17/18.
<i>Relationship to General Plan or other adopted plan:</i>	This project meets the requirements of the City's Sanitary Sewer Management Plan under the State's Waste Discharge Requirement Order.



Pump Station No. 2 Odor Control

Project Budget:

FY 2016-2017 Appropriated Project Budget	103,325
FY 2017-2018 Budget - Proposed Change	500,000
Total Project Budget through FY 2017-2018	603,325
FY 2016-2017 Projected Expenditures	103,325
FY 2017-2018 Proposed Est Budget Balance	500,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise	103,325	320,000										423,325
Loans/Grants												-
Impact Fees		180,000										180,000
Pay-Go												-
Other												-
Total	103,325	500,000	-	-	-	-	-	-	-	-	-	603,325

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	103,325											103,325
Construction		450,000										450,000
Project Management		50,000										50,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	103,325	500,000	-	-	-	-	-	-	-	-	-	603,325

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Sewer Lateral R&R
<i>Project Number:</i>	WW1503
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project is to replace and/or rehabilitate existing sewer service lines identified by the City's Sewer Lateral Preventive Maintenance Program.
<i>Justification:</i>	This project is required in order to replace or rehabilitate failed sewer services lines, while providing uninterrupted service to the City residents.
<i>Relationship to other CIP:</i>	This project is related to annual sewer improvement projects.
<i>Alternatives:</i>	Continue to leave the laterals in their current conditions with an increased risk to structural failures, FOG, root intrusion, and sanitary sewer overflows.
<i>Project Update:</i>	This project began in FY 15/16. The first round of sewer lateral replacement was completed on November 18th, 2016. The second round of sewer lateral replacement will begin in FY 17/18.
<i>Relationship to General Plan or other adopted plan:</i>	Related to the City's Sewer System Management Plan.



Sewer Lateral R&R

Project Budget:

FY 2016-2017 Appropriated Project Budget	995,995
FY 2017-2018 Budget - Proposed Change	59,030
Total Project Budget through FY 2017-2018	1,055,025
FY 2016-2017 Projected Expenditures	755,025
FY 2017-2018 Proposed Est Budget Balance	300,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise	755,025	300,000	580,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000			7,635,025
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	755,025	300,000	580,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-	-	7,635,025

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design												-
Construction	614,556	256,500	500,000	865,000	865,000	865,000	865,000	865,000	865,000			6,561,056
Project Management	140,469	38,475	75,000	129,750	129,750	129,750	129,750	129,750	129,750			1,032,444
Materials Testing												-
Construction Staking												-
Other		5,025	5,000	5,250	5,250	5,250	5,250	5,250	5,250			41,525
Contingencies												-
Total	755,025	300,000	580,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-	-	7,635,025

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	WTP Grading and Pump Station No. 1 Basin Reuse (formerly Sewer Pump Station No. 1 Basin Demolition)
Project Number:	New
Project Contact:	Todd Eising
Project Description:	To better suit the needs of the WTP and the Utility Maintenance Staff and to reduce the day-to-day operational impacts, such as noise and visual impacts to the surrounding neighbors at the WTP, this project includes site earthwork/grading, relocating the primary access road for the WTP, relocating the material storage bins, relocating the construction loading area and planting of additional trees/shrubs. The excess soil from the site grading and earthwork at the WTP will be transferred to the abandoned sewer Pump Station No. 1 Storage Basin. Once the storage basin is filled, the parcel will be returned to a passive recreational park.
Justification:	This project is necessary to increase the efficiency of the Utility Maintenance Water and Wastewater operations, minimize noise at the WTP as well as remove soil and transfer the soil to the abandoned Sewer Lift Station No. 1. The abandoned sewer basin will then be returned to natural vegetation and be used for passive recreation.
Relationship to other CIP:	None
Alternatives:	Leaving the storage basin as is will create a safety hazard and an aesthetic nuisance. Additionally, not improving upon operations at the WTP will not allow the Utility Maintenance Water and Wastewater staff to operate as efficiently. Leaving the WTP access road in its current location will continue to act as a nuisance to the surrounding neighbors.
Project Update:	Design was complete in FY 16/17. Construction will also begin in FY 16/17.
Relationship to General Plan or other adopted plan:	None



WTP Grading and Pump Station No. 1 Basin Reuse

Project Budget:

FY 2016-2017 Appropriated Project Budget	1,897,483
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	1,897,483
FY 2016-2017 Projected Expenditures	875,140
FY 2017-2018 Proposed Est Budget Balance	1,022,343

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Redevelopment												-
Enterprise	875,140	293,508										1,168,648
Loans/Grants												-
Impact Fees												-
Other-Fd 520		122,048										122,048
Other-Fd 521		286,017										286,017
Other-Fd 537		320,770										320,770
Total	875,140	1,022,343	-	-	-	-	-	-	-	-	-	1,897,483

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Plan Check												-
Design	98,455											98,455
Construction	771,685	771,685										1,543,370
Inspection												-
Project Management		205,658										205,658
Materials Testing												-
Construction Staking												-
Other	5,000											5,000
Contingencies		45,000										45,000
Total	875,140	1,022,343	-	-	-	-	-	-	-	-	-	1,897,483

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-





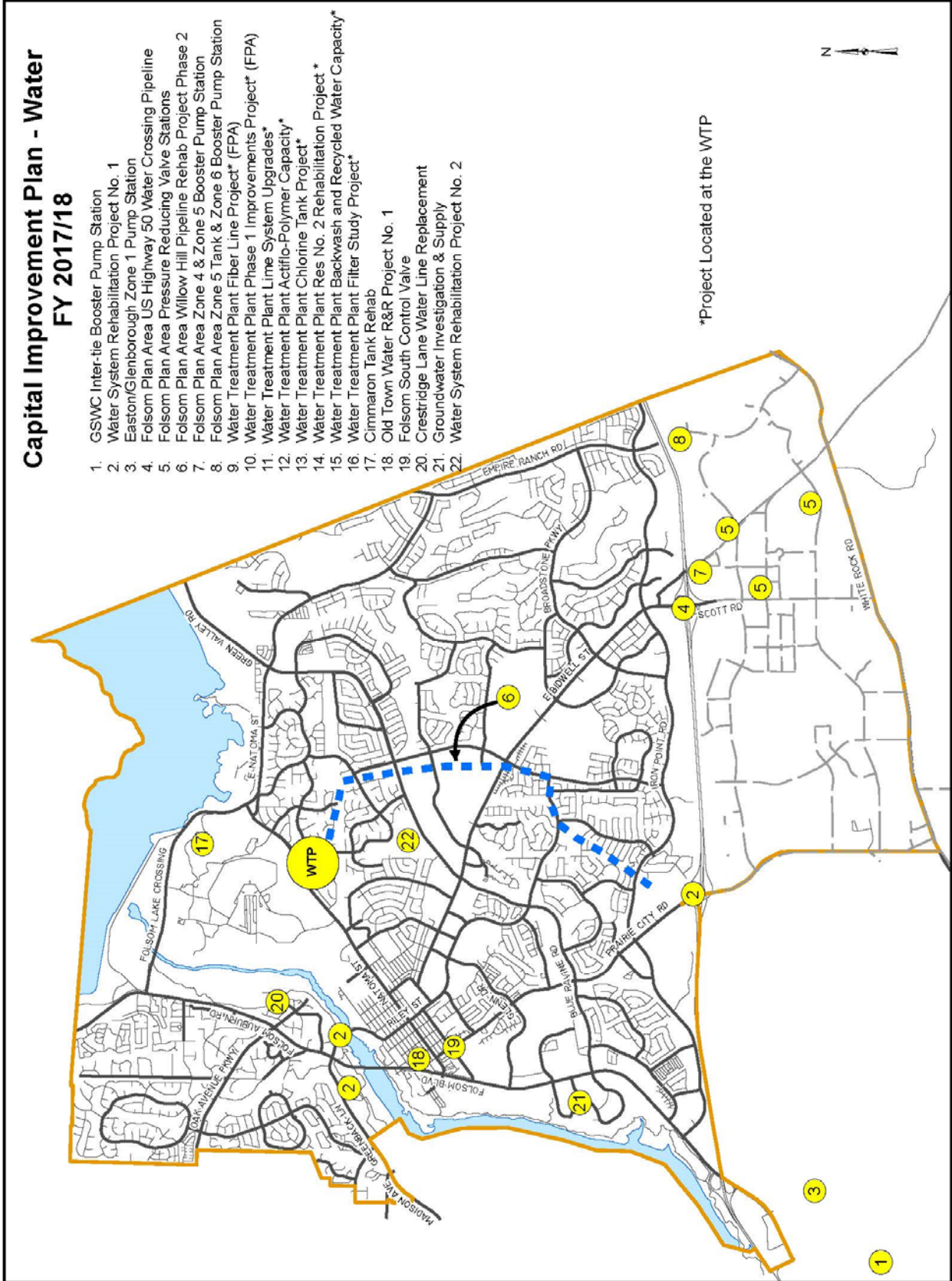
Water

Map	VI-252
Project Summaries	VI-253
Cimmaron Tank Rehab.....	VI-254
Crestridge Lane Water Line Replacement.....	VI-256
Easton/Glenborough Zone 1 Pump Station	VI-258
Folsom Plan Area US Highway 50 Water Crossing Pipeline.....	VI-260
Folsom Plan Area Pressure Reducing Valve Stations	VI-262
Folsom Plan Area Willow Hill Pipeline Rehabilitation Phase 2	VI-264
Folsom Plan Area Zone 4 & Zone 5 Booster Pump Stations	VI-266
Folsom Plan Area Zone 5 Tank & Zone 6 Booster Pump Stations	VI-268
Folsom South Control Valve	VI-270
Groundwater Investigation & Supply	VI-272
GSWC Inter-tie Booster Pump Station.....	VI-274
Old Town Water R&R Project No. 1.....	VI-276
Water System Rehabilitation Project No. 1	VI-278
Water System Rehabilitation Project No. 2.....	VI-280
Water Treatment Plant Actiflo-Polymer Capacity.....	VI-282
Water Treatment Plant Backwash and Recycled Water Capacity	VI-284
Water Treatment Plant Chlorine Tank Project	VI-286
Water Treatment Plant Fiber Line	VI-288
Water Treatment Plant Filter Study	VI-290
Water Treatment Plant Lime System Upgrades	VI-292
Water Treatment Plant Reservoir #2 Tank Rehabilitation.....	VI-294



Capital Improvement Plan - Water FY 2017/18

1. GSWC Inter-tie Booster Pump Station
2. Water System Rehabilitation Project No. 1
3. Easton/Glenborough Zone 1 Pump Station
4. Folsom Plan Area US Highway 50 Water Crossing Pipeline
5. Folsom Plan Area Pressure Reducing Valve Stations
6. Folsom Plan Area Willow Hill Pipeline Rehab Project Phase 2
7. Folsom Plan Area Zone 4 & Zone 5 Booster Pump Station
8. Folsom Plan Area Zone 5 Tank & Zone 6 Booster Pump Station
9. Water Treatment Plant Fiber Line Project* (FPA)
10. Water Treatment Plant Phase 1 Improvements Project* (FPA)
11. Water Treatment Plant Lime System Upgrades*
12. Water Treatment Plant Actiflo-Polymer Capacity*
13. Water Treatment Plant Chlorine Tank Project*
14. Water Treatment Plant Res No. 2 Rehabilitation Project*
15. Water Treatment Plant Backwash and Recycled Water Capacity*
16. Water Treatment Plant Filter Study Project*
17. Cinnaron Tank Rehab
18. Old Town Water R&R Project No. 1
19. Folsom South Control Valve
20. Crestridge Lane Water Line Replacement
21. Groundwater Investigation & Supply
22. Water System Rehabilitation Project No. 2



*Project Located at the WTP



Project Cost Summary

Project Cost Estimates - Total All Projects

The table illustrates the fiscal year in which the funds will be spent.

Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
12,813,811	9,122,747	600,000	1,100,000	-	-	-	-	-	-	-	23,636,558

Project Operating Impact Summary

Total All Projects (Expenditures minus Revenues)

FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
-	-	-	-	-	-	-	-	-	-

FY 2017 – 2018 Budget Proposals

Project Description	Enterprise	Loans/Grants	Impact Fees	Other	Total	Project Total
Cimmaron Tank Rehab	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,216,556
Crestridge Waterline	-	-	-	-	-	1,084,236
Easton/Glenborough Area Phase 1	-	-	-	286,000	286,000	563,863
FPA Hwy 50 Water Crossing Pipeline	-	-	-	61,780	61,780	201,780
FPA PRV Stations	-	-	-	32,573	32,573	100,000
FPA Willow Hill Pipeline Rehab	-	-	-	-	-	8,500,000
FPA Zone 4 & Zone 5 BPS	-	-	-	291,031	291,031	550,949
FPA Zone 5 Tank & Zone 6 BPS	-	-	-	499,230	499,230	819,230
Folsom South Control Valve	120,000	-	-	-	120,000	120,000
Groundwater Investigation & Supply	-	-	-	-	-	243,326
GSWC Inter-tie Booster Pump Station	-	532,250	391,016	-	923,266	1,698,266
Old Town Water R&R Proj #1	-	-	-	-	-	80,052
Water System Rehab Proj #1	311,350	-	-	-	311,350	1,185,350
Water System Rehab Proj #2	-	-	-	-	-	-
WTP Actiflo-Polymer Capacity	560,050	-	789,950	-	1,350,000	2,000,000
WTP Backwash and Recycled Water	-	-	2,000,000	-	2,000,000	2,000,000
WTP Chlorine Tank	-	-	-	-	-	47,950
WTP Fiber Line	-	-	-	-	-	250,000
WTP Filter Study	-	-	-	-	-	-
WTP Lime System	-	-	-	-	-	300,000
WTP Reservoir #2 Tank Rehab	1,055,000	-	-	-	1,055,000	1,055,000
Total	\$ 2,046,400	\$ 532,250	\$ 3,180,966	\$ 1,170,614	\$ 6,930,230	\$ 22,016,558



<i>Project Name:</i>	Cimmaron Tank Rehab
<i>Project Number:</i>	WA1601
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project will involve the design and construction of related tank rehabilitation work due to the result of annual tank inspections needed to maintain the City's existing water storage tanks. Work includes recoating of the tank's interior, spot repair of the exterior tank, replacing deteriorated materials and fittings to help prolong the life of this structure
<i>Justification:</i>	This project met the City's CIP goal of ensuring that the existing infrastructure is maintained. Without continued maintenance on these existing facilities, they will deteriorate to the point where they will need to be replaced which is extremely costly.
<i>Relationship to other CIP:</i>	This project is independent of other projects. Repair and rehabilitation is an on-going activity with water infrastructure, which relies on water storage tanks within the distribution system.
<i>Alternatives:</i>	Each tank is evaluated on a case by case basis. Depending on the extent of maintenance needed, alternatives will be considered at that time.
<i>Project Update:</i>	Design of the Cimarron Tank was completed in FY 15/16. Project construction was completed on January 26th, 2017.
<i>Relationship to General Plan or other adopted plan:</i>	Storage tank inspections are recommended in the Water Master Plan to be conducted every 2 to 3 years which has been the City's practice. Once deteriorating conditions are found, the Master Plan recommends that appropriate action be taken to correct the problem



Cimmaron Tank Rehab

Project Budget:

FY 2016-2017 Appropriated Project Budget	1,285,500
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	1,285,500
FY 2016-2017 Projected Expenditures	1,216,556
FY 2017-2018 Proposed Est Budget Balance	68,944

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise	1,216,556											1,216,556
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	1,216,556	-	-	-	-	-	-	-	-	-	-	1,216,556

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	66,203											66,203
Construction	805,000											805,000
Project Management	337,524											337,524
Materials Testing												-
Construction Staking												-
Other	7,829											7,829
Contingencies												-
Total	1,216,556	-	-	-	-	-	-	-	-	-	-	1,216,556

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Crestridge Lane Water Line Replacement
<i>Project Number:</i>	WA1501
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves the construction of approximately 1,500 feet of new water mains, valves, and other control devices to replace aging facilities within the existing water distribution system.
<i>Justification:</i>	This project meets the City's CIP goal of ensuring that existing infrastructure is maintained and replaced. As the City's existing water system ages some water mains deteriorate and need to be replaced. In other areas, providing adequate pressure and fire flow is at a minimum. These existing facilities will eventually need to be replaced to provide an appropriate level of service.
<i>Relationship to other CIP:</i>	This project is independent of other water related projects and is combined with sewer related projects in the same area to create one project.
<i>Alternatives:</i>	For small water mains, the least costly alternative usually is to replace the existing main with a new main. Other alternatives considered are "slip lining" with polyethylene pipe or using "instuform lining", but is usually more costly when service replacements are involved. The City can also defer maintenance until failure occurs.
<i>Project Update:</i>	The final design was completed by the end of FY 13/14. Construction began in October of 2015 and was completed on April 5th, 2016.
<i>Relationship to General Plan or other adopted plan:</i>	The project also follows the recommendations contained in the Water Master Plan Update regarding "Phase/Small Pipe Improvement Projects" and water distribution operation condition assessment program.



Crestridge Lane Water Line Replacement

Project Budget:

FY 2016-2017 Appropriated Project Budget	1,138,230
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	1,138,230
FY 2016-2017 Projected Expenditures	1,084,236
FY 2017-2018 Proposed Est Budget Balance	53,994

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise	1,084,236											1,084,236
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	1,084,236	-	-	-	-	-	-	-	-	-	-	1,084,236

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	60,891											60,891
Construction	929,313											929,313
Project Management	94,032											94,032
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	1,084,236	-	-	-	-	-	-	-	-	-	-	1,084,236

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Easton/Glenborough Zone 1 Pump Station
<i>Project Number:</i>	WA1401
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project is for providing water service to Phase 1 of the Easton/Glenborough Area expansion. The design and installation of a pump station to supply a portion of pressure Zone 2 and pressure reducing valve (PRV) facilities for the Zone 1 and Zone 2 service areas. This work will be performed through the City of Folsom but paid for by the Developers. The actual project schedule and specific project cost may vary depending upon the Developer’s timeline.
<i>Justification:</i>	These projects add new facilities to the City's current water transmission system in order to serve Phase 1 of the Easton/Glenborough Area development. This project is related to system expansion related to new development.
<i>Relationship to other CIP:</i>	These projects are related specifically to the Easton Glenborough Development Area with no impact to the other CIPs.
<i>Alternatives:</i>	None
<i>Project Update:</i>	Design will be complete in FY 16/17. This is a Developer project and the construction timeline is driven by the Developer.
<i>Relationship to General Plan or other adopted plan:</i>	Design of the infrastructure was identified in the project specific master plan for the Easton Glenborough Development Area.



Easton/Glenborough Zone 1 Pump Station

Project Budget:

FY 2016-2017 Appropriated Project Budget	277,863
FY 2017-2018 Budget - Proposed Change	286,000
Total Project Budget through FY 2017-2018	563,863
FY 2016-2017 Projected Expenditures	197,863
FY 2017-2018 Proposed Est Budget Balance	366,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer	197,863	366,000										563,863
Total	197,863	366,000	-	-	-	-	-	-	-	-	-	563,863

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	197,863											197,863
Construction												-
Project Management		366,000										366,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	197,863	366,000	-	-	-	-	-	-	-	-	-	563,863

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Folsom Plan Area US Highway 50 Water Crossing Pipeline
<i>Project Number:</i>	WA1405
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves constructing 3,000 feet of 24 inch water main and 3,000 feet of 18 inch water main across US Highway 50 to serve water to the Folsom Plan Area. The Design and Inspection will be performed by the City but paid for by the Developer. The actual construction will be performed by the Developer.
<i>Justification:</i>	This project expands the City's current water system in order to serve the Folsom Plan Area development.
<i>Relationship to other CIP:</i>	These projects are related specifically to the Folsom Plan Area with no impact to the other CIPs.
<i>Alternatives:</i>	None
<i>Project Update:</i>	Design will be complete in FY 16/17. This is a Developer project and the construction timeline is driven by the Developer.
<i>Relationship to General Plan or other adopted plan:</i>	Design of the infrastructure was identified in the project specific master plan for the FPA.



Folsom Plan Area US Highway 50 Water Crossing Pipeline

Project Budget:

FY 2016-2017 Appropriated Project Budget	140,000
FY 2017-2018 Budget - Proposed Change	61,780
Total Project Budget through FY 2017-2018	201,780
FY 2016-2017 Projected Expenditures	139,780
FY 2017-2018 Proposed Est Budget Balance	62,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer	139,780	62,000										201,780
Total	139,780	62,000	-	-	-	-	-	-	-	-	-	201,780

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	139,780											139,780
Construction												-
Project Management		62,000										62,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	139,780	62,000	-	-	-	-	-	-	-	-	-	201,780

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Folsom Plan Area Pressure Reducing Valve Stations
<i>Project Number:</i>	WA1406
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves constructing 4 pressure reducing valve (PRV) stations and associated piping within the Folsom Plan Area. Additionally, the project will also include SCADA, communications and site security. The Design and Inspection will be performed by the City but paid for by the Developer. The actual construction will be performed by the Developer.
<i>Justification:</i>	This project expands the City's current water system in order to serve the Folsom Plan Area development.
<i>Relationship to other CIP:</i>	These projects are related specifically to the Folsom Plan Area with no impact to the other CIPs.
<i>Alternatives:</i>	None
<i>Project Update:</i>	Design to be completed by FY 16/17. Construction of the PRV's is development driven. This is a Developer project and the timeline is driven by the Developer.
<i>Relationship to General Plan or other adopted plan:</i>	Design of the infrastructure was identified in the project specific master plan for the FPA.



Folsom Plan Area Pressure Reducing Valve Stations

Project Budget:

FY 2016-2017 Appropriated Project Budget	67,427
FY 2017-2018 Budget - Proposed Change	32,573
Total Project Budget through FY 2017-2018	100,000
FY 2016-2017 Projected Expenditures	60,000
FY 2017-2018 Proposed Est Budget Balance	40,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer	60,000	40,000										100,000
Total	60,000	40,000	-	-	-	-	-	-	-	-	-	100,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	60,000											60,000
Construction												-
Project Management		40,000										40,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	60,000	40,000	-	-	-	-	-	-	-	-	-	100,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Folsom Plan Area Willow Hill Pipeline Rehabilitation Phase 2
<i>Project Number:</i>	WA1201
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project consists of rehabilitating approximately 18,000 lineal feet of raw water pipeline from the City's water treatment plant to the Willow Hill Reservoir. The project consists of lining approximately 18,000 lineal feet of 30-inch concrete pipe that has various areas of water loss due to leaks.
<i>Justification:</i>	This project will improve water use efficiency, improve water supply reliability, and minimize water loss. This project was identified as part of the City's System Optimization Review (SOR) Program.
<i>Relationship to other CIP:</i>	Related to Water Supply Management and the Leak and Loss Detection Program.
<i>Alternatives:</i>	Leave the existing pipe as is and continue to lose water within the system, which reduces water supply and water supply reliability.
<i>Project Update:</i>	Phase 1 construction was completed in January of 2016. Phase 2 design was completed in March 2016. The Notice to Proceed for Phase 2 was July 7th, 2016 and construction is anticipated to be completed by the end of FY 16/17.
<i>Relationship to General Plan or other adopted plan:</i>	This project is related to the City's Water System Optimization Review Program (SOR).



Folsom Plan Area Willow Hill Pipeline Rehabilitation Phase 2

Project Budget:

FY 2016-2017 Appropriated Project Budget	8,500,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	8,500,000
FY 2016-2017 Projected Expenditures	8,500,000
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants	1,940,000											1,940,000
Impact Fees												-
Pay-Go												-
Other - Developer	900,000											900,000
Other - Bond Proceeds	5,660,000											5,660,000
Total	8,500,000	-	-	-	-	-	-	-	-	-	-	8,500,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental	50,000											50,000
Design	727,535											727,535
Construction	7,246,540											7,246,540
Project Management	425,925											425,925
Materials Testing												-
Construction Staking												-
Other	50,000											50,000
Contingencies												-
Total	8,500,000	-	-	-	-	-	-	-	-	-	-	8,500,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Folsom Plan Area Zone 4 & Zone 5 Booster Pump Stations
<i>Project Number:</i>	WA1408
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves constructing two booster pump stations to serve water to Zone 4 and Zone 5 of the FPA. Additionally the project will also include SCADA, communications and site security. The Design and Inspection will be performed by the City but paid for by the Developer. The actual construction will be performed by the Developer.
<i>Justification:</i>	This project expands the City's current water system in order to serve the Folsom Plan Area development.
<i>Relationship to other CIP:</i>	These projects are related specifically to the Folsom Plan Area with no impact to the other CIPs.
<i>Alternatives:</i>	None
<i>Project Update:</i>	Design will be complete in FY 16/17. Construction will occur during FY 16/17. This is a Developer project and the timeline is driven by the Developer.
<i>Relationship to General Plan or other adopted plan:</i>	Design of the infrastructure was identified in the project specific master plan for the FPA.



Folsom Plan Area Zone 4 & Zone 5 Booster Pump Stations

Project Budget:

FY 2016-2017 Appropriated Project Budget	259,918
FY 2017-2018 Budget - Proposed Change	291,031
Total Project Budget through FY 2017-2018	550,949
FY 2016-2017 Projected Expenditures	349,949
FY 2017-2018 Proposed Est Budget Balance	201,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer	349,949	201,000										550,949
Total	349,949	201,000	-	-	-	-	-	-	-	-	-	550,949

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	349,949											349,949
Construction												-
Project Management		201,000										201,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	349,949	201,000	-	-	-	-	-	-	-	-	-	550,949

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Folsom Plan Area Zone 5 Tank & Zone 6 Booster Pump Stations
<i>Project Number:</i>	WA1409
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves constructing a 2.5 million gallon Zone 5 water storage tank along with a pump station and hydro pneumatic tank to serve water to Zone 6 of the FPA. Additionally the project will include SCADA, communications and site security. The Design and Inspection will be performed by the City but paid for by the Developer. The actual construction will be performed by the Developer.
<i>Justification:</i>	This project expands the City's current water system in order to serve the Folsom Plan Area development.
<i>Relationship to other CIP:</i>	These projects are related specifically to the Folsom Plan Area with no impact to the other CIPs.
<i>Alternatives:</i>	None
<i>Project Update:</i>	Design will be complete in FY 16/17. Construction will occur during FY 16/17. This is a Developer project and the timeline is driven by the Developer.
<i>Relationship to General Plan or other adopted plan:</i>	Design of the infrastructure was identified in the project specific master plan for the FPA.



Folsom Plan Area Zone 5 Tank & Zone 6 Booster Pump Stations

Project Budget:

FY 2016-2017 Appropriated Project Budget	320,000
FY 2017-2018 Budget - Proposed Change	499,230
Total Project Budget through FY 2017-2018	819,230
FY 2016-2017 Projected Expenditures	259,918
FY 2017-2018 Proposed Est Budget Balance	559,312

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer	259,918	559,312										819,230
Total	259,918	559,312	-	-	-	-	-	-	-	-	-	819,230

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	259,918											259,918
Construction												-
Project Management		559,312										559,312
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	259,918	559,312	-	-	-	-	-	-	-	-	-	819,230

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Folsom South Control Valve
<i>Project Number:</i>	New
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves the design and construction of rehabilitating the City's existing Folsom South Control Valve. Rehabilitation will allow telemetry control and the ability to remotely control flow in Pressure Zone 1 and South Tank Reservoir.
<i>Justification:</i>	This project is required in order to achieve system reliability, improve safety, and improve efficiency to maintain operation of the Zone 1 water distribution system.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Leave the Folsom South Control Valve as-is which currently has safety risks and doesn't allow the Water Distribution Department to operate as efficiently as they could.
<i>Project Update:</i>	Design to begin in FY 17/18. Construction to occur in FY 17/18.
<i>Relationship to General Plan or other adopted plan:</i>	None



Folsom South Control Valve

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	120,000
Total Project Budget through FY 2017-2018	120,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	120,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise		120,000										120,000
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	-	120,000	-	-	-	-	-	-	-	-	-	120,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design												-
Construction		120,000										120,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	120,000	-	-	-	-	-	-	-	-	-	120,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Groundwater Investigation & Supply
<i>Project Number:</i>	WA1508
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project will provide for the investigation of available groundwater resources in Folsom and was funded primarily through a Department of Water Resources Prop 84 grant for \$199,941.
<i>Justification:</i>	This project is in response to on-going water restrictions
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Do nothing, or develop other alternative water sources.
<i>Project Update:</i>	The groundwater study began in December 2014 and was completed in June of 2016. The study provided the City and the Department of Water Resources with an improved understanding of the groundwater resource potential of the area.
<i>Relationship to General Plan or other adopted plan:</i>	None



Groundwater Investigation & Supply

Project Budget:

FY 2016-2017 Appropriated Project Budget	262,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	262,000
FY 2016-2017 Projected Expenditures	243,326
FY 2017-2018 Proposed Est Budget Balance	18,674

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants	199,941											199,941
Impact Fees	43,385											43,385
Pay-Go												-
Other-Developer												-
Total	243,326	-	-	-	-	-	-	-	-	-	-	243,326

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	243,326											243,326
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	243,326	-	-	-	-	-	-	-	-	-	-	243,326

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	GSWC Inter-tie Booster Pump Station
<i>Project Number:</i>	WA1507
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	Design booster pump station to provide water reliability during drought-year conditions.
<i>Justification:</i>	In response to on-going water restrictions.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Do nothing, or develop other alternative water sources.
<i>Project Update:</i>	Design is estimated to be completed in Fiscal Year 16/17. The design timeline extension is due to additional hydraulic analysis for the pump station and inter-tie with Golden State Water Company. Additionally, the City is pursuing property negotiations and acquisition for the new pump station site concurrent with the design of the facilities. These coordination issues have extended the schedule. Construction is estimated to begin in FY 17/18.
<i>Relationship to General Plan or other adopted plan:</i>	None



GSWC Inter-tie Booster Pump Station

Project Budget:

FY 2016-2017 Appropriated Project Budget	775,000
FY 2017-2018 Budget - Proposed Change	923,266
Total Project Budget through FY 2017-2018	1,698,266
FY 2016-2017 Projected Expenditures	206,831
FY 2017-2018 Proposed Est Budget Balance	1,491,435

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants		532,250										532,250
Impact Fees	206,831	959,185										1,166,016
Pay-Go												-
Other-Developer												-
Total	206,831	1,491,435	-	-	-	-	-	-	-	-	-	1,698,266

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	206,831											206,831
Construction		1,355,850										1,355,850
Project Management		135,585										135,585
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	206,831	1,491,435	-	-	-	-	-	-	-	-	-	1,698,266

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Old Town Water R&R Project No. 1 <i>(formerly Historic District Water Main Rehabilitation Project)</i>
Project Number:	WA1403
Project Contact:	Todd Eising
Project Description:	This project involves the construction of approximately 3,000 feet of new water mains, valves, and other control devices to replace aging and under-sized facilities within the existing water distribution system.
Justification:	This project meets the City's CIP goal of ensuring that existing infrastructure is maintained and replaced. As the City's existing water system ages, steel and cast iron water mains deteriorate and need to be replaced. In other areas, providing adequate pressure and fire flow is at a minimum. These existing facilities will eventually need to be replaced to provide an appropriate level of service.
Relationship to other CIP:	This project is independent of other water related projects and is combined with sewer related projects in the same area to create one project.
Alternatives:	For small water mains, the least costly alternative usually is to replace the existing main with a new main. Other alternatives considered are "slip lining" with polyethylene pipe or using "instuform lining", but is usually more costly when service replacements are involved. The City can also defer maintenance until failure occurs.
Project Update:	Project design was completed in FY 15/16. Due to higher priority given to other water CIP projects, this project has been delayed until FY 19/20.
Relationship to General Plan or other adopted plan:	This project is intended to follow the recommendation contained in the Boyle report entitled Zone 1 Water System Study & Improvements dated December 2002. The project also follows the recommendations contained in the Water Master Plan Update regarding "Phase/Small Pipe Improvement Projects" and water distribution operation condition assessment program.



Old Town Water R&R Project No. 1

Project Budget:

FY 2016-2017 Appropriated Project Budget	715,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	715,000
FY 2016-2017 Projected Expenditures	80,052
FY 2017-2018 Proposed Est Budget Balance	634,948

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise	80,052			1,100,000								1,180,052
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other												-
Total	80,052	-	-	1,100,000	-	-	-	-	-	-	-	1,180,052

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	80,052											80,052
Construction				1,100,000								1,100,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	80,052	-	-	1,100,000	-	-	-	-	-	-	-	1,180,052

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



- Project Name:** Water System Rehabilitation Project No. 1
- Project Number:** WA1603
- Project Contact:** Todd Eising
- Project Description:** This project involves the construction of new water mains, valves, and other control devices to provide redundancy within the existing water distribution system near Negro Bar, Rainbow Bridge Road, and the Willow Hill Reservoir.
- Justification:** This project meets the City's CIP goal of ensuring that existing infrastructure is maintained and replaced. This project will provide redundancy, adequate pressure and fire flow.
- Relationship to other CIP:** This project is independent of other water related projects.
- Alternatives:** Leave the water system in these locations as is, which currently will continue to leak, continue to not provide redundant water supply in the event of an emergency and continue to not be in compliance with the Division of Safety of Dams.
- Project Update:** Design will be completed in Fiscal Year 16/17. Additional complex design issues were identified that were not anticipated during the original scope of work that led to an increase in finishing the design. Construction is estimated to begin in FY 16/17 and be completed in FY 17/18.
- Relationship to General Plan or other adopted plan:** This project also follows the recommendations contained in the Water Master Plan Update regarding "Phase/Small Pipe Improvement Projects" and water distribution operation condition assessment program.



Water System Rehabilitation Project No. 1

Project Budget:

FY 2016-2017 Appropriated Project Budget	874,000
FY 2017-2018 Budget - Proposed Change	311,350
Total Project Budget through FY 2017-2018	1,185,350
FY 2016-2017 Projected Expenditures	107,350
FY 2017-2018 Proposed Est Budget Balance	1,078,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise	107,350	1,078,000										1,185,350
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	107,350	1,078,000	-	-	-	-	-	-	-	-	-	1,185,350

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	102,350											102,350
Construction		980,000										980,000
Project Management		98,000										98,000
Materials Testing												-
Construction Staking												-
Other	5,000											5,000
Contingencies												-
Total	107,350	1,078,000	-	-	-	-	-	-	-	-	-	1,185,350

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Water System Rehabilitation Project No. 2
<i>Project Number:</i>	New
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves the construction of new water mains to increase capacity and provide redundancy within the existing water distribution system. This project consists of installation of 800 feet of new 8-inch waterline along Folsom-Auburn Rd from Maerietta Court to Berry Creek; 700 feet of new 12-inch waterline from the EVA in the Viscaya Subdivision to the intersection of Green Valley and East Natoma; 800 feet of new 8-inch water main along Coloma St from Duchow-Bidwell Alleyway to Dean Way; and 150 feet of 12-inch waterline to serve as a secondary connection at the intersection of Willard Drive and Prairie City to provide capacity and redundancy.
<i>Justification:</i>	This project meets the City's CIP goal of providing additional capacity and redundancy within the City's existing water distribution system.
<i>Relationship to other CIP:</i>	This project is independent of other water related projects.
<i>Alternatives:</i>	Leave the water system in these locations as is, which currently will not provide additional capacity or redundant water supply in the event of an emergency.
<i>Project Update:</i>	Design will be occur in FY 18/19. Construction to begin in FY 18/19.
<i>Relationship to General Plan or other adopted plan:</i>	This project also follows the recommendations contained in the Water Master Plan Update regarding "Phase/Small Pipe Improvement Projects" and water distribution operation condition assessment program.



Water System Rehabilitation Project No. 2

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	-
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	-

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees			600,000									600,000
Pay-Go												-
Other-Developer												-
Total	-	-	600,000	-	-	-	-	-	-	-	-	600,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design			50,000									50,000
Construction			500,000									500,000
Project Management			50,000									50,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	600,000	-	-	-	-	-	-	-	-	600,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Water Treatment Plant Actiflo-Polymer Capacity <i>(formerly Water Treatment Plant Polymer Backup System)</i>
Project Number:	New
Project Contact:	Todd Eising
Project Description:	This project involves adding an additional 20 MGD Actiflo Train and an additional Polymer System at the WTP. This project will allow the City to meet capacity during buildout conditions and development South of 50 as well as provide redundancy. If a current Actiflo 20 MGD train is offline for maintenance and repairs, the City will not have the capacity to serve existing and future demands.
Justification:	Without a redundant 20 MGD Actiflo Train system, if the current 20 MGD Actiflo Train system fails or is offline for maintenance, the City is unable to produce 20 of its 50 MGD. Additionally, if the current polymer system fails, the City is unable to produce 40 of its 50 MGD.
Relationship to other CIP:	None
Alternatives:	Only have (2) 20 MGD Actiflo Trains, which if one fails, will reduce the WTP capacity to 30 MGD. Additionally only having 1 polymer system, which if it fails, will reduce the WTP capacity to 10 MGD.
Project Update:	Design will begin in Fiscal Year 16/17. Construction to begin in FY 17/18.
Relationship to General Plan or other adopted plan:	None



Water Treatment Plant Actiflo-Polymer Capacity

Project Budget:

FY 2016-2017 Appropriated Project Budget	650,000
FY 2017-2018 Budget - Proposed Change	1,350,000
Total Project Budget through FY 2017-2018	2,000,000
FY 2016-2017 Projected Expenditures	200,000
FY 2017-2018 Proposed Est Budget Balance	1,800,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise		900,000										900,000
Loans/Grants												-
Impact Fees	200,000	900,000										1,100,000
Pay-Go												-
Other-Developer												-
Total	200,000	1,800,000	-	-	-	-	-	-	-	-	-	2,000,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	200,000											200,000
Construction		1,700,000										1,700,000
Project Management		100,000										100,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	200,000	1,800,000	-	-	-	-	-	-	-	-	-	2,000,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



Project Name:	Water Treatment Plant Backwash and Recycled Water Capacity
Project Number:	New
Project Contact:	Todd Eising
Project Description:	<p>This project involves constructing a backwash system at the WTP to allow the City to backwash filters and run the WTP more efficiently. Currently, the City must increase the plant flow to 21 MGD to perform a filter backwash. Increasing the WTP flow drastically to 21 MGD during low flow conditions subjects the WTP to increased risk of treatment issues, and filter breakthrough. The backwash pump system will allow the City to backwash filters during low flow conditions and stabilize WTP flows which will eliminate the need to ramp up flows to 21 MGD, and allows the City to keep up with current and future water demands during changing source water conditions. Additionally, this project includes increasing the capacity of the City's recycled water system. The EPA allows Water Agencies to recycle up to 10% of the WTP design capacity. Currently, the City only recycles 4% of its design capacity. This project will allow the City to recycle 10% of its design capacity.</p>
Justification:	<p>Without modifications to the City's current backwash system, the City will continue to operate at high flows during low flow conditions, exposing the City to increased risks of treatment and filter efficiency problems. This can cause limitations to serve water to our current and future demands during challenging source water conditions. Additionally, the current recycled water system could be run more efficiently. Currently, the City can only recycle 4% of the WTP design capacity. Only being able to recycle 4% of the water limits the City's ability to backwashing efficiently. Additionally, increasing the recycled water capacity greatly reduces the City's risk for the potential to overflow the Recycled Backwash Pond.</p>
Relationship to other CIP:	None
Alternatives:	Do nothing which limits the City's capacity for existing and future water demands.
Project Update:	Design will be begin in Fiscal Year 17/18. Construction to begin in FY 17/18
Relationship to General Plan or other adopted plan:	None



Water Treatment Plant Backwash and Recycled Water Capacity

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	2,000,000
Total Project Budget through FY 2017-2018	2,000,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	2,000,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees		2,000,000										2,000,000
Pay-Go												-
Other-Developer												-
Total	-	2,000,000	-	-	-	-	-	-	-	-	-	2,000,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design		200,000										200,000
Construction		1,700,000										1,700,000
Project Management		100,000										100,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	2,000,000	-	-	-	-	-	-	-	-	-	2,000,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Water Treatment Plant Chlorine Tank Project
<i>Project Number:</i>	New
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves replacing one of the City's two WTP Sodium Hypochlorite Fiberglass Storage Tanks.
<i>Justification:</i>	The current tank has been in service since 1998 and is reaching the end of its serviceable life. Replacing this tank will ensure adequate storage of chlorine for treating water demands.
<i>Relationship to other CIP:</i>	This project is independent of other water related projects.
<i>Alternatives:</i>	Keep existing tank in service and wait for it to fail which in turn will reduce the WTP storage capacity of Sodium Hypochlorite.
<i>Project Update:</i>	Rehabilitation of the inside of both fiberglass chlorine tanks was completed in December of 2015. The remaining exterior tank work will be completed by May 2017.
<i>Relationship to General Plan or other adopted plan:</i>	None



Water Treatment Plant Chlorine Tank Project

Project Budget:

FY 2016-2017 Appropriated Project Budget	50,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	50,000
FY 2016-2017 Projected Expenditures	47,950
FY 2017-2018 Proposed Est Budget Balance	2,050

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise	25,078											25,078
Loans/Grants												-
Impact Fees - Fund 521	17,502											17,502
Impact Fees - Fund 536	5,370											5,370
Other-Developer												-
Total	47,950	-	-	-	-	-	-	-	-	-	-	47,950

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design												-
Construction	47,950											47,950
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	47,950	-	-	-	-	-	-	-	-	-	-	47,950

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Water Treatment Plant Fiber Line
<i>Project Number:</i>	WA1602
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project is for the install of 6,000 LF of fiber optic line from City Hall to Water Treatment Plant.
<i>Justification:</i>	This project is necessary in order to provide robust communication, security, and programming from the Water Treatment Plant to all water facilities. (i.e. tanks, pump stations, etc.)
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Do nothing, which inhibits staff's ability to operate and control remote water facilities in an efficient manner.
<i>Project Update:</i>	This project was delayed. This project is a Developer project and the time-line is driven by the Developer.
<i>Relationship to General Plan or other adopted plan:</i>	None



Water Treatment Plant Fiber Line

Project Budget:

FY 2016-2017 Appropriated Project Budget	250,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	250,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	250,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer		250,000										250,000
Total	-	250,000	-	-	-	-	-	-	-	-	-	250,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design		30,000										30,000
Construction		220,000										220,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	250,000	-	-	-	-	-	-	-	-	-	250,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Water Treatment Plant Filter Study
<i>Project Number:</i>	New
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves evaluating increasing the City's filter rate capacity from 6 gallons per square foot to 8 gallons per square foot which will allow the City to increase its WTP water treatment production capacity.
<i>Justification:</i>	Required to meet increasing demands and development in the Folsom Plan Area.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Do nothing and fall short of meeting increasing demands and Folsom Plan Area demands or build additional filters.
<i>Project Update:</i>	After careful evaluation, staff determined that re-rating filters was not achievable and would pose operational risks to the WTP based on the current WTP configuration, infrastructure and operating hours. Therefore, the WTP Filter Study Project is not needed. The preferred project alternative will be to add more filters at the WTP which staff will pursue in the future.
<i>Relationship to General Plan or other adopted plan:</i>	None



Water Treatment Plant Filter Study

Project Budget:

FY 2016-2017 Appropriated Project Budget	100,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Budget - Proposed Change	(100,000)
Total FY 2017-2018 Project Budget	-

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise												-
Loans/Grants												-
Impact Fees - Fund 521												-
Impact Fees - Fund 536												-
Other-Developer												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design												-
Construction												-
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Water Treatment Plant Lime System Upgrades
<i>Project Number:</i>	New
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involves assessing the City's existing lime silo and rehabilitating the City's existing lime system at the WTP.
<i>Justification:</i>	Over the past three years, the lime system has had multiple shut downs in conjunction with not dosing correctly. This is partially due to moisture entering the lime silo.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Leave the lime system as is and continue to have multiple shut downs and incorrect dosing at the WTP.
<i>Project Update:</i>	Pre-Design will be completed in Fiscal Year 16/17. Design to begin in FY 16/17. Construction to begin in FY 17/18.
<i>Relationship to General Plan or other adopted plan:</i>	None



Water Treatment Plant Lime System Upgrades

Project Budget:

FY 2016-2017 Appropriated Project Budget	300,000
FY 2017-2018 Budget - Proposed Change	-
Total Project Budget through FY 2017-2018	300,000
FY 2016-2017 Projected Expenditures	120,000
FY 2017-2018 Proposed Est Budget Balance	180,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise	72,300	52,300										124,600
Loans/Grants												-
Impact Fees - Fund 521	36,500	36,500										73,000
Impact Fees - Fund 536	11,200	11,200										22,400
Other-Developer												-
Total	120,000	100,000	-	-	-	-	-	-	-	-	-	220,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design	20,000											20,000
Construction	100,000	100,000										200,000
Project Management												-
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	120,000	100,000	-	-	-	-	-	-	-	-	-	220,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect	-	-	-	-	-	-	-	-	-	-	-



<i>Project Name:</i>	Water Treatment Plant Reservoir #2 Tank Rehabilitation
<i>Project Number:</i>	New
<i>Project Contact:</i>	Todd Eising
<i>Project Description:</i>	This project involved the design and construction of related tank rehabilitation work due to the result of annual tank inspections needed to maintain the City's existing water storage tanks. Work included recoating of the tank's interior, spot repair of the exterior tank, replacing deteriorated materials and fittings to help prolong the life of this structure.
<i>Justification:</i>	This project met the City's CIP goal of ensuring that the existing infrastructure is maintained. Without continued maintenance on these existing facilities, they will deteriorate to the point where they will need to be replaced which is extremely costly.
<i>Relationship to other CIP:</i>	None
<i>Alternatives:</i>	Each tank is evaluated on a case by case basis. Depending on the extent of maintenance needed, alternatives will be considered at that time.
<i>Project Update:</i>	Design of the 4 MG WTP Reservoir No. 2 Tank will occur in FY 17/18. Construction of the WTP Reservoir No. 2 Tank will be completed in FY 17/18.
<i>Relationship to General Plan or other adopted plan:</i>	Storage tank inspections are recommended in the Water Master Plan to be conducted every 2 to 3 years which has been the City's practice. Once deteriorating conditions are found, the Master Plan recommends that appropriate action be taken to correct the problem.



Water Treatment Plant Reservoir #2 Tank Rehabilitation

Project Budget:

FY 2016-2017 Appropriated Project Budget	-
FY 2017-2018 Budget - Proposed Change	1,055,000
Total Project Budget through FY 2017-2018	1,055,000
FY 2016-2017 Projected Expenditures	-
FY 2017-2018 Proposed Est Budget Balance	1,055,000

Financial Impact

Funding Sources:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Debt Service												-
Enterprise		1,055,000										1,055,000
Loans/Grants												-
Impact Fees												-
Pay-Go												-
Other-Developer												-
Total	-	1,055,000	-	-	-	-	-	-	-	-	-	1,055,000

Project Cost Estimates:

Elements	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Total
Land/ROW												-
Environmental												-
Design		65,000										65,000
Construction		900,000										900,000
Project Management		90,000										90,000
Materials Testing												-
Construction Staking												-
Other												-
Contingencies												-
Total	-	1,055,000	-	-	-	-	-	-	-	-	-	1,055,000

Operating Impact

Net Operating Effect:

Sources	Prior Years	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027
Net Operating Effect		-	-	-	-	-	-	-	-	-	-



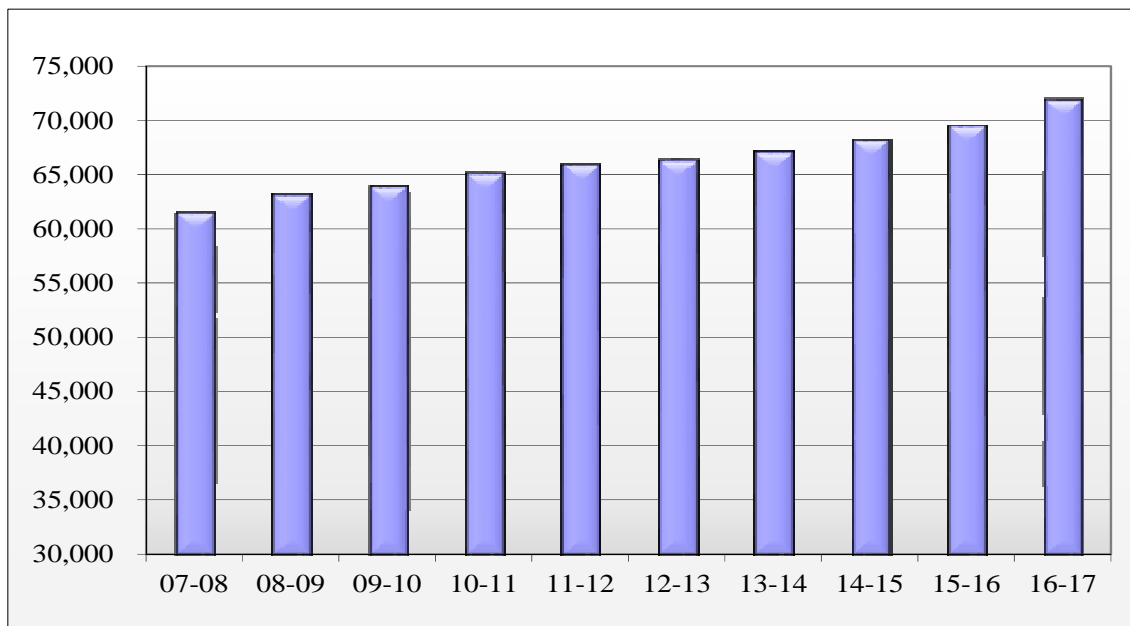


Appendix

Miscellaneous Statistics

Date of Incorporation	1946
Form of Government	Charter City
Population (excludes Folsom Prison)	72,131
Area of Square Miles	31
Miles of Streets	302
Zoos	1
Community Centers	4
Community Clubhouses	2
Parks	46
Park Acreage	439
Swimming Pools (Aquatic Center)	3
Tennis Courts	23
Fire Stations	4
Fire Personnel & Officers	71
Police Stations	1
Police Personnel & Officers	103.5
Number of Patrol Units	53
Elementary schools	11
Secondary schools	5
Community colleges	1
Visual and Performing Arts Center	1
Hospitals	1

Population Trend



Population by Age and Sex: (all demographic data below from the 2010 US Census Bureau unless otherwise noted)

Age	Population	Male	Female
Under 5 years	4,431	2,242	2,189
5 to 9 years	5,258	2,651	2,607
10 to 19 years	9,293	4,751	4,542
20 to 29 years	8,820	5,407	3,413
30 to 39 years	11,669	6,894	4,775
40 to 49 years	12,997	7,098	5,899
50 to 59 years	9,599	4,995	4,604
60 to 69 years	5,346	2,547	2,799
70 to 79 years	2,820	1,243	1,577
80 years and over	1,970	653	1,317

Median Age (years)

Total Population	37.6
Male	36.8
Female	38.9

Education (Population 25 years and over)

Less than 9 th grade	1.7%
9 th to 12 th grade, no diploma	6.6%
High school graduate (includes equivalency)	16.7%
Some college, no degree	22.0%
Associate’s degree	9.3%
Bachelor’s degree	27.4%
Graduate or professional degree	16.3%

Based on U.S. Census Bureau, 2008-2012 American Community Survey 5-Year Estimates

Median Household Income:

\$ 95,623 in 2010

Mean (average) Household Income:

\$108,134 in 2010

Housing Occupancy (2010 Census)

Total housing units	26,109
Occupied housing units	24,951
Vacant housing units	1,158
Average household size (owner occupied)	2.75
Homeowner vacancy rate (percent)	1.90
Average household size (renter occupied)	2.30
Rental vacancy rate (percent)	5.2

Historical Data

	1990 Census	2000 Census	2010 Census
<u>Total Population</u> <i>_(includes Folsom Prison)</i>	29,802	51,884	72,203
Change from previous		22,082	20,319
% change		74.1%	39.2%
<u>Population by Gender</u>			
Male	17,882	28,658	38,481
	60.0%	55.2%	53.3%
Female	11,920	23,226	33,722
	40.0%	44.8%	46.7%
<u>Population by Race</u>			
White	25,026	40,415	53,627
	84.0%	77.9%	74.3%
Asian	1,031	3,731	9,000
	3.5%	7.2%	12.5%
Black or African American	2,949	3,109	4,140
	9.9%	6.0%	5.7%
Persons of Hispanic or Latino Origin	3,245	4,914	8,064
	10.9%	9.5%	11.2%
<u>Population by Age</u>			
Under 5	6.6%	6.9%	6.1%
5-19	16.4%	19.1%	20.2%
20-64	68.4%	65.2%	64.1%
65 and over	8.7%	8.8%	9.6%
Median Age	32.7	35.9	37.6
<u>Population by Education</u>			
Less than 9th grade	4.5%	2.2%	1.7%
9th to 12th grade, no diploma	11.3%	8.9%	6.6%
High School Graduate	24.8%	19.1%	16.7%
Some college, no degree	26.5%	23.8%	22.0%
Associate's degree	8.8%	8.3%	9.3%
Bachelor's degree	16.8%	25.7%	27.4%
Graduate or professional degree	7.4%	11.9%	16.3%
High School Grad or higher	84.2%	88.8%	91.7%
Bachelor's degree or higher	24.2%	37.6%	43.7%
<u>Household Income</u>			
Median Household Income	\$53,527	\$73,175	\$95,623
HH's with income above \$150,000		11.6%	23.0%
<u>Top 5 Occupations of residents</u>			
		Educ & Health - 16.3%	Educ & Health - 17.9%
		Mfg - 13.6%	Mgmt/Prof - 13.0%
		Mgmt/Prof - 12.0%	Fin & Ins - 12.4%
		Public Admin - 10.9%	Mfg - 12.3%
		Finance & Ins - 10.6%	Public Admin - 11.3%
<u>Housing Units</u>			
Total Units		17,968	26,109
Owner Occupied		13,408	17,850
Rental		4,560	8,259
% Vacant		4.3%	4.4%
% Owner Occupied		76.3%	69.9%

How does Folsom compare?

Population and Age

Age	City of Folsom Population	City of Citrus Heights Population	City of Elk Grove Population	City of Rancho Cordova Population	City of Roseville Population	City of Sacramento Population	County of Sacramento Population
Under 5 years	4,349	5,183	10,328	5,374	7,948	33,582	99,037
5 to 9 years	5,151	5,239	12,485	4,557	8,985	33,416	100,310
10 to 19 years	9,548	10,067	27,093	8,956	17,823	60,097	197,832
20 to 34 years	12,629	19,585	30,404	16,085	23,569	121,040	325,405
35 to 54 years	24,894	21,844	46,819	18,410	35,230	122,640	390,069
55 to 64 years	9,214	10,771	17,570	7,164	14,049	53,278	171,892
65 to 84 years	7,211	11,100	14,423	6,885	16,018	47,986	155,990
85 years and over	1,184	1,619	1,962	895	2,705	8,527	25,297
Total Population	74,180	85,408	161,084	68,326	126,327	480,566	1,465,832
Male	40,083	40,813	78,867	33,260	59,713	233,137	717,117
Female	34,097	44,595	82,217	35,066	66,614	247,429	748,715
Median Age (years)							
Total Population	39.9	37.3	35.1	33.1	38.0	34.0	35.5

⁽³⁾2011-2015 American Community Survey 5-year estimates

Employment / Unemployment

Below is the unemployment rate as well as the employed and unemployed numbers for California and several counties and cities in the area. This information is as of December 2016.

	Employment	Unemployment Rate	Unemployment
California	18,141,342	5.0	957,110
Sacramento County	662,400	4.9	34,100
Placer County	172,400	4.0	7,200
El Dorado County	85,400	4.7	4,200
Citrus Heights City	41,400	5.2	2,300
Elk Grove CDP	77,000	3.8	3,000
Folsom City	35,000	3.2	1,100
Rancho Cordova City	32,100	5.4	1,800
Roseville City	62,500	3.8	2,500
Sacramento City	218,200	5.2	11,900

Source: California Employment Development Department – Not Seasonally Adjusted

Income, Education and Housing

	City of Folsom	City of Citrus Heights	City of Elk Grove	City of Rancho Cordova	City of Roseville	City of Sacramento	County of Sacramento
(3) Median Household Income:	\$100,978	\$50,047	\$79,487	\$52,530	\$75,867	\$50,739	\$55,987
(2) Mean Household Income:	\$108,134	\$64,930	\$93,308	\$65,389	\$88,545	\$66,188	\$72,554
(3) High school graduate or higher, percent of person age 25+, 2011-2015	92.4%	89.9%	90.5%	89.3%	94.5%	83.4%	86.6%
(3) Bachelor's degree or higher, percent of persons age 25+, 2011-2015	47.8%	18.8%	35.6%	25.9%	36.9%	30.0%	28.8%
(1) Housing Units, 2010	26,109	35,075	50,634	25,479	47,757	190,911	555,932
(3) Homeownership rate, 2011-2015	68.5%	54.9%	71.3%	54.3%	64.2%	47.2%	55.4%
(3) Median value of owner-occupied housing units, 2011-2015	\$409,400	\$199,200	\$288,400	\$205,500	\$332,600	\$238,500	\$248,400
(3) Persons below poverty level, percent, 2011-2015	4.7%	15.4%	10.4%	17.2%	8.8%	22.0%	16.9%

(1) 2010 Census Bureau estimates

(2) 2008-2012 American Community Survey 5-year estimates

(3) 2011-2016 American Community Survey 5-year estimates



Major Employers

Major employers in the region encompassing the City are shown below. Listed in no particular order.

Business

Intel Corporation
California State Prison
Folsom Prison
Folsom Cordova Unified School District
California ISO
MAXIMUS
City of Folsom
Micron Technologies (Numonyx)
Mercy Hospital of Folsom
Wal-Mart Stores, Inc., #1760
Costco Wholesale
Kaiser Permanente
Video Products Distributors, Inc., (VPD, Inc.)
The Home Depot
HDR Engineering
Folsom Lake Toyota
California Prison Industry Authority (CALPIA)
BJ's Restaurant & Brewhouse
SAM'S Club
Raley's
e.Republic, Inc.
Folsom Lake Dodge
Benefit & Risk Management Services, Inc.
Bel Air Market
California Family Fitness
Elliott Homes, Inc.
Fats Asia Bistro

Product / Service

Electronics /Manufacturing
Prison
Prison
School
Utilities
Health Services
Government Entities
Electronics / Manufacturing
Hospitals
Retail Sales
Wholesale Membership Clubs
Healthcare
Video Tape/DVD-Wholesale Distributor
Home Improvement Centers
Engineering Services / Architects
Auto Dealers /Auto Repair Service
Government Entities
Restaurants
Wholesale Membership Clubs
Grocer
Publishers
Auto Dealers
Benefit Admin / Healthcare Risk Mgmt
Grocers
Health/Fitness Centers
Real Estate-Developer / Home Builder
Restaurants

Source: Muni Services
City of Folsom
Employment Development Department

Operating Indicators

CITY OF FOLSOM, CALIFORNIA Operating Indicators by Function/Program Last Five Fiscal Years

<u>Function/Program</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Police (1)					
Misdemeanor and felony arrests	1,463	1,257	897	1,410	1,414
Citations	8,106	6,121	4,322	6,144	3,882
Collisions	1,377	1,428	872	1,328	1,166
Fire					
Structure Fire	29	26	34	35	30
Vehicle Fires	24	20	10	16	17
Brush/Grass/Wildland Fires	23	28	33	28	17
Other Fires	38	34	36	64	60
Ambulance transports	2,692	3,026	3,099	3,186	3,367
Medical responses	3,618	3,449	3,526	3,485	3,671
Inspections completed	1,485	2,013	1,850	1,066	1,035
Other public works					
Lane miles of street overlay	2	9	7	3	4
Curb miles of streets swept	1,308	445	568	1,807	2,511
Hot pour crack seal applied (lineal ft.)	-	120,000	104,480	103,020	80,200
Square feet of street patch	12,000	83,000	84,560	408,000	187,650
Number of miles of road	259	259	259	300	301
Number of traffic signals	100	118	118	118	118
Number of streetlights	6,667	6,699	6,699	6,699	6,699
Number of miles of storm drains added	-	0.2	0.1	0.3	0.5
Area of Slurry Seal applied (square feet)	3,559,000	862,000	1,895,800	1,034,100	1,500,000
Parks and Recreation					
Aquatic center number of paid admissions	56,245	59,571	63,840	68,257	62,668
Community facilities number of reservations	2,224	2,374	2,801	2,949	3,449
Community facilities number of paid rentals	667	889	1,007	1,113	1,107
Total park acreage	439	439	439	439	439
Open space acreage	420	420	420	420	499
Trails maintained (miles)	36	36	36	36	50
Recreation division program participation	498,879	595,934	540,688	559,776	524,545
Zoo attendance	104,032	125,564	121,387	123,440	121,360
Library					
Volumes in collection	112,170	102,767	103,253	96,833	92,979
Total volumes borrowed	543,053	552,161	564,434	541,752	609,441

**CITY OF FOLSOM, CALIFORNIA
Operating Indicators by Function/Program
Last Five Fiscal Years**

<u>Function/Program</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Community Development (1)					
Total Permits Issued	3,183	3,349	3,498	3,728	4,210
Single Family Permits Issued	56	75	252	332	325
Water					
New connections	149	103	187	356	348
Water main breaks	2	1	5	3	8
Daily average consumption in gallons	19.8MGD	19.3MGD	20.3MGD	16.6 MGD	14.9 MGD
Maximum daily capacity of plant in gallons	50 MGD	50 MGD	50 MGD	50 MGD	50 MGD
Wastewater					
Average daily sewage treatment (thousands of gallons)					
Daily average flow in gallons	6.77 MGD	7.82 MGD	6.22 MGD	5.75 MGD	5.75 MGD
Maximum daily pump station capacity in gallons	12 MGD	12 MGD	14.2 MGD	14.2 MGD	14.2 MGD
Refuse collection					
Solid Waste (tons per day)	134	131	136	136	140
Recycling (tons per day)	34	35	39	38	41
Green Waste (tons per day)	33	33	35	33	34
Transit					
Total route miles	187,036	194,900	184,727	175,402	195,390
Passengers-Folsom Stage Line	61,650	73,485	79,787	92,489	91,930
Passengers-Light Rail	739,024	778,856	571,168	734,500	702,935

(1) Prior to FY 2013, statistics were for calendar, not fiscal year

Indicators

Indicators

The tables below illustrate significant financial trend performance indicators.

		Fiscal Year Ending June 30				
		2007	2008	2009	2010	2011
Indicator 1	Municipal productivity (Resident per budgeted FTE)	126.2	123.9	130.8	141.1	157.1
Indicator 2	Revenues per capita (constant \$)	1,622	1,720	1,465	1,497	1,380
Indicator 3	Restricted Revenues	11.9%	13.0%	14.7%	12.1%	12.0%
Indicator 4	Intergovernmental Revenues	5.8%	7.7%	6.7%	5.6%	6.0%
Indicator 5	Elastic Tax Revenues	8.7%	7.5%	8.2%	6.5%	7.4%
Indicator 6 *	Taxable sales tax transaction (000)	1,631,190	1,364,174	1,227,670	1,293,811	1,333,030
Indicator 6.1 *	Taxables sales tax transaction growth rate	-2.3%	-16.4%	-10.0%	5.4%	3.0%
Indicator 7	Property Tax Revenues (constant \$)	13,433,268	13,692,180	14,601,815	13,985,696	12,539,349
Indicator 7.1	Property Tax Revenues growth rate	13.2%	1.9%	6.6%	-4.2%	-10.3%
Indicator 8	Expenditures per capita (constant \$)	1,656	1,846	1,638	1,617	1,489
Indicator 9	Benefits as a % of Salaries	49.5%	49.5%	50.4%	54.6%	54.6%
Indicator 10	Public Safety Expenditures as a % of General Fund Expenditures	52.6%	52.0%	42.0%	46.2%	46.1%
Indicator 11	General Government expenditures as a % of General Fund expenditures	20.6%	21.4%	19.9%	23.3%	27.3%
Indicator 12	Public works expenditures as a % of General Fund expenditures - does not include transfers out	11.1%	10.8%	8.6%	8.7%	8.9%
Indicator 13 **	Culture and Recreation expenditures as a % of General Fund expenditures - does not include subsidy transfer out	8.3%	8.1%	15.6%	15.8%	16.1%
Indicator 14	Salaries as a % of General Fund expenditures - does not include transfers out	49.7%	50.8%	53.4%	49.6%	47.7%
Indicator 15	Benefits as a % of General Fund expenditures - does not include transfers out	24.9%	24.7%	26.1%	26.6%	25.5%
Indicator 16	General Fund Revenues per Capita (Constant \$)	\$ 4.30	\$ 4.15	\$ 5.45	\$ 4.27	\$ 3.95
Indicator 17	General Fund Expenditures per Capita (Constant \$)	\$ 4.31	\$ 4.44	\$ 5.56	\$ 4.78	\$ 4.10
Indicator 18	General Fund Cash per Capita	\$ 16.30	\$ 35.86	\$ 149.86	\$ 99.01	\$ 40.22

*Sales tax data is from the California Board of Equalization and is reported on a calendar year basis.

**FY 2009 Culture & Recreation includes all of Recreation (Aquatics, Sports Complex, etc.) and the Library.

Fiscal Year Ending June 30						
2012	2013	2014	2015	2016		
161.1	171.7	178.2	183.0	181.0	Municipal productivity (Resident per budgeted FTE)	Indicator 1
1,347	1,083	1,048	989	1,033	Revenues per capita (constant \$)	Indicator 2
12.7%	15.2%	20.7%	18.6%	15.0%	Restricted Revenues	Indicator 3
7.4%	6.9%	9.3%	8.9%	8.4%	Intergovernmental Revenues	Indicator 4
7.8%	10.4%	11.7%	12.1%	12.7%	Elastic Tax Revenues	Indicator 5
1,453,959	1,576,337	1,665,532	1,624,209	Unavailable	Taxable sales tax transaction (000)	Indicator 6 *
9.1%	8.4%	5.7%	-2.5%	Unavailable	Taxables sales tax transaction growth rate	Indicator 6.1 *
11,708,456	11,809,107	11,376,033	11,349,664	12,198,244	Property Tax Revenues (constant \$)	Indicator 7
-6.6%	0.9%	-3.7%	-0.2%	7.5%	Property Tax Revenues growth rate	Indicator 7.1
1,515	1,194	1,119	1,071	1,068	Expenditures per capita (constant \$)	Indicator 8
50.9%	46.2%	51.1%	53.7%	56.8%	Benefits as a % of Salaries	Indicator 9
48.4%	48.9%	46.6%	46.6%	47.5%	Public Safety Expenditures as a % of General Fund Expenditures	Indicator 10
25.1%	25.7%	29.3%	28.9%	25.7%	General Government expenditures as a % of General Fund expenditures	Indicator 11
9.5%	9.2%	8.0%	8.2%	8.0%	Public works expenditures as a % of General Fund expenditures - does not include transfers out	Indicator 12
16.6%	16.2%	15.5%	15.6%	18.9%	Culture and Recreation expenditures as a % of General Fund expenditures - does not include subsidy transfer out	Indicator 13 **
49.3%	50.0%	46.4%	45.4%	43.8%	Salaries as a % of General Fund expenditures - does not include transfers out	Indicator 14
24.5%	22.7%	23.4%	23.8%	24.4%	Benefits as a % of General Fund expenditures - does not include transfers out	Indicator 15
\$ 4.00	\$ 3.91	\$ 4.06	\$ 4.03	\$ 4.19	General Fund Revenues per Capita (Constant \$)	Indicator 16
\$ 4.00	\$ 3.87	\$ 3.97	\$ 3.92	\$ 4.01	General Fund Expenditures per Capita (Constant \$)	Indicator 17
\$ 14.94	\$ 34.49	\$ 88.12	\$ 107.39	\$ 113.44	General Fund Cash per Capita	Indicator 18

*Sales tax data is from California Board of Equalization and is reported on a calendar year basis.

**FY 2009 Culture & Recreation includes all of Recreation (Aquatics, Sports Complex, etc.) and the Library.

WATER FUND

The tables below illustrate significant financial trend performance indicators.

		Fiscal Year				
		2007	2008	2009	2010	2011
Indicator 1	Current Ratio - (Current Assets/Current Liabilities)	4.36	5.03	2.34	1.28	1.43
Indicator 2	Asset Turnover (Charges for svcs/Capital assets)	8.8%	10.4%	11.8%	11.6%	12.4%
Indicator 3	Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs.	(0.03)	0.14	(0.07)	(0.38)	0.06
Indicator 4	Depreciation Expense - (Depreciation Expense/Total cap. assets)	2.5%	2.6%	3.3%	3.6%	3.5%
Indicator 5	Change in net assets (Change in net assets/Charges for svcs)	0.29	0.11	(0.32)	(0.58)	(0.09)
Indicator 6	Change in net assets vs. Total assets	2.3%	1.1%	-3.5%	-6.4%	-1.1%
Indicator 7	Change in net assets vs. Operating cash flow	0.95	0.37	(1.35)	10.28	(0.25)
Indicator 8	Debt repayment	0.24	0.21	0.25	(1.18)	0.20
Indicator 9	Operating \$ flow vs. Change in net assets	1.05	2.67	(0.74)	0.10	(4.05)
Indicator 10	Change in current assets vs. Change in net assets	(1.19)	0.43	0.58	0.65	(0.23)
Indicator 11	Change in current liabilities vs. Change net assets	0.04	(0.16)	(0.36)	0.07	0.10
Indicator 12	\$ flow from operations/Charges from services	0.31	0.31	0.24	(0.06)	0.38
Indicator 13	Salaries as a percentage of operating expenses	18.2%	19.4%	15.0%	14.8%	21.3%
Indicator 14	Benefits as a percentage of operating expenses	9.7%	10.7%	8.8%	8.7%	12.8%
Indicator 15	Cost to process one gallon of water	0.002091	0.001718	0.002112	0.002789	0.002119

Fiscal Year						
2012	2013	2014	2015	2016		
2.09	2.78	3.58	2.67	2.91	Current Ratio - (Current Assets/Current Liabilities)	Indicator 1
13.2%	15.2%	15.0%	13.7%	12.5%	Asset Turnover (Charges for svcs/Capital assets)	Indicator 2
0.04	0.27	0.22	0.11	0.03	Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs.	Indicator 3
3.6%	3.7%	3.8%	3.8%	3.8%	Depreciation Expense - (Depreciation Expense/Total cap. assets)	Indicator 4
(0.02)	0.26	0.29	0.11	0.17	Change in net assets (Change in net assets/Charges for svcs)	Indicator 5
-0.2%	3.7%	3.8%	1.3%	1.9%	Change in net assets vs. Total assets	Indicator 6
(0.06)	0.57	0.43	0.17	0.43	Change in net assets vs. Operating cash flow	Indicator 7
0.23	0.14	1.35	0.14	0.24	Debt repayment	Indicator 8
(17.39)	1.76	2.35	5.81	2.35	Operating \$ flow vs. Change in net assets	Indicator 9
(7.16)	0.63	1.31	0.61	(0.98)	Change in current assets vs. Change in net assets	Indicator 10
0.39	0.04	0.20	1.17	(0.55)	Change in current liabilities vs. Change net assets	Indicator 11
0.33	0.46	0.67	0.62	0.40	\$ flow from operations/Charges from services	Indicator 12
19.8%	22.9%	20.3%	19.7%	20.0%	Salaries as a percentage of operating expenses	Indicator 13
10.8%	10.8%	11.4%	11.1%	12.6%	Benefits as a percentage of operating expenses	Indicator 14
0.002078	0.002038	0.002304	0.002453	0.002268	Cost to process one gallon of water	Indicator 15

WASTEWATER FUND

The tables below illustrate significant financial trend performance indicators.

		Fiscal Year				
		2007	2008	2009	2010	2011
Indicator 1	Current Ratio - (Current Assets/Current Liabilities)	2.89	3.25	2.84	3.76	3.42
Indicator 2	Asset Turnover (Charges for svcs/capital assets)	13.6%	14.9%	16.1%	16.5%	16.1%
Indicator 3	Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs.	0.25	0.28	0.33	0.34	0.35
Indicator 4	Depreciation Expense - (Depreciation Expense/Total	3.1%	3.2%	3.5%	3.4%	3.4%
Indicator 5	Change in net assets (Change in net assets/charges for svcs)	0.47	0.28	(0.14)	0.07	0.34
Indicator 6	Change in net assets vs. total assets	5.8%	3.7%	-1.9%	1.0%	4.7%
Indicator 7	Change in net assets vs. operating cash flow	1.15	0.54	(0.23)	0.14	0.55
Indicator 8	Debt repayment	0.03	0.03	0.00	(0.10)	0.02
Indicator 9	Operating \$ flow vs. change in net assets	0.87	1.85	(4.30)	7.08	1.82
Indicator 10	Change in current assets vs. change in net assets	(0.29)	0.94	0.28	1.48	0.10
Indicator 11	Change in current liabilities vs. change net assets	(0.24)	0.20	(0.19)	(0.59)	0.10
Indicator 12	\$ flow from operations/charges from services	0.41	0.52	0.59	0.52	0.62
Indicator 13	Salaries as a percentage of operating expenses	26.0%	28.1%	30.2%	31.3%	31.5%
Indicator 14	Benefits as a percentage of operating expenses	14.8%	15.7%	17.6%	19.0%	18.4%

Fiscal Year						
2012	2013	2014	2015	2016		
4.55	5.36	5.47	3.41	3.74	Current Ratio - (Current Assets/Current Liabilities)	Indicator 1
16.4%	16.9%	17.0%	15.6%	15.8%	Asset Turnover (Charges for svcs/capital assets)	Indicator 2
0.29	0.26	0.16	0.16	0.14	Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs.	Indicator 3
3.7%	3.9%	4.1%	3.9%	3.9%	Depreciation Expense - (Depreciation Expense/Total Change in net assets (Change in net assets/charges for svcs))	Indicator 4
0.23	0.23	0.36	0.16	0.14	Change in net assets vs. total assets	Indicator 5
3.1%	3.0%	4.5%	1.9%	1.8%	Change in net assets vs. operating cash flow	Indicator 6
0.43	0.43	0.76	0.29	0.41	Debt repayment	Indicator 7
0.02	0.02	0.03	0.00	0.00	Operating \$ flow vs. change in net assets	Indicator 8
2.31	2.33	1.31	3.41	2.46	Change in current assets vs. change in net assets	Indicator 9
1.60	1.78	0.97	(2.07)	0.62	Change in current liabilities vs. change net assets	Indicator 10
0.04	0.14	0.16	0.81	(0.14)	\$ flow from operations/charges from services	Indicator 11
0.52	0.54	0.47	0.54	0.35	Salaries as a percentage of operating expenses	Indicator 12
31.9%	31.4%	27.6%	28.8%	28.5%	Benefits as a percentage of operating expenses	Indicator 13
16.0%	14.6%	14.4%	16.5%	16.7%		Indicator 14

SOLID WASTE FUND

The tables below illustrate significant financial trend performance indicators.

		Fiscal Year				
		2007	2008	2009	2010	2011
Indicator 1	Current Ratio - (Current Assets/Current Liabilities)	2.08	1.90	1.29	2.62	3.92
Indicator 2	Asset Turnover (Charges for svcs/capital assets)	3.25	4.12	4.53	7.81	19.43
Indicator 3	Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs.	0.17	0.17	(0.03)	0.09	0.23
Indicator 4	Depreciation Expense - (Depreciation Expense/Total	0.28	0.39	0.40	0.70	1.38
Indicator 5	Change in net assets (Change in net assets/charges for svcs)	0.02	0.04	(0.12)	0.01	0.10
Indicator 6	Change in net assets vs. total assets	0.04	0.09	(0.28)	0.05	0.30
Indicator 7	Change in net assets vs. operating cash flow	0.10	0.15	(0.86)	0.12	0.30
Indicator 8	Debt repayment	0.34	0.25	0.62	0.34	0.11
Indicator 9	Operating \$ flow vs. change in net assets	10.20	6.79	(1.16)	8.66	3.36
Indicator 10	Change in current assets vs. change in net assets	0.53	(0.39)	0.26	(0.28)	0.91
Indicator 11	Change in current liabilities vs. change net assets	(0.22)	0.04	(0.29)	(5.28)	(0.01)
Indicator 12	\$ flow from operations/charges from services	0.25	0.29	0.13	0.13	0.33
Indicator 13	Salaries as a percentage of operating expenses	29.9%	29.6%	23.9%	27.7%	31.5%
Indicator 14	Benefits as a percentage of operating expenses	16.6%	16.5%	14.9%	16.5%	18.5%
Indicator 15	Cost per ton hauled	\$ 155.16	\$ 165.87	\$ 211.52	\$ 192.01	\$ 175.69

Fiscal Year						
2012	2013	2014	2015	2016		
5.90	8.47	9.09	5.26	8.42	Current Ratio - (Current Assets/Current Liabilities)	Indicator 1
40.43	6.76	6.15	2.59	3.06	Asset Turnover (Charges for svcs/capital assets)	Indicator 2
0.23	0.18	0.17	0.16	0.12	Operating Income (Loss) - Op Income (loss)/Chgs 4 Svcs.	Indicator 3
1.15	0.28	0.23	0.24	0.33	Depreciation Expense - (Depreciation Expense/Total Change in net assets (Change in net assets/charges for svcs))	Indicator 4
0.10	0.10	0.10	0.09	0.05	Change in net assets vs. total assets	Indicator 5
0.24	0.19	0.17	0.13	0.07	Change in net assets vs. operating cash flow	Indicator 6
0.36	0.41	0.47	0.33	0.24	Debt repayment	Indicator 7
0.05	0.04	0.02	0.00	0.00	Operating \$ flow vs. change in net assets	Indicator 8
2.79	2.44	2.14	3.05	4.21	Change in current assets vs. change in net assets	Indicator 9
1.28	(0.49)	0.80	(1.51)	1.62	Change in current liabilities vs. change net assets	Indicator 10
(0.02)	(0.27)	0.06	0.09	(0.20)	\$ flow from operations/charges from services	Indicator 11
0.29	0.24	0.22	0.28	0.22	Salaries as a percentage of operating expenses	Indicator 12
33.9%	35.0%	33.6%	31.1%	30.8%	Benefits as a percentage of operating expenses	Indicator 13
19.4%	17.9%	17.7%	19.7%	19.7%	Cost per ton hauled	Indicator 14
\$ 170.14	\$ 168.12	\$ 172.32	\$ 168.59	\$ 172.17		Indicator 15

Staffing Detail

Below is a comparison of full time (FT) and permanent part time (PPT) positions for the FY 2014 through FY 2017 Budgets and the proposed FY 2017-18 Budget. All positions are listed as full-time equivalent except for City Council which is listed as number of members.

	FY14 Approved	FY15 Approved	FY16 Approved	FY17 Approved	FY18 Proposed
City Council					
Mayor	1.00	1.00	1.00	1.00	1.00
Council Member	4.00	4.00	4.00	4.00	4.00
Total City Council	5.00	5.00	5.00	5.00	5.00
City Manager's Office					
Administration					
City Manager	1.00	1.00	1.00	1.00	1.00
Administrative Support Specialist	0.50	0.50	0.50	1.00	1.00
Administrative Support Assistant	0.75	0.75	0.75	-	-
Assistant to the City Manager	1.00	-	-	-	-
Deputy City Manager	-	1.00	1.00	1.00	1.00
Public Information					
Public Information Officer	1.00	1.00	1.00	1.00	1.00
Marketing & Graphics Coord	-	-	0.50	0.50	0.50
Marketing & Graphics Coord - PPT	0.25	0.25	-	-	-
Animal Care Services					
Animal Control Officer	1.00	1.00	1.00	1.00	1.00
Total City Manager	5.50	5.50	5.75	5.50	5.50
City Attorney					
City Attorney	1.00	1.00	1.00	1.00	1.00
Deputy/Asst City Attorney	1.00	1.00	1.00	1.00	1.00
Administrative Support Specialist	0.50	0.50	0.50	-	-
Administrative Support Assistant	0.25	0.25	0.25	-	-
Legal Analyst	1.00	1.00	1.00	1.00	1.00
Legal Secretary	-	-	-	1.00	1.00
Legal Technician	-	-	-	-	-
Total City Attorney	3.75	3.75	3.75	4.00	4.00
City Clerk					
City Clerk	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	-	-	-	-	1.00
Assistant City Clerk	1.00	1.00	1.00	1.00	-
City Clerk Technician I	1.00	1.00	1.00	1.00	1.00
Total City Clerk	3.00	3.00	3.00	3.00	3.00

	FY14 Approved	FY15 Approved	FY16 Approved	FY17 Approved	FY18 Proposed
Community Development					
Administration					
Community Development Director	0.40	0.40	0.40	0.40	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	-	-	-	-	1.00
Building					
Building Inspector I/II	2.00	2.00	2.00	2.00	2.00
Building Technician I/II	3.00	3.00	3.00	3.00	3.00
Chief Building Official	1.00	1.00	1.00	1.00	1.00
Plan Check Engineer	1.00	1.00	1.00	1.00	1.00
Senior Building Inspector	1.00	1.00	1.00	1.00	1.00
Senior Civil Engineer	1.00	1.00	1.00	1.00	1.00
Code Enforcement					
Code Enforcement Officer I/II	-	-	1.00	1.00	1.00
Code Enforcement Supervisor	-	-	-	1.00	1.00
Senior Code Enforcement Officer	1.00	1.00	1.00	-	-
Engineering					
Arborist	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	1.00	1.00	1.00	-	-
Construction Inspector I/II	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	-	-	-	1.00	1.00
Principal Civil Engineer	1.00	1.00	1.00	1.00	1.00
Senior Civil Engineer	-	-	-	1.00	1.00
Planning					
Building Tradesworker I/II	1.00	1.00	1.00	1.00	1.00
Planner I (Asst)/Planner II (Associate)	1.00	1.00	1.00	2.00	2.00
Planning Manager	1.00	1.00	1.00	1.00	1.00
Planning Technician I/II	1.00	1.00	1.00	-	-
Senior Planner	1.00	1.00	1.00	1.00	1.00
Total Community Development	20.40	20.40	21.40	22.40	24.00
Fire Department					
Administration					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Account Clerk	1.00	1.00	1.00	1.00	1.00
Accounting Technician I/II	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Senior Equipment Mechanic	1.00	1.00	1.00	1.00	-
Emergency Operations					
Fire Division Chief	3.00	3.00	4.00	4.00	4.00
Fire Captain Suppression	12.00	12.00	12.00	12.00	12.00
Fire Engineer	12.00	12.00	12.00	12.00	12.00
Firefighter	29.00	30.00	33.00	33.00	36.00
Paramedic	1.00	-	-	-	-
Emergency Preparedness					
Fire Prevention Officer	2.00	2.00	2.00	2.00	2.00
Fire Protection Engineer	1.00	1.00	1.00	1.00	1.00
Total Fire	65.00	65.00	69.00	69.00	71.00

	FY14 Approved	FY 15 Approved	FY 16 Approved	FY 17 Approved	FY 18 Proposed
Human Resources					
Human Resources Director	1.00	1.00	1.00	1.00	0.50
Administrative Assistant	-	-	-	1.00	1.00
Personnel Technician I/II	3.00	3.00	3.00	2.00	2.00
Senior Management Analyst	1.00	1.00	1.00	1.00	2.00
Total Human Resources	5.00	5.00	5.00	5.00	5.50
Library					
Library Manager	1.00	1.00	1.00	1.00	1.00
Librarian	2.00	1.00	1.00	1.00	1.00
Library Assistant	3.00	2.00	2.00	3.00	3.00
Library Assistant PPT	1.00	1.50	1.50	0.50	0.50
Library Circulation Coordinator	-	1.00	1.00	1.00	1.00
Library Technician	3.00	2.00	2.00	2.00	2.00
Senior Librarian	-	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00
Total Library	11.00	10.50	10.50	10.50	10.50
Office of Management and Budget					
Administration					
Chief Financial Officer/Finance Director	1.00	1.00	1.00	1.00	0.50
Finance Technician	-	-	1.00	1.00	1.00
Disbursements					
Disbursements Specialist	3.00	2.00	2.00	1.00	1.00
Payroll Specialist	-	-	-	1.00	2.00
Disbursements Technician	1.00	1.00	1.00	1.00	1.00
Payroll Technician	-	1.00	1.00	1.00	-
Revenue					
Revenue Technician I/II	3.00	4.00	3.00	4.00	4.00
Revenue/Disbursements Manager	1.00	1.00	1.00	1.00	1.00
Senior Revenue Technician	2.00	2.00	2.00	1.00	1.00
Financial Services					
Accounting Technician II	-	-	-	1.00	1.00
Financial Analyst I/II	3.00	3.00	2.00	2.00	2.00
Deputy Treasurer	-	-	1.00	1.00	1.00
Financial Services Manager	1.00	1.00	1.00	1.00	1.00
Information Systems					
Information Systems Manager	1.00	1.00	1.00	1.00	1.00
Information Systems Technician I/II	3.00	3.00	3.00	3.00	3.00
GIS Analyst	-	-	-	-	1.00
Total Office of Management and Budget	19.00	20.00	20.00	21.00	21.50

	FY14 Approved	FY 15 Approved	FY 16 Approved	FY 17 Approved	FY 18 Proposed
Parks & Recreation					
Administration					
Parks & Recreation Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00	2.00	2.00
Marketing & Graphics Coordinator	-	-	1.00	1.00	1.00
Marketing & Graphics Coord - PPT	0.80	0.80	-	-	-
Senior Management Analyst	1.00	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00
Park Maintenance					
Maintenance Specialist	4.00	4.00	4.00	3.00	2.00
Maintenance Worker I/II	1.00	1.00	1.00	1.00	1.00
Parks/Facilities Maintenance Manager	1.00	1.00	1.00	1.00	1.00
Parks Supervisor	-	-	-	0.50	1.00
Senior Maintenance Worker	2.50	2.50	2.50	2.50	2.00
Park Development					
Senior Park Planner	1.00	1.00	1.00	1.00	1.00
Trails					
Senior Park Planner	1.00	1.00	1.00	1.00	1.00
Zoo					
Assistant Zookeeper/Zookeeper I	4.00	4.00	5.00	5.00	5.00
Lead Zookeeper	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator I - PPT	0.80	0.80	-	-	-
Recreation Coordinator I	-	-	1.00	1.00	1.00
Zoo Supervisor	0.80	0.80	1.00	1.00	1.00
Aquatics					
Recreation Coordinator I	-	-	-	0.25	0.50
Recreation Coordinator II	-	-	-	0.50	1.00
Recreation Manager	0.50	0.50	0.50	0.50	0.50
Recreation Supervisor	0.50	0.50	0.50	0.75	1.00
Senior Maintenance Worker	0.50	0.50	0.50	0.50	1.00
Senior Recreation Coordinator	0.75	0.75	0.75	0.75	-
Community & Cultural Services /					
Community Facilities					
Community & Cultural Services Manager	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator I	2.00	2.00	2.00	2.00	2.00
Recreation Coordinator II	1.00	1.00	1.00	1.00	1.00
Recreation Supervisor	-	-	-	0.50	1.00
Senior Recreation Coordinator	2.00	2.00	2.00	1.50	1.00

	FY14 Approved	FY 15 Approved	FY 16 Approved	FY 17 Approved	FY 18 Proposed
Parks & Recreation (cont.)					
Recreation / Sports Complex					
Recreation Coordinator I	2.00	2.00	2.00	2.25	1.50
Recreation Coordinator II	-	-	-	-	1.00
Recreation Manager	0.50	0.50	0.50	0.50	0.50
Recreation Supervisor	0.50	0.50	0.50	0.75	1.00
Senior Recreation Coordinator	2.25	2.25	2.25	1.75	1.00
Facility Services					
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Building Tradesworker	2.00	2.00	2.00	2.50	3.00
Municipal Landscaping					
Lighting & Landscape District Manager	1.00	1.00	1.00	1.00	1.00
Maintenance Specialist	2.00	1.00	1.00	1.00	-
Maintenance Supervisor	1.00	1.00	1.00	0.50	-
Sr. Maintenance Worker	-	-	-	-	2.00
Maintenance Worker I/II	-	-	0.80	1.50	1.00
Total Parks & Recreation	43.40	42.40	44.80	46.00	46.00
Police Department					
Administration					
Police Chief	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Administrative Technician	-	-	1.00	1.00	1.00
Police Officer	1.00	1.00	-	-	-
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Support Services					
Police Commander	1.00	1.00	1.00	1.00	1.00
Communications Supervisor	2.00	2.00	2.00	2.00	2.00
Dispatcher I/II	12.00	12.00	12.00	12.00	14.00
Police Records Clerk	2.00	2.00	2.00	3.00	3.00
Police Records Clerk - PPT	0.50	0.50	0.50	0.50	0.50
Police Records Supervisor	1.00	1.00	1.00	1.00	1.00
Police Technical Services Manager	1.00	1.00	1.00	1.00	1.00
Police Volunteer Coordinator	1.00	1.00	1.00	1.00	1.00
Operations					
Police Commander	1.00	1.00	1.00	1.00	1.00
Community Service Officer	2.00	2.00	2.00	1.00	1.00
Police Lieutenant	1.00	1.00	2.00	2.00	3.00
Police Officer	46.00	46.00	46.00	43.00	42.00
Police Corporal	-	-	-	5.00	4.00
Police Sergeant	8.00	8.00	8.00	8.00	9.00

	FY14 Approved	FY 15 Approved	FY 16 Approved	FY 17 Approved	FY 18 Proposed
Police Department (cont.)					
Investigations					
Police Commander	1.00	1.00	-	-	-
Police Lieutenant	-	-	1.00	1.00	1.00
Police Officer	10.00	10.00	10.00	10.00	10.00
Police Sergeant	2.00	2.00	2.00	2.00	2.00
Property and Evidence Technician	2.00	2.00	2.00	2.00	2.00
Crime & Intelligence Analyst	-	-	-	1.00	1.00
Total Police Department	97.50	97.50	98.50	101.50	103.50
Public Works Department					
Administration / Engineering					
Public Works Director	0.40	0.40	0.40	0.40	0.80
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	-	-	-	-	1.00
Associate Civil Engineer	3.00	3.00	3.00	1.00	1.00
Assistant Civil Engineer	-	-	-	-	-
Construction Inspector I/II	1.00	-	-	-	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Environmental Specialist (PW I/O)	1.00	-	-	-	-
Environmental Specialist	-	1.00	1.00	1.00	-
Management Analyst	-	1.00	1.00	1.00	0.50
PW/Utilities Section Manager	2.00	2.00	2.00	2.00	1.00
Senior Civil Engineer	-	-	-	2.00	2.00
Fleet Maintenance					
PW/Utilities Section Manager	-	-	-	-	0.30
Administrative Assistant	0.10	0.10	0.10	0.10	0.10
Inventory Clerk	-	-	-	-	1.00
Lead Senior Mechanic	1.00	1.00	1.00	1.00	1.00
Mechanic II	4.00	4.00	4.00	4.00	4.00
Maintenance Worker I/II	-	-	-	-	0.10
Senior Equipment Mechanic	1.00	1.00	1.00	1.00	1.00
Streets					
Maintenance Specialist	2.00	2.00	2.00	2.00	2.00
Maintenance Worker I/II	4.00	4.00	5.00	5.00	5.10
Office Assistant I/II	1.00	1.00	-	-	-
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Streets Operations Manager	1.00	1.00	1.00	1.00	-
Streets Operations Supervisor	1.00	1.00	1.00	1.00	1.00

	FY14 Approved	FY15 Approved	FY16 Approved	FY17 Approved	FY18 Proposed
Public Works Department (cont.)					
Traffic Maintenance					
Maintenance Specialist	2.00	2.00	2.00	2.00	2.00
Senior Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Senior Traffic Control and Lighting Tech	1.00	1.00	1.00	1.00	1.00
Traffic Control and Lighting Supervisor	1.00	1.00	1.00	1.00	1.00
Traffic Control and Lighting Tech I/II	2.00	2.00	2.00	3.00	3.00
Traffic Control Device Technician	1.00	1.00	1.00	-	-
Transit					
Administrative Assistant	0.40	0.40	0.40	0.40	0.40
Office Assistant I/II	1.00	-	-	-	-
PW/Utilities Section Manager	1.00	1.00	1.00	1.00	0.10
Transit Chief	-	-	-	1.00	1.00
Transit Bus Driver	-	-	-	-	2.00
Transit Bus Driver - PPT (@ 80%)	8.00	8.00	8.00	8.80	8.00
Transit Coordinator	1.00	1.00	1.00	1.00	1.00
Transit Scheduler	1.00	1.00	1.00	1.00	1.00
Transit Trainer	1.00	1.00	1.00	1.00	1.00
Total Public Works Department	46.90	45.90	45.90	47.70	48.40
Environmental and Water Resources					
Water Resources Administration					
Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	1.00	1.00	1.00	1.00	1.00
Engineering Technician I/II	1.00	1.00	1.00	1.00	1.00
Marketing & Graphics Coord	-	-	0.50	0.50	0.50
Marketing & Graphics Coord - PPT	0.25	0.25	-	-	-
PW/Utilities Section Manager	1.00	1.00	1.00	1.00	1.00
Senior Civil Engineer	2.00	2.00	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00
Wastewater					
Maintenance Worker I/II	1.00	-	-	-	-
Senior Wastewater Collection Technician	2.00	2.00	2.00	2.00	2.00
Utilities Technician	1.00	1.00	1.00	1.00	1.00
Wastewater Collection Supervisor	1.00	1.00	1.00	1.00	1.00
Wastewater Collection Tech I/II	9.00	10.00	10.00	10.00	10.00
Water Conservation					
Water Management Coordinator	1.00	1.00	1.00	1.00	1.00
Water Management Specialist	2.00	2.00	2.00	2.00	2.00

	FY14 Approved	FY 15 Approved	FY 16 Approved	FY 17 Approved	FY 18 Proposed
Environmental and Water Resources (cont.)					
Utility Maintenance					
Senior Water Utility Worker	1.00	1.00	1.00	1.00	1.00
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Water Utility Worker I/II	5.00	5.00	5.00	5.00	5.00
Water Treatment Plant					
Lead Plant Mechanic	1.00	1.00	1.00	1.00	1.00
Maintenance Worker I/II	1.00	-	-	-	-
Office Assistant I/II	1.00	1.00	1.00	1.00	1.00
Plant Mechanic	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Treatment Plant Operator III	3.00	3.00	3.00	3.00	3.00
Water Treatment Plant Operator I / II	-	1.00	1.00	1.00	1.00
Water Treatment Plant Supervisor	1.00	1.00	1.00	1.00	1.00
Water Quality					
Water Distribution Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Distribution Operator I/II	3.00	3.00	3.00	3.00	3.00
Water Quality Technician	1.00	1.00	1.00	1.00	1.00
Water Distribution Supervisor	1.00	1.00	1.00	1.00	1.00
Water Metering Program					
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Water Utility Worker I/II	3.00	3.00	3.00	4.00	4.00
Total Environmental and Water Resources	51.25	51.25	51.50	52.50	52.50
Solid Waste Department					
Solid Waste Collections					
Public Works Director	0.20	0.20	0.20	0.20	0.20
PW/Utilities Section Manager	-	-	-	-	0.60
Administrative Assistant	0.50	0.50	0.50	0.50	0.50
Management Analyst	-	-	-	-	0.50
Refuse Driver	27.00	28.00	30.00	32.00	32.00
Mechanic II	1.00	1.00	1.00	1.00	1.00
Office Assistant I/II	2.00	3.00	3.00	3.00	3.00
Maintenance Worker	-	-	-	-	0.80
Senior Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Hazardous Materials					
Environmental Specialist Supervisor	1.00	1.00	1.00	1.00	1.00
Hazardous Materials Coordinator	1.00	1.00	1.00	1.00	1.00
Maintenance Specialist	-	1.00	1.00	1.00	1.00
Senior Environmental Specialist	1.00	1.00	1.00	1.00	1.00

	FY14 Approved	FY 15 Approved	FY 16 Approved	FY 17 Approved	FY 18 Proposed
Solid Waste Department (cont.)					
Recycling					
Environmental Specialist II	1.00	-	-	-	-
Environmental Specialist Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Environmental Specialist	1.00	1.00	1.00	1.00	-
Total Solid Waste Department	38.70	40.70	42.70	44.70	45.60
Total Staffing Positions	415.40	415.90	426.80	437.80	446.00

RESOLUTION NO. 9920

A RESOLUTION ADOPTING THE CITY MANAGER'S FISCAL YEAR 2017-18 OPERATING AND CAPITAL BUDGETS FOR THE CITY OF FOLSOM, THE SUCCESSOR AGENCY, THE FOLSOM PUBLIC FINANCING AUTHORITY, AND THE FOLSOM RANCH PUBLIC FINANCING AUTHORITY

WHEREAS, Section 3.02.030 of the Folsom Municipal Code states "An Annual Budget shall be prepared by the City Manager, with the assistance of the Finance Director . . ."; and

WHEREAS, on the 25th day of April 2017, the City Manager presented to the City Council the FY 2017-18 Preliminary Operating Budget and Capital Improvement Plan; and

WHEREAS, the Preliminary Budget includes the budget recommendations of each office and department of the City, including the FY 2017-18 Preliminary Budget for the Successor Agency, the Folsom Public Financing Authority and the Folsom Ranch Public Financing Authority, as well as the FY 2017-18 Capital Improvement Plan; and

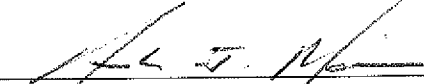
WHEREAS, the Preliminary Operating Budget and Capital Improvement Plan (CIP) is on file and available for inspection in the Office of the City Clerk, the City Library, Office of Management and Budget, and the City website; and

WHEREAS, the City Council reviewed the Preliminary Operating Budget, CIP and all components thereof on April 25, 2017, and May 9, 2017;

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Folsom that the summary of revenues, summary of appropriation by funds, and staffing levels as attached to this resolution, are hereby appropriated to the departments' offices and operations in the amounts and for the objects and purposes therein stated.

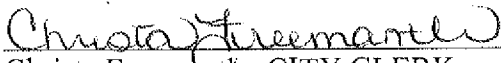
PASSED AND ADOPTED this 9th day of May 2017 by the following roll-call vote:

AYES: Council Member(s): Gaylord, Miklos, Sheldon, Morin
NOES: Council Member(s): None
ABSENT: Council Member(s): Howell
ABSTAIN: Council Member(s): None



Andrew J. Morin, MAYOR

ATTEST:



Christa Freemantle, CITY CLERK

Appropriation Limit

In 1979, California voters approved Proposition 4 (Article XIII-B of the California State Constitution). Informally known as the “Gann Initiative,” Article XIII-B provides limits to the amount of tax proceeds state and local governments can spend each year. In 1980, the State Legislature added Section 9710 of the Government Code stating that the governing body of each City must establish, by resolution, an appropriations limit for the following year. The limit for any fiscal year is equal to the previous year’s limit, adjusted for population changes and the change in the U.S. Consumer Price Index (or California per capital personal income, if smaller). The necessary statistical information is provided by the California Department of Finance.

In 1990, Proposition 111 modified Article XIII-B. A city may choose which annual adjustments to use. The adjustment factors include the growth in the California Per Capita Income or the growth in the non-residential assessed valuation due to construction within the city, and the population growth within the city or county. The table below illustrates the computation used to derive the FY 2017-18 appropriation limits.

RESOURCES

APPROPRIATIONS

PROCEEDS OF TAXES

Property Taxes	\$ 24,222,970
Sales Taxes	22,735,493
Special Taxes	3,294,287
State Subventions	6,523,442
Franchise Taxes	790,000
Business Licenses	627,000

SUBJECT TO LIMITATIONS:

TOTAL PROCEEDS OF TAXES	\$ 58,193,192	\$ 58,193,192
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Interest Income	185,400	185,400
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TOTAL SUBJECT TO LIMITATIONS	\$ 58,378,592	\$ 58,378,592
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NON-PROCEEDS OF TAXES

NOT SUBJECT TO LIMITATIONS:

\$ 23,591,572	General Fund not financed with proceeds of taxes
11,120,247	Special Revenue Funds
11,922,586	Capital Project Funds
39,965,699	Enterprise Funds
19,044,780	Internal Service Funds
20,443,731	Trust Funds
-	Miscellaneous General Funds

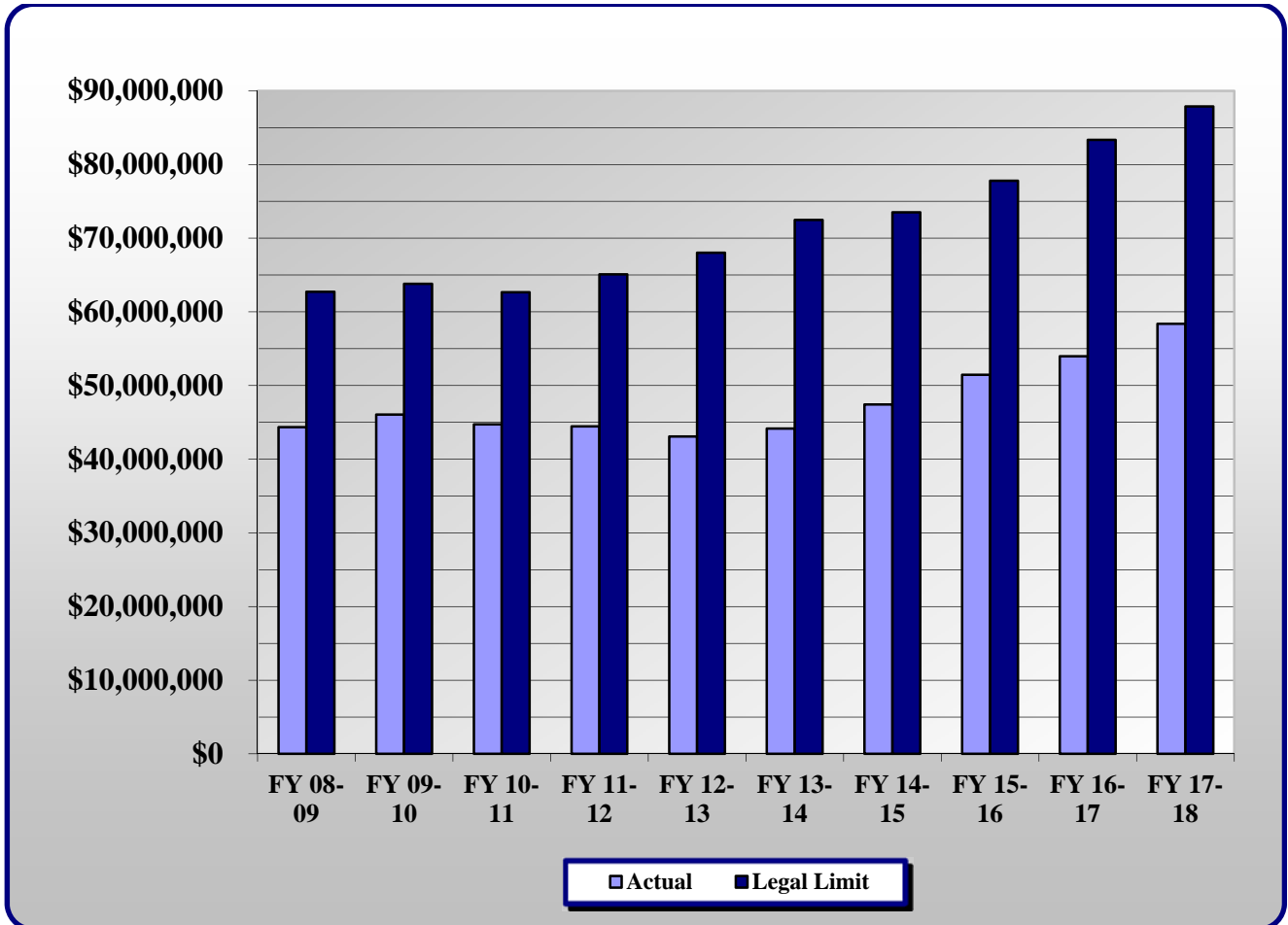
TOTAL NON-PROCEEDS OF ALL TAXES	126,088,615	126,088,615
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TOTAL ALL RESOURCES	\$ 184,467,207	\$ 184,467,207
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Maximum allowable appropriation subject to limitations 2017-2018 fiscal year	\$87,872,238
Less: Total appropriation subject to limitation for 2017-2018 fiscal year	(58,378,592)

BALANCE UNDER ARTICLE XIIB LIMIT:	\$ 29,493,646
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Comparison of Appropriations Limit from FY 2008-09 to FY 2017-18



RESOLUTION NO. 9936

A RESOLUTION ELECTING THE POPULATION AND INFLATION FACTORS AND ESTABLISHING THE FISCAL YEAR 2017-18 APPROPRIATIONS LIMIT

WHEREAS, Section 3.02.030 of the Folsom Municipal Code states “An Annual Budget shall be prepared by the City Manager, with the assistance of the Finance Director . . .”; and

WHEREAS, the City Council is required by Government code 7910 to establish its appropriations limit by resolution and approve the appropriate inflation and population factors used in the calculation of the limit; and

WHEREAS, on the 9th day of May 2017, the City Council approved the City Manager’s Fiscal Year 2017-18 Operating Budget and Capital Improvement Plan; and

WHEREAS, the Budget sets forth the “Proposition 4 Appropriations Limitation Schedule”, computed using the City population growth factor of 1.68% and the California Per Capita personal income change factor of 3.69% as determined by the State of California, Department of Finance, for the Fiscal Year 2017-18 of the City of Folsom; and

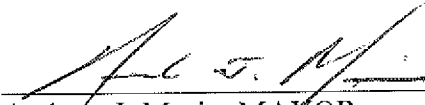
WHEREAS, the documentation used in the determination of the appropriations limit has been available to the public in the City Clerk’s Office for fifteen days prior to the meeting; and

WHEREAS, the City of Folsom’s appropriations limit for the fiscal year 2017-18 shall be \$87,872,238.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Folsom that the Gann Appropriations Limit is approved.


PASSED AND ADOPTED this 13th day of June 2017 by the following roll-call vote:

AYES: Council Member(s): Miklos, Sheldon, Gaylord, Howell, Morin
NOES: Council Member(s): None
ABSENT: Council Member(s): None
ABSTAIN: Council Member(s): None



Andrew J. Morin, MAYOR

ATTEST:


Christa Freemantle, CITY CLERK

Glossary of Terms

ACCRUAL BASIS – Sometimes called “full accrual” basis. A basis of accounting in which revenues are recognized when earned regardless of when they are received, and expenses are recorded at the time the liability is incurred, regardless of when it is paid.

ACCUMULATED DEPRECIATION – The amount of depreciation that has accumulated to date during the existing useful life of City assets.

ADOPTED BUDGET – The City Council approved annual budget establishing the legal authority for the expenditure of funds as set forth in the budget resolution adopted by the Council.

APPROPRIATION – An authorization by the City Council to make expenditures and to incur obligations for a specific purpose. An appropriation is usually limited in amount as to the time when it may be expended.

APPROPRIATION RESOLUTION – The official enactment by a legislative body establishing the legal authority for officials to obligate and expend resources.

ASSESSED VALUATION – A dollar value placed on real estate or other property by Sacramento County as a basis for levying property taxes.

ASSESSMENT DISTRICT – Not a separate government entity, but rather a defined area of land that will benefit from the acquisition, construction, or maintenance of a public improvement.

AUDIT – A systematic collection of sufficient and competent evidential matter needed to attest to the fairness of management’s assertions in the financial statements, or to evaluate whether management has efficiently and effectively carried out its responsibility.

BALANCED BUDGET - The total sum of revenues budgeted equal the total amount of the expenditures budgeted.

BEGINNING/ENDING FUND BALANCE – Appropriated resources available in a fund from the prior/current year after payment of the prior/current year’s expenses. This is not necessarily cash on hand.

BOND – A City may raise capital by issuing a written promise to pay a specific sum of money, called the face value or principal amount, at a specified date or dates in the future together with periodic interest at a special rate.

BUDGET – A plan of financial operation listing an estimate of proposed applications or expenses and the proposed means of financing them for a particular time period. The budget is proposed until it has been approved by the City Council.

BUDGET CALENDAR – A schedule of key dates and milestones that a government follows in the preparation and adoption of the budget.

BUDGET MESSAGE – Included in the opening section of the budget, the Budget Message provides the Council and the public with a general summary of the most important aspects of the budget,

changes from previous fiscal years, and the views and recommendations of the City Manager.

CAPITAL EXPENDITURES - Expenditures which result in acquisitions of or addition to fixed assets - including furniture, vehicles, machinery, and equipment - and the costs necessary to place the capital item into service.

CAPITAL IMPROVEMENT – A permanent addition to the City’s assets, including the design, construction, or purchase of land, buildings, or facilities, or major renovations of the same.

CAPITAL IMPROVEMENT PROGRAM – A financial plan of proposed capital improvement projects with single and multiple-year capital expenditures. This program plans for five years and is updated annually.

CAPITAL OUTLAY – A budget category which budgets all equipment having a unit cost of more than \$5,000 and an estimated useful life of over one year. Capital outlay is budgeted in the operating budget.

CERTIFICATES OF PARTICIPATION – Form of lease-purchase financing used to construct or acquire capital facilities and equipment.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – A federal grant that aims to develop viable urban communities by providing decent housing, a suitable living environment, and expanded opportunities for persons of low and moderate income. The City of Folsom receives an annual CDBG entitlement from the U.S. Department of Housing and Urban Development.

DEBT SERVICE – Payment of the principal and interest on an obligation resulting from the issuance of bonds or notes.

DEFICIT – An excess of expenditures or expenses over resources.

DEPARTMENT – A major organizational unit of the City that has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

DEPRECIATION – The decrease in value of physical assets due to use and the passage of time.

DEVELOPMENT IMPACT FEE – Fees placed on the development of land or conditions required for the approval of a development project such as the donation (dedication or exaction) of certain land (or money) to specific public uses. The fees are typically justified as an offset to the future impact that development will have on existing infrastructure.

ENCUMBRANCES – A legal obligation to pay funds for an expenditure that has not yet occurred. They cease to be encumbrances when the obligations are paid or otherwise terminated.

ENTERPRISE FUNDS – This fund type is used to account for operations that are: (a) financed and operated in a manner similar to private sector enterprises and it is the intent of the City that the costs (including depreciation) for providing goods or services to the general public be financed or recovered primarily through the user charges; or (b) the City or an outside grantor agency has determined that a periodic determination of revenues earned, expenses, and net income is appropriate for capital

maintenance, public policy, management control, accountability, or other purposes. The City has established the following enterprise funds: water, wastewater, solid waste, and transit.

EXPENDITURE – The outflow of funds paid or to be paid for an asset or goods and services obtained regardless of when the expense is actually paid. This term applies to all funds. Note: An encumbrance is not an expenditure; an encumbrance reserves funds to be expended.

FIDUCIARY FUNDS - Used to report assets held in a trustee or agency capacity for others.

FISCAL YEAR – A 12-month period of time to which the budget applies. The City of Folsom’s fiscal year is July 1 through June 30.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time base (i.e., one person working half time would equate to 0.5 FTE).

FUND – An independent fiscal and accounting entity used to record all financial transactions related to the specific purpose for which the fund was created. The seven generic fund types used by the City are: General Fund, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Trust and Agency.

FUND BALANCE – The amount of financial resources available for use. Generally, this represents the detail of all the annual operating surpluses and deficits since the fund’s inception. Also known as the financial position, fund balance is the excess of assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditure and other financing uses.

GANN APPROPRIATIONS LIMIT – This term refers to Article XIIB of the California State Constitution that places limits on the amount of proceeds from taxes that state and local governmental agencies can receive and spend each year.

GAS TAX – Administered by the State Board of Equalization (SBOE), this is a per gallon tax on fuel used to propel a motor vehicle or aircraft. Use of the revenue is for research, planning, construction, improvement, maintenance, and operation of public streets and highways or public mass transit.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – Uniform minimum standards and guidelines for financial accounting and reporting.

GENERAL FUND – The primary fund of the City used to account for all revenues and expenditures of the City not legally restricted as to use. Examples of departments financed by the General Fund include the City Council, City Manager’s Office, Police, Fire, Personnel, Attorney’s Office, Finance, and others.

GENERAL PLAN – California State law requires each City to adopt a General Plan that describes the direction the City will take concerning its future development.

GOAL – The desired result of accomplishments within a given time frame.

GOVERNMENTAL FUNDS - Funds used to account for tax-supported activities.

GRANT – Contribution or gift or cash or other assets from another governmental entity to be used or expended for a specific purpose, activity, or facility.

HTE – The City’s primary financial, community development, and public safety software vendor.

INFRASTRUCTURE – Facilities on which the continuance and growth of the community depend on, such as roads, water lines, sewers, public buildings, etc.

INTER-FUND TRANSFERS – Monies moved from one fund to another. The money is transferred to finance the operations of another fund or to reimburse the fund for expenses.

INTERNAL SERVICE FUND – Funds established to account for the financing of goods or services provided by one department for other departments within the City on a cost reimbursement basis.

LANDSCAPE AND LIGHTING DISTRICT – An assessment district that is formed for the maintenance of landscaping and street light improvements.

MEASURE A – Sacramento County voters approved a ½ cent sales tax funding source in the late 1980’s to fund specific transportation projects.

MELLO ROOS DISTRICT – The formation of a special tax district for the installation and maintenance of public improvements.

MODIFIED ACCRUAL – An adaptation of the accrual basis of accounting for governmental fund types. Revenues and other financing resources are recognized when they become available to finance expenditures for the current period. Expenditures are recognized when the fund liability is incurred.

MOTOR VEHICLE IN-LIEU – A State vehicle fee imposed on motorists for the privilege of operating a motor vehicle on the public highways. It is imposed “in-lieu” of a local property tax.

MUNICIPAL CODE – A book that contains City Council approved ordinances currently in effect. The Code defines City policy with respect to areas such as planning, zoning, building, etc.

NET POSITION – An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

OBJECTIVES – The necessary steps that need to be accomplished to achieve a desired goal.

OPERATING BUDGET – Annual appropriation of funds for on-going program costs, including salaries and benefits, services and supplies, debt service and capital outlay.

OPERATING EXPENSES – Expenditures for materials, supplies, and services which are ordinarily consumed within a fiscal year and which are not included in program inventories.

ORDINANCE – A formal legislative enactment by the City Council. It is the full force and effect of law within City boundaries unless pre-empted by a higher form of law. An ordinance has a higher legal standing than a resolution.

PERFORMANCE MEASURES – Performance measures are an important component of decision making, and at a minimum they should be based on program goals and objectives, measure program

results or accomplishments, provide for comparisons over time, measure efficiency and effectiveness, and be reliable, verifiable, and understandable.

PROPERTY TAX – Property tax is imposed on real property (land and permanently attached improvements such as building) and tangible personal property located within the City.

PROPOSED BUDGET – This refers to the status of an annual budget which has been submitted by the City Manager and is pending public review and City Council adoption.

REDEVELOPMENT AGENCY (RDA) – A separate legal entity charged with the responsibility for elimination of blight through the process of redevelopment.

REIMBURSEMENT – The payment of an amount remitted on behalf of another party, department, or fund.

RESERVE – An account used to record a portion of the fund’s balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION – A special order of the City Council which has a lower legal standing than an ordinance.

REVENUE – Amount received for taxes, fees, permits, licenses, interest, and intergovernmental sources during the fiscal year.

REVENUE BONDS – A type of bond usually issued to construct facilities. The bonds are repaid from the revenue produced by the operation of these facilities.

SALARIES AND BENEFITS – A budget category that generally accounts for full-time and temporary employees, overtime, and all employee benefits, such as medical, dental, and retirement.

SPECIAL ASSESSMENT – A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

SPECIAL REVENUE FUND – A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

SUCCESSOR AGENCY – Agency established to wind down Redevelopment Agencies due to the dissolution by the Governor of the State of California.

STAFFING – A budget category which generally accounts for full-time and temporary employees.

TAXES – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

TRANSIENT OCCUPANCY TAX (TOT) – A tax imposed on travelers who stay in temporary lodging facilities within the City. Also referred to as a Hotel/Motel Tax.

Directory of Acronyms

A

AASHTO:	American Association of State Highway and Transportation Officials
AB:	Assembly Bill
ABW:	Automatic Backwash
ADA:	American's with Disabilities Act
ADAM:	Apparatus Deployment Analysis Module
AED:	Automated External Defibrillator
ALS:	Advanced Life Support
APT:	Association of Public Treasurers
AUMA:	Adult Use of Marijuana Act

B

B & GT:	Buildings & Ground Trust
BARB:	Box Area Response Builder
BID:	Business Improvement District

C

CAD:	Computer Aided Dispatch
CAFR:	Comprehensive Annual Financial Report
Cal PERS:	California Public Employees' Retirement System
CAP:	Citizen Assisting Police
CBD:	Central Business District
CCF:	Community Correctional Facility
CDBG:	Community Development Block Grant
CDPD:	Cellular Digital Packet Data
CERT:	Community Emergency Response Team
CEQA:	California Environmental Quality Act
CFD:	Community Facility District
CHP:	California Highway Patrol
CIP:	Capital Improvement Plan
CMC:	Certified Municipal Clerk
CMMS:	Computerized Maintenance Management System
CMO:	City Manager's Office
COP:	Certificates of Participation
CPR:	Cardiopulmonary Resuscitation
CPSC:	Consumer Product Safety Commission
CRRF:	California Recovery & Recycling Facility
CRT:	Cathode Ray Tube/T.V (includes computers)
CSEC:	Capital Southeast Connector
CSMFO:	California Society of Municipal Finance Officers
CSUS:	California State University, Sacramento
CVPIA:	Central Valley Project Improvement Act
CY:	Corporation yard

D

DFEH:	Department of Fair Employment and Housing
DHS:	Department of Health Services
DOC:	Department of Corrections

DUI: Driving Under the Influence

E

EDITH: Exit Drills In The Home
EIR: Environmental Impact Report
EMS: Emergency Medical Service
ERP: Enterprise Resource Planning

F

F.A.S.T.I.R: Folsom Accelerated Small Tenant Improvement Review
F/A LRE: Folsom Amtrak Light Rail Extension
FCUSD: Folsom Cordova Unified School District
FED Corp: Folsom Economic Development Corporation
FEMA: Federal Emergency Management Agency
FHWA: Federal Highway Administration
FMC: Folsom Municipal Code
FMLA: Family Medical Leave Act
FMMG: Folsom Middle Management Group (collective bargaining unit)
FPA: Folsom Plan Area
FPPC: Fair Political Practices Commission
FSPA: Folsom Specific Plan Area
FT: Full-Time
FTA: Federal Transit Act
FTE: Full time equivalent
FTBID: Folsom Tourism Business Improvement District
FY: Fiscal Year

G

GASB: Government Accounting Standards Board
GF: General Fund
GFOA: Government Finance Officers Association of the United States and Canada
GHG: Greenhouse Gas
GIS: Geographic Information System
GO: General Obligations
GPRS: General Packet Radio Service

H

HBRR: Highway Bridge Rehabilitation & Replacement
HBWC: Humbug Willow Creek
HES: Hazard Elimination and Safety
HHW: Household Hazardous Waste
HIPPA: Health Insurance Portability and Accountability Act of 1996
HUD: U.S. Department of Housing and Urban Development
HVAC: Heating, Ventilation, and Air Conditioning

I

IAFF: International Association of Fire Fighters
IS: Information Systems

IT: Information Technology
ITS: Intelligent Transportation System
IUOE: International Union of Operating Engineers

J

JPA: Joint Powers Authority

L

LED: Light Emitting Diode
LOMR: Letter of Map Revision
LT: Limited Term

M

MAP-21: Moving Ahead for Progress in the 21st Century Act
MCC: Mortgage Credit Certificate Program
MDC: Mobile Data Computer
MDT: Mobile Data Terminal
MGD: Millions of Gallons per Day
MOU: Memorandum of Understanding
MS4: Sacramento Municipal Separate Storm Sewer System
MTIP: Metropolitan Transportation Improvement Plan
MTP: Metropolitan Transportation Plan

N

NCCSIF: Northern California Cities Self Insurance Fund
NPDES: National Pollutant Discharge Elimination System
NTU: Nephelometric Turbidity Units

O

OSHA: Occupational Safety & Health Agency

P

PACE: Property Assessed Clean Energy
PFFP: Public Facilities Financing Plan
PG & E: Pacific Gas and Electric
PMP: Pedestrian Master Plan or Pavement Management Plan
PPT: Permanent Part-Time
PRA: Public Records Act
PSAP: Public Safety Answering Point

R

RFP: Request for Proposal
ROW: Right-Of-Way
RT: Regional Transit
RWQCB: Regional Water Quality Control Board

S

SA: Successor Agency
SACOG: Sacramento Area Council of Government

SAFF-522:	Sacramento Area Fire Firefighters Local 522
SCADA:	Supervisory Control and Data Acquisition
SCBA:	Self Contained Breathing Apparatus
SDP:	Services Delivery Plan
SHRA:	Sacramento Housing and Redevelopment Agency
SMAQMD:	Sacramento Metropolitan Air Quality Management District
SMUD:	Sacramento Municipal Utility District
SPR:	Southern Pacific Railroad
SPTC:	Sacramento-Placerville Transportation Corridor
SRFECC:	Sacramento Regional Fire/EMS Communications Center
SRRE:	Source Reduction and Recycling Element
SRTD:	Sacramento Regional Transit District
SSMP:	Sanitary Sewer Management Plan
STA:	Sacramento Transportation Authority
SWOT:	Strengths, Weaknesses, Opportunities and Threats

T

TDA:	Transportation Development Act
TOT:	Transient Occupancy Tax
TPT:	Temporary Part-Time

U

USA:	Underground Service Alert
USBR:	U.S. Bureau of Reclamation

V

VLF:	Vehicles License Fee
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W

WAN:	Wide Area Network
WebEOC:	Web Based Emergency Operations Center
WTP:	Water Treatment Plant

